



i n s t i t u t  
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d e s r e l a t i o n s  
i n t e r n a t i o n a l e s

April 20, 1999

## **Policy Towards an Emerging Transnational Defense Industry**

Presided by Richard Ravitch, Rice & Company

Session One (9:00am -10 50am)

### **Prospects for a Transnational Defense Industry**

Jean Barrio, Lagardère

Graham Chisnall, British Aerospace

Joel Johnson, American Aerospace Industries Association

Frédérique Sachwald, Institut Français des Relations Internationales

Session Two (11:15am - 1:00pm)

### **Government Policy Toward Transnational Mergers & Cooperation**

Jean Fournet, DGA

Steve Grundman, United States Department of Defense

Ann R. Markusen, Council on Foreign Relations

Guillaume Schlumberger, DAS

*This meeting is sponsored by the Council on Foreign Relations  
and Institut français des relations internationales*