

ANNUAL REPORT 2016



Institut français des relations internationales
The French Institute of International Relations

ifri

CONTENTS

IFRI, THE LEADING FRENCH THINK TANK ON INTERNATIONAL QUESTIONS	5
IFRI, INTEGRAL PART OF A HIGH-LEVEL INTERNATIONAL NETWORK	6
NOTABLE GUESTS IN 2016	9
IFRI'S PUBLICATIONS IN 2016	11
IFRI'S CORPORATE MEMBERS	12
MEETINGS RESERVED FOR IFRI'S MEMBERS AND PARTNERS	13
IFRI'S PARTNERS	15
IFRI AND THE MEDIA	16
IFRI ONLINE	17
WORLD POLICY CONFERENCE: NINTH EDITION	18
THE TEAM	19
BOARD OF DIRECTORS AND ADVISORY BOARD	20
RESEARCH	21
<i>REGIONAL PROGRAMS</i>	25
<i>CROSS-CUTTING PROGRAMS</i>	50
PUBLICATIONS 2016	59
CONFERENCES AND DEBATES IN 2016	66

IFRI, THE LEADING FRENCH THINK TANK ON INTERNATIONAL QUESTIONS

IN 2016, IFRI WAS RANKED 3RD AMONG THE MOST INFLUENTIAL THINK TANKS IN THE WORLD, RIGHT BEHIND THE BROOKINGS INSTITUTION (UNITED STATES) AND CHATHAM HOUSE (UNITED KINGDOM). THE UNIVERSITY OF PENNSYLVANIA'S "GLOBAL THINK TANKS INDEX 2016" LOOKED AT 6,846 THINK TANKS IN 182 COUNTRIES.

THE MANY CRISES OF 2016 REVEALED A CONSTANTLY CHANGING AND INCREASINGLY CHAOTIC WORLD, HOWEVER IFRI'S POSITION AS AN INTERNATIONALLY-RENOWNED FRENCH THINK TANK REMAINED STEADFAST THROUGH ITS POLICY-ORIENTED ANALYSIS, ITS MULTI-LINGUAL PUBLICATIONS (FRENCH, ENGLISH, GERMAN, AND RUSSIAN), AND ITS WORK ON THE GROUND TO BRING ISSUES TO LIGHT AND PUT THE INTERNATIONAL SYSTEM INTO PERSPECTIVE (AFRICA, RUSSIA, TURKEY, IRAQ, ASIA, EUROPE...).



Founded in 1979 on the model of Anglo-Saxon think tanks, Ifri is the principal institution for independent research and debate in France, dedicated to the analysis of international questions and global governance. Ifri's mission is to shed light on international events and put them into perspective.

The institute's work is primarily useful for political and economic decision-makers as well as academics, opinion leaders, and civil society representatives.

Ifri is active within four major spheres: **politics, business, academics, and the media.**

RESEARCH: ANALYSIS AND FORESIGHT

Ifri's research and debates center mainly on analysis and forecasting, with respect to **European and international affairs**, and employ a multidisciplinary approach that combines local, national and global perspectives.

Ifri is composed of more than 20 researchers (French and foreign) from a wide range of backgrounds and disciplines, who make up 10 research units based on:

- **REGIONAL SUBJECTS:** EUROPE, RUSSIA/NIS, ASIA, NORTH AMERICA (UNITED STATES AND CANADA), SUB-SAHARAN AFRICA, TURKEY/MIDDLE EAST.
- **CROSSCUTTING SUBJECTS:** SECURITY AND STRATEGIC AFFAIRS, ENERGY, SPACE, IMMIGRATION AND CITIZENSHIP.

Ifri publishes its analyses in several languages: French, English, German and Russian.

STRUCTURING AND INFORMING DEBAT

Ifri's debates are set within an informal and non-partisan framework that promotes exchange between experts and decision-makers in private and public spheres.

In 2016, Ifri organized more than **135 conferences and debates** in Paris and abroad, some 10 large international events, as well as numerous workshops and seminars.



IFRI BRUSSELS, A FOCUS ON EUROPE

Since March 2005, *Ifri Brussels* has acted as an effective interface between Paris and Brussels. Its mission is to enrich European debate through its multidisciplinary approach, covering all dimensions of international relations.

IFRI, AN INTEGRAL PART OF A HIGH-LEVEL INTERNATIONAL NETWORK

In 2016, Ifri participated actively in summits and meetings of international think tanks, forums, and dialogues among experts, greatly contributing to the deciphering and understanding of major international events.

- **Council of Councils (CoC)**



Created at the initiative of the Council on Foreign Relations, the goal of the **Council of Councils (CoC)** is to define the major foreign policy challenges by identifying the threats and opportunities inherent in global governance and multilateral cooperation. **The CoC is made up of 26 international policy institutes including Ifri.** It is designed to facilitate an ongoing dialogue between influential opinion leaders in Western countries and emerging powers.

15-17 May – Council of Councils 5th Annual Conference, New York

Issues addressed: *Managing Flows of Refugees and Migrants – Global Economic Governance: Preventing the Next Crisis – A Discussion on Syria – The Way Forward on Global Internet Governance – Asian Security Architecture.*

Speaker from Ifri: Thomas Gomart

30 October-1st November – Council of Councils 9th Regional Conference, Berlin



Issues addressed: *The Loneliness of the Long-Distance Runner – Angela Merkel, the Year of Elections, and Europe's Crisis Landscape – European Regional Security – Migration as a Challenge for Regional Security – Regional Conflicts with Global Implications: The Fight Against Islamist Terrorism in the Middle East – The U.S. Elections? – Brexit: Implications for the EU and the World – Populism as a Challenge to Political Stability and Globalization.*

Speaker/participant from Ifri: Thomas Gomart, Vivien Pertusot

- **Global and European Think Tank Summits**

23-25 February – 2nd Plenary Meeting of the OSCE Network of Think Tanks and Academic Institutions, Hamburg

Issues addressed: *Expectation of OSCE Efforts and the 2016 German OSCE Chairmanship.*

Speaker from Ifri: Barbara Kunz

26-27 March – The World Agenda 2016, Tokyo



Organization: The Genron NPO.

Issues addressed: *International Instability and Peace-Building Efforts – World Economic Instability and Associated Systemic Risks.*

Speaker/participant from Ifri: Thomas Gomart

21-22 April – 4th Semi-Annual Meeting of the ETNC Network, Budapest

Issues addressed: *One Belt, One Road Discussion – Convergence/Divergence of OBOR Strategies within Europe – China's Sub-regionalism in Europe – Developments in National Bilateral Relations with China and EU-China Relations.*

Speakers from Ifri: John Seaman, Alice Ekman

2-4 May Africa 2016 – Think Tank Conference: Building a Sustainable and Secure Future for the People and Institutions of Africa, Marrakech

Issues addressed: *Africa: Recent Developments and the Role of Think Tanks – Implementing the SDGs/Agenda 2063 – Climate Change – Trade and Economic Exchanges – Think Tank Sustainability.*

Speaker/participant from Ifri: Victor Magnani



11-12 May – 18th Asia-Europe Think Tank Dialogue: The Age of Connectivity – ASEM and Beyond, Oulan Baator

Issues addressed: *Keeping ASEM Relevant in Times of Rapid Change and Ambiguity – Facilitating Connectivity in Global Governance – Asia-Europe Cooperation on Quiet Diplomacy*

and Conflict Mediation – Europe-Asia Cooperation on Disaster Management – Digital & Economic Connectivity – Towards New Economic Models – Connectivity of Ideas.

Speaker from Ifri: Françoise Nicolas

08-10 June – Asia Think Tank Summit 2016: “Sustainable Development Goals in the Asian Landscape: Think Tanks as Catalysts for Policy Analyses and Implementation”, Seoul



Issues addressed: *Revitalizing the World Economy: Role of Asian Countries – Achieving SDGs: Asian Perspectives and Challenges – Korea’s Northeast Asia Peace and Cooperation Initiative (NAPCI) within the SDGs Framework – Facilitating Regional Cooperation on the SDGs: Role of Asian Think Tanks – Think Tank Innovations and the Implementation of the SDGs.*

Speaker from Ifri: Françoise Nicolas

28-30 September - 3rd Global Think Tank Summit: Responding to Globalization and its Discontents: The Role of Think Tanks, Montreal

Issues addressed: *The Rise of Populism, Nationalism, Nativism and Protectionism and Their Impacts on Politics and Public Policy – Responding to Globalization and Its Discontents: Bridging the Gap Between Think Tanks, Politics and the Public – Using Technology and Strategic Communications to Effectively Engage Policy Makers and the Public – The Need for Think Tanks to Innovate: Catalysts for Ideas, Innovation and Action.*

Speaker from Ifri: Thomas Gomart

21 October – 5th Semi-Annual Meeting of the ETNC Network, Prague

Issues addressed: *OBOR Summary and Discussion on Common Draft and its Analytical Conclusions – Update on EU-China Relations – Brexit and China – China and Sub-regionalism inside EU.*

Speakers from Ifri: Alice Ekman, John Seaman

26-28 October – 4th Latin American Think Tank Summit, Mexico



Speaker from Ifri: Dorothée Schmid

10-11 November – Shanghai Global Think Tank Forum, Shanghai

Issues addressed: *The Role Think Tanks Play in the Regional and Global Transitions – Innovation on Think Tank Construction – Talent Strategy on the Think Tank Development.*

Speaker from Ifri: Françoise Nicolas

28-29 November – International Studies Think Tank Forum, Moscow

Issues addressed: *Asia Pacific: Field for Cooperation or Tensions? – Middle East: Stabilization of Instability? – Russia in Global Economic Environment – War and Peace: Conflicts of the 21st Century – International Security “New Normal” of polycentric World Order.*

Speaker from Ifri: Thomas Gomart

30 November-3 December – Euromed Think Tanks Forum/MED2016, Rome



Issues addressed: *Beyond Elites: How to Fight Social Exclusion and Reach out to Unheard People – Beyond Daesh: How to Face the Common Challenge of Radicalization and Terrorism – Beyond Fragility: How to Stabilize Weak States and Contain Conflict Spillover.*

Speakers from Ifri: Thomas Gomart, Dorothée Schmid

14-16 December 2016 – The Atlantic Dialogues 2016, Marrakech



Issues addressed: *Changing Mental Maps: Strategies for an Atlantic in Transition – Globalization in Flux: Economic Trends and Regional Consequences – Rethinking Development Finance – Infrastructure Investment and Workforce Development, Drivers of Global Competitiveness – Innovative Approaches to Countering Radicalization – Atlantic Security: Risks, Fragility and Paths to Resilience – Defining the Unthinkable: Europe after BREXIT – The Populist Challenge – Religion and Public Policy.*

Speaker/participant from Ifri: Thierry de Montbrial, Thomas Gomart.

15-16 September – Quad 2016: The Great Game Reshuffling: Shifting Powers and Domestic Constraints, Berlin

Issues addressed: *Power Shifts and Competing Regional Players: The Cases of China and the United States – Power Shifts in the Middle East – Populism and its Impact on International Relations. The Cases of Europe and the United States – Russia, the Old-New Geopolitical Player.*
With: Dr. Robin Niblett, Director, Chatham House; James Nixey, Head of Russia and Eurasia Programme, Chatham House; Tim Eaton, Project Manager, Middle East and North Africa Programme, Chatham House; Dr. Cornelia Sorabji, Head of Research Analysts, Foreign and Commonwealth Office; Raphaël Martin de Lagarde, Deputy Director for Russia and Eastern Europe, French Ministry of Foreign Affairs and International Development; Rear-Admiral Henri Schricke, Director, Military International Relations (Euroatlantic) French Chod's Staff, French Ministry of Defense; Clemence Weulersse, First Secretary, French Embassy in Berlin; Bernard Chappedelaine, First Counselor, French Embassy in Berlin; Michael D. Rich, President and Chief Executive Officer, RAND Corporation; Ambassador (Ret) Charles Ries, Vice President, International, RAND Corporation; Ambassador David McKean, Ambassador of the U.S. to the Grand Duchy of Luxembourg; Michael S. Chase, Senior Political Scientist, RAND Corporation; Dr. Jennifer Kavanagh, Political Scientist, RAND Corporation; Prof. Dr. Volker Perthes, Director, SWP; Dr. Kai-Olaf Lang, Senior Fellow, Research Division EU/Europe, SWP; Dr. Gudrun Wacker, Senior Fellow, Research Division Asia, SWP; Dr. Sabine Fischer, Head of Research Division Eastern Europe and Eurasia, SWP; Azadeh Zamirrad, M.A., Research Division Middle East and Africa, SWP; Gitta Lauster, M.A. Special Assistant to the Director, SWP; Dr. Thomas Bagger, Head of Policy Planning Staff, Federal Foreign Office; Sebastian Groth, Deputy Head of Policy Planning, Federal Foreign Office.

Speakers/participants from Ifri: Thomas Gomart, Director, Ifri; Dorothee Schmid, Head of Middle East and Turkey Program, Ifri.

• QUAD Meeting

NOTABLE GUESTS IN 2016

Masood Ahmed, Director of the International Monetary Fund (IMF) Middle East and Central Asia Department

Peter Altmaier, German Chancellery Chief of Staff and Federal Minister for Special Affairs



Werner Althofer, Austrian Federal Ministry for Europe, Integration and Foreign Affairs

Jean-Marc Ayrault, Minister of Foreign Affairs and International Development, France



Dragoljuba Benčina, State Secretary at the Ministry of Foreign Affairs, Slovenia

Hervé Gaymard, Member of the Commission of Foreign Affairs at the French National Assembly

Jean-Marc Germain, Member of the Commission of Foreign Affairs at the French National Assembly

Elina Bardram, Head of Unit, International Relations, DG Climate, European Commission

Reinhard Bütikofer, Member of European Parliament, co-President of the Greens–European Free Alliance

Daniel Daianu, Member of the board of the National Bank of Romania, former Minister of Finance

Abdelali Dakkine, Director of Strategy & Development of Morocco's National Agency for Renewable Energies and Energy Efficiency (ADEREE)

Harlem Désir, Secretary of State for European Affairs, Minister of foreign affairs and international development, France

Nick Ducich, Commander of the Joint Multinational Training Group-Ukraine, US Army Europe

Daniel Fried, Coordinator for Sanctions Policy, US Department of State

Mariya Gabriel, European Deputy, Member of the European people's party

Valéry Giscard d'Estaing, former President of the Republic, Member of the Académie française

Johannes Hahn, Commissioner for European Neighborhood Policy & Enlargement Negotiations, European Commission

Hubert Heiss, Chief, Europe Section, Austrian Federal Ministry of foreign and European affairs and integration, Vienna

Yang Jiechi, State Councilor of the People's Republic of China



Jadranka Joksimović, Minister without portfolio in charge of European integration, Republic of Serbia

Ayoob Kara, Minister of regional cooperation, Israel

Kersti Kaljulaid, President of Estonia



Bahadır Kaleağası, Secretary General of TUSIAD (Turkish Industry & Business Association) in Brussels, President of the Bosphorus Institute

Annegret Kramp-Karrenbauer, Minister-President of the Saarland, Saarbrücken

Andreï Kortounov, Director General of the Russian International Affairs Council

Emmanuel Lenain, Director, Asia Pacific, Minister of Foreign Affairs and International Development, France

Moubarack Lo, Special Adviser to the Prime Minister, Senegal

Vladimir Makei, Minister of Foreign Affairs of Belarus

Ibrahim Assane Mayaki, former Prime Minister of Niger, CEO of NEPAD

Gisela Manderla, Member of the CDU, Defense Commission, Bundestag

Giorgui Margvelashvili, President of Georgia

Yonous Muhammedi, President of the Greek refugee forum

Roksanda Ninčić, Secretary of State, Minister of Foreign Affairs, Serbia

Hassan Rohani, President of Iran

Mohammad Javad Zarif, Minister of Foreign Affairs, Iran

Patrick Pouyanné, Chairman and CEO, TOTAL

Général Benoît Puga, Grand Chancellor of the Legion of Honor

Geoff Regan, Speaker of the House of Commons, Canada

Olivier Sichel, President of the Digital New Deal Foundation

Kevin Rudd, former Prime Minister of Australia, President of the Asia Society Policy Institute (ASPI), New York

Riad Salamé, Governor of the Banque du Liban

Tomohiko Taniguchi, Special Adviser to the Cabinet of Prime Minister Shinzo Abe, Japan

Dmitri Trenin, Director of the Carnegie Moscow Center

Laszlo Trocsanyi, Minister of Justice, Hungary

François Villeroy de Galhau, Governor of the Banque de France

Iouri Virobian, President, Gazprom Marketing & Trading France

Hirubalan VP, Deputy Secretary-General of ASEAN Political Security Community



Kevin Rudd, François Villeroy de Galhau, Parliament Conference-Ifri, Daniel Mitov with the Bulgarian delegation, Général Benoît Puga and Jean-Pierre Chevènement

Gilles Pargneaux, European Deputy, Member of the Progressive Alliance of Socialists and Democrats

Alexei Pouchkov, Member of the Federal Assembly, Russia



IFRI'S PUBLICATIONS IN 2016

ALMOST ALL PUBLICATIONS ARE FREELY AVAILABLE ON IFRI'S WEBSITE.

Digital publications

- “Notes de l’Ifri”, “Études de l’Ifri”, and “Éditoriaux de l’Ifri”.

Thematic collections

- *Asie. Visions, Notes du Cerfa, Visions franco-allemandes, Notes franco-turques, Potomac Papers, Russia.NEI.Visions, Focus stratégique, Prolifération Papers...*

In 2016, Ifri's experts published:

- **5 books**
- **more than 70 policy papers**
- **more than 80 articles and contributions**

Ifri distributes its publications in multiple languages including French, English, German, and Russian.

TWO FLAGSHIP PUBLICATIONS

POLITIQUE ÉTRANGÈRE

Editors-in-chief: *Dominique David* and *Marc Hecker*

A space for deep analysis and debate, Ifri's quarterly journal, *Politique étrangère*, provides a guide for decoding international events. Articles, current event-related debates, and historical analyses can be found at the dedicated blog site: politique-etrangere.com

In 2016, articles and studies making up the four editions of the journal covered the great international questions of our time. Themes covered included: **Migrations in Africa: another look** (no. 1/2016); **Middle East, the new “Great Game”**, (no. 2/2016); **Latin America's dashed hopes** (no. 3/2016); **Mediterranean, sea of crises?** (no. 4/2016).

RAMSES 2017: A FRAGMENTED WORLD

Annual global report on the economic system and strategies

Co-Directors: *Thierry de Montbrial* and *Dominique David*

This important annual publication, which comes out every September, offers indispensable tools for elucidating global developments.

As an introduction, Thierry de Montbrial's “**Perspectives**” presents an original synthesis of the trends of the past year, covering the entire field of international relations with particular emphasis on China under Xi Jinping, the balance of forces and collective security, and the chances of survival of the EU, the rise of populism, and the need for real global governance. This is followed by **three thematic sections**: *Security: fighting terror / Middle East, Arab world: from division to chaos? / Does the European project have a future?* The RAMSES 2017 edition is accompanied by **7 videos** of Ifri researchers, proposing syntheses of the most pressing international issues.

PARMI LES OUVRAGES ET ETUDES PUBLIES EN 2016:

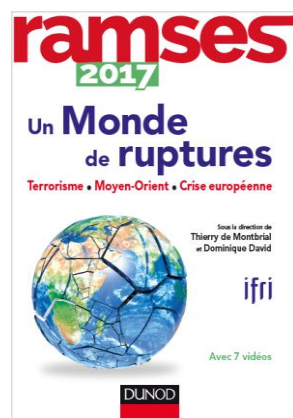
France and Germany – Images, stereotypes and reflections, *Hans Stark, Claire Demesmay* and *Christine Pütz*, Baden-Baden, Nomos, April 2016, 244 pages.

The European Union in the Fog: Building Bridges between National Perspectives on the European Union, *Vivien Pertusot* (ed.), Final Report of the project “Building Bridges between National Perspectives on the European Union”, April 2016.

Citizenship in the French Tradition. Values and Realities, *Christophe Bertossi*, Paris, CNRS Éditions, April 2016.

Germany between outreach and restraint, *Dominique Herbet, Hélène Miard-Delacroix, Hans Stark* (ed.), Villeneuve d'Ascq, Presses du Septentrion, August 2016, 292 pages.

Europe and China's New Silk Roads, *Frans-Paul van der Putten, John Seaman, Mikko Huotari, Alice Ekman, Miguel Otero-Iglesias* (ed.), ETNC Report 2016, December 2016.



IFRI'S CORPORATE MEMBERS

IFRI OFFERS ITS PARTNERS UNIQUE AND EXCLUSIVE ACCESS TO ITS ANALYSIS AND NETWORK

Since its creation in 1979, Ifri has developed a special relationship with its Corporate members. Dedicated studies, networking, and interaction with the research teams, as well as internationally renowned expertise and know-how are only part of the advantages Ifri offers its partners.

Breakfasts, lunches, dinner debates, seminars, closed-door meetings, and conferences serve as unique opportunities to network and share analysis with, not only Ifri's researchers, but also with high-level players on the world stage.



Dinner debate with Kevin Rudd, former Prime Minister of Australia, President of the Asia Society Policy Institute (ASPI), New York

There are three ways to support Ifri:

- Become a member
- Support the activities of one research program
- Become a major partner

Tax advantages are available for all forms of patronage and partnership.

AS AN INSTITUTION RECOGNIZED FOR ITS PUBLIC UTILITY, IFRI IS FINANCED BY PRIVATE CONTRIBUTIONS — COMPANIES, EMBASSIES, ORGANISATIONS AND INDIVIDUAL MEMBERS — REPRESENTING MORE THAN 70 % OF ITS RESOURCES, AND IS SUPPORTED BY THE STATE.



Thomas Gomart, Director of Ifri, Virginie Robet, Head of foreign news at Les Échos, and Patrick Pouyanné, Chairman and CEO of Total



Large companies, ETIs and SMEs, any company that moves internationally, regardless of its development strategy and sector of activity, is now confronted with geo-political risk. In order to encourage private decision-makers to integrate this risk into their analysis and forecasting efforts, Ifri provides them with a useful, informative framework. Such is the ambition of Thomas Gomart's article, "The return of geopolitical risk - China, Russia, and the United States", published in 2016 in partnership with the Institut de l'entreprise.



"By being a partner of Ifri, the company fosters its strategy and increases its collaboration while working for the common good. This virtuous circle is at the heart of the relationship we have with all of our partners,"
Emmanuelle Farrugia, Director of development at Ifri.

MEETINGS RESERVED FOR IFRI'S MEMBERS AND PARTNERS

BREAKFAST, LUNCH, AND DINNER DEBATES

MODERATOR: **THIERRY DE MONTBRIAL**

13 January – *Thomas Gomart*, Director of Ifri, *Tatiana Kastouéva-Jean*, Head of Russia/NIS Center.

15 January – *Kevin Rudd*, former Prime Minister of Australia, President of the Asia Society Policy Institute (ASPI), New York.

10 February – *Valéry Giscard d'Estaing*, former President of France, member of the Académie française.

29 March – *Laszlo Trocsanyi*, Minister of Justice, Hungary.



11 April – *Riad Salamé*, Governor of Banque du Liban.

20 April – *Giorgui Margvelachvili*, President of Georgia.

26 May – *Daniel Daianu*, Member of the board of the National Bank of Romania, former Minister of Finance.

4 July – *François Villeroy de Galhau*, Governor of the Banque de France.



27 September – General *Benoît Puga*, Grand Chancellor of the Legion of Honor.

5 December – *Alexei Pouchkov*, Member of the Russian Federal Assembly.

LES MENSUELLES IFRI/ENTREPRISES

LUNCH DEBATES WITH ONE OF IFRI'S RESEARCHERS

MODERATOR: **THOMAS GOMART**

With the support of
Société générale



2 February – **Europe and the migration challenge**

Christophe Bertossi, Director, Center for Migration and Citizenship, Ifri; *Matthieu Tardis*, Research fellow, Center for Migration and Citizenship, Ifri.

8 March – **Emerging economies, end of a dream, end of a concept?**

Françoise Nicolas, Economist, Director, Ifri Center for Asian Studies.

26 April – **What foreign policy for the next American president?**

Lauren Nardon, Head of Ifri's North America Program.

23 May – **What perspectives for the energy sector?**

Olivier Appert, Advisor, Center for Energy, Ifri.

28 June – **The return of geopolitical risk**

Thomas Gomart, Director, Ifri.

Moderator: *Hubert des Longchamps*, Director of Public affairs, Total, Member of Ifri's Advisory Board.

13 September – **Iran after the Nuclear Deal: Open for Business?**

Naysan Rafati, TAPIR fellow to the Security Studies Center and Middle East Program, Ifri.

7 December – **Turkey: how far will Erdogan go?**

Dorothee Schmid, Head, Contemporary Turkey Program, Ifri.



THE AMBASSADORS' TABLE

LUNCH DEBATES WITH FRANCE'S FOREIGN AMBASSADORS

MODERATOR: **THIERRY DE MONTBRIAL**

16 February – *Ursula Plassnik*, Ambassador from Austria.



25 May – *Julian King*, Ambassador from the United Kingdom.

9 November – *Nikolaus Meyer-Landrut*, Ambassador from Germany.



CONFERENCES RESERVED FOR IFRI'S MEMBERS

26 January – *Faced with crisis: return or rerouting of power?*

With *Dominique David*, Adviser to the president, Ifri.

29 March – *Geopolitics of image*

With *Dominique Moisi*, Special adviser, Ifri.

15 December – *The crisis of refugees in Europe, one year later*

With *Christophe Bertossi*, Director, Center for Migration and Citizenship, Ifri; *Matthieu Tardis*, Research fellow, Center for Migration and Citizenship, Ifri.



IFRI'S PARTNERS

AIR FRANCE
AIR LIQUIDE
AIRBUS GROUP
BANQUE DE FRANCE
BNP PARIBAS
BOUYGUES
BOUYGUES TRAVAUX PUBLICS
BPIFRANCE
BUREAU DE REPRÉSENTATION DE
TAÏPEI EN FRANCE
BURELLE S.A.
CEA
CFAO
CHENIÈRE SUPPLY AND MARKETING
CITI FRANCE
COGES
DEVELOPMENT INSTITUTE
INTERNATIONAL
EDF
EMBASSY OF CANADA
EMBASSY OF THE UNITED STATES
ENGIE
EQUANCY

ERAMET GROUP
EUTELSAT
FONDATION CLARENCE WESTBURY
FONDATION OCP/OCP POLICY
CENTER
GROUPAMA ASSET MANAGEMENT
GROUPE APRIL
GROUPE ROCHER
GROUPE UP
IFP ÉNERGIES NOUVELLES
INDUSTRIES & FINANCES
PARTENAIRES
JAPAN BANK FOR INTERNATIONAL
COOPERATION FRANCE
JETRO PARIS
L'ORÉAL
LAFARGE
LAZARD FRÈRES GESTION
LE GROUPE LA POSTE
MAZARS
MBDA FRANCE
MEDEF
MERIDIAM

MICHELIN
MINISTRY OF FOREIGN AFFAIRS OF
JAPAN
MITSUBISHI FRANCE
MITSUI & CO. EUROPE PLC, PARIS
BRANCH
ORANGE
PRONUTRI
RENAULT
RENAULT TRUCKS DEFENSE
RIO TINTO FRANCE
ROTHSCHILD & CIE BANQUE
SANOFI
SCOR
SOCIÉTÉ GÉNÉRALE
SODEXO
SSB CORPORATIONS
TOTAL
UNIGRAINS
UNION FRANÇAISE DE L'ÉLECTRICITÉ
VALLOUREC
VEOLIA ENVIRONNEMENT
VIEL & CIE FINANCES

MEMBER ORGANIZATIONS

CENTRE DE TRADUCTION DU
MINISTÈRE DE L'ÉCONOMIE ET DES
FINANCES
CONSEIL SUPÉRIEUR DU NOTARIAT

INSTITUT D'ÉTUDE STRATÉGIQUE DE
L'ÉCOLE MILITAIRE (IRSEM)
JAPAN BANK FOR INTERNATIONAL
COOPERATION (JBIC) FRANCE
JETRO PARIS

SECOURS CATHOLIQUE CARITAS
FRANCE
TAC ECONOMICS
YALTA EUROPEAN STRATEGY (YES)

MEMBER EMBASSIES

ALGERIA
ANDORRA
ARMENIA
AUSTRIA
AZERBAIJAN
BRAZIL
CANADA
CHINA
CYPRUS
CZECH REPUBLIC
DENMARK
ESTONIA
FINLAND
GEORGIA
GREAT BRITAIN
GREECE
HUNGARY
INDIA
INDONESIA
IRAQ

IRELAND
ISRAEL
JAPAN
KAZAKHSTAN
Kuwait
LATVIA
LEAGUE OF THE ARAB STATES
LUXEMBOURG
MONACO
MOROCCO
NETHERLANDS
NEW ZEALAND
NORWAY
POLAND
QATAR
QUEBEC
ROMANIA
RUSSIA
SERBIA
SINGAPORE

SLOVAKIA
SOUTH KOREA
SPAIN
SWEDEN
SWISS
TAIPEI
TURKEY
UNITED STATES
VIETNAM

IFRI AND THE MEDIA

IFRI OFFERS THE FRENCH AND FOREIGN MEDIA A FORUM FOR MEETING AND DEBATING, AN INDEPENDENT PLATFORM WHERE IDEAS AND ANALYSES CAN BE SHARED AND FURTHER DEVELOPED.

During an eventful 2016, Ifri was very active in the national and international medias. Its researchers authored **200** articles and interviews, made **450** television and radio appearances, and were quoted more than **4,500** times.



"Trump-Clinton: Le FBI rebat les cartes", "C dans l'air", France 5, 01/11/2016

In 2016, Ifri continued to pursue its relationship with the mass daily media, especially with the three main daily newspapers, *Le Monde*, *Le Figaro* and *Les Échos*, who published 26 articles and interviews with Ifri's researchers. Ifri's experts were also very present on television and radio platforms, where interviews appeared in the 8pm news of **TF1**, **France 2**, and **France 3**, as well as multiple appearances on "C dans l'air" on **France 5**, a regular presence on news channels such as **BFM**, **I>TELE** and **LCI** (more than 100 appearances), and an excellent collaboration with **France Culture** (more than 70 appearances), **RFI** and national radio stations such as **France Inter**, **France Info**, and **Europe 1**. Ifri's researchers were cited in the *Financial Times*, *The New York Times*, *The Washington Post*, *Politico*, *The Guardian*, *Russia Today*, *Xinhua press agency*, and *Foreign Policy*, as well as in the European, African, Arabic, and Asian medias.



A security guard looks at the Euro 2016 fan zone, under construction on the Champs de Mars in Paris. *Edouard Hénaff / The Atlantic / ADP*

According to Elie Tenenbaum, a fellow at the French Institute of International Relations, a Paris-based think tank, those sites, approximately 300 in total in the Paris region, were first predominate synagogues and Jewish schools but were later expanded to include certain mosques after an increase in Islamophobic incidents.

Then came the Nov. 13 attacks, when Islamic State operatives targeted civilians as they sat at cafes, attended a soccer game and listened to a



"USA, France: y a-t-il un cerveau derrière les attentats?", "28 Minutes", Arte, 20/09/2017

IFRI ONLINE

IN THIS ERA OF DIGITAL GLOBAL INFORMATION SHARING, IFRI'S MISSION IS, NOW MORE THAN EVER, TO PARTICIPATE IN THIS REVOLUTION.

IN 2016, IFRI CONSOLIDATED ITS DIGITAL PRESENCE THROUGH 5 MAIN COMMUNICATION CHANNELS:



THE WEBSITE: WWW.IFRI.ORG

A reference site for all of the big international questions, Ifri's website saw more than 1 million visits and article downloads in 2016.

Accessible in 4 languages (French, English, German, and Russian), it offers visitors the possibility to easily access Ifri's most recent work and keep up with its news.

• SOCIAL NETWORKS:



FACEBOOK: With more than **80,000** followers, Ifri's Facebook acts as an interface with the public. Studies, media, videos, and graphics are published at a fast pace. Beyond the important scope of the publications, this page also opens the door to hearing and understanding the opinions of Internet users on the expertise provided.



TWITTER: Instant information, targeted communication, multiple contacts within political, media, and institutional spheres. Some **17,000** users have access every day to Ifri's news highlights.



LINKEDIN: The main online resource for professionals, Ifri distributes rich and diverse information daily to its **7 000** followers.

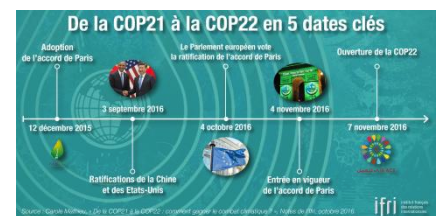
• VIDEOS



YouTube: Ifri posted more than **60 exclusive videos** online to this central video platform in 2016.

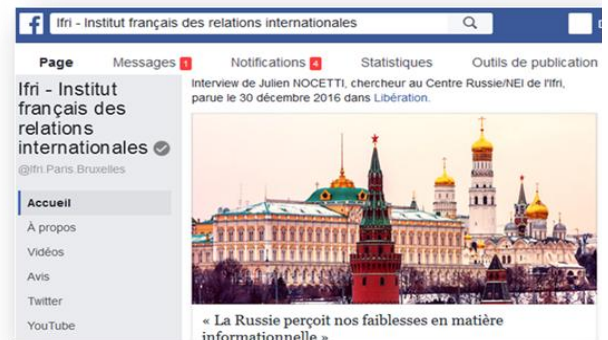
• INFOGRAPHICS

In 2016, Ifri published more than **30 infographics**, distributed through the website, social media, and in press releases.



IFRI INCREASES ITS VISIBILITY WITHIN THE BLOGOSPHERE WITH THREE BLOGS:

- ULTIMARATIO-BLOG.ORG, THE SECURITY STUDIES CENTER'S BLOG IS ONE OF THE TOP BLOGS ON DEFENSE ISSUES
- POLITIQUE-ETRANGERE.COM, A BLOG DEDICATED TO THE JOURNAL *POLITIQUE ETRANGERE*
- AFRIQUEDECRYPTAGES.WORDPRESS.COM, THE SUB-SAHARAN AFRICA PROGRAM'S BLOG



WORLD POLICY CONFERENCE

NINTH EDITION

20-22 NOVEMBER 2016, DOHA

The ninth edition of the World Policy Conference (WPC) was held in Doha from the 20th to the 22nd of November 2016. As always, the conference brought together political and economic decision-makers, experts, and opinion leaders to discuss current events and global governance.

The meetings opened with an introduction from **Thierry de Montbrial**, and speeches by **Sheikh Abdullah Bin Naser Bin Khalifa Al-Thani**, Prime Minister of Qatar and **Jean-Marc Ayrault**, French Minister of Foreign Affairs and International Development.



The eighteen plenary sessions were devoted to discussing the challenges posed by global governance in areas such as: the UK after Brexit, the American elections, and the future of the Middle East. Among the distinguished speakers who shed light on these subjects were **Ahmet Davutoglu** (former Prime Minister, Turkey), **Riad Hijab** (former Prime Minister, Syria), **Saeb Erekat** (Chief Negotiator, Palestine), **Sébastien Bazin** (Chairman and CEO, AccorHotels), **Élisabeth Guigou** (President, Commission of foreign affairs, Assemblée nationale), **Hubert Védrine** (former French Minister of Foreign affairs), **John Kerr** (Member of the House of Lords, former Ambassador of the United Kingdom to the United States and to the EU), **Cheikh Tidiane Gadio** (President of the Institut panafricain de stratégie (IPS), former Minister of Foreign affairs, Senegal), **Vuk Jeremić** (former Serbian Minister of Foreign affairs), **Kevin Rudd** (President of the Asia Society Policy Institute in New-York, 26^e Prime Minister of Australia), **Chey Tae-won** (President, SK Group, South Korea), **Norbert Röttgen** (Chairman of the Committee of Foreign affairs, Bundestag, Germany), **Patrick Pouyanné** (Chairman and CEO, Total) and **Mari Kiviniemi** (Deputy Secretary-General of the OECD, former Prime Minister of Finland).

The workshops focused on three main issues – the state of the global economy and finance, energy and China – considered in terms of global governance. The discussions were highly constructive, with participants like **Raed Charafeddine** (First Vice-Governor at Banque du Liban), **Ladislav Paszkiewicz** (Vice President of strategy and climate, Total), **Olivier Appert** (President of the Conseil français de l'Énergie, Adviser, Center for Energy, Ifri), **Jia Qingguo** (Professor and Associate Dean of the School of International Studies of Peking University), **Qiao Yide** (Vice President and Secretary-General, Shanghai Development Research Foundation), **Richard Cooper** (Professor of Economics, Harvard University), **Jean-Claude Trichet** (former President, BCE), **Kiyoto Ido** (Vice President, The Institute for International Economic Studies, Japan) and **John Lipsky** (Senior Fellow, Foreign Policy Institute at Johns Hopkins University's Paul H. Nitze School of Advanced International Studies (SAIS), former Managing Director of the International Monetary Fund).

With the participation of luminaries including **Guillaume Pepy** (Executive Board Chairman of SNCF, Chairman and CEO of ÉPIC SNCF Mobilités), **Chey Tae-won** (President, SK Group, South Korea), **Kevin Rudd** (President of the Asia Society Policy Institute in New-York, 26th Prime Minister of Australia), **Shivshankar Menon** (former Adviser to the Prime Minister on national security, India) and **Soltan bin Saad Al-Muraikhi** (State Minister for Foreign Affairs, Qatar), lunches and dinner discussions opened the floor to numerous exchanges on topics such as: *the mobility revolution, the future of relationships between the great powers, and corporate social responsibility.*

This ninth edition of the WPC brought new insights to many areas, with the intention of drawing a more accurate picture and gaining a better measure of the world's many governance challenges.



Thierry de Montbrial, founder and President of the WPC, John Kerr, Member of the House of Lords, former Ambassador from the United Kingdom to the United States and the EU.

Sponsors:

State of Qatar, OCP Policy Center, Total, Capgemini, Poongsan, Banque du Liban, Groupe Renault, SK Group, Korea Foundation for Advanced Studies, Airbus Group, SNCF, Grampet Group, Euro Insol, EximBank, Nuclearelectrica.

Media partners:

Les Échos, L'Orient-Le Jour, An-Nahar, Mael Business, The Daily Beast.

Websites:

www.worldpolicyconference.com
www.worldpolicyconferencetv.com

THE TEAM

As of 31 December 2016

Thierry de Montbrial, Founder and Executive Chairman,
Member of the Académie des sciences morales et politiques
Florence Richomme, Executive Assistant

Thomas Gomart, Director

Valérie Genin, Secretary General

Doïna Romanenko, Coordinator of Activities, Office of the
President
Vincent Delaire, Assistant

Dominique David, Adviser to the Executive Chairman

Song-Nim Kwon, Executive Director of the WPC
Gwenaëlle Page, Nina Dunand

Natacha Crance, Head of Communication

RESEARCH

Europe

Study committee for Franco-German relations (CERFA)

Hans Stark, Secretary General
Barbara Kunz, Research fellow
Katja Borck, Project Manager
Catherine Naïker, Assistant

French-Austrian center (CFA)

Dominique David, President
Éliane Mossé, Adviser on central Europe

Ifri Brussels

Vivien Pertusot, Head
Éva Vaudolon, Assistant

Russia/NIS Center

Tatiana Kastouéva-Jean, Head
Julien Nocetti, Research fellow
Anne Souin, Project Manager

Ifri Center for Asian Studies

Françoise Nicolas, directeur
Céline Pajon, Research fellow
John Seaman, Research fellow
Alice Ekman, Research fellow

Turkey/Middle East program

Dorothee Schmid, Head
Martine Breux, Assistant

Ifri - OCP Policy Center partnership

Lea Metke, Project Officer to the Director

Sub-Saharan Africa program

Alain Antil, Head
Victor Magnani, Project Manager
Clélie Nallet, Research fellow

North America program

Laurence Nardon, Head

Security Studies center

Corentin Brustlein, Coordinator
Élie Tenenbaum, Research fellow
Marc Hecker, Research fellow
Aline Lebœuf, Research fellow

Defence Research Unit (LRD)

Élie Tenenbaum, Coordinator
Corentin Brustlein, Research fellow
Rémy Hemez, Research fellow
Aline Lebœuf, Research fellow

Center for Energy

Marie-Claire Aoun, Director
Carole Mathieu, Research fellow
Gabrielle Desarnaud, Research fellow
Martine Breux, Assistant

Space program

Laurence Nardon, Head

Center for Migration and Citizenship

Christophe Bertossi, Director
Matthieu Tardis, Research fellow

EXECUTIVE COMMITTEE

Thomas Gomart, Director

Valérie Genin, Secretary General

Emmanuelle Farrugia, Director of Development

Marc Hecker, Director of Publications

Françoise Nicolas, Director of Ifri Center for Asian
Studies

RAMSES

Thierry de Montbrial and Dominique David, co-
Directors

Politique étrangère

Dominique David, Editor-in-Chief

Marc Hecker, Deputy Editor-in-Chief

Publications

Marc Hecker, Director of Publications
Sharleen Lavergne, Copy editor, head of distribution
Daphné Bertin, Copy editor

Library and Resource service

Daniel Marier, Archivist
Azra Isakovic, Archivist

Digital communication

Dimitri Von Buren, Digital Communications officer

STRATEGIC DEVELOPMENT

Emmanuelle Farrugia, Director of Development
Cécile Campagne, Sandrine Bañales, Assistants, 1
Member relations
Anna Veronese, Information Systems officer
Barbara M'Chiri, Individual member relations

SECRETARY GENERAL

Valérie Genin, Secretary General

Françoise Henry, Assistant

Nadia Fraioli, Travel manager

Accounting

Annie Acher, Head of personnel
Nathalie Reculon-Dupont, Head of Accounting

Facilities and Security

Nathalie Magnier, Director
Mhenna Larbes, Senior maintenance technician
Nicolas Lang, Technician
Barbara M'Chiri, Catherine Naïker, Marie-Claire Bani
Amer, Reception

All researchers' biographies are available online (www.ifri.org)

BOARD OF DIRECTORS

December 2016

EXECUTIVE CHAIRMAN

Thierry de Montbrial, Founder and Executive Chairman, Member of the Académie des sciences morales et politiques

DEPUTY CHAIRMAN AND SECRETARY

Louis Schweitzer, General Commissioner for Investment

TREASURER

François Drouin, President, the Société du tunnel du Mont-Blanc

MEMBERS

Robert Badinter, former Minister, former Senator

Marianne Bastid-Bruguère, Member of the Académie des sciences morales et politiques

Catherine Bréchignac, Permanent Secretary of the Académie des sciences

Jean Burelle, CEO, Burelle S.A.

Jean-Pierre Chevènement, former Minister, former Senator

Nathalie Delapalme, Director of Research and Public Policy for the Mo Ibrahim Foundation

Mireille Delmas-Marty, Professor Emeritus at Collège de France, Member of the Académie des sciences morales et politiques

Hervé Gaymard, Former Minister, President of the Departemental Council of Savoie

Élisabeth Guigou, former Minister, President of the Foreign Affairs Commission, French National Assembly

Mémona Hintermann, Member of the Board, Conseil Supérieur de l'Audiovisuel

Stanislas de Laboulaye, Senior Vice-President of Sovereign Global Solutions

Didier Lallement, Magistrate, Cour des Comptes

Mathilde Lemoine, Group Chief Economist, Groupe Edmond de Rothschild

André Lévy-Lang, Associate Emeritus Professor, University of Paris Dauphine

Jean-Claude Meyer, Vice-Chairman of Rothschild International

Serge Sur, Professor at University of Paris 2

Mostafa Terrab, CEO, OCP Group

ADVISORY BOARD

December 2016

CHAIRMAN

Thierry de Montbrial, Founder and Executive Chairman, Member of the Académie des sciences morales et politiques

MEMBERS

Marie-Françoise Bechtel, Member of the National Assembly, Vice-President of the Law Commission, State Councillor, former Director of the ENA (National School of Administration)

Dominique David, Adviser to the Executive Chairman, Ifri

Étienne de Durand, Delegate for Foresight and Defense Policy Strategy, DGRIS, Ministry of Defense

Alain Dejammet, Ambassador of France

Bertrand Deroubaix, Director of Public affairs, Total

Christine Desouches, expert consultant to international organizations, former Special Adviser on Political and Diplomatic Affairs of the Secretary General of the Francophonie

Karim El Aynaoui, Advisor to the Chairman of the OPC Group, Director General of the OCP Policy Center

Nicole Gnesotto, Professor, European Union Chair, CNAM

Thomas Gomart, Director, Ifri

Sylvie Goulard, European Deputy

Fadia Kiwan, Honorary Director of the Institute of Political Science at St. Joseph University in Beirut

Jean-David Levitte, Ambassador of France, Member of the Institut de France

Joseph Maïla, Professor of geopolitics at ESSEC, Mediation Programme Director at IRENE/ESSEC

Patrick Messerlin, Professor Emeritus, Sciences-po Paris

Dominique Moïsi, Special Advisor, Institut Montaigne

Anne-Thida Norodom, Professor of Public Law at the University of Rouen

Georges-Henri Soutou, Emeritus Professor at Sorbonne University, Member of the Académie des sciences morales et politiques

Justin Vaïsse, Director of Policy Planning Staff, Ministry of Foreign Affairs and International Development



RESEARCH

REGIONAL PROGRAMS

EUROPE

STUDY COMMITTEE FOR FRANCO-GERMAN RELATIONS (CERFA)

FRENCH-AUSTRIAN CENTER FOR RAPPROCHEMENT IN EUROPE (CFA)

IFRI BRUSSELS

RUSSIA/NIS CENTER

IFRI CENTER FOR ASIAN STUDIES

MIDDLE EAST/NORTH AFRICA

CONTEMPORARY TURKEY PROGRAM

MIDDLE EAST

IFRI - OCP POLICY CENTER PARTNERSHIP

SUB-SAHARAN AFRICA PROGRAM

NORTH AMERICA PROGRAM

CROSSCUTTING PROGRAMS

SECURITY STUDIES CENTER/DEFENSE RESEARCH UNIT

CENTER FOR ENERGY

CENTER FOR MIGRATION AND CITIZENSHIP

REGIONAL PROGRAMS

EUROPE

STUDY COMMITTEE FOR FRANCO-GERMAN RELATIONS (CERFA)



CREATED IN 1954 BY AN INTERGOVERNMENTAL AGREEMENT BETWEEN THE FEDERAL REPUBLIC OF GERMANY AND FRANCE, THE STUDY COMMITTEE FOR FRANCO-GERMAN RELATIONS (COMITÉ D'ÉTUDES DES RELATIONS FRANCO-ALLEMANDES, CERFA) IS TODAY ONE OF THE OLDEST BILATERAL ORGANIZATIONS SHARED BY THE TWO COUNTRIES.

ITS MAIN GOALS ARE TO:

- CONTRIBUTE TO A BETTER UNDERSTANDING OF THE TWO COUNTRIES' RESPECTIVE APPROACHES TO POLITICS, SOCIETY, AND THE ECONOMY
- ANALYZE THE RELATIONSHIP BETWEEN FRANCE AND GERMANY WITHIN A CONSTANTLY EVOLVING EUROPEAN UNION (EU)

TEAM

Hans Stark, Secretary General du Cerfa, University Professor
Areas of interest: Contemporary Germany and Franco-German relations, European construction and integration

Barbara Kunz, Research fellow

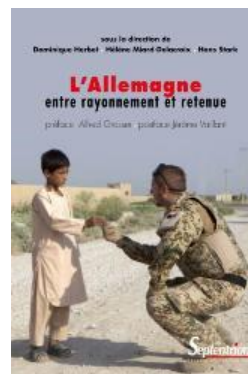
Areas of interest: Contemporary Germany and security policy, Franco-German relations, security policies of Nordic states

Katja Borck, Project Manager, "Dialogue d'avenir franco-allemand"

Catherine Naiker, Assistant

BOOK

France and Germany – Images, stereotypes and reflections (vo: Frankreich und Deutschland – Bilder, Stereotype, Spiegelungen) *Hans Stark, Claire Demesmay and Christine Pütz*, Baden-Baden, Nomos, April 2016, 244 pages



Germany between outreach and restraint, *Dominique Herbet, Hélène Miard-Delacroix and Hans Stark (ed.)*, Villeneuve d'Ascq, Presses du Septentrion, August 2016, 292 pages

DIGITAL PUBLICATIONS

"Notes du Cerfa"

Germany and the Eastern Partnership after the Ukraine crisis, *Liana Fix, Anna-Lena Kirch*, no. 128, January.

Humanitarian exploit or failure? The refugee crisis in Germany and Europe, *Marcus Engler*, no. 129, March.

The Western Balkans: a touchstone for German and European foreign policy, *Julia Wanninger*, no. 130, May.

German public investment policy: between debt cap and increasing investment backlog, *Henrik Scheller*, no. 131, June.

German agriculture: structural changes, *Theodor Fock*, no. 132, September.

Europe needs Weimar. Perspectives from the Weimar Triangle in a time of Crisis, *Martin Koopmann*, no. 133, October.

The 2016 German White Paper. The consolidation of the “Munich consensus” and persisting questions, *Barbara Kunz*, no. 134, October.



“Visions franco-allemandes”

Climate champions? France, Germany and Europe in the Paris climate accord negotiations, *Stefan Aykut*, no. 27, May.

“Éditoriaux de l’Ifri”

The wait is over! Preparing the future of the Euro, *Franco-German Reflection Group*, April.

Restoring strength to Europe. A German-French-Polish appeal, *Franco-German Reflection Group*, December.

CONTRIBUTIONS TO POLITIQUE ÉTRANGÈRE

From the German Question to the European Question, *Hans Stark*, no. 1, March 2016.

ARTICLES AND CONTRIBUTIONS OUTSIDE OF IFRI

Fifteen events that marked the post-war European consciousness, *Hans Stark*, p. 345-358, in Antoine Arjakovsky (ed.), *Histoire de la conscience européenne*, Paris, Éditions Salvator, November 2016.

European Security – Challenges at the Societal Level, *Barbara Kunz, Wolfgang Zellner, Irina Chernykh, Alain Deletroz, Frank Evers, Christian Nünlist, Philip Remler, Oleksiy Semeni, Andrei Zagorski*, Report by the OSCE Network of Think Tanks and Academic Institutions, December 2016.

Defending Europe? A stocktaking of French and German Visions for European Defense, *Barbara Kunz*, Études de l’IRSEM, no. 41, September.

Europe at a crossroads: the need for Franco-German initiatives in defense and security policy, *Franco-German Reflection Group*, November.

DEBATES

21 January – Germany of light, Germany of darkness

With: *Armin Nassehi*, Professor of Sociology, University of Munich.

Moderator: *Nele Wissmann*, Research fellow, Cerfa, Ifri.

22 January – Bonn – Beyond friendship: Franco-German relations in a Europe in crisis

In partnership with the Konrad Adenauer Foundation and the University of Bonn

Issues addressed: The state of affairs: the situation of the Franco-German relationship - Economic governance of the Euro zone and the austerity debate - The European Union's foreign and security policies in the face of crises from Eastern Europe to the Arab world - What perspectives for the Franco-German partnership?

Opening: *Bodo Hombach*, President of Bonner Akademie, former Minister, University Professor, Bonn; *Michael Hoch*, Rector of the Rheinische-Friedrich-Wilhelms-Universität Bonn, University Professor.

With: *Annegret Kramp-Karrenbauer*, Minister-President of the Saarland; *Pierre-Yves Le Borgne*, Deputy, Assemblée nationale, Paris – Cologne; *Philippe Étienne*, Ambassador to France, Berlin; *Jürgen Rüttgers*, former Minister, former Minister-President, University Professor, Cologne; *Michael Hüther*, Director of the Institut der Deutschen Wirtschaft (IW), University Professor, Cologne; *Paul Quilès*, former Minister, former Deputy, Paris; *Hans-Dieter Heumann*, Ambassador from Germany, former President of the Bundesakademie für Sicherheitspolitik, Berlin; *Dominique David*, Adviser to the Founder and Executive Chairman, Ifri, Editor-in-Chief of *Politique étrangère*, Paris; *Hans Stark*, Secretary General of Cerfa, Ifri, University Professor at the Sorbonne, Paris; *Jean Dominique Giuliani*, President of the Robert Schuman Foundation.

11-12 February – The future of the Economic and monetary Union (EMU)

Meeting of the Franco-German Reflection Group.

In partnership with the Genshagen Foundation

With: *Peter Ptasek*, German Federal Foreign Office Representative for EU Basic Issues, Common Policies and Strategic Coordination and Deputy Director of the European Department at the German Federal Foreign Office, Berlin; *Christian Saint-Etienne*, Economist, Professor of the Chair of Industrial Economics at the Conservatoire national des arts et métiers (CNAM), Paris.

1st April – Welcome to Germany? Reception and integration of migrants and refugees

In partnership with the Maison Heinrich Heine, in the framework of the peace university “Peace and migration: thinking differently about the world” (31 March - 2 April 2016)

With: *Manuel Bougeard*, Adviser on social affairs, Embassy of France in Germany; *Stephan Dünnwald*, Project manager, Bavarian Refugee Council; *Marcus Engler*, Member of the “Research on refugees” network, consultant for the United Nations High Commissioner for Refugees (UNHCR) Germany.
Moderator: *Nele Katharina Wissmann*, Research fellow, Cerfa, Ifri.

7-8 April – Risks and threats in the south and east: Franco-German Perspectives on the Strategic Environment

In partnership with the Konrad Adenauer Foundation

Issues addressed: On the way to Warsaw: what is the status of NATO reform? - Year two after Minsk: how to continue with Russia? - Europe and Daech: what future for relations with the Middle East?

Opening: *Hans Stark*, Secretary General, Cerfa, Ifri, University Professor, Paris-Sorbonne; *Nino Galetti*, Director, Konrad Adenauer Foundation, Paris office.

With: *General Jean-Paul Paloméros*, former Supreme Allied Commander Transformation, NATO; *Barbara Kunz*, Research fellow, Cerfa, Ifri; *Pierre Lellouche*, former Minister, Deputy for Paris 1st constituency, Adviser, Paris 8th, Delegate General for Republicans for International Affaires; *Gisela Manderla*, Member of the CDU, Defense Commission, Bundestag; *Tatiana Kastouéva-Jean*, Head of Russia/NIS Center, Ifri; *Élie Tenenbaum*, Research fellow, Coordinator of the Defense Research Unit (LRD), Ifri; *Kinan Jäger*, Lecturer, Center for Global Studies, University of Bonn; *Patrick Keller*, Coordinator of foreign and security policy, Konrad Adenauer Foundation.

11 April – Berlin – Between discord and compromise: the crisis in the EU and Franco-German cooperation

In partnership with Heinrich Böll Foundation and the DGAP

Issues addressed: Pleasure or frustration? On the state of Franco-German cooperation: too far to find compromises? Germany and France in the refugee crisis: strong together in the compromises? Germany and France in the debt crisis: what next?

Opening: *Ralf Fücks*, Co-President of the Heinrich Böll Foundation, Berlin; *Claire Demesmay*, Head, Franco-German Relations Program, DGAP; *Christine Pütz*, EU Adviser, Heinrich Böll Foundation, Berlin.

With: *Reinhard Bütikofer*, Member of European Parliament, co-President of the Greens–European Free Alliance, Brussels; *Cécile Duflot*, Member, Assemblée nationale, Paris; *Jens Althoff*, Bureau chief, Heinrich Böll Foundation, Paris; *Gilbert Casasus*, Professor, University of Fribourg, Switzerland; *Ronja Kempin*, Senior Fellow, SWP; *Michaela Wiegel*, Press correspondent, Frankfurter Allgemeine Zeitung, Paris; *Frédéric Lemaître*, Press correspondent, Le Monde, Berlin; *Lisa Paus*, Member, Bundestag, Berlin; *Henrik Uterwedde*, Franco-German Institute, Ludwigsburg; *Hans Stark*, Professor; Secretary General, Cerfa, Ifri; *Leo Klimm*, Economic correspondent, Süddeutsche Zeitung, Paris; *Jérôme Vaillant*, Professor, Editor-in-Chief, Allemagne d’aujourd’hui.

18 May – Palais Beauharnais, Paris – Deradicalization in France and Germany

In collaboration with the German Embassy in Paris.

With: *Claudia Dantschke*, Director of the “Hayat” deradicalization program, Berlin; *Marik Fetouh*, Secretary General and spokesperson of Action center for the prevention of radicalization of individuals (CAPRI), Bordeaux.

Moderator: *Marc Hecker*, Research fellow, Director of Publications and Editor-in-Chief of *Politique étrangère*, Ifri.

23 May – Seminar for the Diplomatic and Consular Institute of the Ministry of Foreign Affairs and International Development

Issues addressed: The refugee crisis in Europe and its impact on German domestic policy - Germany in the face of its international responsibilities.

With: *Stephan Martens*, Cergy Pontoise University; *Hans Stark*, Secretary General, Cerfa, University Professor at the Sorbonne; *Barbara Kunz*, Research fellow, Cerfa, Ifri.

25 May – The 1st Helmut-Schmidt-Programme on Global Issues

In collaboration with the Embassy of Germany in Paris

With: *Kassius Diniz da Silva Pontes*, Brazil; *Yannick Minsier*, Belgium; *Miguel Angel Hildmann*, Argentina; *Lisa Filipetto*, Australia; *Tuty Dityawanty*, Indonesia; *Alison Kemp*, United Kingdom; *Jorge Manuel Meade Cervera*, Mexico; *Sumitra Chowdhury*, India; *Ellen Wong*, United States; *Fernando Pallini Oneto di San Lorenzo*, Italy; *Thomas Guibert*, France; *Andrea Rubner*, Federal Ministry of Foreign Affairs; *Jan Salzbrunn*, Federal Ministry of Foreign Affairs; *Maximilian Blasek*, Federal Ministry of Foreign Affairs; *Horst Freitag*, Federal Ministry of Foreign Affairs; *Andreas Pfaffernoschke*, German Embassy, Paris; *Bo Freitag*, Federal Ministry of Foreign Affairs; *Barbara Kunz*, Cerfa, Ifri; *Hans Stark*, Cerfa, Ifri.

Moderator: *Justin Vaïsse*, Director of the Center for Analysis, Forecasting and Strategy (CAPS), Ministry of Foreign Affairs and International Development.

5-7 October – Berlin – After Brexit: Perspectives of the future of Europe on the occasion of the 25th anniversary of the Weimar Triangle

Meeting of the Franco-German Reflection Group

In partnership with the Genshagen Foundation

With: *Étienne François*, Historian, Member of the Board of the Genshagen Foundation, Berlin; *Martin Koopmann*, Stiftung Genshagen, *Hans Stark*, CERFA/IFRI, *Dieter Bingen*, German Polish Institute Darmstadt, *Kazimierz Wóycicki*, Europäische Akademie Kreisau.

18 November – Berlin – One year after the attacks: French foreign policy in times of crisis

In partnership with the DGAP

With: *Alexandre Escorcía*, Adviser on strategic affairs, Russia/CEI, MAEDI, Paris; *Barbara Kunz*, Research fellow, Cerfa, Ifri, Paris.

24-25 November – Berlin – In Search of a Weimar Consensus on the Future of the European Union: How to Overcome the Output Failure?

In partnership with the Genshagen Foundation

Issues addressed: How to Deliver on the Promise of Economic Prosperity? – How to Broaden the EU Consensus on Long-term Migration Policy? – How to Cope with the Security Crisis and to (Re-)Gain Influence on the Developments in the Neighborhood? – How to Limit the Risk of Disintegration?: Brexit and Centrifugal Forces in the EU.

Opening: *Martin Koopmann*, Genshagen Foundation; *Barbara Kunz*, Cerfa, Ifri, Paris; *Karolina Fuhrmann*, Foundation for Polish-German Cooperation.

With: *Paweł Tokarski*, SWP, Berlin; *Anne-Laure Delatte*, CEPIL, Paris; *Sebastian Płóciennik*, PISM, Warsaw; *Paweł Zerk*, WiseEuropa, Warsaw; *Olaf Wientzek*, Konrad-Adenauer-Foundation; *Matthieu Tardis*, Ifri, Paris; *Tomasz F. Krawczyk*, Jagiellonian Club; *Stephen Bastos*, Genshagen Foundation; *Annegret Bendiek*, SWP, Berlin; *Justyna Gotkowska*, OSW, Warsaw; *Elsa Tulmets*, Centre Marc Bloch, Berlin; *Nicolai von Oндарза*, SWP, Berlin; *Caroline Gondaud*, CAPS, French Ministry of Foreign Affairs, Paris; *Tomasz Grzegorz Grosse*, University of Warsaw/Sobieski Institute; *Łukasz Jurczyszyn*, PISM, Warsaw; *Ryszarda Formuszewicz*, Genshagen Foundation.

1st December – Berlin – Towards a Common Defense White Paper – France and Germany joining forces

In partnership with the SWP

With: *Ronja Kempin*, SWP, Berlin; *Barbara Kunz*, Ifri, Paris; *Hilmar Linnekamp*, SWP, Berlin.

Dialogue d'avenir franco-allemand

In partnership with the Deutsche Gesellschaft für Auswärtige Politik (DGAP) and the Robert Bosch Foundation.

15-17 April – Dijon – Dialogue d'avenir franco-allemand – 1st seminar

In partnership with the Robert Bosch Foundation, the DGAP and the Maison de Rhénanie-Palatinat

Issues addressed: France and Germany: still on the same wavelength? – Refugee crisis, what solution? – Youth unemployment in Europe (Foresight Workshop).

With: *Claire Demesmay*, Director of the Franco-German relations Program, Deutsche Gesellschaft für Auswärtige Politik (DGAP), Berlin; *Michael Kratz*, Foreign Ministry, German Embassy, Paris; *Hans Stark*, Secretary General, Cerfa, Ifri, University Professor Paris Sorbonne; *Jakob Preuss*, Documentary filmmaker; *Matthieu Tardis*, Research fellow, Center for Migration and Citizenship, Ifri, Paris; *Karl-Heinz Wolfsturm*, Mediator for the reception of refugees in Land Baden-Württemberg; *Salvador Martinez Mas*, Freelancer and correspondent for various newspapers in Spain; *Johannes Gabriel*, Foresight Intelligence.

17-19 June – Lübeck – Dialogue d'avenir franco-allemand – 2nd seminar

In partnership with the Robert Bosch Foundation and the DGAP

Issues addressed: Facing terrorism: a new direction for security policy? Facing Terrorism: what responses from open societies? – Youth unemployment in Europe (Foresight Workshop).

With: *Barbara Kunz*, Research fellow, Cerfa, Ifri; *Jörg Maschow*, Commander, Bundeswehr; *Bente Scheller*, Director of the Office of the Heinrich Böll Foundation in Beirut; *Marwan Abou Taam*, Regional Criminal Police Office (LKA) Rhénanie-Palatinat; *Jan Philipp Albrecht*, European Deputy; *Rajaa Belhourania*, Psychologist, University of Nantes; *Philippe François*, Assistant Prefect, Project manager, Secretary-General of the interministerial committee for the prevention of delinquency and radicalization, Ministry of the Interior, Paris; *Dominique David*, Adviser to the Founder and Executive Chairman, Ifri, Editor-in-Chief, *Politique étrangère* and co-Director of RAMSES, Paris; *Christian Sauer*, President of the alumni office, Dialogue d'avenir franco-allemand; *Johannes Gabriel*, Foresight Intelligence.

13-16 October – Madrid – Dialogue d'avenir franco-allemand – 3rd seminar

In partnership with the Robert Bosch Foundation, the DGAP and the Elcano Royal Institute

Issues addressed: New Forms of Politics in Spain, France and Germany: What Impact Do New Movements and Parties Have? – Spanish Politics in 2016, Youth Unemployment in Europe (Foresight Workshop) – What Future for the European Youth?.

With: *Yves Saint-Geours*, Ambassador of France in Spain, Madrid; *Franziska Fislage*, Coordinator for democracy, parties and society, Konrad Adenauer Foundation, Berlin; *Mariana Otero*, Film director, current project on “Nuit debout”, Paris; *Fernando Vallespin*, Political scientist, Professor at the Universidad Autónoma de Madrid (UAM); *Ignacio Molina*, Senior Analyst, Elcano Royal Institute; *Jacob Düringer*, Senior Project Manager, Robert Bosch Stiftung, Stuttgart; *Stefan Bantle*, Director of the political department in the German Embassy in Spain, Madrid; *Gero Maaß*, Head of the Madrid Office, Friedrich Ebert Foundation; *Diana Kinnert*, Blogger and author on intergenerational justice, Team of Vice President of German Parliament, Peter Hintze (CDU), Berlin; *Johannes Gabriel*, Foresight Intelligence.

FRENCH-AUSTRIAN CENTER FOR RAPPROCHEMENT IN EUROPE (CFA)



THE FRENCH-AUSTRIAN CENTRE FOR RAPPROCHEMENT IN EUROPE IS AN INTERGOVERNMENTAL ORGANIZATION CREATED IN 1978 TO WORK TOWARDS THE CONSOLIDATION OF FRENCH-AUSTRIAN RELATIONS. THE CFA FOCUSES ITS ACTIVITIES ON PROBLEMS RELATED TO EU EXPANSION IN CENTRAL AND EASTERN EUROPE: AGRICULTURAL, ENVIRONMENTAL, SECURITY AND DEFENSE, MONETARY, BUDGETARY, AND IMMIGRATION POLICIES, ETC. TODAY THE CFA'S ACTIVITIES CONCENTRATE ON COUNTRIES THAT ENVISION THEIR FUTURE WITHIN A EUROPEAN CONTEXT, IN PARTICULAR THOSE IN THE WESTERN BALKANS AND BORDERING THE BLACK SEA.

TEAM

Dominique David, President

Johannes Kyrle, Secretary General

Florent Marciacq, Officer

Sarah Veit, Project manager

Dominique Letourneur, Adviser

Éliane Mossé, Adviser to Ifri on central and south-eastern Europe

INTERNATIONAL CONFERENCES

18 March – Belgrade – Serbia and the European integration of the Western Balkans: Exchange of views in the run-up to Paris Summit on the Western Balkans

In collaboration with the Embassy of Austria in Belgrade and the Embassy of France in Serbia

Issues addressed: The European integration of Serbia: driving forces and pitfalls – Serbia in its regional space: a challenge with European implications – Geopolitics and European integration in the Western Balkans.

Opening: *Johannes Kyrle*, Secretary General, CFA, Vienna; *Dominique David*, President, CFA, Adviser to the Founder and Executive Chairman, Ifri, Paris; *Johannes Hahn*, Commissioner

for European Neighborhood Policy & Enlargement Negotiations, European Commission, Brussels.

With: *Jadranka Joksimović*, Minister without portfolio in charge of European integration, Republic of Serbia, Belgrade; *Igor Crnadak*, Minister of Foreign Affairs of Bosnia and Herzegovina, Sarajevo; *Michael Davenport*, Chief, European Delegation in Serbia, Belgrade; *Mihailo Crnobrnja*, President, European Movement Serbia, Belgrade; *Marina Glamotchak*, Research fellow and consultant on strategic, political, and economic affairs, Paris; *Đorđe Popović*, Program Coordinator, Belgrade Fund for Political Excellence, Belgrade; *Hedvig Morvai*, Executive Director, European Fund for the Balkans, Belgrade; *Jovan Teokarević*, Professor, Faculty of Political Sciences, University of Belgrade; *Srećko Latal*, Regional Editor, Balkan Investigative Reporting Network (BIRN), Founder and President, Social Overview Service (SOS), Sarajevo; *Lulzim Peci*, Executive Director, Founder and Senior Fellow, Kosovar Institute for Policy Research and Development (KIPRED), Prishtina; *Dragoljuba Benčina*, State Secretary, Ministry of Foreign Affairs of the Republic of Slovenia, Ljubljana; *Wolfgang Petritsch*, President, Austrian Marshall Plan Foundation, Vienna; *Hubert Heiss*, Chief, Europe Section, Austrian Federal Ministry of foreign and European affairs and integration, Vienna; *Dragan Djoković*, Adviser to the Prime Minister of Serbia, Belgrade.

Conclusion: *Roksanda Ninčić*, Secretary of State, Ministry of Foreign Affairs of Serbia, Belgrade.

24 May – Refugees, migrations: Exchanging Franco-Austrian perspectives

With: *Michael John*, Professor, University of Linz; *Roland Goiser*, Deputy Director, Austrian Integration Fund; *Florian Valat*, Assistant to the Director of Asylum, Ministry of the Interior, Paris; *Matthieu Tardis*, Research fellow, Center for Migration and Citizenship, Ifri.

Moderator: *Dominique David*, Adviser to the Founder and Executive Chairman, Ifri.

30-31 May – The Western Balkans in the European Union: New Perspectives on Integration?

In collaboration with the Centre international de formation européenne (CIFE) and the Austro-French Centre for Rapprochement in Europe (CFA)

Issues addressed: European and Regional Convergence, Interconnectivity and Social-economic Reforms. Integration without transformation? – Migration, Mobility, Transnational and Border Security. A Challenge for the Western Balkans with Wider Implications – Democratization, Participation and Good Governance. How Can Regional Cooperation and the EU Promote (again) Effective Democratization in the Western Balkans? – The Western Balkans and a (Dis)Integrating European Union?

Opening: *H.E. Amb. Ursula Plassnik*, Ambassador of Austria to France; *Dominique David*, President of the Austro-French Centre for Rapprochement in Europe, Ifri; *Amb. Werner Almhofer*, Austrian Federal Ministry for Europe, Integration and Foreign Affairs; *H.E. Harlem Désir*, Secretary of State for European Affairs.

With: *Tobias Flessenkemper*, Centre international de formation européenne (CIFE), Nice; *Dušan Reljić*, Stiftung Wissenschaft und Politik (SWP), Berlin; *Florian Trauner*, Institute for European Studies (IES), Brussels; *Natasha Wunsch*, Sciences Po, Paris.

Conclusion: *Florent Marciacq*, Austro-French Centre for Rapprochement in Europe (AFC); *Sabina Lange*, EU Institute for Security Studies, Paris.

27 October – Minsk – Pan-European Integration Processes: Towards a Mutual Vision through Cross-Border Synergies

En collaboration With: Minsk Dialogue Track-II Initiative (Belarus), Konrad Adenauer Foundation (Germany), Austro-French Centre for Rapprochement in Europe (Austria-France), French and Austrian Embassies in Belarus.

Issues addressed: Presentation of the expert report, discussion about its key concepts and recommendations – Economic Growth and Cross-Border Energy Infrastructure – Mutual Security: A Pan-European Security System as a Solution to Cross-Border Challenges? – Ways to Intensify Cross-Border Economic Exchange and Improve Mutual Competitiveness.

Opening: *Vladimir Makei*, Minister of Foreign Affairs, Belarus; *Tatyana Valovaya*, Member of the Board – Minister in Charge of Integration and Macroeconomics, Eurasian Economic Commission; *Margot Klestil-Löffler*, Alternate Secretary General, Central European Initiative, Austria; *Andrea Wiktorin*, Head of Delegation, Ambassador, Delegation of the European Union to Belarus; *Peter Jankowitsch*, Board Member, Austro-French Centre for Rapprochement in Europe, Austria-France, former Minister of Foreign Affairs, Austria; *Wolfgang Sender*, Country Director Belarus, Konrad Adenauer Foundation, Germany; *Yauheni Preiherman*, Head, Minsk Dialogue Track-II Initiative, Belarus.

With: *Christian Bluth*, Project Manager, Bertelsmann Foundation, Germany; *Roza Turarbekova*, Assistant Professor, Belarusian State University, Belarus; *Elena Korosteleva*, Professor of International Politics, University of Kent; Director, Global Europe Centre, LSE Dahrendorf Professorial Fellow, UK; *Yauheni Preiherman*, Head, Minsk Dialogue Track-II Initiative, Belarus; *Peter Havlik*, Senior Economist and former Deputy Director, Vienna Institute for International Economic Studies, Austria; *Alena Semak*, Assistant Professor, Belarusian State University, Belarus; *Hrant Kostanyan*, Researcher, Centre for European Policy Studies, Belgium, Senior Key Expert, College of Europe Natolin, Poland; *Irina Tochitskaya*, Academic Director, IPM Research Centre, Belarus; *Florent Marciacq*, Officer, Austro-French Centre for Rapprochement in Europe, Austria-France, research associate, University of Luxembourg, Luxembourg; *Haidemaria Güler*, Head, Department of Eastern Europe, South Caucasus, Central Asia, The European Neighborhood Policy and Eastern Partnership, Federal Ministry for European and International Affairs, Austria; *Lessya Karatayeva*, Chief Researcher, Kazakhstan Institute for Strategic Studies under the President of the Republic of Kazakhstan, Kazakhstan; *Martin Vukovich*, Deputy Director, “Dialogue-Europe-Russia”, Former Ambassador to Russia, Austria; *Andrei Skryba*, Researcher, Centre for Comprehensive European and International Studies, Higher School of Economics, Russia; *Dzianis Melyantsou*, Senior Analyst, Belarusian Institute for Strategic Studies, Belarus; *Michael Angerer*, Regional Manager, Austrian Chamber of Commerce, Austria; *Natalia Kondratieva*, Scientific Secretary, Institute of Europe, Russian Academy of Sciences, Russia; *Tony van der Togt*, Senior Research Fellow, Clingendael Netherlands Institute of International Relations, Netherlands; *Julien Vercueil*, Director, Department of International Trade, National Institute for Oriental Languages and Civilizations, France; *Daniel Krutzinna*, Managing Partner, Civitta, Supervisory.



THE IFRI BRUSSELS OFFICE ACTS AS AN INTERFACE BETWEEN IFRI'S ACTIVITIES, DEBATES ORGANIZED IN THE EUROPEAN CAPITAL, INSTITUTIONS LOCATED IN BRUSSELS, THE NETWORK OF THINK TANKS AND RESEARCHERS PRESENT IN THE CITY, AND THE PRIVATE SECTOR. IFRI'S RESEARCH PROGRAMS REGULARLY ORGANIZE PRESENTATIONS OF THEIR WORK IN BRUSSELS, AND SOME PROGRAMS UNDERTAKE PART OF THEIR ACTIVITIES IN THE BRUSSELS OFFICE.

TEAM

Vivien Pertusot, Head of bureau

Areas of interest: security and defense questions (NATO and CSDP); European affairs; relations between the United Kingdom and the European Union

Aurélie Faure, Research fellow, Center for Energy, Ifri

Area of interest: European electricity market, European energy politics

Éva Vaudolon, Administrative and Communications Assistant

Report

The European Union in the Fog: Building Bridges between National Perspectives on the European Union, Vivien Pertusot (ed.), Final Report of the project "Building Bridges Between National Perspectives on the European Union", April 2016.



DIGITAL PUBLICATIONS

"Éditoriaux de l'Ifri"

Rushing to Deal on the UK Could Be Ill-thought-out for the EU, Vivien Pertusot, February 2016.

The EU and Innovation: When Business Meets Politics, Vivien Pertusot, November 2016.

CONTRIBUTIONS TO *POLITIQUE ÉTRANGÈRE*

Brexit: the risks of the referendum, Vivien Pertusot, no. 1, March 2016

CONTRIBUTIONS AND ARTICLES OUTSIDE OF IFRI

France: The Tale of Disenchantment, Ambiguity and Ambition on the EU, Vivien Pertusot, EUforum Clingendael, June 2016.

SEMINARS AND ROUNDTABLES

1st March – Ifri Brussels – The effects of climate change on migration and conflicts in the Mediterranean

With: Marie-Claire Aoun, Director, Center for Energy, Ifri; Alice Baillat, Research fellow, Sciences Po; Mariya Gabriel, Member of the European Parliament; Gilles Pargneaux, Member of the European Parliament; Philippe Perchoc, Analyst, European Parliament Research Service.

3 March – Ifri Brussels – Stress Tests on the European Integration

In collaboration with PISM and SWP

Opening: Eyke Peveling, Deputy Head, Representation of the State of Baden-Württemberg to the EU.

With: Dominique David, Advisor to the Executive Chairman, Ifri, Paris; Barbara Lippert, Director of Research, German Institute for International and Security Affairs (SWP), Berlin; Sebastian Plociennik, Head of the EU programmed, Polish Institute of International Affairs (PISM), Warsaw.

Moderator: Vivien Pertusot, Head of Ifri Brussels.

15 June – Global ambitions and regional threats: how do the French see their role in the world?

With: Bruce Stokes, Director, Global Economic Attitudes, Pew Research Center; Éric Chol, Managing Editor, *Courrier International*; Vivien Pertusot, Head, Ifri Brussels.

Moderator: Thomas Gomart, Director, Ifri.

19 July – Ifri Brussels – The Role of National Parliaments in the EU after Brexit: Building or Stumbling Blocks?

In collaboration with the Centre for European Reform.

With: Agata Gostyńska-Jakubowska, Research fellow, Centre for European Reform; Almut Möller, Head of Berlin office, European Council on Foreign Relations; Vivien Pertusot, Head of Brussels office, Ifri; Jos van de Wiel, Deputy Representative of the Dutch Parliament to the European Union.

3-4 November – Ifri Brussels – Ifri-Elcano Event: European Security after Brexit



Issues addressed: European security after Brexit – Foreign Policy Challenges for Europe – Strategic Challenges for Europe: Implications for Defense Policy and Capability Development – What Links between Migration and Security. Implications for National and European Policy.



With: Ambassador Pierre Sellal, Permanent Representative of France to the EU; Ambassador Nicolás Pascual de la Parte, Representative of Spain to the Political and Security Committee; Thomas Gomart, Director of Ifri; Charles Powell, Director Elcano Royal Institute; Tom Nuttall, The Economist Correspondent.

“Building Bridges” Project

16 March – Prague – Citizens and their Expectations from the EU: A Need for Recalibration?

Building Bridges Project

Issues addressed: Presentation of the results of the Building Bridges project – Do Europeans Still Like Others? – The Search for Growth – How to Strengthen the EU in Member States?.

With: Vivien Pertusot, Head of Brussels Office, Ifri, France; Vladimír Bartovic, Director, EUROPEUM Institute for European Policy, Czech Republic; Eleni Panagiotarea, Research Fellow, Hellenic Foundation for European and Foreign Policy (ELIAMEP), Greece; Eleonora Poli, Researcher, Instituto Affari Internazionali (IAI), Italy; Martin Michelot, Head of Research, EUROPEUM Institute for European Policy, Czech Republic; Karlis Bukovskis, Deputy Director, Latvian Institute of International Affairs (LIIA), Latvia; Marie Cross, Senior Fellow, Institute of International and European Affairs (IIEA), Ireland; Adriaan Schout, Coordinator EU affairs, Clingendael, The Netherlands; Louise Borjes, Analyst, Institute for Government, United Kingdom; Tuomas Iso-Markku, Research Fellow, Finnish Institute of International Affairs (FIIA), Finland; Aras Lindh, Analyst, Swedish Institute of International Affairs (UI), Sweden; Gediminas Vitkus, Professor, Vilnius University, Lithuania.

22 March – Ifri Brussels – The EU and Member States: Sharing the Same Orbit?

Building Bridges Project

Issues addressed: Presentation of the results of the Building Bridges project – Do Europeans Still Like (Each) Others? – Is Growth Still Associated with the EU? – How to Strengthen the EU in Member States? – Does the EU Need to Be More Active in the World?.

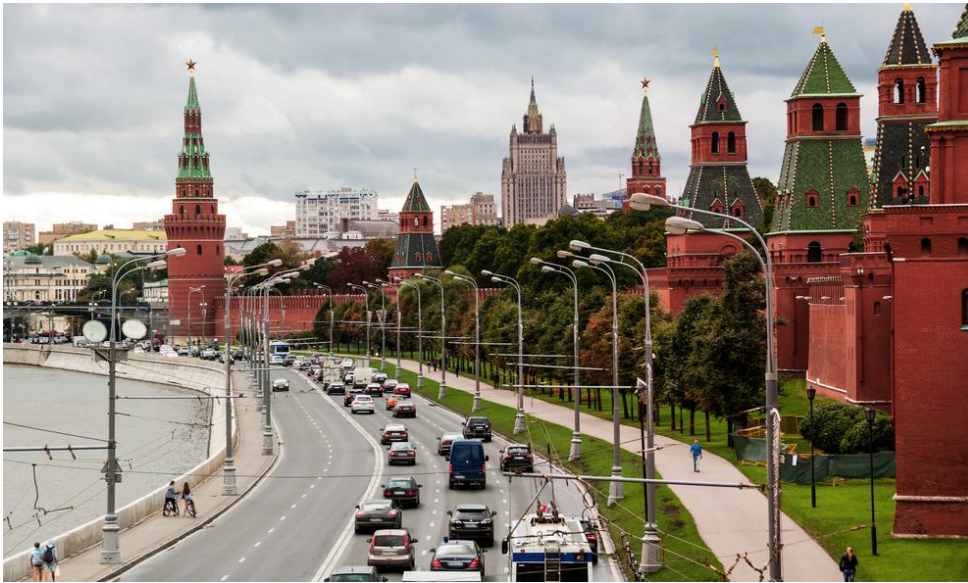
With: Vivien Pertusot, Head of Brussels Office, Ifri, France; Julie Hamann, German Council on Foreign Relations (DGAP), Germany; Antoinette Primatarova, Centre for Liberal Strategies (CLS), Bulgaria; Márton Ugrosdy, Institute for Foreign Affairs and Trade (IFAT), Hungary; Yiannos Ioannou, Cyprus Centre for European and International Affairs, University of Nicosia, Cyprus; Lola Raich, Austrian Institute for International Politics (OIIP), Austria; Senada Selo Sabic, Institute for Development and International Relations (IRMO), Croatia; Ana Benje, Institute of European Studies and International Relations, Comenius University, Slovakia; Maja Kluger Rasmussen, Think Europa, Denmark; Guido Lessing, Centre for European Studies and Research (CERE), Luxembourg; Mihai Sebe, European Institute of Romania (IER), Romania; Dominique David, Ifri, France; Sandra Fernandes, University of Minho, Portugal; Roderick Pace, Institute for European Studies, University of Malta.

26 May – Can Europeans be reunited on more than common values?

Building Bridges Project

With: Vivien Pertusot, Head of Brussels Office, Ifri.

Moderator: Dominique David, Advisor to the President, Ifri.



BOTH RUSSIA AND THE NEWLY INDEPENDENT STATES (NIS) SHOW ALL THE CHARACTERISTICS OF AREAS MARKED BY STRONG POTENTIAL AND CHRONIC INSTABILITY. A NECESSARY ENERGY PARTNER WITH A PROMISING MARKET, RUSSIA IS PLAGUED BY INTERNAL CONFLICTS AND REMAINS DIFFICULT TO PENETRATE. BECAUSE OF ITS INTERNATIONAL STATUS, IT IS AN EMERGING COUNTRY UNLIKE ANY OTHER. THE REGION IS DISTINGUISHED BY ITS EXTREME HETEROGENEITY, AND THE FUNDAMENTAL CHANGES IN THE RELATIONS THAT EACH COUNTRY MAINTAINS WITH MOSCOW AND OTHER EXTERNAL PLAYERS. THE RUSSIA/NIS CENTER WAS CREATED IN 2004 WITH THREE MAIN OBJECTIVES: TO ANTICIPATE CHANGES IN THE REGION, PROVIDE EXPERTISE, AND OFFER POLICY SOLUTIONS TO DECISION-MAKERS.

TEAM

Tatiana Kastouéva-Jean, Head of Russia/NIS Center

Areas of interest: Russian domestic and foreign policies, soft power, Ukraine, higher education, human capital.

Julien Nocetti, Research fellow

Areas of interest: Russian policy in the Arab world, Internet economic policy in Russia, global Internet governance and cyber-security.

Anne Souin, Project manager

DIGITAL PUBLICATIONS

“Russia.NEI.Visions”

Russia’s Immigration Policy: New Challenges and Tools, Lioubov Bisson, no. 91, January 2016.

The Illusion of Convergence – Russia, China, and the BRICS, Bobo Lo, no. 92, March 2016.

Russian diplomacy in the Middle East: return to geopolitics, Alexandre Choumiline, no. 93, May 2016.

Russian policy in Asia: from a bilateral approach to a global strategy, Dmitri Trenin, no. 94, June 2016.

Right-wing radicals in the Russia-Ukraine conflict, Viatcheslav Likhatchev, no. 95, July 2016.

Modernization of the Russian economy: causes of failure, Vladislav Inozemtsev, no. 96, September 2016.



Russia and central and eastern Europe: between confrontation and complicity, Pavel Baev, no. 97, November 2016.

ARTICLES AND CONTRIBUTIONS OUTSIDE OF IFRI

Russia: the return of internal policy imperatives, Tatiana Kastouéva-Jean, P@ges Europe, La Documentation française, 17 February 2016.

Political parties in Russia, Tatiana Kastouéva-Jean, in Arnaud Dubien (ed.), Russia 2016. Regards de l’Observatoire franco-russe, Paris/Moscow, Éditions Novyi Vek Media et l’Inventaire, 2016.

Internet: the return of the tyranny of law?, *Julien Nocetti*, in Arnaud Dubien (ed.), Russia 2016. Regards de l'Observatoire franco-russe, Paris/Moscow, Éditions Novyi Vek Media et l'Inventaire, 2016.

Russian and Middle Eastern energy policy, *Julien Nocetti*, Diplomatie, no. 79, March-April 2016.

Syria: Russian power in question, *Julien Nocetti*, Middle East, no. 30, April-June 2016.

Internet governance, between thwarted emancipation and new challenges, *Julien Nocetti*, InaGlobal, 27 June 2016.

Russian Internet: law and order, *Julien Nocetti*, InaGglobal, 28 June 2016.

Internet, a major stake in foreign policy, *Julien Nocetti*, France Forum, July 2016.

SEMINARS AND ROUNDTABLES

9 March – The Russia-US Relationship: From Cold War to Cold War II?

With: *Robert Legvold*, Marshall D. Shulman Professor Emeritus in the Department of Political Science at Columbia University.
Moderator: *Tatiana Kastouéva-Jean*, Head of Russia/NIS Centre, Ifri.

15 April – Russia's "Pivot" to Asia: Assessment and Strategic Implications

With: *Dmitri Trenin*, Director of the Carnegie Moscow Center.
Moderator: *Tatiana Kastouéva-Jean*, Head of Russia/NIS Centre, Ifri.

21 April – Sanctions against Russia: Causes, Objectives and Impact

With: *Ambassador Daniel Fried*, Coordinator for Sanctions Policy, US Department of State.
Moderator: *Thomas Gomart*, Director, Ifri.

12 May – Ukraine two years after Maidan

With: *Vadym Omeltchenko*, President of the Gorshenin Institute, Kiev; *Dmytro Ostroushko*, Director of international programs, Gorshenin Institute, Kiev; *Alain Guillemoles*, Journalist at *La Croix* and author of the book *Ukraine: le réveil d'une nation* (Paris, Les Petits Matins, 2015).
Moderator: *Tatiana Kastouéva-Jean*, Head, Russia/NIS Center, Ifri.

17 June – Russia: the role of the *Siloviki* in circles of power

With: *Olga Krychtanovskaya*, founder and Director of the "Krychtanovskaya Laboratory", Center for the Study of Elites at the Academy of Sciences Institute of Sociology; *Jean-Robert Raviot*, Lecturer, University Paris Ouest Nanterre/La Défense and the Institut d'études politiques de Paris.
Moderator: *Tatiana Kastouéva-Jean*, Head, Centre Russia/NIS, Ifri.

6 October – Is energy still part of Russia's artillery?

With: *Thane Gustafson*, Director of IHS CERA's Russian and Caspian energy consulting team, Professor, Georgetown, Washington; *David Salfati*, Head of investments and Gas Supply East, ENGIE.

Moderator: *Tatiana Kastouéva-Jean*, Head, Russia/NIS Center, Ifri.

10 October – Ifri Brussels – Post-European Russia: A New Stage of Transformation?

With: *Fyodor Lukyanov*, Editor of Russia in Global Affairs journal and Chairman of Council on Foreign and Defense Policy, Moscow; *Alexey Miller*, History Professor of Central European University in Budapest and European University in Saint Petersburg; *Cyrille Bret*, Professor at the School of Public Affairs, Sciences Po, Paris.

Moderator: *Tatiana Kastouéva-Jean*, Head of Russia/NIS Center, Ifri.

11 October – Russian legislative elections in 2016: the beginning of a new political cycle?

With: *Igor Bounine*, *Alexei Makarkine*, Deputy Director General of the Center for political technologies Foundation, Moscow.

Moderator: *Tatiana Kastouéva-Jean*, Head, Russia/NIS Center, Ifri.

24 November – Russia 2016: a return to the politics of great power?

Issues addressed: Russian strategy: objectives, means, decision-making – "Limited war" and state of the military as a tool – Modes of action and vectors of influence – What answers to the Russian challenge?

With: *Thomas Gomart*, Director of Ifri; *Philippe Errera*, Director of the DGRIS; *Andrei Kortounov*, Director General of the Russian International Affairs Council (RIAC); *Céline Marangé*, Research fellow, Institut de recherche stratégique de l'École militaire (IRSEM); *Tatiana Kastouéva-Jean*, Head of Russia/NIS Center, Ifri; *Arnaud Kalika*, Security Officer, Meridiam; *Bettina Renz*, Associate Professor at the School of Politics and International Relations, University of Nottingham; *Anton Khlopkov*, Director of the Center for Energy and Security Studies (CENESS) and the Editor-in-Chief of *Nuclear Club*; *Isabelle Facon*, Senior research fellow, Fondation pour la recherche stratégique (FRS); *Pavel Baev*, Professor and Research fellow at the Peace Research Institute, Oslo (PRIO), Associate Research fellow at the Brookings Institution (Washington DC) and Ifri; *Stephen Dalziel*, independent expert on Russia, former correspondent for the BBC and Executive Director of Russo-British Chamber of Commerce; *Mikhail Souslov*, Research fellow at the Uppsala Centre for Russian and Eurasian Studies; *Susan Stewart*, Research fellow at the Department of research on Eastern Europe and Eurasia, Stiftung Wissenschaft und Politik (SWP); *Bobo Lo*, Associate research fellow, Russia/NIS Center, Ifri; *Stephen Szabo*, Director General of the Transatlantic

Academy; *Zhang Hong*, Research fellow, Center for Russian studies, East China Normal University; *Hanna Smith*, Research fellow, Aleksanteri Institute; *Manuel Lafont Rapnouil*, Director of the Paris office of the European Council on Foreign Relations (ECFR).

5 December – Kazakhstan and the security dilemmas of central Asia

With: *Erlan Karine*, Director of the Institute of Strategic studies, Kazakhstan.

Moderator: *Tatiana Kastouéva-Jean*, Head, Russia/NIS Center, Ifri.

7 December – Estonia and European Security after the Warsaw Summit

With: Her Excellency *Kersti Kaljulaid*, President of the Republic of Estonia.

Moderator: *Thomas Gomart*, Director, Ifri.

IFRI CENTER FOR ASIAN STUDIES



THE EMERGENCE OF EASTERN AND SOUTHERN ASIA ON THE INTERNATIONAL SCENE HAS INTENSIFIED THE ALREADY COMPLEX ECONOMIC, POLITICAL AND SECURITY ISSUES THAT THE VAST REGION FACES. THROUGH ITS RESEARCH, PROGRAMS, PARTNERSHIPS WITH IMPORTANT INTERNATIONAL RESEARCH CENTERS, AND EVENTS, THE IFRI CENTER FOR ASIAN STUDIES AIMS TO OFFER IN-DEPTH INSIGHT AND ANALYSIS, INPUT IN DECISION-MAKING, AND A FORUM FOR DIALOGUE ON CRUCIAL ISSUES.

TEAM

Françoise Nicolas, Director

Céline Pajon, Research fellow

Area of interest: Japan.

John Seaman, Research fellow

Areas of interest: China, energy.

Alice Ekman, Research fellow

Area of interest: China.

REPORT

Europe and China's New Silk Roads, *Frans-Paul van der Putten, John Seaman, Mikko Huotari, Alice Ekman, Miguel Otero-Iglesias* (ed.), ETNC Report 2016, December 2016.



DIGITAL PUBLICATIONS

“Études de l’Ifri”



The Japanese-American alliance on the horizon of 2030: structure, dynamic, evolution, *Céline Pajon* (ed.), *John Seaman, Alice Ekman, Françoise Nicolas*, General Directorate of International Relations and strategy (DGRIS) of the Ministry of Defense, February 2016.

“Asie.Visions”

Japan's Challenges in Public Diplomacy. An American Vision, *Nancy Snow*, no. 81, February 2016.

Scientific Cooperation in the South China Sea. A New Vector for China's Security Diplomacy in Southeast Asia?, *Sophie Boisseau du Rocher*, no. 82, February 2016.

Tokyo facing natural disasters: lessons, stakes and challenges, *Jean-François Heimbürger*, no. 83, March 2016.

Determinants of Japan's ODA Allocation in Africa, *Takashi Nagatsuji*, no. 84, March 2016.

The Malaysia of Najib Razak: Economic stability with a background of political tension, *Elsa Lafaye de Micheaux*, no. 85, April 2016.

The Role of Sub-National Actors in Climate Change Policy. The Case of Tokyo, *Hitomi Roppongi*, no. 86, June 2016.

Challenge of Making Smart Cities in India, *Rumi Aijaz*, no. 87, October 2016.

Japan's New Dual-Use Space Policy: The Long Road to the 21st Century, *Paul Kallender*, no. 88, November 2016.

China's Military Deployments in the Gulf of Aden: Anti-Piracy and Beyond, *Jérôme Henry*, no. 89, November 2016.

The Kashmir Uprising and India-Pakistan Relations: A Need for Conflict Resolution, not Management, *Happymon Jacob*, no. 90, December 2016.

“Éditoriaux de l’Ifri”

▪ *Lettre du Centre d’Asie*

China to Djibouti: a military base with Chinese characteristics?, *Bertille James*, no. 69, July 2016.

China Sea and maritime law: where is China's power going?, *Sophie Boisseau du Rocher*, *Françoise Nicolas*, *Alice Ekman*, *John Seaman*, *Céline Pajon*, no. 70, July 2016.

CONTRIBUTIONS AND ARTICLES OUTSIDE OF IFRI

Taiwan After the Elections: What Next?, *Alice Ekman*, European Union Institute for Security Studies (EUISS) Alert, no. 7, February 2016.

Taiwan: a strait under tension, *Alice Ekman*, *La Chine: puissance maritime*, collection MAPPE, Atelier Henry Dougier, March 2016.

China's Rise: The View from South Korea, *Alice Ekman*, European Union Institute for Security Studies (EUISS) Alert, no. 19, May 2016.

Japan's maritime strategy challenged by Chinese expansion, *Céline Pajon*, *Études Marines*, Centre d'études stratégiques de la Marine, no. 10, June 2016, pp. 50-57.

A Multilateral Agenda for the EU: Taking China's Activism into Account, *Alice Ekman*, in Balazs Ujvari (ed.), *The EU Global Strategy: Going beyond Effective Multilateralism?*, Egmont, EPC policy report, June 2016.

India's Act East Policy: Strategic Implications for the Indian Ocean, *Isabelle Saint-Mézard*, *Journal of the Indian Ocean Region*, Vol. 12, No. 2, 2016: India and the Indian Ocean Region, p. 177-190.

Japan: Raw materials policy in China's shadow, *John Seaman*, *WeltTrends – Journal of International Politics*, no. 118, August 2016, p. 36-40.

China and the world economic order, a muted but serious challenge, *Françoise Nicolas*, *Perspectives chinoises*, no. 2, November 2016, pp. 7-14.

China and value chains: state of play and prospects for development, *Françoise Nicolas*, in Arès Mathieu and Éric Boulanger (ed.), *Christophe Colomb découvre enfin l'Asie. Intégration économique, chaînes de valeur et recomposition transpacifique*, Athéna éditions, Montréal, November 2016.

Between East Asia and Asia-Pacific: ASEAN's centrality to the test of power, *Françoise Nicolas*, *Sophie Boisseau du Rocher*, *Revue Interventions économiques – D'un régionalisme à l'autre: intégration ou interconnexion*, no. 55, November 2016.

China's Regional Forum Diplomacy, *Alice Ekman*, European Union Institute for Security Studies (EUISS) Alert no. 44, November 2016.

Japan's Coast Guard and Maritime Self Defense Force: Cooperation among Siblings, *Céline Pajon*, *Analysis, Maritime Awareness Project*, December 2016.

CONTRIBUTIONS TO POLITIQUE ÉTRANGÈRE

China in the Mediterranean: a new activism, *Alice Ekman*, no. 4, December 2016.

DEBATES

18-19 January – What can the ASEAN community contribute to South East Asia and the world?

In collaboration with the Economic Research Institute for ASEAN and East Asia (ERIA)

Issues addressed: The ASEAN Economic Community (AEC) and its impact on Asia and the EU – The ASEAN Community beyond economics.

Opening: *Anita Prakash*, Director, Policy Relations, ERIA; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *H.E. Mr Han Thu*, Ambassador of the Republic of the Union of Myanmar.

With: *H.E. Mrs. Ma Theresa P. Lazaro*, Ambassador of the Philippines; *Ponciano Intal*, Senior Economist, ERIA, Jakarta; *Shujiro Urata*, Senior Research Advisor to President, ERIA and Professor, Graduate School of Asia Pacific Studies, Waseda University, Japan; *Kensuke Tanaka*, OECD Development Center; *Vo Tri Thanh*, Vice President, Central Institute of Economic Management, Viet Nam; *Julian Conthe*, Policy Coordinator, EU DG Trade; *H.E. Hirubalan VP*, Deputy Secretary-General of ASEAN Political Security Community; *Kavi Chongkittavorn*, Editor, The Nation, Bangkok, Thailand; *Steven Everts*, Senior Advisor, European External Action Service; *Sophie Boisseau du Rocher*, Associate Research Fellow, Center for Asian Studies, Ifri; *Hank Lim Giok-Hay*, Senior Research Fellow, Singapore Institute of International Affairs, Singapore; *Flavia Jurje*, Senior Researcher and lecturer, University of Geneva; *Juergen Rueland*, Professor, University of Freiburg.

26 January – Narendra Modi's China Policy

With: *Jagannath Prasad Panda*, Research Fellow and Center Coordinator, East Asia, Institute for Defense Studies and Analyses (IDSA), New Delhi.

29 January – Determinants of Japan's ODA Allocation in Africa

With: *Takashi Nagatsuji*, Waseda University.

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri.

29 January – From External Liberalization to Domestic Deregulation: The Logic behind SOE Reform in China

With: *Bo Chen*, Professor, Shanghai University of Finance and Economics, Executive Director, Research Center on the Shanghai Free Trade Zone.

16 February – TPP: To join or not to Join? A Korean Perspective

With: *Bark Taeho*, Professor, Seoul National University, former Minister for Trade, Republic of Korea.

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri.

18 February – Cooperation despite Frictions in Northeast Asia: Perspectives from China, Japan and South Korea

With: *Chaesung Chun*, Associate Professor, Seoul National University; *Renwei Huang*, Vice-President, Shanghai Academy of Social Science; *Takashi Terada*, Professor, Doshisha University, Kyoto; *Alice Ekman*, Research fellow, Head of China research, Center for Asian Studies, Ifri; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri.

Moderator: *Marc Epstein*, Foreign News Editor, L'Express.

4 March – G7 Summit 2016 in Japan: What to Expect?

With: *Tomohiko Taniguchi*, Special Adviser to the Cabinet of Prime Minister Shinzo Abe, Professor, Keio University Graduate School of System Design and Management; *Françoise Nicolas*, Director of the Center for Asian Studies, Ifri.

Moderator: *Thomas Gomart*, Director, Ifri.

7 March – China's Economic Realities: Hard Landing, New Normal, or Something in between?

With: *Yiping Huang*, Professor of Economics, National School of Development, Peking University, member of the Monetary Policy Committee, People's Bank of China.

18 March – The Role of Sub-National Actors in Climate Policy: Discussing the Cases of Tokyo and Paris

With: *Hitomi Roppongi*, Japanese Research Fellow in residence at Ifri; *Yann Françoise*, Head of climate protection and energy strategies department, Urban Ecology Agency of the City of Paris; *Takashi Hattori*, Head, Environment and Climate Change Unit, International Energy Agency (IEA).

Moderator: *Gabrielle Desarnaud*, Research fellow, Center for Energy, Ifri; *Céline Pajon*, Research fellow, Ifri Center for Asian Studies, Ifri.

7-8 April – MAEDI, Paris – European China Policy Track 1.5 Workshop: China as a Global Security Actor

In collaboration with the Analysis, Foresight, and Strategy Center of the MAEDI, and the Mercator Institute for China Studies (MERICS)

Issues addressed: China's New Global Security Activities and Implications for Europe – China's New Security Diplomacy and Europe – China's Expanding Military Engagement as Opportunity and Challenge to Europe.

Opening: *Emmanuel Lenain*, Director for Asia Pacific, MAEDI; *Thomas Gomart*, Director, Ifri; *Björn Conrad*, Vice President for Research, MERICS.

With: *Jean-Marc Ayrault*, Minister of Foreign Affairs and International Development of France; *Justin Vaisse*, Head of Policy Planning, MAEDI; *Mikko Huotari*, Head, Foreign Relations Programmed, MERICS; *Ellis Mathews*, Head, China, Hong Kong, Macao, Taiwan, Mongolia Division, EEAS; *Alice Ekman*, Head of China Research, Center for Asian Studies, Ifri; *Jan Gaspers*, Head of Research, European China Policy Unit, MERICS; *Justyna Szczudlik-Tatar*, Analyst, The Polish Institute of International Affairs; *François Godement*, Director, Asia and China Programmed, European Council on Foreign Relations; *Jonas Parelló-Plesner*, Head, Foreign and Security Policy Team, Embassy of Denmark to the United States; *Emmanuel Puig*, Project manager for North-East Asia, Directorate-General for International Relations and Strategy, Ministry of Defense of France; *Thierry Vircoulon*, Associate Research Fellow, Sub-Saharan Africa Program, Ifri.

26 May – Taiwan after the Elections: What Domestic and International Challenges Ahead?

With: *Dafydd Fell*, Reader in Comparative Politics, SOAS Department of Politics and International Studies; *Alice Ekman*, Research Fellow, Head of China research, Center for Asia Studies, Ifri.

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri.

8 June – Brussels – Mapping Europe-China Relations: A Bottom-up Approach

In partnership with Elcano Royal Institute

With: *Alice Ekman*, Head of China Research, Center for Asian Studies, Ifri; *Miguel Otero*, Senior Analyst for the International Political Economy, Elcano Royal Institute.

Moderator: *Vivien Pertusot*, Head of Ifri Brussels.

13 June – Beijing – China Policy Roundtable

With: *Zhang Ming*, Senior Research Fellow and Head of the Department of International Investment at the Institute of World Economics and Politics of the Chinese Academy of Social Sciences (IWEPP/CASS); *Shi Yinhong*, Professor of International Relations at Renmin University and a renowned expert on Chinese foreign policy and international strategy.

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri.

15 June – Beijing – Workshop on International Cooperation on Key Fields of the “Belt and Road Initiative”

In partnership with the Academy of Macroeconomic Research (AMR) of the National Development and Reform Commission (NDRC) of China.

Issues addressed: Analysis on the investment environment of the main economic corridors of “Belt and Road Initiative” – Key OBOR projects in South Asia; Deepening international oil and gas cooperation under the “Belt and Road Initiatives”; Key energy infrastructure projects under the “Belt and Road Initiative”; Sub regional cooperation under the “Belt and Road Initiative” – Financial support of the “Belt and Road Initiative”.

Opening: Xiaohua Wu, Vice President, AMR; Françoise Nicolas, Director, Center for Asian Studies, Ifri.

With: Zhang Zheren, Associate Research Fellow, Institute of International Economic Research, NDRC; Isabelle Saint-Mezard, Associate Research Fellow, Center for Asian Studies, Ifri; Yang Jing, Research Assistant, Energy Research Institute, NDRC; John Seaman, Research Fellow, Center for Asian Studies, Ifri.

Moderator: Gao Guoli, General Director, Research Fellow, AMR, NDRC.

17 June – Beijing – Europe-China Relations: A Roundtable Discussion

With: Frans-Paul Van der Putten, Senior Research Fellow, Netherlands Institute of International Relations (Clingendael); John Seaman, Research Fellow, Center for Asian Studies, Ifri; Alice Ekman, Research Fellow and Head of China Research, Center for Asian Studies, Ifri; Françoise Nicolas, Director, Center for Asian Studies, Ifri.

17 June – Beijing – Ifri-CIIS Annual Dialogue 2016

In partnership with the China Institute of International Studies (CIIS)

Issues addressed: China, Europe and the United States – Global Governance and Regional Issues.

Opening: Xu Jian, Vice President, CIIS; Françoise Nicolas, Director, Center for Asian Studies, Ifri.



25 August – Mazars-Ifri Roundtable

Issues addressed: Europe-China relations: What are China's ambitions? – After Brexit: A slump or a jump?.

With: Alice Ekman, Head of China research at Ifri's Center for Asian Studies; Vivien Pertusot, Head of Ifri Brussels.

Moderator: Thomas Gomart, Director, Ifri.

15 September – Shaping Eurasia: What Convergence between China's New Silk Road and the Eurasian Union

In partnership with the Valdai Discussion Club and the Russian International Affairs Council

Issues addressed: OBOR and the Eurasian Union: Interests and strategies of key actors – What complementarities, what competition?

With: Timofei Bordatchev, Director, Center for Comprehensive European and International Studies, National Research University Higher School of Economics, Russia; Yang Cheng, Associate Professor of International Relations, Deputy Director, Center for Russian Studies, School of Advanced International and Area Studies, East China Normal University; Rakhim Oshakbayev, Central Asia-Caucasus Institute Silk Road Studies Program, Kazakhstan; Nicu Popescu, Senior Analyst, European Union Institute for Strategic Studies (EUISS); Bobo Lo, Associate Research Fellow with Ifri's Russia/NIS Center; Tatiana Kastoueva-Jean, Head, Russia/NIS Center, Ifri.

Moderator: Françoise Nicolas, Director, Center for Asian Studies, Ifri.

15 September – Assessing the Role of Russia, from Europe to Asia – Japanese and European Perspectives

With: Bobo Lo, Associate Research Fellow with Ifri's Russia/NIS Center; Nicu Popescu, Senior Analyst, European Union Institute for Strategic Studies (EUISS); Takeshi Yuasa, Professor, Hiroshima Peace Institute (HPI), Hiroshima City University; Akihiro Iwashita, Professor, Hokkaido University.

Moderator: Françoise Nicolas, Director, Center for Asian Studies, Ifri.

29 September – Political Islam in Indonesia and risks of radicalization

With: Rémy Madinier, Co-director of the Center for South-east Asian Studies (CASE) and the Institute of Islam and the Muslim world, EHESS.

Moderator: Françoise Nicolas, Director, Center for Asian Studies, Ifri.

8 October – Transforming Asia: Assessing the Impact of International Politics and Grand Strategies on Regional Stability

Issues addressed: Whither Stability in East Asia? Hot Spots, Grand Strategies and Ways Ahead – Europe and Asia's Stability – Taiwan after the Elections: Cross-Strait and Regional Impacts.

With: Thomas Gomart, Director of Ifri; Alain Richard, Senator, Val-d'Oise (Ile-de-France), former Minister of Defense of France; Zhang Ming-zhong, Representative, Taipei Representative Office in France; Renato C. de Castro, Professor and Charles Lui Chi Keung Chair in China Studies, De La Salle University, Manila; Renwei Huang, Vice President and Research Professor, Shanghai Academy of Social Sciences, Shanghai; Heungho Moon, Dean of the Graduate School of International Studies, and Director of Institute of Chinese Studies, Hanyang University, Seoul; Kao-cheng Wang, Professor, Graduate Institute of International Affairs and Strategic Studies, and Dean, School of International Studies, Tamkang University, Taipei; Shingo Yamagami, Director General (Acting), Japan Institute of International Affairs (JIIA), Tokyo; François Picard, Host/Presenter of “The Debate” for France 24; Gudrun Wacker, Senior Fellow, Asia Research Division, German Institute of International and Security Affairs (SWP); Frédéric Laplanche, Counselor for Asia

and the Americas to the Minister of Foreign Affairs and International Development, France; *Michael Reiterer*, Principal Advisor, Asia-Pacific Department, European External Action Service (EEAS); *Alice Ekman*, Research Fellow, Head of China Research, Center for Asian Studies, Ifri; *Chih-chung Wu*, Professor, Department of Political Science, Taiwan Soochow University, and Deputy Minister of Foreign Affairs in Taipei.
Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri.

8 December – China's New Silk Roads and China-Europe Relations

With: *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Alice Ekman*, Research Fellow, Head of China Research, Center for Asian Studies, Ifri; *Frans Paul Van der*

Putten, Senior Research Fellow, Netherlands Institute of International Relations (Clingendael).

9 December – China and the Global Liberal Order: What Approach? How to Ensure Cooperation?

With: *Akio Takahara*, Graduate School of Law and Politics, University of Tokyo; *Masayuki Masuda*, Professor and Senior Fellow, National Institute for Defense Studies, Ministry of Defense, Tokyo, Japan; *Frans-Paul Van der Putten*, Senior Research Fellow, Clingendael, Netherlands; *Alice Ekman*, Research Fellow, Head of China Research, Center for Asian Studies, Ifri.

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri.

CONTEMPORARY TURKEY PROGRAM



THE ACTIVITIES OF THE CONTEMPORARY TURKEY PROGRAM, ESTABLISHED IN 2007, HAVE TWO MAIN OBJECTIVES:

- 1) TO DEVELOP NEW TOOLS FOR ANALYZING THE POLITICAL, ECONOMIC AND SOCIAL DYNAMICS WITHIN TURKEY ITSELF AND TO COMPREHEND THE RISE OF THE COUNTRY IN THE INTERNATIONAL ARENA;
- 2) TO STRENGTHEN THE INSTRUMENTS OF FRANCO-TURKISH DIALOGUE BETWEEN THE POLITICAL AND ECONOMIC DECISION-MAKERS OF BOTH COUNTRIES AND BETWEEN CIVIL SOCIETIES.

THE PROGRAM ALSO AIMS TO STIMULATE PUBLIC DEBATE IN BOTH COUNTRIES THROUGH CONFERENCES, SEMINARS AND PUBLICATIONS; TO IDENTIFY RELEVANT ACTORS IN FRANCE AND TURKEY, IN BOTH CIVIL SOCIETY AND INSTITUTIONAL CIRCLES; AND TO ORGANIZE ACTIVITIES THAT ENCOURAGE SOCIALIZATION, PARTICULARLY AMONG MEDIA PROFESSIONALS (“FRANCO- TURKISH MEDIA DIALOGUE”).

TEAM

Dorothee Schmid, Research fellow, Head of the Turkey/Middle East Program

Areas of interest: Turkey (political and economic governance, foreign policy); conflicts in the Middle East; regional Mediterranean questions, French policy in the Middle East.

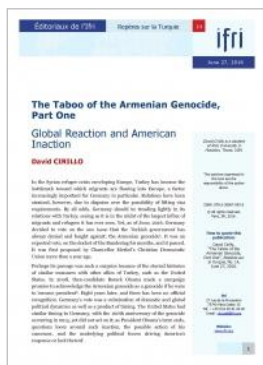
Denis Bauchard, Adviser on the Middle East.

DIGITAL PUBLICATIONS

“Éditoriaux de l’Ifri”

- *Repères sur la Turquie*

The Taboo of the Armenian Genocide, Part One: Global Reaction and American Inaction, *Dorothee Schmid, David Cirillo*, no. 14, July 2016.



The Taboo of the Armenian Genocide, Part Two: The Politics of American Avoidance, *Dorothee Schmid, David Cirillo*, no. 15, July 2016.

“Notes de l’Ifri”

- *Notes franco-turques*

The HDP, a newcomer looking to take root, *Aurélien Denizeau*, no. 16, January 2016.

CONTRIBUTIONS AND ARTICLES OUTSIDE OF IFRI

The new Kurdish presence, *Dorothee Schmid*, *Annuaire IEMed* 2016.

Migrants: Coping with a Human and Political Challenge, *Dorothee Schmid*, *ISPI, Ideas for a New Mediterranean*, December 2016.

DEBATES

8 June – Turkey-Europe: True recovery or false bargaining?

Issues addressed: Turkey, what partner for the EU? – The role of the Turkish-German relationship.

With: **Marc Pierini**, former Ambassador from the EU to Turkey, Guest Research fellow at Carnegie Europe; **Bahadır Kaleağası**, International Coordinator at the TUSIAD (Turkish Industry & Business Association) in Brussels and President of the Bosphore Institute; **Thomas Gutschker**, Head of the international service of the *Frankfurter Allgemeine Sonntagszeitung*, the weekly of the German newspaper F.A.Z.
Moderator: **Dorothee Schmid**, Head of the Turkey/Middle East program.

13 December – The Turkish economy under constraint?

In collaboration with the CAPS (MAEDI)

With: **Sélim Koru**; **Nolwenn Allano**; **Sérif Bahceci**; **Aydin Selcen**; **Amine Benbernou**; **Dorothee Schmid**

MIDDLE EAST



IFRI'S MIDDLE EAST/NORTH AFRICA PROGRAM AIMS TO PROVIDE EXPERTISE ON THE EVOLUTION OF THE AREA'S POLITICAL SYSTEMS, FIRMS AND ECONOMIES THROUGH ANALYSES OF LOCAL, REGIONAL AND INTERNATIONAL DYNAMICS THAT MAY HELP TO GUIDE THE DEVELOPMENT OF NEW POLICIES. THE PROGRAM ALSO TRIES TO ANTICIPATE NEW DIRECTIONS FOR EACH COUNTRY AND DECIPHER THE RISKS AND POTENTIAL OUTCOMES. IT DRAWS ON A NETWORK OF RESEARCHERS AND EXPERTS, WHO WORK TOGETHER CLOSELY ON A VARIETY OF CRUCIAL SUBJECTS STRETCHING FROM NORTH AFRICA TO THE GULF.

TEAM

Dorothee Schmid, Research fellow, Head of the Turkey/Middle East program.

Areas of interest: Turkey (political and economic governance, foreign policy); conflicts in the Middle East; regional Mediterranean questions, French policy in the Middle East

Denis Bauchard, Adviser on the Middle East.

DIGITAL PUBLICATIONS

“Éditoriaux de l’Ifri”

War and Democratic Decision Making: How do Democracies Argue and Decide Whether or Not to Intervene in Distant Wars?, *Shany Mor*, July 2016.



DEBATES

13 April – Regional policy of the State of Israel

With: *Ayoob Kara*, Minister of regional cooperation, Israel

Moderator: *Thomas Gomart*, Director, Ifri.

28 April – Regional economic perspectives of the Middle East

With: *Masood Ahmed*, Director of the Middle East and Central Asia Department of the International Monetary Fund.

Moderator: *Dominique David*, Special Adviser, Ifri.

IFRI - OCP POLICY CENTER PARTNERSHIP



FOLLOWING AN INITIAL PHASE (2011-2013) DURING WHICH IFRI AND THE OCP POLICY CENTER CAME TOGETHER TO PRODUCE SEVERAL STUDIES AND EVENTS FOCUSED PARTICULARLY ON NORTH AFRICA, THE MIDDLE EAST AND AFRICA, THE TWO HAVE ESTABLISHED A PARTNERSHIP AIMING TO EXPAND THE SPECTRUM OF RESEARCH INTO OTHER REGIONAL AND CROSSCUTTING THEMES. THIS PARTNERSHIP IS BASED ON THREE PILLARS: STUDIES, CONFERENCES AND DISTRIBUTION OF INFORMATION. THE PROGRAM BRINGS TOGETHER VARIOUS RESEARCH UNITS AT IFRI, AS WELL AS ASSOCIATED RESEARCHERS.

TEAM

Thomas Gomart, Director, Ifri

Karim El Aynaoui, Managing Director, OCPPC

Lea Metke, Project Manager, Ifri

Lilia Rizk, Research Assistant, OCPPC

DIGITAL PUBLICATIONS

“Notes de l’Ifri”

Robust Containment: French and US Security Policies in Africa, Jean-Yves Haine, February 2016.



From COP21 to COP22: how to win the climate war?, Carole Mathieu, October 2016.

European Neighborhood policy: a bureaucratic phoenix?, Vivien Pertusot, November 2016.

DEBATES

11 March – Ghana and the oil industry: the curse of resources

Ifri-OCP Policy Center Seminar Series

With: *Mathieu Pellerin*, Associate research fellow in the Sub-Saharan Africa Program, Ifri.

Moderator: *Géraud Magrin*, Professor, University of Paris 1 Pantheon-Sorbonne.

19 April – Energy, mining: is China playing for or against the market?

Ifri-OCP Policy Center Seminar Series

With: *John Seaman*, Research fellow at the Ifri Center for Asian Studies.

Moderator: *Gabrielle Desarnaud*, Research fellow at the Center for Energy, Ifri.

27/29 April – Dakar – Ifri-OCP Policy Center Roundtables session IV: Emerging Countries and the “Return of Geopolitics”: Economic and Geopolitical Cross-Sectional perspectives – Senegal, Malaysia, Kenya, Argentina, Egypt, Angola



Opening: *Thomas Gomart*, Director, Ifri; *Karim El Aynaoui*, Managing Director, OCP Policy Center; *Moubarack Lo*, Special Advisor to the Prime Minister, Senegal & Senior Fellow, OCP Policy Center.

With: *Alain Antil*, Head of Sub-Saharan Africa Program, Ifri; *Cherif Salif Sy*, Head of C2S/International Consulting Services; *Jalal Abdel-Latif*, Head of Governance and Human Security Cluster, UNECA & Senior Fellow OCP Policy Center; *Karima Bensoultane*, Director, African Institute for Economic Development and Planning; *Rafael Benke*, Chairman of the Board of Trustees, CEBRI; *Andres Malamud*, Professor and Senior Research Fellow, Institute of Social Sciences of the University of Lisbon; *Alfredo Valladao*, Professor, Sciences Po Paris & Senior Fellow, OCP Policy Center; *Mario Pizarro*, Former Governor of Central Bank, Angola; *Mathias de Alencastro*, Director of Macroeconomics and International Relations, Instituto de Pesquisa Econômica Aplicada; *Vera Songwe*, Senior Fellow, OCP Policy Center; *Mouhamadou Bamba Diop*, Director of Strategic Planning, Ministry of Economics, Finance and Planning, Senegal; *Abdelhak Bassou*, Senior Fellow, OCP Policy Center; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Sophie Boisseau du Rocher*, Associate Fellow, Center for Asian Studies, Ifri; *Mamadou*

Lamine Loum, Former Prime Minister of Senegal; *Ahmadou Aly Mbaye*, Professor, University Cheikh Anta Diop Dakar; *Cheikh Guèye*, Researcher and in charge of Prospective and Strategic Studies, Executive Secretariat of Enda Tiers.

11 May – What security policies for France and the United States in Africa?

Ifri-OCP Policy Center Seminar Series

With: *Jean-Yves Haine*, Associate research fellow, Security Studies Center, Ifri; *Aline Lebœuf*, Research fellow, Security Studies Center, Ifri.

Moderator: *Alain Antil*, Head of the Sub-Saharan Africa Program, Ifri.

4 June – Tangiers – The future of Isis, through the lens of the vulnerability of states

Issues addressed: Enhanced containment: the security policies of France and the United States in Africa.

With: *Jean-Yves Haine*, Associate research fellow, Security Studies Center, Ifri.

13 October – Brussels – What to Expect from COP22?

In cooperation with the Ifri Center for Energy

With: *Abdelali Dakkina*, Director of Strategy & Development of Morocco's National Agency for Renewable Energies and Energy Efficiency (ADEREE); *Carole Mathieu*, Research Fellow, Center for Energy, Ifri, Author of the Study "From COP21 to COP22: how to win the climate war?"; *Elina Bardram*, Head of Unit International and Inter-Institutional Relations, DG Climate, European Commission; *Eliot Whittington*, Policy Programme Director and Deputy Director, The Prince of Wales's Corporate Leaders Group, University of Cambridge Institute for Sustainability Leadership.

Moderator: *Marie-Claire Aoun*, Director, Center for Energy, Ifri.

10 November – Marrakech – Decarbonizing Electricity Systems: Progress Made and Challenges Ahead

In cooperation with the Ifri Center for Energy

Issues addressed: The Role of Electricity in Global Decarbonization Scenarios – Renewables and the Electrification Challenge – Can Emerging Countries Leapfrog the 20th Century Model? The Cases of India and Morocco – Next Steps for Mature Electricity Systems to Become Zero-Carbon.

With: *Carole Mathieu*, Research Fellow, Ifri Center for Energy; *Jane Olga Ebinger*, Director Policy, Sustainable Energy for All; *Anil Razdan*, Former Secretary Power, Government of India; *Tayeb Amegroud*, Research Fellow, OCP Policy Center; *Simon Bennett*, Analyst in the Economics and Investment Office, International Energy Agency.

Moderator: *Marie-Claire Aoun*, Director, Center for Energy, Ifri.

RAMSES presentation

ramses
2017



21 September, Casablanca – A fragmented world. Ramses presentation 2017

With: *Thierry de Montbrial*, Founder and Executive Chairman, Ifri

SUB-SAHARAN AFRICA PROGRAM



CREATED AT THE END OF 2007, THE SUB-SAHARAN AFRICA PROGRAM AIMS TO PRODUCE DETAILED AND QUALITATIVE ANALYSIS OF THE AFRICAN CONTINENT, TRACKING ITS TRANSVERSAL DYNAMICS AND ANALYZING ITS ECONOMIC, SOCIAL, POLITICAL AND SECURITY TRANSFORMATIONS. DESIGNED TO RENEW THE FRAMES OF REFERENCE AND PROVIDE INFORMATION TO ENRICH PUBLIC DEBATE, THE PROGRAM ALSO AIMS TO HELP POLITICAL AND ECONOMIC ACTORS SHAPE THEIR POLICIES REGARDING THE CONTINENT.

THE ORGANIZATION OF VARIOUS EVENTS COMPLEMENTS THE PROGRAM'S RESEARCH, BRINGING TOGETHER ACADEMIC, POLITICAL, ECONOMIC AND CIVIL ACTORS TO EXCHANGE ANALYTICAL TOOLS AND VIEWS ON THE CONTINENT. THE PROGRAM'S RESEARCH FOCUSES ON DIVERSE THEMES: THE URBANIZATION OF THE CONTINENT AND THE EMERGENCE OF MIDDLE CLASSES; COMPETITION FOR LAND ACCESS; THE EVOLUTION OF STATES; AFRICA POLICIES OF TRADITIONAL AND EMERGING PARTNERS; GOVERNANCE AND GEOPOLITICS OF THE EXTRACTIVE INDUSTRY, AND SECURITY ISSUES IN THE SAHEL.

TEAM

Alain Antil, Head of program

Areas of interest: Mauritania, Sahel, West Africa, questions of security and terrorism, trafficking

Victor Magnani, Project manager

Clélie Nallet, Research fellow

BLOG AFRIQUE DÉCRYPTAGES

afriquedecryptages.wordpress.com

THE BLOG, CREATED IN FEBRUARY 2014, PROVIDES READERS WITH SHORT SUMMARIES OF SOME OF OUR PUBLICATIONS AND SEMINARS, AS WELL AS BOOK REVIEWS, ANALYSES OF RESEARCHERS FROM OUTSIDE OF IFRI, AND VIDEOS. MORE THAN 100 POSTS ARE NOW ACCESSIBLE ON AFRIQUE DÉCRYPTAGES, WHICH RECEIVED MORE THAN 34,000 HITS IN 2015.

DIGITAL PUBLICATIONS

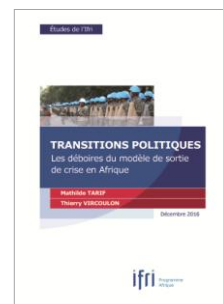
"Études de l'Ifri"



An Ivorian reform of the security sector, *Aline Leboeuf*, March 2016.

South African Local Elections 2016. From One Party Dominance to Effective Plural Democracy, *Hlawulani Mkhabela*, November 2016.

Political transitions: the disappointing model of crisis-exit in Africa, *Thierry Vircoulon*, *Mathilde Tarif*, December 2016.



“Notes de l’Ifri”

“We Try to Save Every Month”. Saving at the heart of the positioning of the “neither rich nor poor” in South Africa, *Élodie Escusa*, January 2016.

Reflections on 17 years of UN presence in the Democratic Republic of Congo, *Marc-André Lagrange, Thierry Vircoulon*, April 2016.

The new opposition in the DRC: youth movements, *Habibou Bangré*, May 2016.

Lessons from the Burundi crisis: the failures of democratic peace building, *Thierry Vircoulon*, June 2016.

The Democratic Republic of the Congo: from the end of a reign to an endless reign?, *Kris Berwouts*, July 2016.

Diplomatic relations between Qatar and sub-Saharan Africa. A history being built, *Benjamin Augé*, August 2016.

Impact of politico-military interference on the certification of minerals in the DRC, *Cyril Musila*, September 2016.

The development of the gas sector in Tanzania and Mozambique. The beginnings of two dissymmetrical experiments, *Benjamin Augé*, October 2016.

Islamization in Madagascar, *Mathieu Pellerin*, December 2016.

“Éditoriaux de l’Ifri”

▪ *L’Afrique en questions*



The pale star of President Mohamed Ould Abdel Aziz, *Alain Antil*, no. 23, May 2016.

Central African Republic: why should we still talk about Seleka?, *Enrica Picco*, no. 24, May 2016.

Not Dazzling but Not Invisible: The Ugandan Middle Classes as “Somewhere in Between”, *Anna Fichtmüller*, no. 25, May 2016.

Declining crude oil prices in Gabon: a magnifying glass on a structural economic crisis and policy failure, *Benjamin Augé*, no. 26, July 2016.

Congo Brazzaville: between electoral sham and political messianism, *Rémy Bazenguissa-Ganga, Sofia Meister*, no. 27, July 2016.

State of emergency in Ethiopia: new far East, old far West, *Jean-Nicolas Bach*, no. 28, October 2016.

COP22 in Africa: are the African negotiators in tune with each other?, *Agathe Maupin*, no. 29, November 2016.

Cuba and Africa. An old relationship in light of warming relations with Washington, *Benjamin Augé*, no. 30, December 2016.

DEBATES

31 March – What perspectives for the industrialization of countries on the African continent?

With: *Ibrahim Assane Mayaki*, former Prime Minister of Niger, CEO of NEPAD.

7 June – Political and Security Issues in the Great Lakes. The cases of Burundi and the DRC

Issues addressed: Cartography of armed groups in Burundi – What future for the Arusha agreement? – Involvement of regional and international institutions in resolving the crisis in Burundi - Reflections on 17 years of UN presence in the DRC – Partisan reconfigurations and youth citizen movements – Challenges of the regional policy of traceability and the certification of mining operations in the DRC.

Opening: *Alain Antil*, Director of the Sub-Saharan Africa Program, Ifri; *Colonel Nicolas Jovanovic*, Director of the Africa desk, DGRIS, Ministry of Defense.

With: *Tomas Van Acker*, University of Gand; *Antoine Kaburahe*, Director of the newspaper *Iwacu*; *Thierry Vircoulon*, Associate research fellow at Ifri; *Charles Ndayiziga*, Director of the Cenap; *Marc-André Lagrange*, Consultant; *Habibou Bangré*, Journalist; *Cyril Musila*, Associate research fellow at Ifri; *Christoph Vogel*, University of Zurich & Study Group on the Congo (GEC).

28 September – Security in Côte d'Ivoire. An assessment of the DDR

With: *Bruno Clément-Bollée*, General of the Army Corps (2S); *Benjamin Olagboye*, Expert on post-crisis and good governance.

Moderator: *Aline Leboeuf*, Research fellow, Ifri.

UNITED STATES PROGRAM



DESPITE THE MANY CULTURAL SIMILARITIES AND ECONOMIC EXCHANGES THAT EUROPE SHARES WITH THE UNITED STATES, THE US REMAINS FOUNDED ON A POLITICAL PHILOSOPHY AND HISTORY THAT IS VERY DIFFERENT FROM THAT OF THE OLD CONTINENT. AMERICA'S INSTITUTIONS, POLITICAL SYSTEM AND ECONOMIC CONDITIONS CONTRIBUTE TO A UNIQUE FRAMEWORK AMONG THE WORLD'S COUNTRIES. WHAT'S MORE, THE FEDERAL INSTITUTIONS OF THE UNITED STATES SEEM TO BE ENCOUNTERING A SUCCESSION OF PARTISAN BLOCKAGES WHICH HAVE THEIR OWN EFFECTS ON AMERICAN FOREIGN POLICY.

THE UNITED STATES IS CURRENTLY QUESTIONING ITSELF ON ITS ROLE AS A LEADER IN THE WORLD AND THE POSSIBILITY OF ITS OWN DECLINE. THE PRINCIPLES OF AMERICAN FOREIGN POLICY DEPEND ON THE ANSWERS TO THESE QUESTIONS; BETWEEN THE VISION OF A UNIPOLAR OR MULTIPOLAR WORLD, BETWEEN INTERVENTIONALISM AND RETICENCE TO ACT.

CREATED IN 2001, THE UNITED STATES PROGRAM SEEKS, IN THE FIRST INSTANCE, TO UNDERSTAND AMERICAN CULTURE AND POLICY FROM THE INSIDE. IT ALSO WORKS TO ANALYZE CHANGES IN THE COUNTRY'S DIPLOMACY AND FOREIGN AND DEFENSE POLICY. FINALLY, IT PLAYS A CONCRETE ROLE IN THE MAINTAINENCE OF A STRONG TRANSATLANTIC RELATIONSHIP, PRODUCING AND DIFFUSING ANALYSIS ON THE UNITED STATES THROUGHOUT FRANCE AND EUROPE, REGULARLY ORGANIZING EVENTS AND MEETING OPPORTUNITIES WITH AMERICAN RESEARCHERS AND OFFICIALS.

TEAM

Laurence Nardon, Research fellow, Head of program

Areas of interest: Domestic policy, foreign policy, social changes

DIGITAL PUBLICATIONS

"Potomac Papers"

The Republican economic program. What ideas for 2016?, *Marie-Cécile Naves*, no. 24, January 2016.

Between citizenship and the middle class: the challenges of the future president, *Renaud Beauchard*, no. 25, February 2016.

The 2016 Presidential elections: The Republican Party and Foreign Policy, *Adrien Schu, Éric Rouby*, no. 26, April 2016.

The United States: Supreme Court appointments, the stakes of the 2016 election, *Anne Deysine*, no. 27, June 2016.

Obama facing terrorism: a chronicle of failure?, *Maya Kandel*, no. 28, September 2016.



Trump and the mainstream white electorate, *Corentin Sellin*, no. 29, September 2016.



“Éditoriaux de l’Ifri”

America First... and Europe Last? What will the Trump Presidency mean for Europe, *Jean-Yves Haine*, November 2016.

American chronicles

The United States: Supreme Court in the balance - the political and constitutional challenges of Antonin Scalia's replacement, *Vincent Michelot*, May 2016.

Hillary Clinton's Email "Scandal": How Will it Affect the Election?, *Laurence Nardon*, *Delaine Tubbs*, June 2016.

Trump's Vice President: Attempting to Heal the Republican Rift, *Laurence Nardon*, *Delaine Tubbs*, July 2016.

CONTRIBUTIONS AND ARTICLES OUTSIDE OF IFRI

The future of US foreign policy: what do candidates in the upcoming presidential election think?, *Laurence Nardon*, *Futuribles*, no. 411, Mars-April 2016.

Hillary Clinton and American leadership, *Laurence Nardon*, *Politique Internationale*, no. 152, summer 2016.

USA-Europe: what future for transatlantic relations?, *Laurence Nardon*, *Diplomatie*, no. 35, October-November 2016.

The Obama presidency. Behind the symbol, a certain disappointment, *Laurence Nardon*, *Études*, no. 4233, December 2016.

DEBATES

20 January – Annual conference on the United States

In collaboration with the Embassy of the United States in Paris; with the support of Viel & Cie and the Clarence Westbury Foundation

Issues addressed: On the eve of the primaries, the campaign for the November elections – The country's economic situation – American leadership facing international crises.

With: *Ramesh Ponnuru*, Senior Editor for National Review, Bloomberg View columnist and Visiting Fellow at the American Enterprise Institute; *Joan Walsh*, National Affairs Correspondent, The Nation, MSNBC political analyst; *Vincent Michelot*, Director of Sciences Po Lyon and Professor of American politics; *Florence Pisani*, Economist at Candriam and Lecturer at University Paris-Dauphine; *James Goldgeier*, Dean of the School of International Service at American University

and President of the Association of Professional Schools of International Affairs; *Maya Kandel*, Head of the “Mutations de la puissance américaine” program at the IRSEM and associate researcher at University Paris 3 Sorbonne Nouvelle (CREW/Cran); *Alissa Johannsen Rubin*, New York Times Bureau Chief in Paris, formerly in Afghanistan.

Moderator: *Laurence Nardon*, Head of North America program, Ifri.

6 October – “New Space”: The Impact of the Digital Economy on European Space Policies and Programs

Introduction: *Laurence Nardon*, Head of Ifri's North America Program, *Julien Nocetti*, Research fellow, Ifri.

With: *Olivier Sichel*, President of the Digital New Deal Foundation; *Steve Bochsinger*, COO Euroconsult; *Carolyn Baylon*, Information Security Research Lead, AXA; *Yann Bonnet*, Secretary General, Conseil national du numérique; *Astrid Bonte*, Institutional and international affairs, Eutelsat; *Anne-Lorraine Bujon*, Editor-in-chief, Esprit journal; *Kamil El-Khatib*, Executive Secretary, Institute of Air, Space and Telecommunications Law (IDEST), University Paris-Sud; *Denis Jacquet*, President, Observatoire de l'Ubérisation; *Stéphane Janichewski*, Group Senior Vice President, Head of Defense and Aerospace Market, Atos; *Géraldine Naja*, Head of Industrial Policy and Audit Department, ESA; *David Martinon*, Ambassador for the digital economy and cyber diplomacy, French Ministry of foreign affairs and international development; *Willy Mikalef*, Lawyer, Paris; *Guilhem Penent*, Advisor for space affairs, French Ministry of foreign affairs and international development; *Sylvain Rocagel*, Direction of Innovation, Applications and Science, CNES; *Ersilia Vaudo*, Head of Coordination with Member States Office - Strategy department, ESA; *Camille Vaziaga*, Delegate General, “Renaissance Numérique”; *Christophe Venet*, Advisor for space affairs, French Parliamentary Representation to the EU, Brussels.

1st December – Donald Trump Presidency – Annual conference on the United States

In collaboration with the Embassy of the United States in Paris; with the support of Viel & Cie and the Clarence Westbury Foundation

Issues addressed: Returning to the November 2016 elections – Towards a protectionist American economy? – Donald Trump and American leadership.

With: *E.J. Dionne*, Senior Fellow, Brookings, and Opinion writer at the Washington Post; *Karlyn Bowman*, Research Fellow, Research Coordinator, American Enterprise Institute; *Anne-Lorraine Bujon*, Editor-in-chief, Esprit journal; *Pascal Riché*, Senior reporter for L'Obs, former correspondent for Libération in Washington from 2000 to 2006; *Jean-Baptiste Velut*, Lecturer in American civilization, University Paris 3, Sorbonne Nouvelle; *Alex Lennon*, Editor-in-chief of The Washington Quarterly; *Xenia Wickett*, Head of the US and the Americas Programme, Chatham House; *Bruno Tertrais*, Deputy Director, Fondation pour la recherche stratégique; *Célia Belin*, Adviser to the Center for analysis, foresight, and strategy, French Ministry of Foreign Affairs.

Moderator: *Laurence Nardon*, Head of North America program, Ifri.

CANADA PROGRAM



IN FRANCE, THE STUDY OF CANADA IS OFTEN REDUCED TO THE ISSUES AND CULTURE OF QUEBEC. HOWEVER, IT WOULD BE A SHAME TO IGNORE THE MANY NOTEWORTHY ASPECTS OF THE CANADIAN MODEL DUE ONLY TO A LACK OF KNOWLEDGE ABOUT CANADA'S ENGLISH-SPEAKING REGIONS. THE UNIQUE CHARACTER OF CANADIAN INSTITUTIONS COMES FROM THE COUNTRY'S LONG-STANDING EFFORT TO MAINTAIN LAYERS OF DIVERSITY, FROM THE FIRST NATIONS TO LINGUISTIC MINORITIES TO IMMIGRANTS FROM ALL BACKGROUNDS.

TODAY CANADA OFFERS A NEW APPROACH TO SUBJECTS SUCH AS FEDERALISM AND MULTICULTURALISM. ADDITIONALLY, THE UPCOMING RATIFICATION OF THE COMPREHENSIVE ECONOMIC AND TRADE AGREEMENT (CETA) BETWEEN CANADA AND THE EU WILL OPEN UP ACCESS TO A DYNAMIC MARKET RELYING ON STRONG AERONAUTICAL, MINING, ENERGY, AND CLEAN TECHNOLOGY SECTORS. CANADA'S ACTIONS ON THE INTERNATIONAL SCENE ARE ALSO WORTHY OF STUDY. THE COUNTRY PLAYED A VITAL ROLE IN THE EMERGENCE OF THE CONCEPT OF PEACEKEEPING SINCE THE 1950s, AT THE SAME TIME WORKING ON THE REDUCTION OF POVERTY AND PROMOTING HUMAN RIGHTS AT AN INTERNATIONAL LEVEL. IFRI'S GOAL IN LAUNCHING THIS NEW RESEARCH PROGRAM IS TO PROVIDE A FORUM FOR EXCHANGE AND ANALYSIS INTO CANADA'S DOMESTIC AND FOREIGN POLICIES. AN INAUGURAL CONFERENCE TOOK PLACE DURING THE MONTH OF APRIL.

TEAM

Laurence Nardon, Research fellow, Head of program

DIGITAL PUBLICATIONS

"Notes de l'Ifri"

CETA: The Making of the Comprehensive Economic and Trade Agreement Between Canada and the EU, Kurt Hübner, Tugce Balik, Anne-Sophie Deman, April 2016.

"Éditoriaux de l'Ifri"

The Harper government's foreign policy in review, Rémy Descheyer, February 2016.

DEBATES

27 April – Foreign policy in Canada, what reorientations for 2016?

Issues addressed: Energy/climate – Business policy – Security/defense.

Introduction: The Honorable *Geoff Regan*, Speaker of the House of Commons, Canada; *Thierry de Montbrial*, Founder and Executive Chairman, Ifri.

With: *Céline Bak*, President, Analytica Advisors; *Carole Mathieu*, Research fellow at the Center for Energy, Ifri; *Richard Ouellet*, Professor at the Faculty of Law of Laval University in Quebec; *Sabrina Robert-Cuendet*, Lecturer, Law school of the Sorbonne, University Paris 1; *Ferry de Kerckhove*, former Ambassador from Canada to Egypt, Research fellow at the Cégi-CIPS and Professor at University of Ottawa; *Jean-Baptiste Jangène-Vilmer*, Project Manager at the "Centre d'analyse, de prévision et de stratégie" (CAPS) of the French Ministry of Foreign Affairs.

Moderator: *Laurence Nardon*, Head of North America program, Ifri.

CROSSCUTTING PROGRAMS

SECURITY STUDIES CENTER DEFENSE RESEARCH UNIT (LRD)



FOR MORE THAN 20 YEARS, THE SECURITY STUDIES CENTER HAS CONTRIBUTED TO STRATEGIC SECURITY ANALYSIS IN FRANCE AND THROUGHOUT THE WORLD THROUGH ITS ORIGINAL RESEARCH, PUBLICATIONS, AND PARTICIPATION IN SEMINARS AND DEBATE. THE CENTER IS ALSO WORKING TO DEVELOP A FAR-REACHING PRESENCE IN NEW MEDIA (ULTIMA RATIO BLOG, TWITTER, VIDEOS ON DAILYMOTION).


TEAM

Corentin Brustlein, Research fellow, Head of Security Studies Center and of the Proliferation and Deterrence program

Areas of interest: nuclear deterrence and proliferation, transformation of armies, American and French defense policies, antimissile defense, air strength.

Marc Hecker, Research fellow, Security Studies Center, Director of Publications, Ifri, Editor-in-chief, *Politique étrangère*

Areas of interest: terrorism, asymmetrical conflicts, wartime communication.

Rémy Hémez, Army Officer, Battalion Commander, Research Fellow at the LRD 

Areas of interest: leadership, military doctrine, tactical and operative analysis.

Aline Leboeuf, Research fellow, at the LRD

Areas of interest: changes in world conflicts, stabilization and post-conflict reconstruction, African conflicts.

Vivien Pertusot, Research fellow, Head of Ifri Brussels and coordinator of the program "REcentrer la Sécurité Européenne et Transatlantique" (RESET)

Areas of interest: European defense policies, defense cooperation, NATO.

Élie Tenenbaum, Research fellow, Coordinator of the LRD
Areas of interest: military and foreign interventions, irregular war and hybrid strategies

BLOG ULTIMA RATIO

ultimaratio-blog.org

ULTIMA RATIO, LAUNCHED IN MARCH 2010 BY IFRI'S SECURITY STUDIES CENTER, IS DEDICATED TO QUESTIONS OF SECURITY AND DEFENSE AND STRATEGIC DEBATE IN GENERAL, MAINLY IN THE FRENCH-SPEAKING WORLD. IT ALSO FEATURES IMMEDIATE ANALYSES OF STRATEGIC NEWS, INTERVIEWS WITH AUTHORS, BOOK REVIEWS, ACTIVITY REPORTS, VIDEOS OF CONFERENCES, AND ANNOUNCEMENTS REGARDING EVENTS AND PUBLICATIONS.

DIGITAL PUBLICATIONS

"Études de l'Ifri"

▪ Focus stratégique

Land forces and reassurance. What options for the Alliance?, Guillaume Lasconjarias, no. 65, January.

Energy security of the French armies. Oil support at a time of transition, Paul Kaeser, no. 66, March.



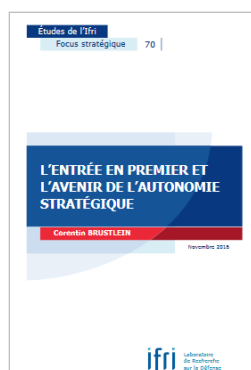
Return to Sangaris. Between stabilization and protection of civilians, Aline Leboeuf, Rémy Hémez, no. 67, April.

The Lost Sentinel? The Army facing terrorism, *Élie Tenenbaum*, no. 68, June.



The future of tactical surprise in the digital era, *Rémy Hémez*, no. 69, July.

The rise and future of strategic autonomy, *Corentin Brustlein*, no. 70, November.



▪ Proliferation Papers

The Challenges of Maintaining Nuclear Cultures: US and UK Perspectives, *Linton Brooks, Tom McKane*, no. 55, January.

The Future Middle East Strategic Balance. Conventional and Unconventional Sources of Instability, *Ron Tira*, no. 56, September.

CONTRIBUTIONS TO *POLITIQUE ÉTRANGÈRE*

Kurds facing Isis: what military efficiency?, *Rémy Hémez*, no. 1, March.

CONTRIBUTIONS AND ARTICLES OUTSIDE OF IFRI

Hybrid war: strategic concept or semantic confusion?, *Élie Tenenbaum*, *Revue Défense Nationale*, March.

Understanding African Armies, *Aline Leboeuf et al.*, EU Institute for Security Studies Report, April.

The hybrid maneuver in the art of operation, *Élie Tenenbaum*, *Stratégie*, no. 111, May.

National territory: the lost sentinel?, *Élie Tenenbaum*, DSI, Special issue no. 48, June-July.

French Exception or Western Variation? A Historical Look at the French Irregular Way of War, *Élie Tenenbaum*, *Journal of Strategic Studies*, August.

Operation Sangaris: A Case Study in Limited Military Intervention, *Rémy Hémez*, *Military Review*, November-December.

The THAAD in South Korea. Strategic, diplomatic, and capacity challenges, *Rémy Hémez*, DSI, no. 126, November-December.

Are technical developments leading us towards new tactical obstacles?, *Rémy Hémez*, *Stratégie*, no. 112, November.

DEBATES

19 February – Isis, an invincible adversary? From analysis of the threat to counter-strategy

Issues addressed: The Islamic State, a new type of adversary - The anti-Daech effort: assessment and prospects.

With: *Dominique Thomas*, Research fellow at EHESS; *LCL X*, Head of the Levant Plateau, Directorate of Military Intelligence; *COL Y*, CDAOA; *LCL Z*, former military adviser to the Iraqi army in the framework of the Chammal operation; *Gérard Chaliand*, writer and specialist on irregular wars; *Arthur Quesnay*, Research fellow at the IFPO in Erbil, Kurdistan.
Moderator: *Élie Tenenbaum*, Coordinator, LRD; *CBA Rémy Hémez*, Research fellow, LRD.

4 April – The War in Eastern Ukraine: Operations and Military Lessons

Issues addressed: The Military Operations in Eastern Ukraine – Lessons, Adaptations, and Implications for Future Warfare.

With: *Paul Picard*, Deputy Director, Conflict Prevention Centre, OSCE; *Pavel Baev*, Research Director, PRIO, Oslo; *MAJ Robert Hazemann*, former member of the French Military Delegation in Ukraine; *MG (Ret.) Eric Roussel*, former ACOS J3, HQ JFC Brunssum, NATO; *COL Nick Ducich*, Commander of the Joint Multinational Training Group-Ukraine, US Army Europe; *COL Jean-Armel Sentis*, head of the Doctrine & Studies Division, French Artillery School.

19 April – Closed Door Seminar on the China Security Report 2016

With: *Masafumi Iida* and *Michito Tsuruoka*, Research fellows at the National Institute for Defense Studies (NIDS) in Tokyo.

Moderator: *Corentin Brustlein*, Head of the Security Studies Center, Ifri.

21 April – Brussels – The Netherlands: A Model or Anti-model of Defense Cooperation for Other Europeans?

Issues addressed: Deciphering the Dutch Puzzle of Defense Cooperation – Can the Dutch Model Be Exported?

With: *Gen Gino van der Voet*, Director of Training and Operations, Dutch Land Forces Command, and Dutch co-chair of the Dutch-German Army Steering Group, Utrecht; *Cdre Kees Boelema Robertus*, Director for Material Logistics, Dutch Navy, Den Helder; *Dick Zandee*, Senior Research Fellow, Clingendael Institute, The Hague; *Jan Havranek*, Head of Defense Advisors, Czech Delegation to NATO; *Johan Sjöberg*, Defense Advisor, Mission of Sweden to NATO; *Vivien Pertusot*, Head of Ifri Brussels.

Moderator: *Vivien Pertusot*, Head of Ifri Brussels; *Corentin Brustlein*, Head of the Security Studies Centre, Ifri Paris.

10 May – After Obama: What Future for the US Nuclear Posture?

With: *Éric S. Edelman*, Adviser to the Center for Strategic and Budgetary Assessments (CSBA); *Evan B. Montgomery*, Research fellow at the CSBA.

Moderator: *Corentin Brustlein*, Head of the Security Studies Center, Ifri.

14 June – Eurosatory, Paris – Training and Equipping Foreign Forces: Lessons and Future of Capacity-Building

Issues addressed: Train and equip: advantages and limits of a strategic course of action - A French strategic and diplomatic view on capacity-building - A French way to train and equip – A European perspective on capacity-building and security development.

With: *Jean-Jacques Patry*, Research Fellow, Fondation pour la Recherche Stratégique (FRS); *Vincent de Crayancourt*, Commander (French Navy), Special assistant to the director, Directorate for Security and Defense Cooperation (DCSD), Ministry of Foreign Affairs; *Julia Maris*, Deputy CEO, Défense Conseil International (DCI); *Dionigi Loria*, Brig. Gen. (Italy), Director of Logistics, European Union Military Staff.

28 June – Urban operations and technologies in the 21st Century

Issues addressed: Military geography of the city, today to 2030 - Capturing a city - Stabilizing a city.

Opening: *Philippe Boulanger*, Professor at the Institut français de géopolitique, University Paris 8.

With: *Colonel Pierre Santoni*, Head of the CDEF Joint Combat Office, former head of the Urban Combat Training Center (CENZUB); *Joseph Henrotin*, Research director at the CAPRI, Associate research fellow at the LRD, Ifri; *General (2S) Alain Bouquin*, Land Advisor to Thales Group.

Moderator: *CBA Rémy Hémez*, Research fellow at the LRD, Ifri; *Élie Tenenbaum*, coordinator of the LRD, Ifri.

12-13 July – Saint Rémy-lès-Chevreuse – First summer university of the Nuclear and Strategy Network – New generation (RNS-NG): nuclear weapons in the 21st century

In partnership with the Fondation pour la recherche stratégique

With: *Camille Grand*, Director, FRS; *Bruno Tertrais*, Research director, FRS; *Corentin Brustlein*, Head of the Security Studies Center, Ifri; *Nicolas Roche*, Direction of Military Applications, CEA; *Emmanuelle Maître*, Research Fellow, FRS.

5 October – Additive Manufacturing and Future Proliferation: How Big Is the Challenge?

With: *Grant Christopher*, Research fellow, King's College London.

Moderator: *Corentin Brustlein*, Head of the Security Studies Center, Ifri.

19 October – 2016-2017 Inaugural meeting of the Nuclear and Strategy Network – New Generation (RNS-NG)

In partnership with the Fondation pour la recherche stratégique

With: General *Henri Bentégeat*, former Chief of Staff for the President (1999-2002) and former Chief of Staff of the Army (2002-2006).

Moderator: *Corentin Brustlein*, Head of the Security Studies Center, Ifri.

21 October – Capability Hubs: Better Together?

Issues addressed: Why Create or Join a Club? – What Perspectives for the Future of Clubs?

With: *Christian Mölling*, Senior Fellow, German Marshall Fund, Berlin; *Éric Le Bras*, Deputy Head of Functional Division, European Air Transport Command, Eindhoven; *Bence Németh*, Senior Strategic Analyst, Defense Planning Department, Hungarian Ministry of Defense, Budapest; *Frédéric Pesme*, Deputy, Euro-Atlantic Directorate, French Joint Staff, Paris.

25 October – What US Nuclear Posture and Policy under the Next President?

With: *Michael O'Hanlon*, Senior Fellow, Brookings Institution.

Moderator: *Corentin Brustlein*, Head of the Security Studies Center, Ifri.

CENTER FOR ENERGY



THE CENTER FOR ENERGY AIMS TO INFORM PUBLIC AND PRIVATE DECISION-MAKERS ABOUT GEOPOLITICAL DEVELOPMENTS IN GLOBAL ENERGY MARKETS AND THEIR ECONOMIC, POLITICAL AND ENVIRONMENTAL IMPLICATIONS, AS WELL AS THEIR EFFECTS ON EUROPEAN POLICY. THE CENTER'S WORK FOCUSES ON SUBJECTS SUCH AS THE GEOPOLITICS OF FOSSIL FUEL, EUROPEAN ENERGY POLICIES, THE MAIN ISSUES INVOLVING THE ELECTRICITY SECTOR, CLIMATE POLICIES AND ENERGY TRANSITION.

SINCE FEBRUARY 2014, THE CENTER FOR ENERGY HAS JOINED WITH 11 PARTNERS FROM 9 EUROPEAN COUNTRIES IN THE MULTIDISCIPLINARY CONSORTIUM, INSIGHT_E, FORMING AN INDEPENDENT RESEARCH AND REFLECTION GROUP, TO ADVISE THE EUROPEAN COMMISSION AND ENERGY MARKET ACTORS ON EUROPEAN ENERGY POLICY.

TEAM

Marie-Claire Aoun, Director

Aurélie Faure-Schuyer, Research fellow, Brussels

Area of interest: European energy policy, electricity market.

Carole Mathieu, Research fellow

Area of interest: climate-change mitigation policies, European energy policy, security of energy supply.

Gabrielle Desarnaud, Research fellow

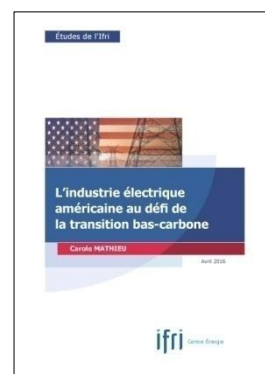
Area of interest: energy markets in Asia, access to energy.

Martine Breux, Assistant

DIGITAL PUBLICATIONS

"Études de l'Ifri"

The American electric industry facing the low-carbon transition, *Carole Mathieu*, April.



The energy transition in Sweden, *Michel Cruciani*, June.

American natural gas exports: new rules for the European game, *Sylvie Cornot-Gandolphe*, June.

European electricity: a historical perspective, *Jean-Paul Bouttes, François Dassa*, November.

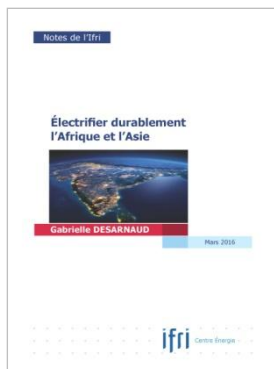
"Notes de l'Ifri"

COP21: Outcry against coal, *Sylvie Cornot-Gandolphe*, January.

The Union of last chance. Three questions for three observations on the union of energy, *Cécile Maisonneuve*, January.

United States' energy and climate policy during Obama's mandates, *Sophie Méritet, Stéphanie Monjon*, February.

Finding hope for energy independence in Egypt, *Benjamin Augé*, February.



Sustainable electricity for Africa and Asia, Gabrielle Desarnaud, March.

Oil and gas relations after the Iranian nuclear accord, Olivier Appert, Confluences Méditerranée, no. 97, summer.

Electricity Security of Supply and Capacity Remuneration Schemes, Aurélie Faure Schuyer, Antonia Tomas Stankovic, Dražen Jaksic, INSIGHT_E, Hot Energy Topic, no. 17, September.

The Energy Transition in a Scenario of Sustained Low Fossil Fuel Prices, Carole Mathieu, Witold-Roger Pogonietz, INSIGHT_E, Hot Energy Topic, no. 19, November.

A new perspective for storage integration in energy systems, Aurélie Faure Schuyer, June.

France: Reducing Nuclear Dominance and Promoting a Low Carbon Energy System, Carole Mathieu, Sustainable Energy in the G20: Prospects for a Global Energy Transition, December.

“Éditoriaux de l’Ifri”

▪ Édito Énergie

Nearing the end of a rentier state existence in Saudi Arabia?, Marie-Claire Aoun, February.

European Union: when the Commission and governments play the game with large electricity producers, Jacques Lesourne, May.

Exposure of the energy sector to cyber threats, Gabrielle Desarnaud, July.

E-mobility: European Energy and Transport Policies at a Crossroads, Aurélie Faure Schuyer, September.

North Stream 2: keeping a cool head, Marie-Claire Aoun, September.



DEBATES

22 June – Brussels – Innovation as a Catalyst for Energy Markets?

Issues addressed: World Perspectives for Energy Technology - Innovation: A Key Driver for the Energy Union – Energy Storage: An Innovation in Energy Systems? – The Big Data Revolution in the Electricity Markets.

Opening: Marie-Claire Aoun, Director, Center for Energy, Ifri.
With: Andris Piebalgs, Senior Fellow Florence School of Regulation, Member of the Global Agenda Council on Decarbonizing Energy, Former EU Commissioner for Energy; Daniele Poponi, Senior Technology Policy Analyst, International Energy Agency; Manuel Szapiro, Member of Cabinet for European Commission Vice-President Maroš Šefčovič, Energy Union; Diego Pavia, Chief Executive Officer, KIC InnoEnergy; Yann Padova, Commissioner, French Energy Regulatory Commission (CRE).

Moderator: Olivier Appert, Senior Advisor, Center for Energy, Ifri.

7 July – Boosting Power in Sub-Saharan Africa: China’s Involvement in Electricity

With: Gabrielle Desarnaud, Research Fellow, Center for Energy; David Bénazéraf, China Program Deputy Manager, International Energy Agency (IEA); Jean-Pierre Favennec, President, Association for the Development of Energy in Africa (ADEA).

Moderator: John Seaman, Research Fellow, Center for Asian Studies, Ifri.

20 September – Between Economics and Geopolitics: The Russian Energy Challenges

With: Olivier Appert, Senior Advisor, Ifri; Sylvie Cornot-Gandolphe, Associate Research Fellow, author of the study "The US Natural Gas Export: New Rules on the European Gas Landscape"; Patrice Geoffron, Professor, Paris-Dauphine University; Tatiana Mitrova, Research Scholar, Center on Global Energy Policy, Columbia University; Philippe Vedrenne, Chief Gas Supply and Asset Management, Engie; Iouri Virobian, President, Gazprom Marketing & Trading France.

Moderator: Thomas Gomart, Director of Ifri.

What energy policy in such an uncertain environment?, Olivier Appert, November.

CONTRIBUTIONS AND ARTICLES OUTSIDE OF IFRI

A Foresight Exercise in the Energy Sector to 2050, Aurélie Faure Schuyer, Audrey Dobbins, Johann Gottschling, Witold-Roger Pogonietz, INSIGHT_E, Hot Energy Topic, no. 13, April.

Sustainable Development Goals: The EU at the Global Partnership Forefront, Vignesh Sridharan, Mark Howells, Gabrielle Desarnaud, Manfred Hafner, Mélodie Mistre, Dimitris Mentis, INSIGHT_E, Hot Energy Topic, no. 16, May.

EU Security of Gas Supplies: Solidarity Runs Through the Pipeline, Marie-Claire Aoun, Daan Rutten, Ifri/CIEP, May.

10 November – Marrakech – Decarbonizing Electricity Systems: Progress Made and Challenges Ahead

Issues addressed: The Role of Electricity in Global Decarbonization Scenarios – Renewables and the Electrification Challenge – Can Emerging Countries Leapfrog the 20th Century Model? The Cases of India and Morocco – Next Steps for Mature Electricity Systems to Become Zero-Carbon.

With: *Carole Mathieu*, Research Fellow, Ifri Center for Energy; *Jane Olga Ebinger*, Director Policy, Sustainable Energy for All; *Anil Razdan*, Former Secretary Power, Government of India; *Tayeb Amegroud*, Research Fellow, OCP Policy Center; *Simon Bennett*, Analyst in the Economics and Investment Office, International Energy Agency.

Moderator: *Marie-Claire Aoun*, Director, Center for Energy, Ifri.



23 November – Sciences Po, Paris – Perspectives of Global Energy after COP21

In collaboration with SciencesPo Paris.

With: *Enrico Letta*, Dean of PSIA; *Tim Gould*, Senior Energy Analyst, International Energy Agency; *Giacomo Luciani*, Scientific Advisor of the Master in International Energy, PSIA; *Carole Mathieu*, Research Fellow, Center for Energy, Ifri.

13 December – UK Energy Policy and Brexit: Keeping the Power On

With: *Bruno Lescoeur*, EDF, Advisor to the President and Chief Executive Officer; *Vivien Pertusot*, Head of Ifri Brussels; *Antony Froggatt*, Chatham House, Senior Research Fellow; *Sir Philip Lowe*, FTI Consulting Senior advisor, former Director-General for Energy at the European Commission.

Moderator: *Marie-Claire Aoun*, Director, Center for Energy, Ifri.



• Ifri Energy Breakfast Roundtables – Brussels

26 January – The European Gas Market Looking for its Golden Age?

With: *Marie-Claire Aoun*, Director, Center for Energy, Ifri; *Sylvie Cornot-Gandolphe*, Associate Research Fellow, Ifri; *Jean Abiteboul*, President, Chenière Marketing Ltd; *Geert Greving*, Head of Public Affairs, GasTerra B.V.

Moderator: *Olivier Appert*, Senior Advisor, Ifri, Chairman of Conseil Français de l'Énergie, French Committee of the World Energy Council.

22 March – The Future of Electric Utilities: EU and US Perspectives

With: *Michael Hogan*, Senior Advisor, Regulatory Assistance Project (RAP, USA); *Michel Matheu*, Head of EU Strategy, EDF; *Matti Supponen*, Policy Coordinator, Internal Energy Market, European Commission; *Graham Weale*, Chief Economist, RWE AG.

Moderator: *Marie-Claire Aoun*, Director, Center for Energy, Ifri.

18 May – Challenges in aligning the EU Electricity Policy towards the Energy Union

With: *Michał Kurtyka*, Undersecretary of State in Ministry of Energy, Poland; *Cécile Maisonneuve*, Senior Advisor, Center for Energy, Ifri; *Emmanuel Tuchscherer*, Director of the European Affairs Department, Engie.

Moderator: *Marie-Claire Aoun*, Director, Center for Energy, Ifri.

13 October – What to Expect from COP22?

With: *Abdelali Dakkina*, Director of Strategy & Development of Morocco's National Agency for Renewable Energies and Energy Efficiency (ADEREE); *Carole Mathieu*, Research Fellow, Center for Energy, Ifri, Author of the Study, "De la COP21 à la COP22: comment gagner le combat climatique?"; *Elina Bardram*, Head of Unit International and Inter-Institutional Relations, DG Climate, European Commission; *Eliot Whittington*, Policy Programme Director and Deputy Director, The Prince of Wales's Corporate Leaders Group, University of Cambridge Institute for Sustainability Leadership.

Moderator: *Marie-Claire Aoun*, Director, Center for Energy, Ifri.

CENTER FOR MIGRATION AND CITIZENSHIP



WITH THE CREATION OF THE CENTER FOR MIGRATIONS AND CITIZENSHIP IN 2011, IFRI SAUGHT TO BETTER STRUCTURE FRENCH AND EUROPEAN STUDIES ON MIGRATION AND NEW CITIZENSHIP PRACTICES AS A CENTRAL REALITY OF INTERNATIONAL RELATIONS IN AN INCREASINGLY INTERDEPENDENT WORLD. THE CENTER OFFERS FRESH THINKING ON MIGRATION AND DIVERSITY, USING INNOVATIVE METHODOLOGY THAT ACTIVELY INVOLVES THE ACTORS AFFECTED BY SUCH QUESTIONS; INSTITUTIONS, POLICY DECISION-MAKERS, NGOs, FIRMS, MIGRANTS AND INHABITANTS OF WORKING-CLASS NEIGHBORHOODS ARE ALL PARTICIPANTS, AS WELL AS RECIPIENTS, OF THE RESEARCH CARRIED OUT BY THE CENTER FOR MIGRATIONS AND CITIZENSHIP.

TEAM

Christophe Bertossi, Director

Areas of interest: citizenship, multiculturalism, institutions, discrimination, migration policies, Muslims in Europe, migration and businesses.

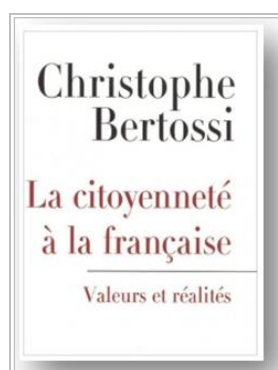
Mathieu Tardis, Research fellow

Areas of interest: migration and asylum policies in Europe, refugees and asylum seekers in the world, migrations and businesses.

BOOK

Book published outside of Ifri

French style citizenship. Values and realities, *Christophe Bertossi*, Paris, Éditions CNRS, April 2016.



DIGITAL PUBLICATIONS

"Études de l'Ifri"



Europe and refugees in 2015: a crises of memory?, *Christophe Bertossi, Matthieu Tardis, Patrick Klugman, Georges Dertilis, Chatherine Perron, Evelyne Ribert, Philip Rudge*, December 2016.

"Éditoriaux de l'Ifri"

Calais: the French system at the end of its rope or a failure of European asylum policy?, *Matthieu Tardis*, October 2016.

CONTRIBUTIONS TO *POLITIQUE ÉTRANGÈRE*

Migrations: African logics, *Alain Antil, Christophe Bertossi, Victor Magnani, Matthieu Tardis*, no. 1, March 2016.

CONTRIBUTIONS AND ARTICLES OUTSIDE OF IFRI

What statuses for migrants?, *Matthieu Tardis*, Les grands dossiers de Diplomatie, March.

Zwischen Abschottung und Ambitionen – Arbeiten Deutschland und Frankreich in der europäischen Flüchtlingskrise zusammen?, *Matthieu Tardis*, DGAP Analyse, July.

DEBATES

4 March – Lisbon – Citizens facing crisis. Challenges and opportunities for cities in Europe

In collaboration with the Calouste Gulbenkian Foundation

Issues addressed: Citizen engagement: the case of refugees – Civic participation in Hungary – Austerity and the "refugee crisis" in 6 European cities.

Opening: *Isabel Mota*, Administrator for the Calouste Gulbenkian Foundation; *Christophe Bertossi*, Ifri.

With: *Luca Laszlo*, Foundation for Development of Democratic Rights (DEMNET), Budapest; *Joao Afonso*, Assistant to the Mayor for social rights, Lisbon; *Paulette Hamilton*, Assistant to the Mayor for health and social affairs, Birmingham; *Gergely Karacsony*, Arrondissement Mayor, Zuglo-Budapest; *Simone Kukenheim*, Assistant to the Mayor for education, youth, and diversity; *Lefteris Papagiannakis*, Municipal Councilor, Athens; *Pauline Véron*, Assistant to the Mayor for local democracy, citizen participation, civil society organizations, youth, and employment, Paris.

25 April – Amsterdam – Remembering migration past in European cities. Another voice in the migration debate?

In collaboration with the University of Amsterdam

Issues addressed: The use of migration stories in the European immigration debates: a local approach to the history of migration for a different debate in Europe.

Opening: *Jan Willem Duyvendak*, Distinguished Research Professor, University of Amsterdam.

With: *Christophe Bertossi*, Ifri; *Perrine Dommange*, Head of Equality, Integration and Inclusion, City of Paris; *Barbara Forbes*, Coordinator, City of Sanctuary, Birmingham; *Aniko Bakonyi*, Project Manager, Hungarian Helsinki Committee, Budapest; *Manuela Judice*, Director of the Cabinet "Lisboa Encruzilhadas de Mundos", Lisbon; *Georgios Kritikos*, Associate Professor, University of Harokopion, Athens; *Francesco Vacchiano*, Research Assistant, University of Lisbon.

25 April – Amsterdam – Local democracy and citizen participation in Amsterdam

In collaboration with the Meervaart Center

Issues addressed: Participative democracy: inclusion, civil society and local elected officials.

With: *Saskia Moerberk*, BMP Foundation; *Pierre Mehlkopf*, Meervaart; *Nevin Ozutuk*, Deputy arrondissement Mayor; *Firooz Azarhoosh*, BMP Foundation

20 May – Cities at the heart of European democracy and citizenship

Issues addressed: The role of local elected officials in the construction of a European citizenship – Cities' place in EU policies.

With: *Joao Afonso*, Assistant to the Mayor for social rights, Lisbon; *Paulette Hamilton*, Assistant to the Mayor for health and social affairs, Birmingham; *Sofyan Mbarki*, Municipal Councilor, Amsterdam; *Maria Stratigaki*, Assistant to the Mayor for solidarity, social rights, and equality, Athens; *Örs Szokolay*, Senior strategic advisor to the mayor at Municipality of Budapest-Zugló; *Hermano Sanches Ruivo*, City Council Advisor and Delegate for Europe, Paris; *Carlos Mascarell Vilar*, Policy Officer on Governance and Citizenship at Council of European Municipalities and Regions; *Philippe Potentini*,

Public relations officer at the Paris office of the Council of Europe.

14 June – Athens – Sustainability of Greek NGOs and integration of newcomers

Issues addressed: The refugee crisis and the impact on Greek NGOs – The role of humanitarian agencies and Greek authorities – Perspectives on integration and refugees in Greece.

With: *Matthieu Tardis*, Ifri; *Lefteris Papagiannakis*, Assistant to the Mayor for immigration, City of Athens; *Stelios Voulgaris*, Coordinator of Synathina and county adviser, City of Athens; *Georgios Kritikos*, Professor, University of Harokopion, Athens; *Yonous Muhammedi*, President of the Greek Forum of Refugees; *Ismeni Karydopoulou*, Coordinator of the Greek Forum of Refugees; *Alice Fèvre*, Coordinator of the Greek Forum of Refugees; *Nikos Odubitan*, Head of Generation 2.0; *Kazim Rooish*, Representative of the Afghan community in Athens.

23-24 June – IEA, Paris – Giving History its Place in Migration and Refugee Debates and Research

In collaboration with the Institut d'études avancées in Paris

Issues addressed: Remembering Migration Past in Amsterdam and the Netherlands – History and Moral Boundaries in Contemporary Debates about French Citizenship – The US as a Classic Immigration Country: The Uses and Abuses of History – Giving Migrants' Biographical History its Place: Through Home Studies – Disconnecting Uncomfortable Pasts: Explaining the Blackness of Blackface in the Dutch Sinterklaas Tradition – Dreaming Homogeneous: The Alternate Currents of History in Hungarian Public Discourse – The Centrality of the American Ghetto Motif in British Race Relations Debates: A Confusing Continuum – The Genesis of Dutch Autochthony. Displacement, Nostalgia and Respectability – Baden-Württemberg, ein Einwanderungsland? Uses and Abuses of the History of Emigration and Immigration to South-West Germany.

With: *Jan Willem Duyvendak*, University of Amsterdam/Paris IEA; *Paolo Boccagni*, University of Trento; *Christophe Bertossi*, Ifri; *Catherine Perron*, CERI; *Nancy Foner*, CUNY, New York; *Tibor Dessewffy*, University ELTE, Budapest; *Paul Mepschen*, Leiden University; *Yannick Coenders*, University of Amsterdam; *Olivier Esteves*, University of Lille.

29 September – Birmingham – Local organizations and inclusive democracy in Birmingham

En collaboration avec la City of Birmingham

Issues addressed: The experience of field actors on the integration of migrants and minority groups.

With: Elected officials from Amsterdam, Athens, Birmingham, Budapest-Zuglo, Lisbon and Paris and civil society actors from Birmingham.

30 September – Birmingham – Diversity and Migration: a Driver of Democracy?

In collaboration with the City of Birmingham

Issues addressed: The impact of migration and cultural and religious diversity on democratic participation in Europe.

With: *John Clancy*, Leader of Birmingham City Council; *Christophe Bertossi*, Ifri; *Matthieu Tardis*, Ifri; *Danièle Joly*, Ifri; *Ivana D'Alessandro*, Council of Europe; *Paulette Hamilton*, City of Birmingham; *Satpal Hira*, City of Birmingham; *Khursheed Wardia*, University of Warwick; *Manraj Mander*, Ifri; *Wieteke Nieuwboer*, City of Amsterdam; *Meltem Kaya*, City of

Amsterdam; *Lefteris Papagiannakis*, City of Athens; *Stelios Voulgaris*, City of Athens; *Zsolt Nemeth*, Mayor of Zuglo-Budapest; *Örs Szokolay*, Town hall of Zuglo-Budapest; *Luca Laszlo*, Demnet Hungary; *Carlos Moura*, City of Lisbon; *Anne-Sophie Hollstein*, City of Paris; *Hermano Ruivo Sanches*, City of Paris; *Catherine Reine*, City of Paris; *Kirsten Forkert*, University of Birmingham; *Jenny Phillimore*, University of Birmingham; *Hannah Jones*, University of Warwick; *Tana Forrest*, University of Warwick; *Charles A. Gallagher*, University of Birmingham; *Tyrone Fowles*, UNITE; *Barbara Forbes*, City of Sanctuary; *Emma Birks*, Regional Asylum Activism; *Pat Nimmo*, URC minister; *Alicja Kaczmarek*, Polish Expats Association; *Faeza Vaid*, MWNUK; *Amrick Singh*, Nishram Centre; *Aaron Toussaint*, Police crime Commissioner West Midlands, *Rupi Chandra*, Lawyer, *Patricia Earle*, WFWP.

14 November – Budapest – Migration and Refugees Today: Giving History Its Place

In collaboration with the Central European University in Budapest

Issues addressed: Migratory Histories and the politics of memory in Europe (Netherlands, France, Hungary, United Kingdom) – Migratory memories, “racial” questions – memory and genocide.

With: *Christophe Bertossi*, Ifri; *Yannick Coeders*, University of Amsterdam; *Tibor Dessewffy*, ELTE University, Budapest; *Jan Willem Duyvendak*, University of Amsterdam; *Michael Ignatieff*, President of the Central European University in Budapest; *Danièle Joly*, FMSH, Paris; *Éva Judit Kovács*, Hungarian Academy of Sciences; *Maria Kovács*, Central European University in Budapest; *Georgios Kritikos*, University of Harokopio, Athens; *Malachi MacIntosh*, Runnymede Trust; *Zsafia Nagy*, ELTE University, Budapest.

15 November – Budapest – Using Memory: When Refugees Make History

In collaboration with the European Youth Centre in Budapest
Issues addressed: Hungary 1956-2016: stories of refugees – The contribution of migrants and refugees in the making of Europe.

With: *Magdalena Majkowska-Tomkin*, Open Society Foundations; *Julia Ivan*, Consultant; *Andras Mink*, Open Society Archives; *Csaba Szilagyi*, Open Society Archives; *Bénédicte Williams*, Institut français in Budapest; *Aniko Bernat*, Tarki; *Agnes Ambrus*, HCR; *Marie de Looz-Corswarem*, EACEA; *Eva Bognar*, Central European University in Budapest; *Jan Niklas Engels*, Friedrich Ebert Stiftung; *Olsi Dudumi*, International organization for migration; *Balint Molnar*, European Youth Centre; *Jonathan Ellis*, City of Sanctuary; *Malachi McIntosh*, Runnymede Trust; *Andras Kovats*, MENEDEK; *Rahmad Mohamedi*, Greek forum for refugees; *Alice Fèvre*, Greek forum for refugees; *Giorgios Kritikos*, University of Harakopio; *Yannick Coenders*, University of Amsterdam; *Dilek Karaağaçlı*, BMP Foundation; *Frank von Meijenfeldt*, BMP Foundation; *Bakonyi Aniko*, Hungarian Helsinki Committee; *Zsafia Miklos*, Demnet Hongrie; *Mubarak Hussein*, Associacao Refugiados Portugal; *Mohamed Ouaddane*, Réseau Mémoires-histoires en Ile-de-France; *Isabelle Devaux*, Paris town hall; *David Ban*, Anthropolis project; *Salome Schaerer*, Migszol; *Céline Cantat*, Central European University; *Istvan Hegedus*, Hungarian Europe Society; *Nemeth Zsolt*, Zuglo-Budapest Town hall; *György Kakuk*, Journalist; *Andras Szalay*, Oltalom Charity Society; *János Bibó*, Hungarian Evangelical Fellowship; *Alfreda Nneka Iyiegbu*, Ebony Association; *Peter Molnar*, Central European University; *Jan Willem Duyvendak*, University of Amsterdam; *Danièle Joly*, FMSH; *Matthieu Tardis*, Ifri; *Christophe Bertossi*, Ifri.

PUBLICATIONS 2016

IFRI'S MAJOR PUBLICATIONS

Ramses 2017: A fragmented world, *Thierry de Montbrial, Dominique David (ed.)*, Paris, Dunod/Ifri, September.

BOOKS PUBLISHED IN PARTNERSHIP WITH OR INDEPENDENT OF IFRI

The European Union in the Fog: Building Bridges between National Perspectives on the European Union, *Vivien Pertusot (eds)*, Final Report of the project "Building Bridges Between National Perspectives on the European Union", April 2016.

France and Germany – Images, stereotypes and reflections, *Hans Stark, Claire Demesmay and Christine Pütz*, Baden-Baden, Nomos, April 2016, 244 pages.

French style citizenship. Values and realities, *Christophe Bertossi*, CNRS Éditions, April 2016.

Germany between outreach and restraint, *Dominique Herbet, Hélène Miard-Delacroix, Hans Stark (ed.)*, Villeneuve d'Ascq, Presses du Septentrion, August 2016, 292 pages.

Europe and China's New Silk Roads, *Frans-Paul van der Putten, John Seaman, Mikko Huotari, Alice Ekman, Miguel Otero-Iglesias (ed.)*, ETNC Report 2016, December 2016.

DIGITAL PUBLICATIONS FROM RESEARCH UNITS

➤ REGIONAL UNITS

• SUB-SAHARAN AFRICA PROGRAM

"Études de l'Ifri"

An Ivorian reform of the security sector, *Aline Leboeuf*, March.

South African Local Elections 2016. From One Party Dominance to Effective Plural Democracy, *Hlawulani Mkhabela*, November.

Political transitions: the disappointing model of crisis-exit in Africa, *Thierry Vircoulon, Mathilde Tarif*, December.

"Notes de l'Ifri"

"We Try to Save Every Month". Saving at the heart of the positioning of the "neither rich nor poor" in South Africa, *Élodie Escusa*, January.

Reflections on 17 years of UN presence in the Democratic Republic of Congo, *Marc-André Lagrange, Thierry Vircoulon*, April.

The new opposition in the DRC: youth movements, *Habibou Bangré*, May.

Lessons from the Burundi crisis: the failures of democratic peace building, *Thierry Vircoulon*, June.

The Democratic Republic of the Congo: from the end of a reign to an endless reign?, *Kris Berwouts*, July.

Diplomatic relations between Qatar and sub-Saharan Africa. A history being built, *Benjamin Augé*, August.

Impact of politico-military interference on the certification of minerals in the DRC, *Cyril Musila*, September.

The development of the gas sector in Tanzania and Mozambique. The beginnings of two dissymmetrical experiments, *Benjamin Augé*, October.

Islamization in Madagascar, *Mathieu Pellerin*, December.

"Éditoriaux de l'Ifri"

L'Afrique en questions

The pale star of President Mohamed Ould Abdel Aziz, *Alain Antil*, no. 23, May.

Central African Republic: why should we still talk about Seleka?, *Enrica Picco*, no. 24, May.

Not Dazzling but Not Invisible: The Ugandan Middle Classes as "Somewhere in Between", *Anna Fichtmüller*, no. 25, May.

Declining crude oil prices in Gabon: a magnifying glass on a structural economic crisis and policy failure, *Benjamin Augé*, no. 26, July.

Congo Brazzaville: between electoral sham and political messianism, *Rémy Bazenguissa-Ganga, Sofia Meister*, no. 27, July.

State of emergency in Ethiopia: new far East, old far West, *Jean-Nicolas Bach*, no. 28, October.

COP22 in Africa: are the African negotiators in tune with each other?, *Agathe Maupin*, no. 29, November.

Cuba and Africa. An old relationship in light of warming relations with Washington, *Benjamin Augé*, no. 30, December.

- **NORTH AMERICA PROGRAM**

Canada

“Éditoriaux de l’Ifri”

The Harper government's foreign policy in review, *Rémy Descheyer*, February.

“Notes de l’Ifri”

CETA: The Making of the Comprehensive Economic and Trade Agreement Between Canada and the EU, *Kurt Hübner, Tugce Balik, Anne-Sophie Deman*, April.

United States

“Notes de l’Ifri”

Potomac Papers

The Republican economic program. What ideas for 2016?, *Marie-Cécile Naves*, no. 24, January 2016.

Between citizenship and the middle class: the challenges of the future president, *Renaud Beauchard*, no. 25, February 2016.

The 2016 Presidential elections: The Republican Party and Foreign Policy, *Adrien Schu, Éric Rouby*, no. 26, April 2016.

The United States: Supreme Court appointments, the stakes of the 2016 election, *Anne Deysine*, no. 27, June 2016.

Obama facing terrorism: a chronicle of failure?, *Maya Kandel*, no. 28, September 2016.

Trump and the mainstream white electorate, *Corentin Sellin*, no. 29, September.

“Éditoriaux de l’Ifri”

America First... and Europe Last? What Will the Trump Presidency Mean for Europe, *Jean-Yves Haine*, November.

American chronicles

The United States: Supreme Court in the balance - the political and constitutional challenges of Antonin Scalia's replacement, *Vincent Michelot*, May.

Hillary Clinton's Email “Scandal”: How Will it Affect the Election?, *Laurence Nardon, Delaine Tubbs*, June.

Trump's Vice President: Attempting to heal the Republican Rift, *Laurence Nardon, Delaine Tubbs*, July.

Contributions and articles outside of Ifri

The future of US foreign policy: what do candidates in the upcoming presidential election think?, *Laurence Nardon*, *Futuribles*, no. 411, mars-April.

Hillary Clinton and American leadership, *Laurence Nardon*, *Politique Internationale*, no. 152, Summer 2016.

The Obama presidency. Behind the symbol, a certain disappointment, *Laurence Nardon*, *Études*, no. 4233, December 2016.

- **IFRI CENTER FOR ASIAN STUDIES**

“Études de l’Ifri”

The Japanese-American alliance on the horizon of 2030: structure, dynamic, evolution, *Céline Pajon (ed.), John Seaman, Alice Ekman, Françoise Nicolas*, General Directorate of International Relations and strategy (DGRIS) of the Ministry of Defense, February.

“Notes de l’Ifri”

Asie.Visions

Japan's Challenges in Public Diplomacy. An American Vision, *Nancy Snow*, no. 81, February.

Scientific Cooperation in the South China Sea. A New Vector for China's Security Diplomacy in Southeast Asia?, *Sophie Boisseau du Rocher*, no. 82, February.

Tokyo facing natural disasters: lessons, stakes and challenges, *Jean-François Heimbürger*, no. 83, March.

Determinants of Japan's ODA Allocation in Africa, *Takashi Nagatsuji*, no. 84, March.

The Malaysia of Najib Razak: Economic stability with a background of political tension, *Elsa Lafaye de Micheaux*, no. 85, April.

The Role of Sub-National Actors in Climate Change Policy. The Case of Tokyo, *Hitomi Roppongi*, no. 86, June.

Challenge of Making Smart Cities in India, *Rumi Aijaz*, no. 87, October.

Japan's New Dual-Use Space Policy: The Long Road to the 21st Century, *Paul Kallender*, no. 88, November.

China's Military Deployments in the Gulf of Aden: Anti-Piracy and Beyond, *Jérôme Henry*, no. 89, November.

The Kashmir Uprising and India-Pakistan Relations: A Need for Conflict Resolution, not Management, *Happymon Jacob*, no. 90, December.

“Éditoriaux de l’Ifri”

Lettre du Centre d’Asie

China to Djibouti: a military base with Chinese characteristics?, *Bertille James*, no. 69, July.

China Sea and maritime law: where is China’s power going?, *Sophie Boisseau du Rocher, Françoise Nicolas, Alice Ekman, John Seaman, Céline Pajon*, no. 70, July.

Contributions and articles outside of Ifri

Taiwan after the Elections: What Next?, *Alice Ekman*, European Union Institute for Security Studies (EUISS) Alert, no. 7, February.

Taiwan: a strait under tension, *Alice Ekman*, *La Chine: puissance maritime*, collection MAPPE, Atelier Henry Dougier, March.

China’s Rise: The View from South Korea, *Alice Ekman*, European Union Institute for Security Studies (EUISS) Alert, no. 19, May.

Japan’s maritime strategy challenged by Chinese expansion, *Céline Pajon*, *Études Marines*, Centre d’études stratégiques de la Marine, no. 10, June, pp. 50-57.

A Multilateral Agenda for the EU: Taking China’s Activism into Account, *Alice Ekman*, in Balazs Ujvari (ed.), *The EU Global Strategy: Going beyond Effective Multilateralism?*, Egmont, EPC policy report, June.

India’s Act East Policy: Strategic Implications for the Indian Ocean, *Isabelle Saint-Mézard*, *Journal of the Indian Ocean Region*, Vol. 12, No. 2, India and the Indian Ocean Region, p. 177-190.

Japan: Raw materials policy in China’s shadow, *John Seaman*, *WeltTrends – Journal of International Politics*, no. 118, August, p. 36-40.

China and the world economic order, a muted but serious challenge, *Françoise Nicolas*, *Perspectives chinoises*, no. 2, November 2016, pp. 7-14.

China and value chains: state of play and prospects for development, *Françoise Nicolas*, in Arès Mathieu et Éric Boulanger (ed.), *Christophe Colomb découvre enfin l’Asie. Intégration économique, chaînes de valeur et recomposition transpacifique*, Athéna éditions, Montréal, November.

Between East Asia and Asia-Pacific: ASEAN’s centrality to the test of power, *Françoise Nicolas, Sophie Boisseau du Rocher*, *Revue Interventions économiques – D’un régionalisme à l’autre: intégration ou interconnexion*, no. 55, November.

China’s Regional Forum Diplomacy, *Alice Ekman*, European Union Institute for Security Studies (EUISS) Alert no. 44, November.

Japan’s Coast Guard and Maritime Self Defense Force: Cooperation among Siblings, *Céline Pajon*, *Analysis, Maritime Awareness Project*, December.

Contributions to *Politique étrangère*

China in the Mediterranean: a new activism, *Alice Ekman*, no. 4, December.

• STUDY COMMITTEE FOR FRANCO-GERMAN RELATIONS (CERFA)

“Notes de l’Ifri”

Notes du Cerfa

Germany and the Eastern Partnership after the Ukraine crisis, *Liana Fix, Anna-Lena Kirch*, no. 128, January.

Humanitarian exploit or failure? The refugee crisis in Germany and Europe, *Marcus Engler*, no. 129, March.

The Western Balkans: a touchstone for German and European foreign policy, *Julia Wanninger*, no. 130, May.

German public investment policy: between debt cap and increasing investment backlog, *Henrik Scheller*, no. 131, June.

German agriculture: structural changes, *Theodor Fock*, no. 132, September.

Europe needs Weimar. Perspectives from the Weimar Triangle in a time of Crisis, *Martin Koopmann*, no. 133, October.

The 2016 German White Paper. The consolidation of the “Munich consensus” and persisting questions, *Barbara Kunz*, no. 134, October.

Visions franco-allemandes

Climate champions? France, Germany and Europe in the Paris climate accord negotiations, *Stefan Aykut*, no. 27, May.

“Éditoriaux de l’Ifri”

The wait is over! Preparing the future of the Euro, *Franco-German Reflection Group*, April.

Restoring strength to Europe. A German-French-Polish appeal, *Franco-German Reflection Group*, December.

Contributions to *Politique étrangère*

From the German Question to the European Question, *Hans Stark*, no. 1, March.

Contributions and articles outside of Ifri

Fifteen events that marked the post-war European consciousness, *Hans Stark*, p. 345-358, in Antoine Arjakovsky (ed.), *Histoire de la conscience européenne*, Paris, Éditions Salvator, November.

European Security – Challenges at the Societal Level, *Barbara Kunz, Wolfgang Zellner, Irina Chernykh, Alain Deletraz, Frank Evers, Christian Nünlist, Philip Remler, Oleksiy Semenyi, Andrei Zagorski*, Report by the OSCE Network of Think Tanks and Academic Institutions, December.

• IFRI BRUSSELS (EUROPE)

“Éditoriaux de l’Ifri”

Rushing to Deal on the UK Could Be Ill-thought-out for the EU, *Vivien Pertusot*, February.

The EU and Innovation: When Business Meets Politics, *Vivien Pertusot*, November.

Contributions to *Politique étrangère*

Brexit: the risks of the referendum, *Vivien Pertusot*, no. 1, March.

Contributions and articles outside of Ifri

France: The Tale of Disenchantment, Ambiguity and Ambition on the EU, *Vivien Pertusot*, EUforum Clingendael, June.

• RUSSIA/NIS CENTER

“Notes de l’Ifri”

Russia.Nei.Visions

Russia’s Immigration Policy: New Challenges and Tools, *Liubov Bisson*, no. 91, January.

The Illusion of Convergence – Russia, China, and the BRICS, *Bobo Lo*, no. 92, March.

Russian diplomacy in the Middle East: return to geopolitics, *Alexandre Choumiline*, no. 93, May.

Russian policy in Asia: from a bilateral approach to a global strategy, *Dmitri Trenin*, no. 94, June.

Right-wing radicals in the Russia-Ukraine conflict, *Viatcheslav Likhatchev*, no. 95, July.

Modernization of the Russian economy: causes of failure, *Vladislav Inozemtsev*, no. 96, September.

Russia and central and eastern Europe: between confrontation and complicity, *Pavel Baev*, no. 97, November.

Contributions and articles outside of Ifri

Russia: the return of internal policy imperatives, *Tatiana Kastouéva-Jean*, P@ges Europe, La Documentation française, 17 February.

Political parties in Russia, *Tatiana Kastouéva-Jean*, in Arnaud Dubien (ed.), *Russia 2016. Regards de l’Observatoire franco-russe*, Paris/Moscow, Éditions Novyi Vek Media et l’Inventaire, 2016.

Internet: the return of the tyranny of law?, *Julien Nocetti*, in Arnaud Dubien (ed.), *Russia 2016. Regards de l’Observatoire franco-russe*, Paris/Moscow, Éditions Novyi Vek Media et l’Inventaire, 2016.

Russian and Middle Eastern energy policy, *Julien Nocetti*, *Diplomatie*, no. 79, March-April.

Syria: Russian power in question, *Julien Nocetti*, *Middle East*, no. 30, April-June.

Internet governance, between thwarted emancipation and new challenges, *Julien Nocetti*, *InaGlobal*, 27 June.

Russian Internet: law and order, *Julien Nocetti*, *InaGlobal*, 28 June.

Internet, a major stake in foreign policy, *Julien Nocetti*, *France Forum*, July.

• TURKEY/MIDDLE EAST PROGRAM

Middle East

“Éditoriaux de l’Ifri”

War and Democratic Decision Making: How Do Democracies Argue and Decide Whether or Not to Intervene in Distant Wars?, *Shany Mor*, July.

Contemporary Turkey program

“Notes de l’Ifri”

Notes franco-turques

The HDP, a newcomer looking to take root, *Aurélien Denizeau*, no. 16, January.

“Éditoriaux de l’Ifri”

Repères sur la Turquie

The Taboo of the Armenian Genocide, Part One: Global Reaction and American Inaction, *Dorothee Schmid, David Cirillo*, no. 14, July.

The Taboo of the Armenian Genocide, Part Two: The Politics of American Avoidance, *Dorothee Schmid, David Cirillo*, no. 15, July.

Contributions and articles outside of Ifri

The new Kurdish presence, *Dorothee Schmid*, *Annuaire IEMed*.

Migrants: Coping with a Human and Political Challenge, *Dorothee Schmid*, *ISPI, Ideas for a New Mediterranean*, December.

➤ CROSSCUTTING UNITS

• CENTER FOR ENERGY

“Études de l’Ifri”

The American electric industry facing the low-carbon transition, *Carole Mathieu*, April.

The energy transition in Sweden, *Michel Cruciani*, June.

American natural gas exports: new rules for the European game, *Sylvie Cornot-Gandolphe*, June.

European electricity: a historical perspective, *Jean-Paul Bouttes, François Dassa*, November.

“Notes de l’Ifri”

COP21: Outcry against coal, *Sylvie Cornot-Gandolphe*, January.

The Union of last chance. Three questions for three observations on the union of energy, *Cécile Maisonneuve*, January.

United States’ energy and climate policy during Obama’s mandates, *Sophie Méritet, Stéphanie Monjon*, February.

Finding hope for energy independence in Egypt, *Benjamin Augé*, February.

Sustainable electricity for Africa and Asia, *Gabrielle Desarnaud*, March.

A new perspective for storage integration in energy systems, *Aurélie Faure Schuyer*, June.

“Éditoriaux de l’Ifri”

Édito Énergie

Nearing the end of a rentier state existence in Saudi Arabia?, *Marie-Claire Aoun*, February.

European Union: when the Commission and governments play the game with large electricity producers, *Jacques Lesourne*, May.

Exposure of the energy sector to cyber threats, *Gabrielle Desarnaud*, July.

E-mobility: European Energy and Transport Policies at a Crossroads, *Aurélie Faure Schuyer*, September.

North Stream 2: keeping a cool head, *Marie-Claire Aoun*, September.

What energy policy in such an uncertain environment?, *Olivier Appert*, November.

Contributions and articles outside of Ifri

A Foresight Exercise in the Energy Sector to 2050, *Aurélie Faure Schuyer, Audrey Dobbins, Johann Gottschling, Witold-Roger Poganietz*, *INSIGHT_E, Hot Energy Topic*, no. 13, April.

Sustainable Development Goals: The EU at the Global Partnership Forefront, *Vignesh Sridharan, Mark Howells, Gabrielle Desarnaud, Manfred Hafner, Mélodie Mistre, Dimitris Mentis*, *INSIGHT_E, Hot Energy Topic*, no. 16, May.

EU Security of Gas Supplies: Solidarity Runs Through the Pipeline, *Marie-Claire Aoun, Daan Rutten*, *Ifri/CIEP*, May.

Oil and gas relations after the Iranian nuclear accord, *Olivier Appert*, *Confluences Méditerranée*, no. 97, été.

Electricity Security of Supply and Capacity Remuneration Schemes, *Aurélie Faure Schuyer, Antonia Tomas Stankovic, Dražen Jaksic*, *INSIGHT_E, Hot Energy Topic*, no. 17, September.

The Energy Transition in a Scenario of Sustained Low Fossil Fuel Prices, *Carole Mathieu, Witold-Roger Poganietz*, *INSIGHT_E, Hot Energy Topic*, no. 19, November.

France: Reducing Nuclear Dominance and Promoting a Low Carbon Energy System, *Carole Mathieu*, *Sustainable Energy in the G20: Prospects for a Global Energy Transition*, December.

- **SECURITY STUDIES CENTER**

“Études de l’Ifri”

Focus stratégique

Land forces and reassurance. What options for the Alliance?, *Guillaume Lasconjarias*, no. 65, January.

Energy security of the French armies. Oil support at a time of transition, *Paul Kaeser*, no. 66, March.

Return to Sangaris. Between stabilization and protection of civilians, *Aline Leboeuf*, *Rémy Hémez*, no. 67, April.

The Lost Sentinel? The Army facing terrorism, *Elie Tenenbaum*, no. 68, June.

The future of tactical surprise in the digital era, *Rémy Hémez*, no. 69, July.

The rise and future of strategic autonomy, *Corentin Brustlein*, no. 70, November.

Proliferation Papers

The Challenges of Maintaining Nuclear Cultures: US and UK Perspectives, *Linton Brooks*, *Tom McKane*, no. 55, January.

The Future Middle East Strategic Balance. Conventional and Unconventional Sources of Instability, *Ron Tira*, no. 56, September.

Contributions to *Politique étrangère*

Kurds facing Isis: what military efficiency?, *Rémy Hémez*, no. 1, March.

Contributions and articles outside of Ifri

Hybrid war: strategic concept or semantic confusion?, *Elie Tenenbaum*, *Revue Défense Nationale*, March.

Understanding African Armies, *Aline Leboeuf et al.*, EU Institute for Security Studies Report, April.

The hybrid maneuver in the art of operation, *Elie Tenenbaum*, *Stratégie*, no. 111, May.

National territory: the lost sentinel?, *Elie Tenenbaum*, DSI, Special issue no. 48, June-July.

French Exception or Western Variation? A Historical Look at the French Irregular Way of War, *Elie Tenenbaum*, *Journal of Strategic Studies*, August.

Operation Sangaris: A Case Study in Limited Military Intervention, *Rémy Hémez*, *Military Review*, November-December.

The THAAD in South Korea. Strategic, diplomatic, and capacity challenges, *Rémy Hémez*, DSI, no. 126, November-December.

Are technical developments leading us towards new tactical obstacles?, *Rémy Hémez*, *Stratégie*, no. 112, November.

- **CENTER FOR MIGRATION AND CITIZENSHIP**

“Études de l’Ifri”

Europe and refugees in 2015: a crises of memory?, *Christophe Bertossi*, *Matthieu Tardis*, *Patrick Klugman*, *Georges Dertilis*, *Chatherine Perron*, *Evelyne Ribert*, *Philip Rudge*, December.

“Éditoriaux de l’Ifri”

Calais: the French system at the end of its rope or a failure of European asylum policy?, *Matthieu Tardis*, October.

Contributions and articles outside of Ifri

What statuses for migrants?, *Matthieu Tardis*, *Les grands dossiers de Diplomatie*, March.

Zwischen Abschottung und Ambitionen – Arbeiten Deutschland und Frankreich in der europäischen Flüchtlingskrise zusammen?, *Matthieu Tardis*, *DGAP Analyse*, July.

Contributions to *Politique étrangère*

Migrations: African logics, *Alain Antil*, *Christophe Bertossi*, *Victor Magnani*, *Matthieu Tardis*, no. 1, March.

- **IFRI-OCP POLICY CENTER PARTNERSHIP**

“Notes de l’Ifri”

L’endiguement renforcé. Les Politiques de Sécurité de la France et des États-Unis en Afrique, *Jean-Yves Haine*, February.

From COP21 to COP22: how to win the climate war?, *Carole Mathieu*, October 2016.

European Neighborhood policy: a bureaucratic phoenix?, *Vivien Pertusot*, November 2016.

**DIGITAL PUBLICATIONS INDEPENDENT FROM RESEARCH
PROGRAMS**

“Études de l’Ifri”

The world according to Trump. Anticipating a new American foreign policy, *Thomas Gomart* (ed.), November.

“Éditoriaux de l’Ifri”

Editorial from Dominique David

Terrorism: the right weapons?, January.

Syria: a metaphor for a new world?, February.

Concerns to the east, March.

Libya: intervene, again?..., April.

The Europe of many, or many Europe(s)?, May.

After Orlando and Magnanville, June.

Contributions and articles outside of Ifri

The return of geopolitical risk - China, Russia, and the United States, *Thomas Gomart*, Les notes de l’Institut, Institut de l’Entreprise, January.

The outcomes of the Russian intervention in Syria, *Thomas Gomart*, Revue des Deux Mondes, September.

IFRI’S BLOGS

BLOG POLITIQUES ÉTRANGÈRE

ULTIMA RATIO

AFRIQUE DÉCRYPTAGES

CONFERENCES AND DEBATES IN 2016

JANUARY

26 January – Faced with crisis: return or rerouting of power?

Conference reserved for Ifri members

With: *Dominique David*, Adviser to the Founder and Executive Chairman, Ifri.

Moderator: *Marc Hecker*, Director of publications and Editor-in-chief of *Politique étrangère*, Ifri.

28 JANUARY – CONFERENCE WITH HASSAN ROHANI, PRESIDENT OF IRAN

Moderator: *Thierry de Montbrial*, Founder and Executive Chairman, Ifri.

FEBRUARY

11 February –International penale justice: an overview, Conference to present *Politique étrangère*, Librairie LDEL, Paris.

With: *Joël Hubrecht*, 28 April of the “Justice pénale internationale et justice transitionnelle” program at the Institut des hautes études sur la justice (IHEJ).

Moderator: *Marc Hecker*, Editor-in-chief of *Politique étrangère*.

MARCH

22 MARS – EUROPE, THE MIDDLE EAST AND THE REFUGEE CRISIS. 6TH PARLEMENT-IFRI MEETING

With: *Hervé Gaymard*, MEMBER OF THE FOREIGN AFFAIRS COMMISSION AT THE ASSEMBLÉE NATIONALE; *Jean-Marc Germain*, MEMBER OF THE FOREIGN AFFAIRS COMMISSION AT THE ASSEMBLÉE NATIONALE; *Denis Bauchard*, ADVISER ON THE MIDDLE EAST, IFRI; *Dorothee Schmid*, HEAD OF THE CONTEMPORARY TURKEY PROGRAM, IFRI; *Matthieu Tardis*, RESEARCH FELLOW, CENTER FOR MIGRATION AND CITIZENSHIP, IFRI.

Moderator: *Élisabeth Guigou*, CHAIR OF THE FOREIGN AFFAIRS COMMISSION AT THE ASSEMBLÉE NATIONALE; *Thierry de Montbrial*, FOUNDER AND EXECUTIVE CHAIRMAN, IFRI.

29 March – Geopolitics of image

Conference reserved for Ifri members

With: *Dominique Moïsi*, Special Adviser, Ifri

Moderator: *Thomas Gomart*, Director, Ifri.

APRIL

14 APRIL – WHERE IS CHINA HEADING? THE FUTURE OF THE SINO-EUROPEAN COOPERATION

With: *Yang Jiechi*, STATE COUNCILOR OF THE PEOPLE'S REPUBLIC OF CHINA.

Moderator: *Thierry de Montbrial*, FOUNDER AND EXECUTIVE CHAIRMAN, IFRI.

7 April - The Return of Geopolitical Risk. The Strategic Triangle: Russia, China, United States

Ifri-Institut de l'entreprise, Maison de l'Europe Conference

With: *Thomas Gomart*, Director, Ifri; *Patrick Pouyanné*, CEO, Total.

Moderator: *Virginie Robert*, Head of International Service, Les Échos.

13 April – Regional policy of the State of Israel

With: *Ayoob Kara*, Minister of regional cooperation, Israel.

Moderator: *Thomas Gomart*, Director, Ifri.

28 April - Regional economic perspectives of the Middle East

With: *Masood Ahmed*, Director of the Middle East and Central Asia Department of the International Monetary Fund.

Moderator: *Dominique David*, Special Adviser, Ifri.

JUNE

28 June – France and the United States in the Middle East: continuity, ruptures and contradictions.

Conference to present *Politique étrangère*, iReMMO, Paris

With: *Denis Bauchard*, former Ambassador and Middle East Adviser, Ifri; *Steven Ekovich*, Historian and Professor at the American University of Paris; *Georges Malbrunot*, Journalist at the Figaro specializing in the Middle East.

Moderator: *Jean-Paul Chagnollaud*, Director of *Confluences Méditerranée*; *Marc Hecker*, Editor-in-chief of *Politique étrangère*.

30 June – Is the return of great disasters inevitable?

With: *Thierry de Montbrial*, Founder and Executive Chairman, Ifri, Membre of the Académie des Sciences morales et politiques; *Dominique David*, Adviser to the Founder and Executive Chairman, Ifri.

OCTOBER

6 October – A fragmented world.

Conférence to present RAMSES 2017

With: *Thierry de Montbrial*, Founder and Executive Chairman, Ifri; *Dominique David*, Adviser to the Founder and Executive Chairman, Ifri, co-Director of *Ramses*; *Corentin Brustlein*, Head of Security Studies Center, Ifri; *Denis Bauchard*, Adviser on the Middle East, Ifri; *Vivien Pertusot*, Head of Ifri Brussels; *Éric Chol*, Head editor of *Courrier International*.

NOVEMBER

16 November – United States: the day after the presidential election

With: *Laurence Nardon*, Head of North America program, Ifri.

Moderator: *Marc Hecker*, Director of Publications, Ifri.

20-22 NOVEMBER – 9th EDITION OF THE *WORLD POLICY CONFERENCE*, DOHA

MODERATOR: *THIERRY DE MONTBRIAL*

30 November – Conference with Peter Altmaier, Head of the Federal Chancellery and Federal Minister for Special Missions of the Federal Republic of Germany, Palais Beauharnais, Paris

Moderator: *Thierry de Montbrial*, Founder and Executive Chairman, Ifri.

DECEMBER

7 December – Estonia and European Security after the Warsaw Summit

With: *Kersti Kaljulaid*, President of Estonia.

Moderator: *Thomas Gomart*, Director, Ifri.

15 December – The refugee crisis in Europe, one year later

Conference reserved for Ifri members

With: *Christophe Bertossi*, Director, Center for Migration and Citizenship, Ifri; *Matthieu Tardis*, Research fellow, Center for Migration and Citizenship, Ifri.

Moderator: *Marc Hecker*, Director of Publications, Ifri.

FINANCIAL APPENDIX

Accounts 2016

	Budget 2016	Net 2016	Net 2015
Expenditures	58 300	46 326	55 881
Office Supplies	23 900	20 538	27 463
EDF/GDF/Water	28 200	30 224	26 123
Books	6 200	-4 436	2 294
Other external expenditures	2 121 683	1 719 269	1 641 306
Printing fees	78 500	73 767	83 210
Rental fees	52 900	50 833	51 248
Maintenance	150 580	172 225	166 407
Insurance	19 100	18 824	18 423
Research material	41 460	43 794	36 138
Honoraria and professional services	938 069	790 485	761 219
Donations, membership subscriptions	7 460	6 822	8 972
General travel and meetings	728 634	472 027	431 704
Postage and telephone	103 180	87 789	81 697
Other management fees	1 800	2 702	2 289
Taxes	373 600	346 015	347 926
Taxes on salaries	180 000	165 339	166 161
Other taxes	193 600	180 676	181 765
Staff costs	3 611 122	3 583 287	3 502 365
Deferred grant revenue	0	0	0
Depreciation and provisions	198 000	382 004	219 448
Management expenditures			
Operational expenditures	6 362 704	6 076 901	5 766 926
Financial expenditures		0	0
Exceptional expenditures		51 430	2 599
Corporate taxes		0	68 763
Income after taxes		5 993	256 795
TOTAL	6 362 704	6 134 324	6 095 083

	Budget 2016	Net 2016	Net 2015
Public grants	1 488 459	1 449 967	1 588 910
Private funding	4 834 245	4 521 423	4 270 162
Donations and membership subscriptions	895 000	826 001	896 699
Publications	73 000	124 598	99 820
Program and contract funding	3 637 283	3 542 644	3 226 614
Other income	10 000	28 179	47 028
Deferred grant revenue reversal			57 014
Provision reversal		380	99 159
Other income		16 138	21 028
Management income		5	9
Operation income	6 322 704	5 987 913	6 036 282
Financial income	40 000	43 412	51 523
Financial provisions reversal	0	0	7 278
Exceptional income		103 000	0
TOTAL	6 362 704	6 134 324	6 095 083

Balance sheet as of december 31, 2016

Assets	2016			2015
	gross	Accumulated depreciation	net	net
Fixed Assets				
Intangible assets				
Software	126 572	90 739	35 833	0
Tangible assets				
Land	3 886 345		3 886 345	3 886 345
Buildings	5 599 880	3 640 291	1 959 589	2 081 463
General facilities	958 688	645 268	313 420	336 997
Transportation equipment	31 240	31 240	0	0
Office equipment, furniture, computer hardware	679 308	553 702	125 606	112 987
Down payments to fixed assets	34 717	0	0	34 717
Financial assets				
Deposits	17 109		17 109	17 109
Interest	11		11	11
Loans	2 660		2 660	2 660
Other investments	23		23	23
	11 301 835	4 961 240	6 340 596	6 472 312
Current assets				
Inventories	67 289	21 065	46 224	26 294
Other debtors/pre-payments	278 036		278 036	154 526
Receivables and related accounts	504 460		504 460	570 405
Investment securities	817 891		817 891	1 316 196
Bank balances	4 112 989		4 112 989	3 454 881
Accrued income	95 300		95 300	114 589
	5 875 965	21 065	5 854 900	5 636 891
ECARTS DE CONVERSION ACTIF	0		0	0
Total Assets	17 177 800	4 982 305	12 195 496	12 109 203

Liabilities	2016	2015
Funds		
General Funds	8 470 553	8 470 553
Restricted Funds	47	47
Reserve	1 783 094	1 526 299
Reserve - association project	150 000	150 000
Net income for the year	5 993	256 795
Tex depreciation	0	0
Funds	10 409 686	10 403 693
Provisions		
General risks	0	0
Retirement expenditures	253 081	230 485
Other provisions	145 421	0
Deferred grant revenue		
Deferred grant revenue	22 780	22 780
Creditors		
Bank	0	0
Accounts payable and other liabilities		
Accounts payable and other liabilities	249 284	272 582
Accrued expenses	46 674	31 256
Advances and down payments	70 959	37 516
Taxes and social security		
Staff and accounts payable	203 588	182 627
Social and tax administration/state	511 318	529 437
Liabilities on fixed assets and related account	9 754	60 654
Accruals and deferred income	272 952	338 173
Currency conversion adjustment	0	0
Total Liabilities	12 195 497	12 109 203

Chief Editor
Natacha Crance

Assistant Editor
Sharleen Lavergne

Photo credits:
©Ifrij; ©Christophe Peus; ©Bahi; ©Patrick Lazic; ©Mike Chevreuil; ©shutterstock.com



27 rue de la Procession – 75740 Paris Cedex 15
Tel.: 33 (0) 1 40 61 60 00 – Fax: 33 (0) 1 40 61 60 60

Rue Marie-Thérèse, 21 – 1000 – Brussels
Tel.: 32 (2) 238 51 10 – Fax: 32 (2) 238 51 15