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IFRI, THE LEADING FRENCH THINK TANK ON INTERNATIONAL QUESTIONS



In 2017, **IFRI WAS RANKED 2ND AMONG THE MOST INFLUENTIAL THINK TANKS IN THE WORLD**, BEHIND THE BROOKINGS INSTITUTION AND AHEAD OF THE CARNEGIE ENDOWMENT (BOTH IN THE UNITED STATES) ACCORDING TO THE UNIVERSITY OF PENNSYLVANIA'S "GLOBAL THINK TANKS INDEX 2016", WHICH ASSESSES MORE THAN 7,000 THINK TANKS IN 182 COUNTRIES.

Founded by Thierry de Montbrial in 1979 on the model of American-British think tanks, Ifri is the principal institution in France for independent research and debate devoted to the analysis of international questions and global governance. Ifri is an integral part of a global network of the most influential think tanks.

MISSION

- **Promote dialogue** among experts, opinion leaders, public and private-sector decision-makers and representatives of civil society
- **Identify and put in perspective** current international issues
- **Provide a vision of the future** based on major trends
- **Shed light** on subjects important to decision-makers, through policy-oriented research

RESEARCH: ANALYSIS, FORESIGHT

Ifri prioritizes analysis and forecasting on **European and international affairs**, employing a multidisciplinary approach that combines local, national and global perspectives.

Ifri brings together an international team of fifty collaborators. Its permanent researchers are spread over **10 research units**, covering:

- **Regional subjects:** *Europe, Russia/NIS, Asia, North America (United States and Canada), Sub-Saharan Africa, Turkey/Middle East*
- **Topical subjects:** *Security and Strategic Affairs, Energy, Space, Immigration and Citizenship*

Ifri disseminates its analyses in many languages, including *French, English, German, and Russian*.

In 2017, Ifri experts published seven books and more than 70 policy papers.

DEBATES: INFORM, STRUCTURE

Ifri's debates are set within an informal and non-partisan framework that promotes exchange between experts and public and private-sector decision-makers.

In 2017, Ifri organized more than 130 conferences and debates in Paris and abroad, some 10 major international events, and numerous workshops and seminars.



1/ Sheikh Abdullah bin Nasser bin Khalifa Al Thani, Prime Minister of Qatar, Minister of the Interior; 2/ Patrick Pouyanné and Thierry de Montbrial; 3/ Ana Brnabić, Prime Minister of Serbia; 4/ Arnaud Danjean and Thomas Gomart; 5/ Jean-Bernard Lévy, Thierry de Montbrial, Hervé Gaymard.

IFRI, AN INTEGRAL PART OF A HIGH-LEVEL INTERNATIONAL NETWORK



2-3 MARCH – COOPERATION, CONFLICT OR CHAOS? THE ROLE OF THINK TANKS IN SHAPING EUROPE’S FUTURE, LONDON

Issues addressed: Populism, Public Policy and Governance: National, Regional and Global Perspectives; Ideas and Analysis vs. Personality Politics and Provocative Tweets; Policy Dilemmas, Partisan Politics and Parliamentary Paralysis: Think Tanks, Now More Than Ever Before; The Future of Europe: Cooperation, Conflict or Chaos?

Speakers/participants from Ifri: *Laurence Nardon*, Head, North America Program; *Emmanuelle Farrugia*, Director of Development

3-5 MARCH – THE TOKYO CONFERENCE 2017, TOKYO

Issues addressed: The Future of Liberal Democracy and the International Order – Challenges Facing Freedom and Democracy in the World Today; What Common Norms We Should Preserve – The Proposal for the G-7 Summit; Populism and the Future of Democracy; Globalization and the Future of the International System; How to Preserve the Universal Values of Freedom and Democracy

Speaker/participant from Ifri: *Thomas Gomart*, Director

2-3 MAY – GLOBAL THINK TANK SUMMIT: ACHIEVING BALANCED GROWTH IN ASIA AND THE WORLD FOR SUSTAINABLE DEVELOPMENT: THE ROLE OF THINK TANKS, YOKOHAMA

Issues addressed: Challenges to Globalization; Think Tanks and Civil Society in the Age of Populism; Demographic Change, Economic Growth and Immigration; Poverty, Inequality and Inclusive Growth; International Security, Energy and Food Security; Innovation for Think Tanks

Speaker/participant from Ifri: *Thomas Gomart*, Director



7-9 MAY – COUNCIL OF COUNCILS, WASHINGTON DC

Issues addressed: How Can Governments Rebuild Domestic Support for Global Trade?; What Should Be the Multilateral Rules of the Road in Cyberspace—and How Can We Get There?; How Should the World Respond When Countries such as North Korea Develop Nuclear Weapons and Ballistic Missiles?; Is the European Union Worth Saving? If So, What Should Be Done?; What Are the Realistic Short-Term Goals for Stabilizing the Middle East—and How Can They Be Advanced?

Speaker/participant from Ifri: *Thomas Gomart*, Director



19-21 JUNE – INDIA THINK TANK FORUM: THE POTENTIAL AND POWER OF NATIONAL, REGIONAL AND GLOBAL PARTNERSHIPS, NEW DELHI

Issues addressed: Globalization 2.0: Managing the Transition and the Tensions; The New Cold War: Information and Cyber Wars; Health Futures 2030: Leaving No One Behind

Speaker/participant from Ifri: *Françoise Nicolas*, Director, Center for Asian Studies

IFRI, AN INTEGRAL PART OF A HIGH-LEVEL INTERNATIONAL NETWORK

23-26 June – CHINA THINK TANK FORUM, QINGDAO

Issues addressed: The Future of Think Tanks – Innovation for Tomorrow; Charting A Course for Regional and Global Economies in Transitioning Times: The Role of Think Tanks; Contributing to Global Governance – Globalization of Think Tanks; Talent Acquisition Strategies for Transitioning Economies – The Role of Think Tanks; Maritime Cooperation and The “One Belt One Road” Initiative – New Perspectives from Think Tanks.

Speaker/participant from Ifri: *Alice Ekman*, Research Fellow, Head of China research, Center for Asian Studies

5-6 OCTOBER – QUAD 2017, PARIS

With *Etienne de Durand*, Deputy for Defense Policy and Strategic Foresight, Directorate General for International Relations and Strategy, French Ministry of Armed Forces; *Thierry de Montbrial*, Founder and Executive Chairman, Ifri; *Philippe Errera*, Director General for International Relations and Strategy, French Ministry of Armed Forces; *Emmanuel Germain*, Deputy to the Director General, French National Cybersecurity Agency (ANSSI); *Thomas Gomart*, Director, Ifri; *Marc Hecker*, Director of Publications, Research Fellow at the Security Studies Center, Ifri; *Céline Jurgensen*, Director for Strategy and Policy, Military Applications Division, French Atomic Energy Commission (CEA); *Emmanuel Puig*, Special Advisor to the Director of Strategy on Asian Affairs, Directorate General for International Relations and Strategy, French Ministry of Armed Forces; *Dorothee Schmid*, Head of Turkey and Middle East Program, Ifri; *Lea Metke*, Project Officer to the Director, Ifri; *Seth Jones*, Director, International Security and Defense

Policy Center, RAND Corporation; *Isaac Porche*, Director, Acquisition and Development Program, Homeland Security Operational Analysis Center, RAND Corporation; *Michael Rich*, President and Chief Executive Officer, RAND Corporation; *Charles Ries*, Vice-President, International, RAND Corporation; *Linda Robinson*, Senior Policy Researcher, RAND Corporation; *Patricia Lewis*, Research Director, International Security, Chatham House; *Robin Niblett*, Director, Chatham House; *Cornelia Sorabji*, Head of Research Analysts, Foreign and Commonwealth Office; *Sanam Vakil*, Associate Fellow, Middle East and North Africa, Chatham House; *Adam Ward*, Deputy Director, Chatham House; *Marco Overhaus*, Senior Research Associate, SWP; *Volker Perthes*, Director, SWP; *Matthias Schulze*, Research Associate, International Security, SWP; *Maïke Thier*, Policy Planning, German Federal Foreign Office; *Azadeh Zamirrad*, Senior Research Associate, Middle East and Africa, SWP.



2-3 NOVEMBER – ALTERNATIVE FACTS VS. POLICY RESEARCH PARTNER, WASHINGTON DC

Speaker/participant from Ifri: *Alice Ekman*, Research Fellow, Head of China research, Center for Asian Studies



5-7 NOVEMBER – COUNCIL OF COUNCILS TENTH REGIONAL CONFERENCE, BUENOS AIRES

Issues addressed: The Future of the Bretton Woods Institutions: Governance Challenges and Opportunities; What Can Be Done to Reverse the Fade of Liberal Democracy?; Combating Transnational Organized Crime and Corruption; Global Governance Working Papers Discussion: Cyber Governance, Nuclear Proliferation, and Trade; Global and Regional Crisis Response: The Case of Venezuela.

Speaker/participant from Ifri: *Thomas Gomart*, Director, Ifri

23-24 NOVEMBER – ASIA THINK TANK SUMMIT, SINGAPORE

Issues addressed: Why Think Tanks Are More Important Now Than Ever Before in Asia?; Making a Difference to Policy Makers and the Public; Peace and Prosperity or Conflict or Chaos: The Role of Think Tanks in Shaping the Future of Asia; Conditions for Debt Sustainability: Both Private Debt and Public Debt in Asia; Leverage Government Balance Sheet to Mobilize Private Financing for Infrastructure Development; Disruptive Labor Market Trends and Opportunities; Think Tanks and Economic Competitiveness; Risks and Return of Infrastructure Investment and Financing in Asia; Promoting Sustainable Economic Growth, Environmental and Social Harmony in Asia.

Speaker/participant from Ifri: *Françoise Nicolas*, Director, Center for Asian Studies.

IFRI, AN INTEGRAL PART OF A HIGH-LEVEL INTERNATIONAL NETWORK

29 NOVEMBER-2 DECEMBER – EURO-MED THINK TANK FORUM/MED 2017, ROME



Issues addressed: Conflict, Chaos or Compromise: How to Manage Regional Rivalries?; Towards a Sustainable Future: How to Achieve Growth, Development and Social Cohesion; The Islamic State Hudra: How to Create Security.

Speakers/participants from Ifri: *Thomas Gomart*, Director; *Dorothee Schmid*, Head of the Turkey/Middle East Program



30 NOVEMBER-1^{ER} DECEMBER – SHANGHAI GLOBAL THINK TANK FORUM, SHANGHAI

Issues addressed: Think Tanks in the New Era: Global Vision and China Experience; The Core Ability Construction to Enhance the International Influence of a Think Tank.

Speaker/participant from Ifri: *Françoise Nicolas*, Director, Center for Asian Studies

NOTABLE GUESTS IN 2017

Awwad, Minister of Culture and Information, Kingdom of Saudi Arabia

Ismail Ould Cheikh Ahmed, United Nations Special Envoy for Yemen

Khalid bin Mohammad Al-Attiyah, Minister of State for Defense, Qatar

Mohammed bin Abdulrahman bin Jassim Al Thani, Minister of Foreign Affairs, Qatar



Khalid Bin Rashid Al Mansouri, Ambassador of Qatar in Paris, Sheikh Mohammed bin Abdulrahman Al-Thani, Minister of Foreign Affairs, Qatar, Thierry de Montbrial



Khalid bin Mohammad Al-Attiya, Minister of State for Defense, Qatar, with delegation

Nataliya Apostolova, Head of EU Office in Kosovo / EU Special Representative, Pristina

Seyed Abbas Araghchi, Political Deputy, Ministry of Foreign Affairs, Iran

Eduard Auer, Director, Western Balkans Division, European External Action Service, Brussels

Arsène Avakov, Minister of Internal Affairs, Ukraine

Elisabetta Belloni, Secretary-General, Ministry of Foreign Affairs and International Cooperation, Italy

Ralf Beste, Director, Policy Planning Staff, Ministry of Foreign Affairs of the Federal Republic of Germany

Nasser Bourita, Minister of Foreign Affairs, Morocco



Ana Brnabić, Prime Minister, Serbia

Ana Brnabić, Prime Minister, Serbia

Raed Charafeddine, First Vice-Governor, Banque du Liban

York W. Chen, Deputy Secretary General, National Security Council, Taiwan

Suriya Chindawongse, Deputy Director General of Department of ASEAN Affairs, Ministry of Foreign Affairs, Thailand

Toby Dalton, Co-Director, Nuclear Policy Program, Carnegie Endowment for International Peace

Arnaud Danjean, Chair, European Parliament Subcommittee on Security and Defense, Member of the European Parliament

Muriel Domenach, Secretary General, Interministerial Committee for the Prevention of Delinquency and Radicalization

Laurent Fabius, President of the Constitutional Council

Laurent Goeb, Advisor to the Special Representative of the G5 Sahel

Christophe Gomart, Director of French Military Intelligence, Department of Defense Rear Admiral

Camille Grand, Assistant Secretary General for Defense Investment, NATO

John Gower, Director of MIMIR Consulting Ltd

Julian King, European Commissioner in charge of the Security Union portfolio

Shinichi Kitaoka, President of the Japanese International Cooperation Agency (JICA)

Mari Kiviniemi, Deputy Secretary General of the OECD, former Prime Minister of Finland



Philippe Castagnac, President of Mazars Group, Laurent Fabius, President of the Constitutional Council, Thierry de Montbrial, Executive Chairman of Ifri

NOTABLE GUESTS IN 2017

Michał Kurtyka, Undersecretary, Polish Ministry of Energy (1)



Mohammad al-Issa, Secretary General of the Muslim World League (2)

Jeffrey Labovitz, Regional Director, East Africa, International Organization for Migration

Didier Leschi, Director General, French Office of Immigration and Integration (OFII)

Jean-Bernard Lévy, CEO and chairman, EDF

Michael Linhart, Secretary General, Federal Ministry for European and International Affairs, Austria

William Magwood, Director General, Nuclear Energy Agency (NEA), OECD

Christian Masset, Secretary General of the French Ministry of Foreign Affairs and International Development

Peter Maurer, President of the International Committee of the Red Cross

Alexander Panov, Member of the Consulting Group and Security Council, Russian Federation

He Ping, Director of the Chinese press agency Xinhua

Patrick Pouyanné, Chairman and CEO, Total

Edi Rama, Prime Minister, Albania

Nicolas de Rivière, Director General of Security Policy, Minister of Foreign Affairs and International Development

Paul Simons, Deputy Executive Director, International Energy Agency

Vincent Thouvenin, Director of European Affairs, RTE

Sabine Tillaye, Deputy, l'Assemblée nationale, President of the Commission on European Affairs and Member of the Commission on National Defense and Armed Forces, Paris

Yuriy Vitrenko, Director of Business Development, Naftogaz, Ukraine

Celeste Wallander, President and CEO of the US-Russia Foundation, former Special Assistant to the President and Senior Director for Russia and Eurasia on the National Security Council (2013-2017)

François Wu, Vice-Minister of Foreign Affairs, Taiwan

Wojciech Zajączkowski, Director, Department of Strategy and Foreign Policy, Ministry of Foreign Affairs, Poland



Dinner debate with Jean-Bernard Lévy, CEO, EDF moderated by Thierry de Montbrial, Executive Chairman, Ifri



Sir Julian King, European Commissioner, in charge of the Security Union portfolio



Christian Masset, Secretary General of the French Ministry of Foreign Affairs and International Development (04/2017)



John Andrews, contributing editor, *The Economist*, Patrick Pouyanné, chairman and CEO, Total

IFRI'S PUBLICATIONS IN 2017

IFRI'S PUBLICATIONS ARE FREELY AVAILABLE ON THE IFRI WEBSITE.

Digital publications

"Notes de l'Ifri", "Études de l'Ifri", and "Éditoriaux de l'Ifri".

Thematic collections

Asie.Visions, Notes du Cerfa, Visions franco-allemandes, Notes franco-turques, Potomac Papers, Russie.NEI.Visions, Focus stratégique, Prolifération Papers...

In 2017, Ifri's experts published:

- 7 books
- more than 75 policy papers
- almost 50 articles and contributions

Ifri distributes its publications in many languages, including French, English, German, and Russian.

TWO FLAGSHIP PUBLICATIONS

POLITIQUE ÉTRANGÈRE

Editors in chief: *Dominique David* and *Marc Hecker*

A space for deep analysis and debate, Ifri's quarterly journal, *Politique étrangère*, provides a guide for decoding international events. Articles, current event-related debates, and historical analyses can be found online at politique-etrangere.com.

In 2017, the articles contained in the four issues of the journal covered the great international questions of our time. Some of the themes covered: **Democratic decomposition** (n° 1/2017); **ASEAN: 50 years of a unique experience** (n° 2/2017); **Arctic: a strategic exploration** (n° 3/2017); **Iraq after ISIS** (n° 4/2017).

RAMSES 2018: WILL THE INFORMATION WAR HAPPEN?

Annual report on the global economic system and strategies

Co-Directors: Thierry de Montbrial and Dominique David

This important annual publication offers indispensable tools for decoding and elucidating global systems.

This year's issue opens with Thierry de Montbrial's "**Perspectives**", which covers the global trends in international relations of the past year, with a particular emphasis on Donald Trump and the world, North Korea and the balance of collective security forces, the EU's chances to bounce back, France's awakening, crises in the Middle East, and the need for true global governance. **Three thematic sections** followed: *A broken world, what new world?, Where is Russia going?, and The information war.* **RAMSES 2018** is accompanied by **8 videos** from Ifri's researchers, proposing discussions on the most pressing international issues.

BOOKS PUBLISHED IN 2017:

Our national interest. What foreign policy for France? *Thierry DE MONTBRIAL, Thomas GOMART (eds.)*, Paris, Editions Odile Jacob, January 2017.

Turkey in 100 questions, *Dorothee SCHMID*, Paris, Tallandier, February 2017.

Think-tanks: a user guide, *Thierry DE MONTBRIAL*, Sofia, April 2017.

Germany on the international stage. Seeking stability in a changing world, *Barbara KUNZ, Stephan MARTENS, Hans STARK (eds.)*, Paris, Éditions Septentrion, September 2017.

Living troubled times, *Thierry DE MONTBRIAL*, Paris, Albin Michel, October 2017.

Marianne's ideas. State, expertise and international relations in France, *Sabine JANSEN*, Paris, Les éditions du Cerf, October 2017.

Kind Words, Cruise Missiles, and Everything in Between: The Use of Power Resources in U.S. Policies towards Poland, Ukraine, and Belarus 1989–2008, *Barbara KUNZ*, Soviet and Post-Soviet Politics and Society (SPPS), Vol. 174, November 2017.



IFRI'S CORPORATE PARTNERS

SINCE ITS CREATION IN 1979, IFRI HAS DEVELOPED A SPECIAL RELATIONSHIP WITH ITS CORPORATE MEMBERS. DEDICATED STUDIES, NETWORKING, AND INTERACTION WITH THE RESEARCH TEAMS, AS WELL AS INTERNATIONALLY RENOWNED EXPERTISE AND KNOW-HOW ARE SOME OF THE ADVANTAGES IFRI OFFERS ITS PARTNERS.

Breakfasts, lunches, dinner debates, seminars, closed-door meetings, and conferences serve as unique opportunities to network and share analysis, not only with Ifri's researchers, but also with high-level players on the world stage.

As an institution recognized for its public utility, Ifri is financed by private contributions – from companies, embassies, organizations and individual members – accounting for more than 70% of its resources, and also receives state support.



Yann Roland, Director of Development, Ifri, Shinichi Kitaoka, President of the Japanese International Cooperation Agency (JICA), Thierry de Montbrial, Executive Chairman, Ifri



Thomas Gomart, Director, Ifri, General Claude Tafani, Defense Adviser, Air France

In 2017, **Ace Finance & Conseil**, **Airbus**, **Facebook** and **Naval Group** became corporate members or supporters of specific programs at Ifri. A very warm welcome and thanks to them for their support.

In September 2017, Yann Roland succeeded Emmanuelle Farrugia as Director of Development at Ifri.

TWO MAIN WAYS TO SUPPORT IFRI:

- BECOME A MEMBER
- SUPPORT A SPECIFIC RESEARCH PROGRAM

Tax advantages are available for all forms of patronage and partnership.

The value of the company membership lies in the access to the Ifri network and the opportunities for exchange with stakeholders. Through membership, companies actively participate in Ifri's debates and events alongside the best experts and observers on the international scene, and contribute to the influence of French expertise in international relations.



From left to right and top to bottom: Dinner debate with Nicolas de Rivière – Bruno Lafont (LafargeHolcim LTD.), Hélène Carrère d'Encausse (Académie française), Nicolas de Rivière, Thierry de Montbrial, Marie-Françoise Bechtel (National Assembly), Thomas Gomart, Claire Dorland Clauzel (Michelin); Catherine Mantel (Engie) and Didier Hornet (Vallourec); Jean-Bernard Lévi (EDF); Cédric Lewandowski (EDF) and Thomas Gomart (Ifri)

"Partnering with Ifri allows companies access to French expertise in international relations which will help to refine corporate strategies and strengthen research capabilities. This virtuous circle is at the heart of the relationship we have with all of our partners," **Yann Roland**, Director of Development, Ifri.

MEETINGS RESERVED FOR IFRI'S MEMBERS AND PARTNERS

BREAKFASTS, LUNCHES AND DINNER DEBATES

MODERATOR: **THIERRY DE MONTBRIAL**

9 January – *Nicolas de Rivi re*, Director General of Security Policy, Ministry of Foreign Affairs and International Development



24 January – *Jean-Fran ois Colosimo*, Director General,  ditions du Cerf

27 April – *Christian Masset*, Secretary General, Ministry of Foreign Affairs and International Development

26 June – *Julian King*, European Commissioner in charge of the Security Union portfolio

24 October – *Jean-Bernard L vy*, CEO and Chairman, EDF

7 November – *Shinichi Kitaoka*, President of the Japanese International Cooperation Agency (JICA)

23 November – *Laurent Fabius*, President of the Constitutional Council



LES MENSUELLES IFRI/ENTREPRISES

LUNCH DEBATES WITH ONE OF IFRI'S RESEARCHERS

MODERATOR: **THOMAS GOMART**

With the support of
Soci t  g n rale



1st February – *Russia 2017: the year of opportunities or of risks?*

Tatiana Kastou va-Jean, Director of the Russia/NIS Center, Ifri

4 April – *China, leader of globalization?*

Fran oise Nicolas, Economist, Director, Center for Asian Studies, Ifri; *Alice Ekman*, Research Fellow, Center for Asian Studies, Ifri

25 April – *What foreign policy for France?*

Thomas Gomart, Director, Ifri

Moderator: *Fran ois Drouin*, President of Mont Blanc Tunnel and Highways and ETI Finance, Treasurer of Ifri

22 May – *The 100 first days of Trump*

Laurence Nardon, Head, North America Program, Ifri

23 June – *What perspectives for global energy geopolitics?*

Marie-Claire Aoun, Director, Center for Energy, Ifri

21 July – *The state of the terrorist threat and responses one year after Nice*

Marc Hecker, Director of Publications, Research Fellow, terrorism specialist, Ifri

19 September – *Germany 5 days before the Bundestag elections*

Barbara Kunz, Research Fellow, Study Committee for Franco-German Relations, Ifri

24 October – *Savings and consumerism of African middle classes*

Alain Antil, Head, Sub-Saharan Africa Program, Ifri; *Cl lie Nallet*, Research Fellow, Sub-Saharan Africa Program, Ifri

5 December – *The New development model of Morocco*

Karim El Aynaoui, Director General, OCP Policy Center; *Abdelhak Bassou*, Senior Fellow, OCP Policy Center

MEETINGS RESERVED FOR IFRI'S MEMBERS AND PARTNERS

THE AMBASSADORS' TABLE

LUNCH DEBATES WITH FRANCE'S FOREIGN AMBASSADORS

MODERATOR: **THIERRY DE MONTBRIAL**



22 March – *Masato Kitera*, Ambassador of Japan in France

4 May – *Ali Ahani*, Ambassador of the Islamic Republic of Iran in France

1st June – *Chakib Benmoussa*, Ambassador of the Kingdom of Morocco in France

13 September – *Khalid Bin Rashid Al Mansouri*, Ambassador of Qatar in France

CONFERENCES RESERVED FOR IFRI'S MEMBERS

23 February – **What stakes for French defense in 2017?**

With *Corentin Brustlein*, Head, Security Studies Center, Ifri; *Elie Tenenbaum*, Coordinator of the Defense Research Unit, Ifri
Moderator: *Thomas Gomart*, Director, Ifri

25 April – **What is the diplomatic agenda of the new President?**

With *Thomas Gomart*, Director, Ifri; *Marc Hecker*, Director of Publications, Research Fellow, terrorism specialist, Ifri

26 October – **South Korean perspectives in a time of crisis**

With *Alice Ekman*, Head of China research, Center for Asian Studies, Ifri
Moderator: *Thomas Gomart*, Director, Ifri

5 December – **Technological and geopolitical upheavals in energy: assessment of 2017 and looking ahead**

With *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy, Ifri
Moderator: *Thomas Gomart*, Director, Ifri

IFRI'S PARTNERS

AIR France
 AIR LIQUIDE SA
 AIRBUS GROUP SAS
 BANQUE DE FRANCE
 BNP PARIBAS - AGENCE
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 BOUYGUES
 BOUYGUES CONSTRUCTION
 BPIFRANCE
 BURELLE S.A.
 CAPGEMINI
 CFAO
 CITI France
 COGES
 COMMISSARIAT A L'ENERGIE
 ATOMIQUE ET AUX ENERGIES
 ALTERNATIVES
 CONSEIL SUPERIEUR DE LA
 FORMATION ET DE LA
 RECHERCHE STRATEGIQUES
 EDF SA
 EIFFAGE
 ENGIE SA
 EQUANCY
 EUTELSAT
 FACEBOOK

FONDATION CLARENCE
 WESTBURY
 GROUPAMA ASSET
 MANAGEMENT
 GROUPE ACE FINANCE &
 CONSEIL
 GROUPE RENAULT
 GROUPE ROCHER
 GROUPE SODEXO SA
 IFP ENERGIES NOUVELLES
 INDUSTRIES ET FINANCES
 PARTENAIRES
 JAPAN BANK FOR |
 INTERNATIONAL
 COOPERATION FRANCE
 KOREA FOUNDATION
 KOREA INSTITUTE FOR
 INTERNATIONAL ECONOMIC
 POLICY
 LA POSTE
 LAFARGEHOLCIM LTD.
 LAZARD FRERES GESTION SAS
 L'OREAL
 MAZARS
 MBDA FRANCE SAS
 MEDEF
 MERIDIAM

MICHELIN
 MINISTERE DES AFFAIRES
 ETRANGERES DU JAPON
 MITSUBISHI FRANCE S.A.S.
 NAVAL GROUP
 ORANGE
 PORTICUS GLOBAL
 PRONUTRI
 RENAULT TRUCKS DEFENSE
 RESEAU DE TRANSPORT
 D'ELECTRICITE SA
 RIO TINTO FRANCE
 ROTHSCHILD & CIE BANQUE
 SAIPOL
 SANOFI
 SCOR SE
 SOCIETE GENERALE
 THALES
 TOSHIBA INTERNATIONAL
 FOUNDATION
 TOTAL SA
 UNIGRAINS
 GROUPE UP
 VALLOUREC
 VEOLIA
 VIEL & CIE FINANCES

MEMBER ORGANIZATIONS

CENTRE DE TRADUCTION DU
 MINEFI
 CONSEIL SUPERIEUR DU
 NOTARIAT

INSTITUT DE RECHERCHE
 STRATEGIQUE DE L'ECOLE
 MILITAIRE
 JETRO

SECOURS CATHOLIQUE
 CARITAS FRANCE
 TAC ECONOMICS

MEMBER EMBASSIES

ALGERIA
 ANDORRA
 ARMENIA
 AUSTRIA
 BRAZIL
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 CYPRUS
 CZECH REPUBLIC
 DENMARK
 ESTONIA
 FINLAND
 GEORGIA
 GREECE
 HUNGARY
 INDIA

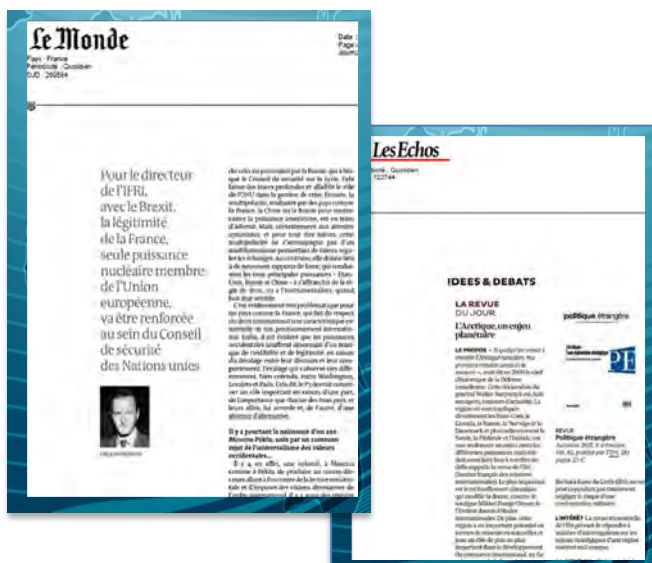
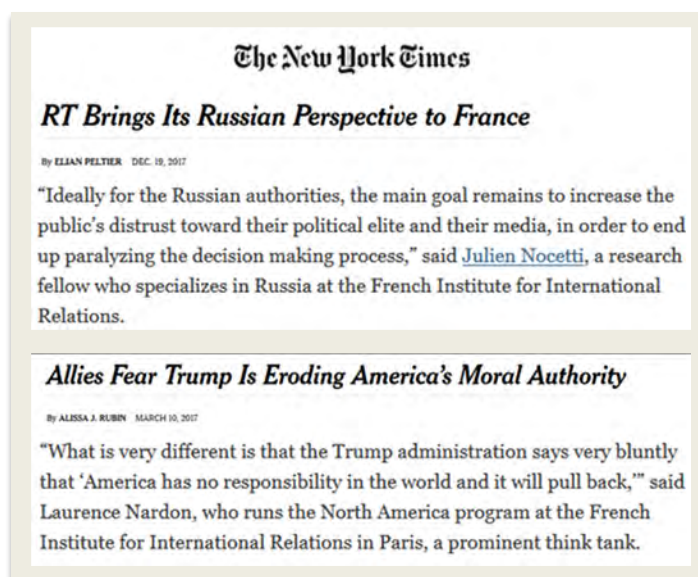
INDONESIA
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 LATVIA
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 MONACO
 MOROCCO
 NETHERLANDS
 NEW ZEALAND
 NORWAY
 POLAND
 QATAR

QUEBEC
 ROMANIA
 RUSSIA
 SERBIA
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 SLOVAKIA
 SOUTH KOREA
 SPAIN
 SWEDEN
 SWISS
 TAIPEI
 TURKEY
 UNITED KINGDOM
 UNITED STATES
 VIETNAM

IFRI AND THE MEDIA

IFRI OFFERS THE FRENCH AND FOREIGN MEDIA A FORUM FOR MEETING AND DEBATING, AN INDEPENDENT PLATFORM WHERE IDEAS AND ANALYSES CAN BE SHARED AND FURTHER DEVELOPED.

During 2017, a year marked by major international crises and the French elections, Ifri was very active in the media. Its researchers authored **150** articles and interviews, made **400** television and radio appearances, and were quoted more than **4,500** times in the French and foreign media.



At the beginning of 2017, Ifri finalized a collective project on France's foreign policy, and its researchers turned toward, among other subjects, the diplomatic agenda of the new President. Ifri also covered international crises and hot topics in international news, with sustained presence in daily national press outlets. More than 30 articles and interviews were published notably in **Le Monde**, **Le Figaro**, **Les Échos** and **Libération**. Ifri's researchers made many appearances on television and radio platforms – notably, interviews in the evening news shows of **TF1**, **France 2**, **France 3**, multiple appearances on “C dans l’air” on **France 5**, an appearance on **CNN** and one on **BBC World**, a regular presence on news channels (**BFM** and **BFMBusiness**, **I>TÉLÉ/CNews**, **LCI**), an excellent collaboration with **France Culture** (more than 80 appearances), on **RFI**, and on national radio outlets **France Inter**, **France Info** and **Europe 1**. Ifri's researchers were cited in **The New York Times**, **The Washington Post**, **The Guardian**, **Russia Today**, **Agence de presse Xinhua**, **Foreign Policy** and in many European, African, Arabic, and Asian media outlets.

IFRI ONLINE

IN A TIME OF “FAKE NEWS”, THE ROLE OF A THINK TANK SUCH AS IFRI IS TO PROVIDE SOUND, RELIABLE EXPERTISE FOR WEB AND SOCIAL MEDIA USERS.

In 2017, Ifri strengthened its digital presence, through five principal communication tools:

- **WEBSITE:** WWW.IFRI.ORG



A reference site covering all major international questions, Ifri's website saw more than one million visits and article downloads in 2017. Available in four languages (French, English, German, and Russian), it offers visitors the possibility to easily access Ifri's most recent work and keep up with its news.

- **SOCIAL MEDIA**



FACEBOOK: With more than **90,000** followers, Ifri's Facebook page acts as an interface with the public. Studies, media, videos, and graphics are published regularly. Beyond the important scope of the publications, this page also opens the door to hearing and understanding the opinions of Internet users on the expertise provided.



TWITTER: Instant information, targeted communication, multiple contacts within political, media, and institutional spheres. Some **20,000** users have access every day to Ifri's news highlights.



LINKEDIN: On the main online resource for professionals, Ifri distributes rich and diverse information daily to its **13,000** followers.

- **VIDEOS**

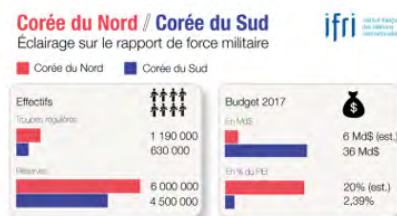


YouTube: On the foremost source of video content, Ifri published more than **70 exclusive videos in 2017** and has more than **1,000** followers.



- **INFOGRAPHICS**

In 2017, Ifri published more than 30 infographics intended to bring the key points of important studies and research to the greater public.



- **THE BLOGOSPHERE**

Ifri increased its invisibility on the blogosphere, with three blogs: ultimaratio-blog.org, the Security Studies Center's blog, one of the top blogs on defense issues politique-etrangere.com, a blog dedicated to the journal *Politique étrangère* afriquedecryptages.wordpress.com, the Sub-Saharan Africa Program's blog

WORLD POLICY CONFERENCE

TENTH EDITION

3-5 NOVEMBER 2017, MARRAKESH

The tenth edition of the *World Policy Conference* (WPC) was held in Marrakesh from the 3rd to the 5th of November, 2017. As in the preceding years, the conference brought together political and economic decision-makers, experts, and opinion leaders to discuss current events and global governance.

The meetings opened with an introduction by **Thierry de Montbrial**, messages delivered by **His Majesty King Mohammed VI**, King of Morocco, and **Emmanuel Macron**, President of France, and an address by the Archbishop of Constantinople, **His Holiness Bartholomew I**.



Thierry de Montbrial, Founder and Chairman, WPC, Ana Brnabić and Edi Rama, during the first session of the tenth WPC entitled, "The future of South-East Europe".

The 16 plenary sessions were devoted to discussing the challenges posed by global governance in areas such as: *the future of South-East Europe, investing in Africa, and trust and truth in a digital era*. Among the distinguished speakers who shed light on these subjects were **Ana Brnabić** (Prime Minister of Serbia), **Richard Burt** (Director General, McLarty Associates, former Ambassador of the United States to Germany), **Patrick de Castelbajac** (Executive Vice-President of Strategy and International Development, Airbus), **Tsakhagiyn Elbegdorj** (former President, Mongolia), **Shinichi Kitaoka** (President of the Japanese International Cooperation Agency), **Mari Kiviniemi** (Deputy Secretary General OECD, former Prime Minister, Finland), **Peter Maurer** (President of the International Committee of the Red Cross), **Edi Rama** (Prime Minister of Albania), **Aminata Touré** (former Prime Minister of Senegal) and **Hubert Védrine** (former French Minister of Foreign Affairs).

The workshops focused on four main issues – *finance and global economy, energy and climate, China, and Russia* – examined from a perspective of global governance. The discussions were highly constructive. Participants included **Raed Charafeddine** (First Vice-Governor, Banque du Liban), **Richard Cooper** (Professor of Economics, Harvard University), **Daniel Daianu** (Board Member of the National Bank of Romania, former Finance Minister), **John Lipsky** (Senior Fellow, Foreign Policy Institute at Johns Hopkins University's Paul H. Nitze School of Advanced International Studies, former acting Managing Director, International Monetary Fund), **Alexander Panov** (Member, Consulting Group and Security Council, Russian Federation), **Ladislav Paszkiewicz** (Senior Vice-President, Strategy and Climate, Total), **Jia Qingguo** (Professor, Associate Dean, School of International Studies of Peking University), and **Nobuo Tanaka** (former Executive Director, IEA, President of the Sasakawa Peace Foundation).

With the participation of luminaries including **Sheikh Mohammed bin Abdulrahman bin Jassim Al-Thani** (Minister of Foreign Affairs, Qatar), **Nasser Bourita** (Minister of Foreign Affairs, Morocco), **Ahmet Davutoglu** (former Prime Minister, Turkey) and **Patrick Pouyanné** (Chairman and CEO, Total), the lunches and dinner debates opened the floor to numerous exchanges on topics such as: *the energy transition, the future of the Middle East, and the events in Syria*.

This tenth edition of the WPC brought new insights to many areas, with the intention of drawing a more accurate picture and gaining a better measure of the world's many governance challenges.



Session 2 "Investing in Africa" with Jean-Michel Severino (Investisseurs & Partenaires), Christoph Beier (Deutsche Gesellschaft für Internationale Zusammenarbeit), Miriem Bensalah-Chaqroun (Moroccan confederation of business associations, CGEM), Shinichi Kitaoka (JICA), Rémy Rioux (AFD), Mostafa Terrab (OCP Group)

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Media Partners

Les Échos, *Nikkei*, *Le Journal du dimanche*, *L'Orient-Le Jour*, *Maeil Business*, *An-Nahar*, *Radio classique*, *rfi*, *TV5Monde*, *Africa News*.

Websites :

www.worldpolicyconference.com
www.worldpolicyconferencetv.com

THE TEAM

As of 31st December 2017

Thierry de Montbrial, Founder and Executive Chairman,
Member of the Académie des sciences morales et politiques
Florence Richomme, Executive Assistant

Thomas Gomart, Director
Lea Metke, Project Officer

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Karine Lusardi, Assistant

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Executive Chairman
Vincent Delaire, Assistant

Dominique David, Advisor to the Executive Chairman

Song-Nim Kwon, Executive Director of the WPC
Marion Jacquin, Camille Barbier Saint Hilaire

Natacha Crance, Head of Communications

EXECUTIVE COMMITTEE

Thomas Gomart, Director
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Marc Hecker, Director of Publications
Françoise Nicolas, Director of Ifri's Center for Asian Studies

RAMSES

Thierry de Montbrial and Dominique David,
Co-Directors

Politique étrangère

Dominique David, Editor-in-Chief
Marc Hecker, Deputy Editor-in-Chief

RESEARCH

Europe

Study Committee for Franco-German Relations (Cerfa)
Hans Stark, Secretary General
Barbara Kunz, Research Fellow
Katja Borck, Project Manager
Catherine Naiker, Assistant

French-Austrian Center (CFA/ÖFZ)
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Éliane Mossé, Advisor on Central Europe

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Éva Vaudolon, Assistant

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Julien Nocetti, Research Fellow
Anne Souin, Project Manager

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Céline Pajon, Research Fellow
John Seaman, Research Fellow
Alice Ekman, Research Fellow

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Martine Breux, Assistant

Ifri - OCP Policy Center Partnership
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Alain Antil, Head
Victor Magnani, Project Manager
Clélie Nallet, Research Fellow

North America Program
Laurence Nardon, Head

Security Studies Center
Corentin Brustlein, Head
Élie Tenenbaum, Research Fellow
Marc Hecker, Research Fellow
Aline Leboeuf, Research Fellow

Defence Research Unit (LRD)
Élie Tenenbaum, Coordinator
Corentin Brustlein, Research Fellow
Rémy Hemez, Research Fellow
Aline Leboeuf, Research Fellow

Center for Energy
Marc-Antoine Eyl-Mazzega, Director
Carole Mathieu, Research Fellow
Martine Breux, Assistant

Space Program
Laurence Nardon, Head

Center for Migrations and Citizenship
Christophe Bertossi, Director
Matthieu Tardis, Research Fellow

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Daphné Bertin, Copy Editor

Library and Resource Service

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Azra Isakovic, Archivist

Digital Communication

Dimitri Von Buren, Digital Communications officer

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Member Relations
Anna Veronese, Information Systems officer
Barbara M'Chiri, Individual Member Relations

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Karine Lusardi, Assistant
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Nathalie Reculon-Dupont, Head of Accounting

Facilities and Security

Nathalie Magnier, Director
Mhenna Larbes, Senior Maintenance Technician
Nicolas Lang, Technician
Barbara M'Chiri, Assistant, Catherine Naiker, Marie-Claire Bani Amer, Reception

All researchers' biographies are available online (www.ifri.org)

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Bertrand Deroubaix, Director of Public Affairs, Total

Christine Desouches, Expert Consultant to international organizations, former Special Advisor on Political and Diplomatic Affairs to the Secretary General of the Francophonie

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RESEARCH



REGIONAL PROGRAMS

EUROPE

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THE FRENCH-AUSTRIAN CENTER FOR EUROPEAN CONVERGENCE (CFA/ÖFZ)

IFRI BRUSSELS

RUSSIA/NIS CENTER

CENTER FOR ASIAN STUDIES

NORTH AFRICA/MIDDLE EAST/MEDITERRANEAN

CONTEMPORARY TURKEY PROGRAM

MIDDLE EAST

IFRI – OCP POLICY CENTER PARTNERSHIP

SUB-SAHARAN AFRICA PROGRAM

NORTH AMERICA PROGRAM

TOPICAL PROGRAMS

SECURITY STUDIES CENTER/DEFENSE RESEARCH UNIT (LRD)

CENTER FOR ENERGY

CENTER FOR MIGRATION AND CITIZENSHIP

REGIONAL PROGRAMS

EUROPE

STUDY COMMITTEE FOR FRANCO-GERMAN RELATIONS (CERFA)



Created in 1954 through an intergovernmental agreement between the Federal Republic of Germany and France, the Study Committee for Franco-German Relations (Cerfa) is today one of the oldest bilateral organizations shared by the two countries.

Its main goals are to:

- contribute to better understanding of the two countries' approaches to politics, society, and the economy
- analyze the relationship between France and Germany within a constantly evolving European Union (EU).

TEAM

Hans Stark, Secretary General of Cerfa, University Professor

Areas of interest: Contemporary Germany (domestic and foreign policy), Franco-German relations (security problems, European construction), and European integration (history, foreign policy and common security)

Barbara Kunz, Research Fellow

Areas of interest: Contemporary Germany, Franco-German relations, German foreign and security policy, France and Germany in NATO and the CSDP, the Weimar triangle and Neighborhood policy in the East, security policies of Nordic states, questions of security in the Baltic Sea region, representative of Ifri at the OSCE Network of Think Tanks and Academic Institutions

Katja Borck, Project Manager, "Dialogue d'avenir franco-allemand"

Catherine Naiker, Assistant

BOOKS

Books published outside of or in cooperation with Ifri

L'Allemagne sur la scène internationale. En quête de stabilité dans un monde qui change, Barbara KUNZ, Stephan MARTENS, Hans STARK (eds.), Paris, Éditions Septentrion, September 2017.





Kind Words, Cruise Missiles, and Everything in Between. The Use of Power Resources in U.S. Policies towards Poland, Ukraine, and Belarus 1989–2008, Barbara KUNZ, *Soviet and Post-Soviet Politics and Society (SPPS)*, Stuttgart, Vol. 174, November 2017.

DIGITAL PUBLICATIONS

“Notes du Cerfa”

Europe after Brexit: German positions and perspectives, Eric BONSE, n° 135, January 2017.

The introduction of the minimum wage in Germany: a first assessment, Brigitte LESTRADE, n° 136, February 2017.

Alternative für Deutschland: What risks for Germany?, Hans STARK, n° 137, March 2017.

Between aging and migrations: the difficult German equation, Anne SALLES, n° 138, June 2017.

The German landscape of foundations and think tanks, Nicole RENVERT, n° 139, July 2017.

German Politics towards Turkey under Merkel: a Critical Assessment, Rosa BURÇ, Burak ÇOPUR, n° 140, September 2017.

France, Germany, and the Quest for European Strategic Autonomy: Franco-German Defence Cooperation in A New Era, Barbara KUNZ, Ronja KEMPIN, n° 141, December 2017.

“Éditoriaux de l’Ifri”

What future for the EU? A differentiation assumed by Paris and Berlin, *Franco-German Reflection Group*, June 2017.

How to secure peace in Europe. Interview with Chancellor Angela Merkel, Barbara Kunz, September 2017.

From Berlin to Weimar? The bitter victory of Angela Merkel, Hans Stark, September 2017.

Contributions to *Politique étrangère*

Introduction: The geopolitical dynamics of the Arctic, Barbara Kunz, vol. 82, n° 3, September 2017.

German elections: the next day, Hans Stark, vol. 82, n° 3, September 2017.

Contributions and articles outside of Ifri

Perspectives for European youth in 2026, *Report of the Dialogue d'avenir franco-allemand 2016*, January 2017.

The fragmentation of the architecture of security in the Baltic region, Barbara Kunz, *Champs de March*, n° 29, June 2017.

Nordic countries facing Russia's actions in the Baltic Sea and at Kaliningrad, Barbara Kunz, *Revue Défense Nationale*, n° 802, July 2017.

The alternative for Germany. An emerging extreme right, Hans Stark, p.441-455, in Centre Thucydide, Université Panthéon Assas (ed.), *Annuaire Français des Relations Internationales*, August 2017.

French Discourses on Russia: the End of a Foreign Policy Consensus? Barbara Kunz, pp. 35-48 in Wolfgang ZELLNER (ed.) *Security Narratives in Europe: A Wide Range of Views*, Baden-Baden, Nomos, October 2017.

The end of a “culture of restraint”? German foreign policy under the government of Merkel III, Hans Stark, *Allemagne d'aujourd'hui*, n° 222, October 2017.

DEBATES

24 January – Public investment policy in Germany – torn between debt brake and delayed investments

With *Henrik Scheller*, Director of the Finance research team at the Deutsches Institut für Urbanistik (Difu) in Berlin, author of the *Note du Cerfa* n°131 on public investment in Germany (June 2016); *Patrick Allard*, Consultant at the Center for Analysis, Planning and Strategy, French Ministry of Foreign Affairs and International Development
Moderator: *Barbara Kunz*, Research Fellow, Study Committee for Franco-German Relations (Cerfa), Ifri

2 March – Between populism and the extreme right in Germany: where does the AFD lie?

With *Fabian Virchow*, Professor in Düsseldorf and specialist on questions concerning the extreme right in Germany; *Hans Stark*, Secretary General, Cerfa, Ifri, Professor, University Paris-Sorbonne
Moderator: *Barbara Kunz*, Research Fellow, Study Committee for Franco-German Relations (Cerfa), Ifri

22-23 March – The future of the European Union sixty years after the Treaties of Rome

Franco-German Reflection Group

In partnership with the Genshagen Foundation

With *Pascal Hector*, Minister Plenipotentiary at the German Embassy, Guest Professor University of Sarrebruck, Paris; *Jean-Louis Boulanges*, former Deputy, European Parliament, Professor, Sciences Po Paris

27 March – Towards a Common Defense White Paper – France and Germany Joining Forces

Workshop n° 2

In partnership with the SWP

With *Barbara Kunz*, Research Fellow, Cerfa, Ifri, Paris; *Ronja Kempin*, Research Fellow, SWP, Berlin

12-14 May – Dialogue d'avenir franco-allemand – 1st seminar, Nantes

In partnership with the Robert Bosch Foundation and the DGAP

Issues addressed: Election year 2017 in France and Germany: elections under influence?; Franco-German relations at the crossroads: Exchanging viewpoints; What French, German and European foreign policy after the elections?; What European foreign policy?

With: *Mathilde Damge*, Journalist, Les Décodeurs, *Le Monde*, Paris; *Laura Daniels*, German Chancellor Fellow, Global Public Policy Institute (GPPi), Berlin; *Klas Roggenkamp*, Director, Appstretto.com, Founder, Wahl.de, Berlin; *André Sobczak*, Vice-President, Nantes Métropole, Europe and International Relations Delegation, University Professor; *Michael Kratz*, First Secretary, Political Affairs (bilateral) and Protocol, Embassy of Germany in France; *Dominique David*, Advisor to the Executive Chairman, Editor in Chief, *Politique étrangère*, Ifri, Paris; *Ryszarda Formuszewicz*, Project Manager, European Dialogue – Thinking about European Policy, Genshagen Foundation, Berlin; *Andreas Rinke*, Chief Political Correspondent, Reuters, Berlin; *Johannes Gabriel*, Foresight Intelligence, Berlin

30 May – Seminar for the Diplomatic and Consular Institute of the Ministry of Europe and Foreign Affairs

Issues addressed: France and Germany facing Russia – what dialog with Putin after the elections?; French and German policy in Africa – towards a convergence attained by political and military approaches?

With *Hans Stark*, Secretary General, Cerfa, University Professor, Sorbonne; *Barbara Kunz*, Research Fellow, Study Committee for Franco-German Relations (Cerfa), Ifri; *Tatiana Kastouéva-Jean*, Research Fellow, Director, Russia/NIS Center, Ifri; *Alain Antil*, Research Fellow, Head, Sub-Saharan Africa Program, Ifri; *Denis Tull*, Research Fellow, Institut de recherche stratégique de l'école militaire (IRSEM)

7-9 July – Dialogue d'avenir franco-allemand – 2nd seminar, Nuremberg

In partnership with the Robert Bosch Foundation and the DGAP

Issues addressed: Migrations and refugees – what European response?; The partnership with Turkey in crisis; What foreign policy for Europe?

With: *Pierre Delmas*, Coordinator of the migrant plan in Corrèze, Departmental Directorate of social cohesion and the protection of populations; *Mariam Salehi*, Head of Research, Center for Middle East Studies, University of Marbourg; *Timo Sestu*, Forum for Integration and Intercultural Dialog, FAU Integra, University of Erlangen-Nuremberg; *Süleyman Bag*, Editor in Chief, Deutsch-Türkisches Journal; *Dorothee Schmid*, Research Fellow, Head, Contemporary Turkey and Middle East Program, Ifri; *Johannes Gabriel*, Foresight Intelligence, Berlin; *Günter Gloser*, former Minister of State for Europe, Federal Ministry of Foreign Affairs

DEBATES

28 August – Towards a Common Defense White Paper – France and Germany Joining Forces, Berlin

Workshop n° 3

In partnership with the SWP

With *Barbara Kunz*, Research Fellow, Cerfa, Ifri, Paris; *Ronja Kempin*, Research Fellow, SWP, Berlin

5 September – Oral History Workshop: “The Road to the 1990 Charter of Paris”

In cooperation with the OSCE Network and the CSS ETH Zurich

With *Juhana Aunesluoma*, University of Helsinki; *Thomas Blanton*, National Security Archive, Washington DC; *Barbara Kunz*, Cerfa, Ifri; *Christian Nünlist*, Center for Security Studies, ETH Zürich; *Svetlana Savranskaya*, National Security Archive, Washington DC; *Adam Rotfeld*, Former Minister of Foreign Affairs, Poland; *Wolfgang Zellner*, Coordinator of the OSCE Network of Think Tanks

5 September – Where Is the OSCE Headed? Achievements and Dividing Lines since 2014

With *William H. Hill*, former Head of the OSCE Mission to Moldova, former Professor of National Security Strategy at the National War College in Washington DC; *Andrei Zagorski*, Head of the IMEMO Department of Arms Control and Conflict Resolution Studies, and Professor of International Relations at the Moscow State Institute of International Relations

Moderator: *Barbara Kunz*, Research Fellow, Ifri



27 September – After the Elections: What Politics in Germany?

With *Barbara Kunz*, Research Fellow, Cerfa, Ifri; *Hans Stark*, Secretary General, Cerfa, Ifri

Moderator: *Dominique David*, Advisor to the Executive Chairman, Ifri

12-13 October – The Young Generation in Germany and France: Franco-German Potential for Europe?, Genshagen

Groupe de réflexion franco-allemand

In partnership with the Genshagen Foundation

With *Markus Ingenlath*, Secretary General, French-German Youth Office (FGYO); *Werner Zettelmeier*, Research Assistant, Center for Information and Research on Contemporary Germany (CIRAC)

19-22 October – Dialogue d’avenir franco-allemand – 3rd seminar, Warsaw

In partnership with the Robert Bosch Foundation, the DGAP and the PISM

Issues addressed: The Polish political landscape; Risk analysis for European foreign policy; European defense and security issues; What foreign policy for the European Union?

With *Wojciech Szacki*, Political Analyst, Polityka Insight, Warsaw; S.E. Monsieur *Pierre Lévy*, French Ambassador to Poland, Warsaw; *Friederike Steglich*, Policy Chief, German Embassy in Poland, Warsaw; *Johannes Gabriel*, Foresight Intelligence, Berlin; *Barbara Kunz*, Research Fellow, Cerfa, Ifri; Lieutenant-Colonel *Boris Schnelle*, DEU A, Head of Public Affairs, Multinational Corps Northeast, NATO, Szczecin; *Jolanta Szymanska*, Research Fellow, Polski Instytut Spraw Międzynarodowych (PISM), Warsaw; *Sławomir Dębski*, Director, PISM, Warsaw; *Frédéric Petit*, Deputy of French citizens living abroad, Germany and Central Europe, National Assembly, Paris.



13 December – Franco-German Cooperation: Spurring the Strategic Autonomy of the European Union?

With *Barbara Kunz*, Research Fellow, Cerfa, Ifri, Paris; *Ronja Kempin*, Research Fellow, SWP, Berlin; *Sabine Tillaye*, Deputy, l'Assemblée nationale, President of the Commission of European Affairs and member of the Commission on National Defense and Armed Forces, Paris

Moderator: *Thomas Gremont*, Director, Ifri, Paris

THE FRENCH-AUSTRIAN CENTER FOR EUROPEAN CONVERGENCE (CFA/ÖFZ)



The French-Austrian Center for European Convergence (CFA/ÖFZ) is an intergovernmental organization created in 1978 for the purpose of working towards the consolidation of French-Austrian relations. It focuses its activities on problems related to EU expansion in Central and Eastern Europe, and to helping develop public and private dialog between European countries on the future of European institutions and the continental architecture.

TEAM

Dominique David, President

Johannes Kyrle, Secretary General

Peter Jankowitsch, former Secretary General, Member of the Board of Directors

Florent Marciacq, Officer

Sarah Veit, Project Manager

Magda Stumvoll, Project Manager

Dominique Letourneur, Advisor

DEBATES

23 February – Migrations and cultural and religious diversity

In partnership with the French-Austrian Center for European Convergence (CFA/ÖFZ), Vienna, and the International Centre for Migration Policy Development (ICMPD), Vienna

Issues addressed: Status of religions in France and Austria: legal, historical, and cultural contexts; Recent developments, pressing issues

With *Didier Leschi*, General Director of the French Office of Immigration and Integration (OFII), Paris; *Bernhard Perchinig*, Chief Researcher, International Centre for Migration Policy Development (ICMPD), Vienna; *Christophe Bertossi*, Director, Center for Migrations and Citizenship, Ifri, Paris;

Moussa Al-Hassan Diaw, co-Founder of Social Cohesion Network, specialist on Islam, Vienna.

Moderator: *Peter Jankowitsch*, French-Austrian Center for European Convergence (CFA/ÖFZ), Vienna; *Dominique David*, President, FAC, Advisor to the Executive Chairman, Ifri, Paris



5 April – The Western Balkans in the European Union: Enlargement to What, Accession to What?, Rome

Issues addressed: From Vienna to Paris and Trieste: The Berlin Process and the Civil Society Forum; Integration, Differentiation and the Future of Europe; The Politicization of Enlargement; Sustaining Connectivity and Transformation in the Western Balkans

Opening: *Elisabetta Belloni*, Secretary General, Italian Ministry of Foreign Affairs and International Cooperation; *Nathalie Tocci*, Deputy Director, Istituto Affari Internazionali (IAI); *Vincenzo Amendola*, Undersecretary of State for Foreign Affairs, Italian Ministry of Foreign Affairs and International Cooperation

With *Johannes Kyrle*, Secretary General, French-Austrian Center for European Convergence (CFA/ÖFZ); *Hedvig Morvai*, Executive Director, European Fund for the Balkans; *Allan Jones*, Head of Unit for Strategy, Policy and EEA/EFTA, European Commission; *Florent Marciacq*, Research Director, CFA/ÖFZ; *Stefan Lehne*, Carnegie Europe, Austria; *Aleksandar Petar Jovanovski*, European Policy Institute, Former Yugoslav Republic of Macedonia; *Srdjan Cvijic*, Open Society European Policy Institute, Belgium; *Dušan Reljić*, Stiftung Wissenschaft und Politik, Germany; *Ivan Vejvoda*, Institute for Human Sciences, Austria; *Piero Fassino*, President, Centro Studi di Politica Internazionale (CeSPI); *Igor Novakovic*, ISAC Fund and Council for Inclusive Governance, Serbia; *Daliborka Uljarević*, Center for Civic Education, Montenegro; *Naim Rashiti*, Balkans Group, Kosovo; *Jean Arnault Dérens*, Courrier des Balkans; *Eleonora Poli*, Istituto Affari Internazionali, Italy; *Veran Matic*, B92, Serbia; *Tobias Flessenkemper*, Senior Research Associate, Centre international de formation européenne (CIFE); *Ardian Hackaj*, ShtetiWeb, Albania; *Luisa Chiodi*, Osservatorio Balcani e Caucaso, Italy; *Srecko Latal*, Balkan Investigative Reporting Network, Bosnia and Herzegovina; *Spyros Economides*, London School of Economics, United Kingdom; *Gerald Knaus*, European Stability Initiative, Germany; *Michele Giacomelli*, Special Envoy for the Western Balkan Process Summit; *Ferdinando Nelli Feroci*, President, Istituto Affari Internazionali (IAI)

24 May – Stakes of the European Integration of Kosovo: Regional Cooperation and Neighbourly Relations, Pristina

Issues addressed: Taking Stock: The European Integration of Kosovo – Driving Forces and Pitfalls; Kosovo in its Regional Space – Regional Cooperation and Neighborly Relations

Opening: *Florent Marciacq*, Program Director, French-Austrian Center for European Convergence (CFA/ÖFZ), Vienna

With *Michael Linhart*, Secretary General, Ministry for Europe, Integration and Foreign Affairs, Vienna; *Nataliya Apostolova*, Head of EU Office in Kosovo, EU Special Representative, Pristina; *Anila Statovci-Demaj*, Deputy Minister for European Integration to the Republic of Kosovo, Pristina; *Piero Cristoforo Sardi*, Italian Ambassador to Kosovo, Pristina; *Jeton Mehemeti*, Research Director, GAP Institute, Pristina; *Albana Merja*, Research Fellow, Group for Legal and Political Studies, Pristina; *Jean-Arnault Dérens*, Editor in Chief, Le Courrier des Balkans; *Tobias Flessenkemper*, Senior Fellow and Balkans Project Director, Centre international de formation européenne (CIFE), Berlin; *Ardian Hackaj*, Director, Cooperation & Development Institute, Tirana; *Jelica Minic*, President of the Forum for International Relations, European Movement Serbia, Belgrade; *Zlatko Vujovic*, President of the Governing Board, Center for Monitoring and Research (CeMI), Podgorica; *Lura Pollozhani*, Center for South-East European Studies (CSEES), University of Graz

26-27 June – The Western Balkans in the European Union: Perspectives of a Region in Europe?, Trieste

Opening: *Vladimir Nanut*, MIB Trieste School of Management, Trieste

With *Tobias Flessenkemper*, Centre international de formation européenne, Nice/Berlin; *Eleonora Poli*, Istituto Affari Internazionali, Rome; *Florent Marciacq*, French-Austrian Center for European Convergence (CFA/ÖFZ), Vienna; *Luisa Chiodi*, Osservatorio Balcani e Caucaso Transeuropa, Rovereto; *Vedran Dzihic*, Austrian Institute for International Politics, Vienna; *Dusan Reljic*, Stiftung Wissenschaft und Politik, Brussels; *Stefano Pilotto*, MIB Trieste School of Management, Trieste; *Debora Serracchiani*, President of Friuli Venezia Giulia Autonomous Region; *Margot Klestil-Löffler*, Alternate Secretary General of the CEI, Trieste; *Tanja Fajon*, Member of the European Parliament, Ljubljana; *Ferdinando Nelli Feroci*, President of the IAI, Rome; *Michele Giacomelli*, Special Envoy of the Italian Ministry of Foreign Affairs, Rome; *Ivana Radić Milosavljević*, University of Belgrade, Belgrade; *André de Munter*, European Parliament, Brussels; *Ruth Ferrero Turrión*, Universidad Complutense, Madrid; *Erwan Fouéré*, Center for European Policy Studies, Brussels; *Eleonora Poli*, Istituto Affari Internazionali, Rome; *Vedran Dzihic*, Austrian Institute for International Affairs, Vienna; *Simonida Kacarska*, European Policy Institute, Skopje; *Adam Fagan*, Queen Mary University of London, London

DEBATES

3 October – Challenges and Issues of the European Union's Enlargement Policy in the Western Balkans

Opening: *Dominique David*, President, French-Austrian Center for European Convergence (CFA/ÖFZ), Advisor to the Executive Chairman, Ifri, Paris; *Peter Jankowitsch*, former Minister of Foreign Affairs, Austria, CFA/ÖFZ team member, Vienna

With *Eduard Auer*, Director of Western Balkans Department, European External Action Service, Brussels; *Pirro Vengu*, Cabinet Director of the Foreign Affairs Ministry, Albania, Tirana; *Sanja Kovac*, Advisor to Serbia's Mission to the European Union; *Christophe Hillion*, Professor, University of Leiden, Holland

Conclusion: *Laurent Alberti*, Assistant Director, Germany and Alpine and Adriatic Europe, Directorate of the European Union, Ministry of Europe and Foreign Affairs, Paris

Moderator: *Tobias Flessenkemper*, Senior Fellow, Director of Projects, CIFE, Berlin/Nice

15 November – The Balkans Silk Road: New Perspectives for the Western Balkans as China and the European Union Connect in South-Eastern Europe, Brussels

Issues addressed: Setting the Scene – South-Eastern Europe, China and the EU; Views from South-Eastern Europe: China's Engagement in the Region; EU's Connectivity Agenda and the Berlin Process: the Impact of China's Engagement in South-Eastern Europe

Opening: *Alexander Kmentt*, Ambassador, Permanent Representative to the Political and Security Committee, Permanent Representation of Austria to the European Union, Brussels; *Dominique David*, President, CFA/ÖFZ, Advisor to the President of the French Institute of International Relations (Ifri), Paris

With *Jens Bastian*, Independent Financial Sector Analyst & Economic Consultant, Athens; *Gudrun Wacker*, Senior Fellow, Research Division Asia, German Institute for International and Security Affairs (SWP), Berlin; *Nicolas Cendrowicz*, Directorate-General for Neighborhood and Enlargement Negotiations (DG NEAR), Deputy Head of Balkans Regional Cooperation, European Commission, Brussels; *Dragana Mitrovic*, Professor of Political Sciences, University of Belgrade, Executive Director of the Centre of Asian and Far Eastern Studies, Belgrade; *Ardian Hackaj*, ShtetiWeb Director, Cooperation & Development Institute (CDI), Tirana; *Zoran Nechev*, European Union Institute for Security Studies (EUISS), Paris and Center for EU Integration at the Institute for Democracy 'Societas Civilis', Skopje; *Tobias Flessenkemper*, Senior Fellow and Project Balkans Project Director, Centre international de formation européenne (CIFE), Nice; *Men Jing*, Professor of European Union-China Relations; Director of the EU-China Research Centre, College of Europe, Bruges; *George Tzogopoulos*, Senior Research Fellow, Centre international de formation européenne (CIFE), Researcher, Begin-Sadar Center for Strategic Studies (BESA) and Hellenic Foundation for European & Foreign Policy (ELIAMEP), Athens and Nice; *Agatha Kratz*, Associate Fellow, European Council on Foreign Relations, London; *Dušan Reljic*, Head of Brussels Office, German Institute for International and Security Affairs (SWP), Brussels

10-12 December – The European Union and its Eastern Partners' Current Approaches to Regional Cooperation, Minsk

Issues addressed: Security dialog and regional cooperation in and with the Eastern Partnership region; Differentiation inside, differentiation outside and regional cooperation; The practice of connecting the EU, its Member States and the Eastern Partners; Compatibility across and beyond the Eastern Partnership: advancing pan-European integration through regional cooperation; From the EaP countries to the Western Balkans: Regional cooperation across EU neighborhoods; a view from Brussels after the EaP Summit 2017 – a way forwards

Opening: Representative of the Ministry of Foreign Affairs of the Republic of Belarus, Minsk; *Merike Kokajev*, Ambassador of Estonia to Belarus, Minsk; *Margot Klestil-Löffler*, Alternate Secretary General of the Central European Initiative, Trieste; *Dominique David*, President, CFA/ÖFZ, Advisor to the President of the French Institute of International Relations (Ifri), Paris With *Valery Varanetsky*, Chair of the Standing Commission of International Affairs, House of Representatives of the National Assembly of the Republic of Belarus, Minsk; *Christine Muttonen*, former President of the Parliamentary Assembly of the Organization for Security and Co-operation in Europe (OSCE), Vienna/Villach; *Pieter Feith*, Senior Diplomatic Advisor, European Institute of Peace (EIP), Brussels; *Ghia Nodia*, Director of the International School of Caucasus Studies, Tbilisi; *Yauheni Preiherman*, Head of the Minsk Dialogue Track II Initiative, Minsk; *Nona Mikhelidze*, Head of the Eastern Europe and Eurasia Program, Istituto Affari Internazionali (IAE), Rome; *Florent Marciaq*, Deputy Secretary General, CFA/ÖFZ, Vienna; *Susan Stewart*, Senior Associate, German Institute for International and Security Affairs (SWP), Berlin; *Tobias Flessenkemper*, Senior Research Associate, Centre international de formation européenne, Nice/Berlin; *Laure Delcour*, Research Fellow, Foundation Maison des Sciences de l'Homme (EU-STRAT project)/French Institute for International and Strategic Affairs (IRIS), Paris; *Dzianis Melyantsou*, Program Coordinator of the Minsk Dialogue Track-II Initiative, Minsk; *Davor Boban*, Assistant Professor, University of Zagreb, Zagreb; *Panagiota Manoli*, Head of the Slavic, East European and Eurasian Studies Program, Hellenic Foundation for European and Foreign Policy (ELIAMEP), Athens; *Vassilis Maragos*, Head of Unit, DG NEAR C.2, in charge of Armenia, Azerbaijan, Belarus & the Eastern Partnership, European Commission, Brussels; *Elena Korosteleva*, Director, Global Europe Centre and GCRF COMPASS PI, University of Kent.

IFRI BRUSSELS



The Ifri Brussels office acts as an interface between Ifri's activities, debates organized in the European capital, institutions located in Brussels, the network of think tanks and researchers present in the city, and the private sector. Ifri's research programs regularly organize presentations of their work in Brussels, and some programs undertake part of their activities in the Brussels office.

At the heart of the Brussels think-tank network, Ifri Brussels, along with nine other think tanks, is responsible for organizing the Brussels Think Tank Dialogue, an annual event devoted to the state of the European Union. Its fifth meeting was held in February 2015. Ifri Brussels also coordinates a European project, entitled *Building Bridges between National Perspectives on the European Union*, which seeks to locate potential convergences on EU perspectives between states.

TEAM

Vivien Pertusot, Bureau Chief

Areas of interest: security and defense questions (NATO and CSDP); European affairs; relations between the United Kingdom and the European Union

Aurélie Faure, Research Fellow, Center for Energy, Ifri

Areas of interest: European electricity market, European energy politics

Eva Vaudolon, Administrative and Communications Assistant

DIGITAL PUBLICATIONS

Contributions and articles outside of Ifri

Making Sense of Europe's Southern Neighborhood: Main Geopolitical and Security Parameters, Vivien PERTUSOT, Luis SIMON, ARI 10/2017, Elcano Institute, Ifri, January 2017

DEBATE

20 June – New Vigor for EUROPE: Ideas from the Weimar Triangle, Warsaw

Opening: **Śławomir Dębski**, Director, Polish Institute of International Affairs

With **Ralf Beste**, Director, Policy Planning Staff, Ministry of Foreign Affairs of the Federal Republic of Germany; **Justin Vaisse**, Director, Centre for Analysis, Planning and Strategy, Ministry of Foreign Affairs of the French Republic; **Wojciech Zajączkowski**, Director, Department of Foreign Policy Strategy, Ministry of Foreign Affairs of the Republic of Poland; **Daniela Schwarzer**, Director, German Council on Foreign Relations (DGAP); **Thomas Gomart**, Director, French Institute of International Relations (Ifri)

Moderator: **Bartosz Wiśniewski**, Head of the Research Office, Polish Institute of International Affairs (PISM); **Sebastian Płóciennik**, Head of the Weimar Triangle Program, Polish Institute of International Affairs (PISM).

RUSSIA

RUSSIA/NIS CENTER



Both Russia and the Newly Independent States (NIS) show all the characteristics of areas marked by strong potential and chronic instability. An incontrovertible energy partner with a promising market, Russia is plagued by internal conflicts and remains difficult to penetrate. Because of its international status, it is an emerging country unlike any other. The region is distinguished by its extreme heterogeneity, and the fundamental changes in the relations that each country maintains with Moscow and other external players. The Russia/NIS Center was created in 2004 with three main objectives: to anticipate changes in the region, provide expertise, and offer policy solutions to decision-makers.

TEAM

Tatiana Kastouéva-Jean, Director, Russia/NIS Center

Areas of expertise: Russian domestic and foreign policies, soft power, Ukraine, higher education, human capital.

Julien Nocetti, Research Fellow

Areas of interest: Russian policy in the Arab world, Internet economic policy in Russia, global Internet governance and cyber-security.

Anne Souin, Project Manager

DIGITAL PUBLICATIONS

“Notes de l’Ifri”

- **Russie.Nei.Visions**

Central Asia: Facing Radical Islam, Erlan KARINE, n° 98, February 2017.

Kadyrovism: Hardline Islam as a Tool of the Kremlin?, Marlène LARUELLE, n° 99, March 2017.

Russia-China-India: an old triangle in a new world order?, Bobo LO, n° 100, April 2017.



DEBATES

21 February – Les Siloviki: Beneficiaries and Hostages of the Putin System

With *Mark Galeotti*, Head of Research, Institute of International Relations in Prague, and Director of advisory company, Mayak Intelligence

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

10 March – Russia and the Information War: Subjects, Means, and Implications for the West

With *Keir Giles*, Director, Conflict Studies Research Centre, Associate Researcher, Russia and Eurasia program, Chatham House; *Julien Nocetti*, Research Fellow Russia/NIS Center, Ifri

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

20 April – The Internet: Russia's New "Weapon"?

With *Andrei Soldatov*, investigative journalist, Editor-in-Chief, Agentura.ru; *Irina Borogan*, investigative journalist, Deputy Editor-in-Chief, Agentura.ru

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

17 May – Russia 2018: the Issues for the Next Term of Vladimir Putin

With *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri; *Julien Nocetti*, Research Fellow, Russia/NIS Center, Ifri

Moderator: *Thomas Gomart*, Director, Ifri

23 June – Moscow-Washington: Assessment of Obama's Policy

With *Celeste Wallander*, President, US-Russia Foundation, Senior Advisor, Russia and Eurasia on the National Security Council (2013-2017)

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

6-7 July – EU-Russia Experts Network on Foreign Relations

With 32 participants including *Timofey Bordachev*, Program Director, Center for Comprehensive European and International Studies, Moscow; *Mark Entin*, Director of the Chair of European Integration and International Studies, Moscow; *Markus Pöhl*, Director, Eastern Europe and Eurasia Division, SWP, Berlin; *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri; *Andrei Kortounov*, Director, Russian International Affairs Council, Moscow; *Julien Nocetti*, Research Fellow Russia/NIS Center, Ifri; *Nicu Popescu*, Senior Analyst, EUISS, Paris; *Ekaterina Stepanova*, Director, Department of Peace and Conflict, IMEMO, Moscow; *Ivan Timofeïev*, Program Director, RIAC, Moscow.

Andrei Kortounov, Director, Russian International Affairs Council, Moscow; *Julien Nocetti*, Research Fellow Russia/NIS Center, Ifri; *Nicu Popescu*, Senior Analyst, EUISS, Paris; *Ekaterina Stepanova*, Director, Department of Peace and Conflict, IMEMO, Moscow; *Ivan Timofeïev*, Program Director, RIAC, Moscow.

20 September – Russia on the Horizon 2025: What Scenarios?

With *Maria Lipman*, Political Scientist, Editor-in-Chief, *Counterpoint*, published by the Institute for European, Russian and Eurasian Studies of George Washington University; *Nikolai Petrov*, Professor of Political Science, National Research University – Higher School of Economics, Moscow; *Jean Radvanyi*, Professor, INALCO

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

25 October – Towards the Fourth Term of Vladimir Putin: Challenges and Perspectives

With *Marlène Laruelle*, Professor and Associate Director, Institute for European, Russian and Eurasian Studies (IERES), George Washington University; *Alexander Cooley*, Professor of Political Science and Director of the Harriman Institute for the Study of Russia, Eurasia and Eastern Europe

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri



DEBATES

16 November – Russia: the Challenges of the Next Presidential Term 2018-2024

Issues addressed: Are the foundations of the Putin system solid?; What Russian strategy facing the recompositions of the Euro-Atlantic area?; Russia and South Caucasus; Eastern Europe, zone of strategic competition?

Opening: *Thomas Gomart*, Director, Ifri; *Guillaume Schlumberger*, Director, Defense, foresight and counter-proliferation strategy of the Directorate General of International Relations and Strategy (DGRIS), Ministry of the Armed Forces

With *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri, Paris; *Sergueï Aleksachenko*, Associate Researcher, Brookings Institution, Washington; *Evgueni Mintchenko*, President and Director General, Minchenko Consulting, Moscow; *Françoise Daucé*, Professor, Russian, Caucasian, and Central European Study Center, École des hautes études en sciences sociales (EHESS), Paris; *Benoît Vitkine*, Journalist, *Le Monde* – International Desk, Paris; *Julien Nocetti*, Research Fellow, Russia/NIS Center, Ifri, Paris; *Thomas Graham*, Researcher, Jackson Institute for Global Affairs, Yale University, New Haven; *Timofeï Bordatchev*, Director of the Center for European and International Studies, National Research University – Higher School of Economics, Moscow; *Régis Genté*, Correspondent, *Le Figaro*, on Caucasia and Central Europe, Tbilisi; *Thomas de Waal*, Research Fellow, Carnegie Europe, London; *Sergueï Markedonov*, Professor, Russian State University for the Humanities (RGGU), Moscow; *Nodar Kharchiladze*, Co-founder of the Georgian Strategic Analysis Center, Tbilisi; *Céline Marangé*, Research Fellow, Institute of Strategic Research, École militaire (IRSEM), Paris; *Oleksiy Semenyi*, Director, Institute for Global Transformations, Kiev; *Nadège Rolland*, Research Fellow, National Bureau of Asian Research (NBR), Washington; *Yauheni Preiherman*, Director, Minsk Dialogue Track-II Initiative, Minsk; *Alexandre Escorcia*, Deputy Director, Center for Analysis, Foresight and Strategy (CAPS), Ministry of Europe and International Affairs

21 November – Closed seminar with the Minister of Domestic Affairs of Ukraine

With *Arsène Avakov*, Minister of Domestic Affairs, Ukraine

Moderator: *Thomas Gomart*, Director, Ifri

14 December – Variations of the Energy Market: a Challenge for Russia?

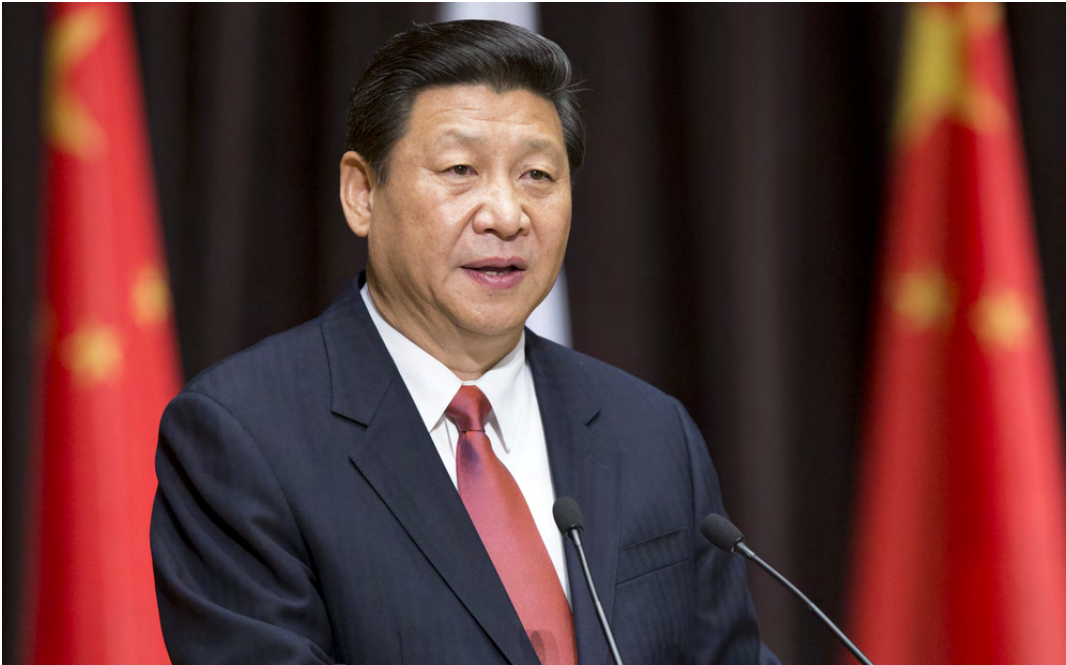
With *Tatiana Mitrova*, Director of Research, Energy Department, Research Institute of the Russian Academy of Sciences, Director, Center for Energy, Skolkovo, Associate Researcher, Russia/NIS Center, Ifri; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy, Ifri

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri



ASIA

CENTER FOR ASIAN STUDIES



The emergence of Eastern and Southern Asia on the international scene has intensified the already complex economic, political and security issues that the vast region faces. Through its research, programs, partnerships with important international research centers and its synergy with other Ifri research programs, and events, the Ifri Center for Asian Studies aims to offer in-depth insight and analysis, input in decision-making, and a forum for dialog on crucial issues.

TEAM

Françoise Nicolas, Director

Céline Pajon, Research Fellow

Area of interest: Japan

John Seaman, Research Fellow

Areas of interest: China, energy issues

Alice Ekman, Research Fellow

Area of interest: China

DIGITAL PUBLICATIONS

“Études de l’Ifri”

Three Years of China’s New Silk Roads: From Words to (Re)action?, *Alice EKMAN, Françoise NICOLAS, John SEAMAN, Gabrielle DESARNAUD, Tatiana KASTOUEVA-JEAN, Şerif Onur BAHCECIK, Clélie NALLET*, February 2017.

Dying in combat: the unthinkable of the Japanese defense forces, *Eric SEIZELET*, September 2017.



PUBLICATIONS

“Notes de l’Ifri”

- *Asie.Visions*

Japan: The Reluctant Cyberpower, *Franz-Stefan GADY*, n° 91, March 2017.

Political Targets: Womenomics as an Economic and Foreign Relations Strategy, *Linda HASUNUMA*, n° 92, April 2017.



Japan's Security Policy in Africa: The Dawn of a Strategic Approach?, *Céline PAJON*, n° 93, May 2017.

The China-Pakistan Economic Corridor and the New Regional Geopolitics, *Zahid HUSSAIN*, n° 94, June 2017.

Diplomacy as Diaspora Management: The Case of India and the Gulf States, *Mélissa LEVAILLANT*, n° 95, November 2017.

Working with “Last Mile” Data Protection in India, *Arun SUKUMAR*, n° 96, November 2017.

“Éditoriaux de l’Ifri”

- *Lettre du Centre Asie*

France and Japan in Africa: a Promising Partnership, *Céline PAJON*, n° 71, July 2017.

A Brave New World for Trade, *Céline PAJON*, n° 72, December 2017.

Contributions to *Politique étrangère*

The ASEAN Economic Community's Original Integration Model, *Françoise NICOLAS*, vol. 82, n°2, June 2017.

The ASEAN Security Community: progress and obstacles, *Sophie BOISSEAU DU ROCHER*, vol. 82, n°2, June 2017.

Chinese think tanks: ambitions and contradictions, *Alice EKMAN*, vol. 82, n°4, December 2017.

Contributions and articles outside of Ifri

Japan's Coast Guard and Maritime Self-Defense Force in the East China Sea: Can a Black-and-White System Adapt to a Gray-Zone Reality?, *Céline PAJON*, *The National Bureau of Asian Research*, *Asia Policy*, n° 23, pp. 111-130, January 2017.

Japan and France: Slowly but Surely Moving Forward on Security Cooperation, *Céline PAJON*, *The Diplomat*, February 2017.

What Role for Japan in Africa's Security After Withdrawal from South Sudan?, *Céline PAJON*, *The Diplomat*, May 2017.

Japan and Russia's Small Steps Strategy, *Céline PAJON*, *APPS Policy Forum*, September 2017.

CPC's 19th National Congress: A Foreign Policy Perspective, *Alice EKMAN*, *CPC's 19th National Congress: A Foreign Policy Perspective*, December 2017.

Chinese Investment in Europe. A Country-Level Approach, *John SEAMAN*, *Mikko HUOTARI*, *Miguel OTERO-IGLESIAS*, *ETNC Report*, December 2017.

DEBATES

19 January – ASEAN and the Challenges of Shifting Geopolitics in East Asia

With *Suriya Chindawongse*, Deputy Director General, ASEAN Department, Ministry of Foreign Affairs, Thailand
Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

26 January – China's Stability at Risk: Economic, Social and Environmental Challenges

Issues addressed: Assessing the Economic "New Normal" in China; Social and Environmental Tensions: How to Ensure a Stable China?

With *Toshiya Tsugami*, Tsugami Workshop; *Bo Chen*, Professor and Executive Director of FTZ - Huazhong University of Science and Technology; *Olivier de Boysson*, Deputy Director and Chief Economist Emerging Economies, Société Générale; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Margit Molnar*, Head of China Desk, OECD; *Andreas FULDA*, Professor, University of Nottingham; *Elizabeth C. Economy*, C.V. Starr Senior Fellow and Director for Asia Studies, Council on Foreign Relations; *Hyun Bang Shin*, Associate Professor, London School of Economics (LSE); *John Seaman*, Research Fellow, Center for Asian Studies, Ifri

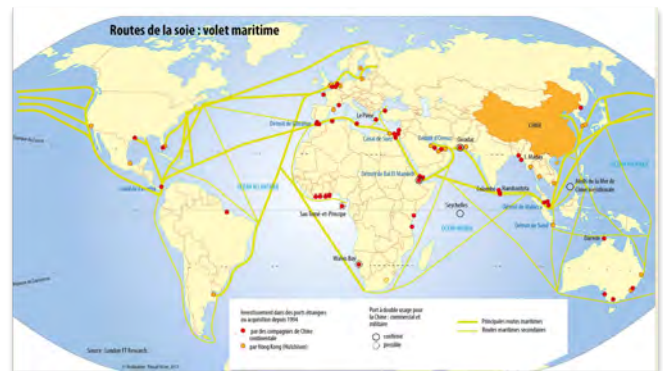
30 January – The Reform of the SOEs in China: Political, Economic and Financial Consequences

With *Bo Chen*, Professor of Shanghai University of Finance and Economics (SHUFE)
Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

7 February – Europe and China's New Silk Roads, Brussels

In partnership with Elcano Royal Institute for International and Strategic Studies

With: *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Frans Paul Van der Putten*, Research Fellow, Clingendael, Netherlands Institute of International Relations, The Hague; *Mario Esteban*, Research Fellow, Elcano Royal Institute for International and Strategic Studies, Madrid; *Mikko Huotari*, Research Fellow, Mercator Institute for China Studies (MERICS), Berlin; *Daniel Guyader*, Advisor, Asia-Pacific, European External Action Service (EEAS)



28 February – The Trump Administration: Political Orientations and Challenges for Allies – Japanese and European perspectives

Opening: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri
With *Laurence Nardon*, Head of North America Program, Ifri; *Toshihiro Nakayama*, Professor, Keio University, Tokyo; *Justin Vaïsse*, Director of Policy Planning staff, French Ministry of Foreign Affairs; *Masafumi Ishii*, Japanese Ambassador to Belgium
Moderator: *Yves Charpentier*, Deputy Head, Asia and Oceania Department, French Ministry of Foreign Affairs

21 March – How Chinese Hybrid Warfare is Changing the Face of Maritime Security

With *Alessio Patalano*, Associate Professor, King's College London
Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

23 March – India-Pakistan Relations under the Modi Government

With *Happymon Jacob*, Associate Professor, School of International Studies, University Jawaharlal Nehru; *Isabelle Saint-Mézard*, Research Associate, Center for Asian Studies, Ifri
Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

31 March – NIDS China Security Report: Relations Inter-Detroit

With *Rira Momma*, Senior Research Fellow (expert on Taiwan), NIDS; Lt. Col. *Koichi Arie*, NIDS; *Masami Nishino*, Senior Research Fellow, NIDS; *Shinji Yamaguchi*, Senior Research Fellow, China, NIDS
Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

6 June – Japan's Relations with China and South Korea: The Way Ahead

With *Yukio Okamoto*, former Special Advisor to two Japanese Prime Ministers, President, Okamoto Associates, Robert E. Wilhem Fellow at MIT
Moderator: *Thomas Gomart*, Director, Ifri

DEBATES

10 July – Deepening Franco-Japanese Cooperation in Africa: the Economic and Security Dimensions

Issues addressed: Opportunities and Challenges for Japan-France Economic Cooperation in Africa; Exploring the Opportunities for Japan-France Security Cooperation in Africa

Opening: *Dominique David*, Advisor to the Executive Chairman, Ifri

With *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Megumi Muto*, Chief Representative, JICA France; *Laurent Amar*, Vice-Director for Sub-Saharan Africa, AFD (French Development Agency); *Keiichi Shirato*, Mitsui Global Strategic Studies Institute; *Etienne Giros*, Executive Chairman of CIAN (French Corporate Council in Africa); *Thierry Moulouquet*, on behalf of Louis SCHWEITZER, Special Representative for the French-Japanese Partnership; *Alain Antil*, Head, Sub-Saharan Africa Program, Ifri; *Yoshifumi Okamura*, Ambassador in charge of TICAD, UN Security Council Reforms and Human Rights; *Pascale Trimbach-Rognon*, Direction of Security and Defense Cooperation (DCSD), French Ministry of Foreign Affairs; *Céline Pajon*, Research Fellow, Center for Asian Studies, Ifri; *Tomonori Yoshizaki*, Professor and Director, Policy Simulation, National Institute for Defense Studies (NIDS)

12 September – Governance and Competitiveness in an Age of Innovation – Views from Asia and Europe

In partnership with the Canon Institute for Global Studies (CIGS) and the Policy Alternatives Research Unit, University of Tokyo

With *Hideaki Shiroyama*, University of Tokyo; *Dominique Guellec*, OCDE; *Françoise Nicolas*, Ifri; *Hishashi Yoshikawa*, University of Tokyo/CIGS; *Fengjun Duan*, CIGS; *Michel Cruciani*, Ifri; *Marc-Antoine Eyl-Mazzega*, Ifri

28 September – Burma: What Way Out of Crisis?

With *Sophie Boisseau du Rocher*, Associate Researcher, Center for Asian Studies, Ifri, Specialist on Southeast Asia

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

15 November – A Brave New World for Trade? Discussing the Trade Strategies of the US, EU, Japan and China

Issues addressed: Multilateralism vs. bilateralism; The content of trade agreements (light vs. deep agreements); Implications of GVCs for trade negotiations; TPP 11 as a template?

With *Meredith A. Crowley*, University of Cambridge; *Yorizumi Watanabe*, Keio University; *Qiyuan Xu*, IWEP, CASS; *Peter Holmes*, University of Sussex

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

12 December – Competing Worldviews and the Changing Order in Asia

Issues addressed: Systemic Change in Asia and the Future of the Regional Order; France's Strategic Vision towards Asia; What Options for Stability on the Korean Peninsula?; The Changing Geo-Economic Order in Asia and Implications for European Trade Policy

Opening: *Thomas Gomart*, Director, Ifri; *Zhang Ming-zhong*, Representative, Taipei Representative Office in France

With *Seong Whun Cheon*, Visiting Research Fellow, ASAN Institute for Policy Studies, Seoul; *Cheng-yi Lin*, Research Fellow, Academia Sinica, Taipei; *Harsh V. Pant*, Distinguished Fellow and Head of Security Studies Program, Observer Research Foundation, New Delhi; *Dingli Shen*, Professor, Institute of International Affairs, Fudan University, Shanghai; *Sheila Smith*, Senior Fellow, Council on Foreign Relations, Washington DC; *Dmitry Streltsov*, Head, Department of Oriental Studies, MGIMO, Moscow; *Hideshi Tokuchi*, Senior Fellow, Graduate Institute for Policy Studies, Tokyo; *Pauline Carmona*, Deputy Director for Asia, Ministry for Europe and International Affairs, France; *Alice Ekman*, Research Fellow, Center for Asian Studies, Ifri; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Heungchong Kim*, Senior Research Fellow, former Vice-President, Korean Institute for International Economic Policy (KIEP); *Patrick Messerlin*, Professor Emeritus, Sciences Po, Paris.



CONTEMPORARY TURKEY PROGRAM



The Contemporary Turkey Program, established in 2007, has two main objectives:

- to develop new tools for analyzing the political, economic and social dynamics within Turkey itself and to comprehend the rise of the country in the international arena;
- to strengthen the instruments of Franco-Turkish dialogue between the political and economic decision-makers of both countries and between civil societies.

The program also aims to stimulate public debate in both countries through conferences, seminars and publications; to identify relevant actors in France and Turkey, in both civil society and institutional circles, and to organize activities that encourage socialization, particularly among media professionals ("Franco- Turkish Media Dialogue").

TEAM

Dorothee Schmid, Research Fellow, Head of Turkey/Middle East Program

Areas of interest: Turkey (political and economic governance, foreign policy); conflicts in the Middle East; regional Mediterranean questions, French policy in the Middle East.

BOOKS

Books published outside of Ifri or co-published

La Turquie en 100 questions, Dorothee SCHMID, Paris, Tallandier, February 2017.

DIGITAL PUBLICATIONS

"Éditoriaux de l'Ifri"

- *Repères sur la Turquie*

Turkish media today: what's left?, Aurélien DENIZEAU, n° 16, February 2017.



MIDDLE EAST/NORTH AFRICA PROGRAM



Ifri's Middle East/North Africa Program aims to provide expertise on the evolution of the area's political systems, societies and economies through analyses of local, regional, and international dynamics in order to inform the development of new policies. The program also tries to anticipate new directions for each country and decipher the risks and potential outcomes. It draws on a network of international researchers and experts, who work together closely on a variety of crucial subjects, stretching from North Africa to the Gulf, and work in cooperation on a variety of topical themes.

TEAM

Dorothee Schmid, Research Fellow, Head of Turkey/Middle East Program

Areas of interest: Turkey, political and economic governance, foreign policy; conflicts in the Middle East; regional Mediterranean questions; French Middle East policy

Denis Bauchard, Advisor, Middle East

DIGITAL PUBLICATIONS

“Études de l’Ifri”

Hezbollah, herald of Iranian regional ambitions?

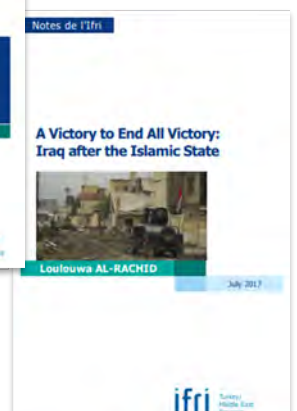
Chloé BERGER, May 2017.

“Notes de l’Ifri”

Egypt 2017: towards new turbulence?, Denis BAUCHARD, February 2017.

Three generations of Jihadism in Iraqi Kurdistan, Adel BAKAWAN, July 2017.

A Victory to End All Victory: Iraq after the Islamic State, Loulouwa AL-RACHID, July 2017.



PUBLICATIONS/DEBATES

“Éditoriaux de l’Ifri”

Trade without religion between Turkey and Syria, *Samir AïTA*, March 2017.

Nomadic diplomacy: the case of Yemen, *Christian TESTOT*, October 2017.

Contributions and articles outside of Ifri

North Africa, Middle East: a foreign policy priority for France, *Dorothee SCHMID*, *Denis BAUCHARD*, Rapport Avicenne, March 2017.

DEBATES

17 March – Iran: The Revolution’s Legacy, Understanding the Current Political, Economic and Cultural Dynamics of Iran

In collaboration with the Senate

Issues addressed: Between revolution and modernity: Iran’s political landscape; Iranian socialism and capitalism in the time of globalization: a revolutionary economy?; Literature, cinema and contemporary art: going beyond the Revolution

Opening: *Gabrielle Légeret*, Lettres Persanes; *Joël Guerriau*, Chair of Iran-France Parliamentary Friendship Group; *Dorothee Schmid*, Ifri; *Delphine O*, Lettres Persanes

With *Roohollah Shahsavari*, Founder and Director of Lettres Persanes; *Hamze Ghalebi*, Independent Consultant, former Ministerial advisor, Iran; *Azadeh Kian*, Professor of Sociology, Director of CEDREF, Paris 7 University; *Alain Frachon*, Journalist, AFP correspondent in Tehran in 1979; *Hamzeh Arabzadeh*, Economist, Paris School of Economics; *Mehrdad Emadi*, Economist, Betamatrix Consulting, London; *Thierry Coville*, Researcher at French Institute for International and Strategic Affairs (IRIS), Professor at Novancia School of Business; *Raha Meyssami*, Cultural Mediator and painter; *Nahal Tajadod*, Writer; *Asal Bagheri*, Professor of Semiotics, Paris Descartes University, Specialist on Iranian cinema

27 April – Iraq after ISIS: a Military Victory with No Future?

With *Loulouwa Al Rachid*, Political Scientist, Specialist on Iraq

Moderator: *Dorothee Schmid*, Research Fellow, Head Turkey/Middle East Program, Ifri

29 June – War in Yemen: Regional Consequences of a Protracted Conflict

Opening: *Ismail Ould Cheikh Ahmed*, Special Envoy of the UN in Yemen

With *Fatiha Dazi-Heni*, Researcher, IRSEM; *Marine Poirier*, Researcher, IREMAM, Aix-en-Provence; *Isabelle Moussard-Carlsen*, Regional Director of Operations, Action Contre la Faim; *François Frison-Roche*, Researcher, CNRS-CERSA; *David Rigoulet-Roze*, Researcher, IFAS, Managing Editor, *Orients Stratégiques*; *Adrien Pinelli*, Deputy Director for Middle East, French Ministry of Foreign Affairs

Moderator: *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator, Defense Research Unit (LRD), Ifri; *Dorothee Schmid*, Research Fellow, Head Turkey/Middle East Program, Ifri

13 November – Informal discussion with Sheikh Mohammed bin Abdel Karim Al-Issa, Secretary General, Muslim World League

Moderator: *Dorothee Schmid*, Research Fellow, Head Turkey/Middle East Program, Ifri



23 November – Turkey and the Middle East: A New (Dis)Order in the Middle East: Stakes for Europe and Turkey

With *Galip Dalay*, Research Director, Al Sharq Forum;

Dorothee Schmid, Head Turkey/Middle East Program, Ifri

Moderator: *Marc Semo*, Diplomatic Correspondent, *Le Monde*

IFRI-OCP POLICY CENTER PARTNERSHIP



Following an initial phase (2011-2013) during which Ifri and the OCP Policy Center came together to produce several studies and events focused particularly on North Africa, the Middle East and Africa, they established a partnership aiming to expand the spectrum of research into other regional and topical themes. This partnership is based on three pillars: reports, conferences and distribution of information. The program brings together various research units at Ifri, as well as associated researchers.

TEAM

Thomas Gomart, Director, Ifri.

Lea Metke, Project Manager, Ifri.

DIGITAL PUBLICATIONS

“Notes de l’Ifri”

New Space: the impact of the digital revolution on spatial actors and policies in Europe, *Laurence NARDON*, January 2017.

Trajectories of religious radicalisation in the Sahel, *Mathieu PELLERIN*, February 2017.

Chinese Investors in Ethiopia: The Perfect Match?, *Françoise NICOLAS*, March 2017.

The United States facing China, from Henry Kissinger to Donald Trump, *Laurence NARDON*, November 2017.

What is a good reform in the security sector?, *Aline LEBOEUF*, December 2017.

DEBATES

7 March – Emerging Countries and the “Return of Geopolitics”: Economic and Geopolitical Cross-sectional Perspectives – Tanzania, Thailand, Kazakhstan and Colombia

Ifri-OCP Policy Center Roundtables

Opening: *Thomas Gomart*, Director, Ifri; *Karim El Aynaoui*, Managing Director, OCP Policy Center

With *Jonathan Story*, Emeritus Professor of International Political Economy, INSEAD; *Tania Sollogoub*, Economist - Political Risks Project Officer, Crédit Agricole; *Philippe Silberzahn*, Associate Professor, EMLYON Business School and Research Fellow, Ecole Polytechnique; *Abdelhak Bassou*, Senior Fellow, OCP Policy Center; *Clélie Nallet*, Research Fellow, Sub-Saharan Africa Program, Ifri; *Tausi Kida*, Executive Director, Economic and Social Research Foundation (ESRF); *Cyrielle Maingraud-Martinaud*, PhD candidate, Sciences Po Bordeaux; *Tatiana Katsouéva-Jean*, Director, Russia/NIS Center, Ifri; *Francis Perrin*, Senior Fellow, OCP Policy Center; *Mehmet Ogutcu*, Chair, Global Resources Partnership; *Yves Jégourel*, Senior Fellow, OCP Policy Center; *Otaviano Canuto*, Executive Director, Board of World Bank and Senior Fellow, OCP Policy Center; *Carlos Malamud*, Senior Analyst for Latin America, Elcano Royal Institute.

DEBATES

18 September – China's Belt and Road: Towards Globalization with Chinese Characteristics?

Ifri-OCPC Policy Center Roundtables

Opening: Thomas Gomart, Director, Ifri



With *SHI Yan*, Assistant Research Fellow, Department of European Studies, CIIS; *Alice Ekman*, Research Fellow, Head of China activities, Center for Asian Studies, Ifri; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Isabelle Saint-Mézard*, Associate Researcher, Center for Asian Studies, Ifri; *Ritika Passi*, Associate Fellow and Project Editor, ORF; *Sophie Boisseau du Rocher*, Associate Researcher, Center for Asian Studies, Ifri; *WANG Xin*, Research Fellow, Chinese Policy, IDDRI, Sciences Po; *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri; *Olivier de Boysson*, Chief Economist on developing countries, Société Générale; *Clélie Nallet*, Research Fellow, Sub-Saharan Africa Program, Ifri; *El Mostapha Rezrazi*, Board member, China-Morocco OBOR Research Group, President, Moroccan Association for Asian Studies; *Fathallah Oualalou*, Senior Fellow, OCP Policy Center; *Alain Antil*, Head of Sub-Saharan Africa Program, Ifri

9 October – Perspectives of RAMSES 2018, Rabat

With *Thierry de Montbrial*, Founder and Executive Chairman, Ifri

Interviews

Thierry de Montbrial - Présentation du Rapport : RAMSES 2018

Thierry de Montbrial
Président et Fondateur de l'Institut Français des Relations Internationales (Ifri)

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LATEST RELEASE

- Simone Schotte - Research Fellow, GIGA Institute of African Affairs.
January 26, 2018
- Aboe Snimeles - Director and Manager of the Development Research Division, African Development Bank.
January 25, 2018
- Dominic Canton - Professor in political science and public administration at Sciences-Po Bordeaux.
January 25, 2018
- Lemla Bazir - Emerging Leader 2014, on « Atlantic People ».
December 13, 2017

AFRICA

SUB-SAHARAN AFRICA PROGRAM



Created at the end of 2007, the Sub-Saharan Africa Program aims to produce detailed and qualitative analysis of the African continent, tracking its transversal dynamics and analyzing its economic, social, political and security transformations. Designed to renew the frames of reference and provide information to enrich public debate, the program also aims to help political and economic actors shape their policies regarding the continent.

The organization of various events complements the program's research, bringing together academic, political, economic and civil actors to exchange analytical tools and views on the continent. The program's research focuses on diverse themes: the urbanization of the continent and the emergence of middle classes; competition for land access; the evolution of states; African policies towards traditional and emerging partners; governance and geopolitics of the extractive industry; security issues, particularly in the Sahel and Great Lakes, and trafficking.

TEAM

Alain Antil, Head of Sub-Saharan Africa Program

Areas of interest: Mauritania, Sahel, West Africa, security issues and terrorism, trafficking

Clélie Nallet, Research Fellow

Areas of interest: Ethiopia, East Africa, socio-economic transformations, cities, middle classes

Victor Magnani, Project Manager

Areas of interest: South Africa, Southern Africa, political parties, elections

Blog Afrique Décryptages (39 blog posts and 23,800 page visits in 2017)

The blog, created in February 2014, provides readers with original content, short summaries of some of our publications and seminars, as well as book reviews, analyses by researchers from outside Ifri, and videos. Some sixty posts are currently available on Afrique Décryptages.

<https://afriquedecryptages.wordpress.com/>



PUBLICATIONS

DIGITAL PUBLICATIONS

“Études de l’Ifri”

Story of a phantom guerrilla. The Liberation Front(s) of Cabinda Enclave, *Joseph MARTIN*, January 2017.

Are African Middle Classes Coming Together? The Case of Telecommunications Employees in Kinshasa, *Clélie NALLET*, April 2017.



“Notes de l’Ifri”

Robert Mugabe in Zimbabwe: The Endgame?, *Vittoria MORETTI*, January 2017.

AQMI and Al-Mourabitoun: Sahelian jihad reunited?, *Marc MÉMIER*, January 2017.

L’islam radical en République démocratique du Congo. Entre mythe et manipulation, *Thierry VIRCOULON*, *Jean BATTERY*, February 2017.

Cartographie des réseaux de pouvoir du président nigérian Muhammadu Buhari, *Benjamin AUGE*, February 2017.

Madagascar face à la criminalité multiforme, *Mathieu PELLERIN*, March 2017.

L’épargne des classes moyennes au Cameroun. Une économie en marge du système bancaire, *Yves MINTOOGUE*, March 2017.

L’opposition burundaise en exil, *Thierry VIRCOULON*, April 2017.

The Resurgence of Conflict in Mozambique. Ghosts from the Past and Brakes to Peaceful Democracy, *Stephanie REGALIA*, May 2017.

Seeking peace in the Central African Republic. Community, religious, and political mediations, *Thierry VIRCOULON*, June 2017.

The financial crisis in Mozambique. Challenging a model country, *Tristan COLOMA*, *Leslie FAUVEL*, July 2017.

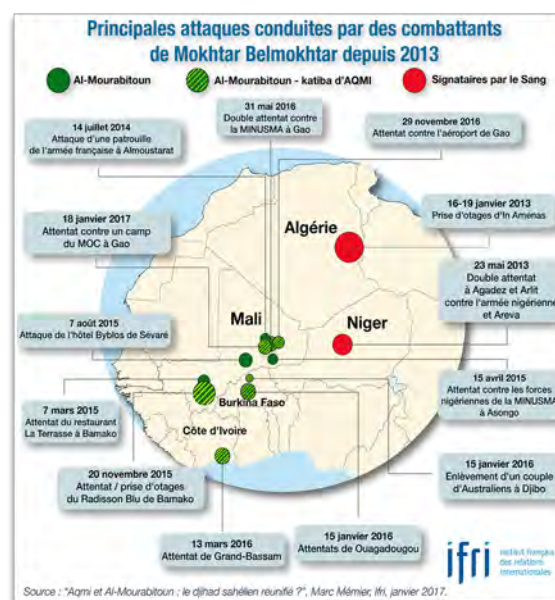
Disorder as an art of governing. The rebellion Kamwina Nsapu, a symbol of Congolese pain, *Marc-André LAGRANGE*, September 2017.

Requiem for the Arusha Accords. Reflections on the constitutional revision in Burundi, *Laurent-Désiré SAHINGUVU*, *Thierry VIRCOULON*, September 2017.

Zimbabwe in dubious battle: the unexpected consequences of western sanctions, *Vittoria MORETTI*, October 2017.

Approaching the elections: the Congolese crisis seen from Bukavu, *Justin MWETAMINWA*, December 2017.

South Africa in peril? An analysis of the political economy, *Nicolas PONS-VIGNON*, December 2017.



PUBLICATIONS

Accra and Dakar: diverse environments and land challenges in two African capital cities, *Alain ANTIL, Hélène QUENOT-SUAREZ*, December 2017.

Approaching the elections: the Congolese crisis seen from Bukavu, *Justin MWETAMINWA*, December 2017.

South Africa in peril? An analysis of the political economy, *Nicolas PONS-VIGNON*, December 2017.

“Éditoriaux de l’Ifri”

“There is no more Africa policy.” Emmanuel Macron and the ghost of François Mitterrand, *François GAULME*, December 2017.

• *Africa in question*

Africa and the ICC Going Forward, *Hlawulani MKHABELA*, n° 31, January 2017.

Social networks and civil mobilisation. The new Chadian activism, *Sofia MEISTER*, n° 32, May 2017.

A vice-President or a second President in Nigeria? The irresistible ascension of Yemi Osinbajo, *Benjamin AUGÉ*, n° 35, June 2017.

Defining the Middle Class in the Global South: a quantitative perspective from South Africa, *Simone SCHOTTE, Rocco ZIZZAMIA, Murray LEIBBRANDT*, n° 33, June 2017.

Japan’s revived African policy, *Alain ANTIL*, n° 34, June 2017.

Hashtag and Political Resistance Movements in Southern Africa, *Hlawulani MKHABELA*, n° 36, July 2017.

General elections in Kenya: between incertitude and rising tensions, *Cecilia PASSANTI, Chloé JOSSE-DURAND*, n° 37, August 2017.

Land Tenure Tensions in Maputo. A Study of the Neighborhood of Polana Caniço, *Eleonora DOBLES PERRIARD*, n° 38, September 2017.

Tramadol, medication and drug of the poor in West Africa and the Sahel, *Antonin TISSERON*, n° 39, October 2017.

The cross-border Turtle gas project. The symbol of a complicated relationship between Mauritania and Senegal, *Benjamin AUGÉ*, n° 40, November 2017.

Democracy in Africa: Reversing Backsliding after Ten Years of the African Charter on Democracy, *Alfredo Tjiurimo HENGARI*, n° 41, December 2017.

Contributions to *Politique étrangère*

The African National Congress or the difficulty of exercising power, *Victor MAGNANI*, vol. 82, n° 3, September 2017.

Contributions and articles outside of Ifri

Peace-making and state-building: Relations between the central power and Sahelian peripheries in Niger and Mali, *Yvan GUICHAOUA, Mathieu PELLERIN*, Étude de l’IRSEM, n° 51, July 2017.

DEBATES

13 March – Southern Africa: the uncertain future of a “pole of stability”

Issues addressed: Instabilities in the region; Which path for South Africa?

With *Vittoria Moretti*, Center for Natural Resources Governance - CNRG; *Mathieu Pellerin*, Ifri; *Régio Conrado*, Les Afriques dans le monde – LAM; *Leslie Fauvel*, La lettre de l’océan indien; *Nicolas Pons-Vignon*, University of Witwatersrand; *Koketso Moeti*, Amandla.mobi; *Susan Booysen*, University of Witwatersrand; *Thierry Vircoulon*, Ifri.

31 May - 1st June – French and German Africa policy - between continuity and change, Berlin

In collaboration with the Study Committee for Franco-German Relations, Ifri

Issues addressed: France and Germany in Africa – commonalities and divergences in the face of the G20 and the next EU-Africa summit; Peace and security in the Sahel, components of a common Franco-German policy

With *Manfred Öhm*, Director of the Sub-Saharan Africa Section, Division of International Cooperation, Friedrich-Ebert-Stiftung (FES); *Alain Antil*, Head, Sub-Saharan Africa Program, Ifri; *Julia Leininger*, Director General “Governance, Staatlichkeit, Sécurité”, Deutsches Institut für Entwicklungspolitik (DIE); *Laurant Amar*, Deputy Director of Africa, Agence Française de Développement (AFD); *Georg Schmidt*, Regional Director for Sub-Saharan Africa and the Sahel, German Ministry of Foreign Affairs; *Fernand Gauze*, President, ADJL-Côte d’Ivoire; *Jérémie Robert*, Advisor on foreign affairs, French Ministry of Europe and Foreign Affairs; *Jörn Grävingholt*, Vice-President, German Civil Crisis Prevention Council (DIE); *Bakary Camara*, Senior Lecturer, Law School, University of Bamako; *Hans Stark*, Secretary General, Study Committee for Franco-German Relations (Cerfa).

19 October – The impact of international sanctions on Africa

Issues addressed: International sanctions, why and with what effectiveness? What effects on people and African regimes?

With *EJ Hogendoorn*, International Crisis Group (ICG); *Issa Maraut*, former diplomat and member of the panel of United Nations experts in Sudan; *Pierre-Arnaud Lotton*, European External Action Service (EEAS); *Farai Maguwu*, Centre for Natural Resource Governance (CNRG) – Zimbabwe; *Bernard Leloup*, former member of the panel of UN experts on the DRC; *Charles Ndayiziga*, Conflict Alert and Prevention Centre (Cenap) – Burundi.

Moderator: *Alain Antil*, Ifri; *Thierry Vircoulon*, Ifri

PUBLICATIONS/DEBATES

“The Russian Affair”: American democracy undermined, Boris TOUCAS, n° 32, December 2017.

“Éditoriaux de l’Ifri”

- *Chroniques américaines*

Trump and North Korea: “non-strategic impatience”?, Boris TOUCAS, June 2017.



New Appointments Give Clues on Trump’s European Policy: Wess Mitchell nominated for Assistant Secretary of State for European and Eurasian Affairs, Benjamin HADDAD, September 2017.

Contributions to *Politique étrangère*

Trump and the crisis of American democracy, Laurence NARDON, vol. 82, n° 1, March 2017.

Kissinger, or the last diplomat, Philippe MOREAU DEFARGES, vol. 82, n° 1, March 2017.

DEBATES

22 February – American Public Opinion and Trump

With Jocelyn Kiley, Associate Director for Policy Research, Pew Research Center
Moderator: Laurence Nardon, Head, North America Program, Ifri

27 April – Donald Trump: a Democratic and Transatlantic Challenge

With David Frum, Editorialist, *The Atlantic*
Moderator: Laurence Nardon, Head, North America Program, Ifri

11 July – Nuclear Energy in the United States: an Appraisal

With William Magwood, Director General for Nuclear Energy, OECD; Jean-François Boittin, Associate Researcher, Energy Program, Ifri
Moderator: Laurence Nardon, Head, North America Program, Ifri

DEBATES

12 October – Where is the US Nuclear Arsenal Headed?

With *Jon Wolfsthal*, Associate Researcher, Carnegie Endowment for International Peace; *Corentin Brustlein*, Head, Security Studies Center and Proliferation and Deterrence Program, Ifri

Moderator: *Laurence Nardon*, Head, North America Program, Ifri

7 December – Trump, One Year Later: Annual Conference on the United States

In collaboration with the Embassy of the United States in Paris; with the support of Viel & Cie and the Clarence Westbury Foundation



Issues addressed: How has the political landscape evolved, one year after the election of Donald Trump?

Is the US economy really doing well? Trump: a Hobbesian view of the World?

With *Jeffrey Goldberg*, Editor-in-Chief, *The Atlantic*; *Michael Gerson*, Editorialist, *The Washington Post*; *Laure Mandeville*, Senior Reporter, *Le Figaro*; *Michala Marcussen*, Chief Economist, Director of Economic and Sector Studies, Société Générale; *Jeremy Shapiro*, Director of Research, European Council on Foreign Relations, London; *Justin Vaïsse*, Director, Center for Analysis, Forecasting, and Strategy, MEAE; *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Virginie Robert*, Chief, International Desk, *Les Echos*

■ Interview de **Jeffrey Goldberg**, rédacteur en chef, *The Atlantic*



■ Interview de **Karlyn Bowman**, senior fellow, *American Enterprise Institute*



TOPICAL PROGRAMS

SECURITY STUDIES CENTER DEFENSE RESEARCH UNIT (LRD)



For more than 20 years, the Security Studies Center has contributed to strategic security analysis in France and throughout the world by producing original research, and sparking debate through research-based seminars. The center is also working to develop a far-reaching presence in new media (Ultima Ratio blog, Twitter, Facebook, etc).

TEAM

Corentin Brustlein, Research Fellow, Head, Security Studies Center

Areas of interest: nuclear deterrence and proliferation, transformation of armies, American and French defense policies, antimissile defense, air strength

Serge Caplain (from September 2017), Lieutenant-Colonel (Army), Military, Research Fellow at the LRD

Areas of interest: command, military doctrine, tactical and operative analysis

Marc Hecker, Research Fellow, Security Studies Center, Director of Publications, Ifri, Editor-in-Chief, *Politique étrangère*

Areas of interest: terrorism, asymmetrical conflicts, wartime communication

Rémy Hémez (until July 2017), Army Officer, Battalion Commander, Research Fellow at the LRD

Areas of interest: command, military doctrine, tactical and operative analysis

Aline Lebœuf, Research Fellow, LRD

Areas of interest: changes in world conflicts, stabilization and post-conflict reconstruction, African conflicts

Elie Tenenbaum, Research Fellow, Coordinator, LRD

Areas of interest: military interventions and foreign operations, irregular war and hybrid strategies

Ultima Ratio Blog

Ultima Ratio, launched in March 2010 by Ifri's Security Studies Center, is dedicated to questions of security and defense and strategic debate in general, mainly in the French-speaking world. It also features timely analyses of strategic news, interviews with authors, book reviews, activity reports, conference videos, and announcements regarding events and publications.

ultimaratio-blog.org



PUBLICATIONS

DIGITAL PUBLICATIONS

“Études de l’Ifri”

- *Focus stratégique*

Changes in military intelligence: dispelling the fog of war?, *Joseph HENROTIN*, n° 71, January 2017.

Survivability on the battlefield: from technology to maneuvers, *Rémy HÉMEZ*, n° 72, March 2017.

French policy supporting arms exports: reasons and limits of success, *Lucie BÉRAUD-SUDREAU*, n° 73, June 2017.

The Future of British Defense Policy, *Andrew DORMAN*, n° 74, July 2017.

South Korea, the seventh army in the world?, *Rémy HÉMEZ*, n° 75, September 2017.

Cooperating with African armies, *Aline LEBOEUF*, n° 76, October 2017.

Limited nuclear war: an American strategy renewal, *Corentin BRUSTLEIN*, n° 77, November 2017.

Entry Operations and the Future of Strategic Autonomy, *Corentin BRUSTLEIN*, n° 70 bis, December 2017.



- *Proliferation Papers*

The NPT and the Origins of NATO’s Nuclear Sharing Arrangements, *William ALBERQUE*, n° 57, February 2017.

North Korea's Nuclear Posture: An Evolving Challenge for U.S. Deterrence, *John K. WARDEN*, n° 58, March 2017.



“Notes de l’Ifri”

France vs. Jihadism: The Republic in a New Age of Terror, *Marc HECKER, Elie TENENBAUM*, January 2017.

“Éditoriaux de l’Ifri”

For a new white paper on terrorism, *Marc HECKER*, April 2017.

Contributions to *Politique étrangère*

France’s Nuclear Arsenal: What Sort of Renewal?, *Corentin BRUSTLEIN*, vol. 82, n°3, September 2017.

Contributions and articles outside of Ifri

Beyond National Styles. Towards a Connected History of Cold War Counterinsurgency, *Elie TENENBAUM*, in *National Experiences with Insurgencies and Counterinsurgencies*, Cambridge University Press, January 2017.

French Exception or Western Variation? A Historical Look at the French Irregular Way of War, *Elie TENENBAUM*, *Journal of Strategic Studies*, vol. 40, n° 4, June 2017.

Nuclear disarmament: the hindered ambition of Obama, *Corentin BRUSTLEIN*, *Les États-Unis et la fin de la grande stratégie ? Un bilan de la politique étrangère d’Obama*, Etudes de l’IRSEM, September 2017.

Jihadism on trial, *Marc HECKER*, *Revue des Deux Mondes*, September 2017.

Web social, *Marc HECKER*, in *Dictionnaire de la guerre et de la paix*, Presses Universitaires de France, October 2017.

DEBATES

11 January – Turkey's Defense Policy: Confronting Future Challenges

With *Yaprak Gürsoy*, Associate Professor at Istanbul Bilgi University, Academic Visitor at Saint Antony's College, University of Oxford; *Can Kasapoğlu*, Research Fellow at Edam Centre for Economics and Foreign Policy Studies; Gen. (ret.) *Patrice Moyouvre*, Institut des Relations Internationales et stratégiques (IRIS)

Moderator: *Elie Tenenbaum*, Coordinator, LRD, Ifri

16 January – What Future for the UK Deterrent After Brexit?

With Rear Admiral *John Gower*, Director, MIMIR Consulting Ltd

Moderator: *Corentin Brustlein*, Head, Security Studies Center, Ifri

17 March – Deterrence and Clandestine Capabilities

With *Austin Long*, Assistant Professor, Columbia University; *Brendan R. Green*, Assistant Professor, University of Cincinnati.

Moderator: *Corentin Brustlein*, Head, Security Studies Center, Ifri

21 March – Arms Exports: Result of or Reason for French Foreign Policy?

Brown Bag Seminar Series

With Admiral (2s) *Edouard Guillaud*, Chief of Staff of the Armed Forces (2010-2014) and CEO of ODAS; *Jean-Michel Cabirol*, Journalist, *La Tribune*; *Corentin Brustlein*, Head, Security Studies Center, Ifri

Moderator: *Thomas Gomart*, Director, Ifri

19 April – How Does Military Intelligence Use French Foreign Policy?

Brown Bag Seminar Series

With *Gal Christophe Gomart*, Director of Military Intelligence, Ministry of Defense; *Jean-Dominique Merchet*, Journalist, Defense Specialist, *L'Opinion*; *Philippe Hayez*, Coordinator, Intelligence Studies, Sciences Po Paris

Moderator: *Marc Hecker*, Director of Publications, Ifri, Editor-in-Chief, *Politique étrangère*



5 May – NATO from Warsaw to Brussels

Brown Bag Seminar Series

With *Camille Grand*, Deputy Secretary General, NATO; *Jean-Dominique Merchet*, Journalist, Defense Specialist, *L'Opinion*; *Corentin Brustlein*, Head, Security Studies Center, Ifri

Moderator: *Thomas Gomart*, Director, Ifri



9 June – The War of Gulf Monarchies in Yemen

With *Emma Soubrier*, Doctoral student in political science, University of Auvergne; *Elisabeth Kendall*, Senior Research Fellow, Pembroke College, University of Oxford; *David Roberts*, Lecturer, Defense Studies Department, King's College; *Arnaud Delalande*, independent researcher.

Moderator: *Elie Tenenbaum*, Coordinator, LRD; *CBA Rémy Hémez*, Research Fellow, LRD

14 September – Terrorism and Counter-Terrorism: French and Israeli Perspectives

With *Aliza Bin-Noun*, Ambassador of Israel in France; *Dominique Thomas*, École des hautes études en sciences sociales; *Ori Goldberg*, International Institute for Counter-Terrorism; *Gen. Itai Brun*, former Director, DADO Center for Interdisciplinary Military Studies; *Muriel Domenach*, Interministerial Committee on Prevention, Delinquency, and Radicalization; *Antoine Garapon*, Institut des hautes études sur la justice; *Ronit Ben Dor*, Embassy of Israel in France.

Moderator: *Marc Hecker*, Director of Publications, Ifri, Editor-in-Chief, *Politique étrangère*

DEBATES

28 September – Artificial Intelligence and Military Strategy

With *Thierry Berthier*, Researcher in cybersecurity and cyber-defense, Chaire Saint-Cyr and CREC Saint-Cyr; *Yann Prudent*, Director of Technology, MASA Group; *Emmanuel Chiva*, Deputy CEO, Strategy Director, AGUERIS; *Jean-Philippe Morisseau*, Consultant on GEOINT

Moderator: *Corentin Brustlein*, Head, Security Studies Center, Ifri

11 October – Towards a Nuclear Firewall: Salvaging the Non-Proliferation Regime

With *Toby Dalton*, Co-Director, Nuclear Policy Program, Carnegie Endowment for International Peace

Moderator: *Corentin Brustlein*, Head, Security Studies Center, Ifri

23 October – France's strategic environment

Brown Bag Seminar Series

With *Arnaud Danjean*, Chair of the Committee for Drafting the Strategy Review, European Deputy; *Jean-Dominique Merchet*, Journalist, Defense Specialist, *L'Opinion*; *Corentin Brustlein*, Head, Security Studies Center, Ifri

Moderator: *Thomas Gomart*, Director, Ifri



25 October – 2017-2018 Inaugural meeting of the Nuclear and Strategic Network – New Generation (RNS-NG)

In partnership with the Foundation for Strategic Research

With CGA (2s) *Xavier Jarry*, former Air Force Commander and former Military Advisor of the Director of Military Applications, CEA

Moderator: *Corentin Brustlein*, Head, Security Studies Center, Ifri

5 December – Missile Defense, Deterrence and Crisis Management in Europe

With *Ivanka Barzashka*, Associate Researcher, Center for Science and Security Studies, King's College London; *Wyn Bowen*, Professor and Director, School of Security Studies, King's College London; *Luc Dini*, Expert on ballistic antimissile defense, Aeronautic and Astronautic Association of France

Moderator: *Corentin Brustlein*, Head, Security Studies Center, Ifri

15 December – Security and Border Control in Africa

With *Michel Foucher*, Maison des Sciences de l'Homme Foundation (FMHS); *Laurent Goeb*, Special Advisor to the Permanent Secretary to the G5, Sahel; *Cyril Robinet*, Desk Officer Africa, SGDSN; *Général Pascal Facon*, Director, CDEC; *Matthieu Tardis*, Research Fellow, Center for Migration and Citizenship, Ifri; *Laurent Touchard*, Military Historian and independent researcher.

Moderator: *Aline Leboeuf*, Research Fellow, LRD, Ifri; *Alain Antil*, Head, Sub-Saharan Africa Program, Ifri

CENTER FOR ENERGY



The Center for Energy aims to inform public and private decision-makers about geopolitical developments in global energy markets and analyze their economic, political and environmental implications, as well as their effects on European policy. The center's work focuses on subjects such as the geopolitics of fossil fuel, European energy policies, the main issues involving the electricity sector, climate policies and energy transition.

Since February 2014, the Center for Energy has joined with 11 partners from nine European countries in the multidisciplinary consortium, INSIGHT_E, forming an independent research and reflection group, to advise the European Commission and energy market actors on European energy policy.

TEAM

Marie-Claire Aoun, Director (to August 2017)

Marc-Antoine Eyl-Mazzega, Director (from September 2017)

Carole Mathieu, Research Fellow

Areas of interest: climate-change mitigation policies, European energy policy, security of energy supply

Gabrielle Desarnaud, Research Fellow

Areas of interest: energy markets in Asia, access to energy

Olivier Appert, Advisor

Cécile Maisonneuve, Advisor

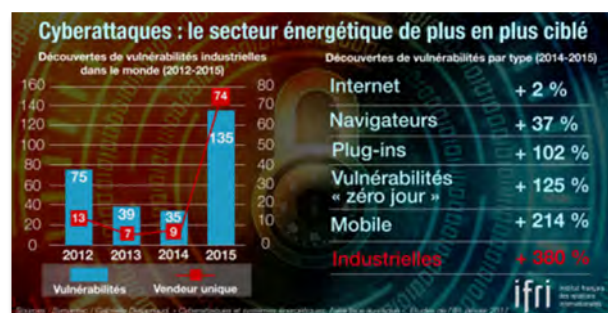
Martine Breux, Assistant

DIGITAL PUBLICATIONS

“Études de l’Ifri”

Energy in Southeast Asia: from network integration to market integration, *Sylvie CORNOT-GANDOLPHE*, January 2017.

Cyber attacks and energy systems: facing the risk, *Gabrielle DESARNAUD*, January 2017.



PUBLICATIONS

Energy policy in the UK, a point of view, Bruno LESCOEUR, February 2017.

The renewable energy landscape in Europe in 2030, Michel CRUCIANI, June 2017.

The electric batteries race: what ambitions for Europe?, Carole MATHIEU, July 2017.

The Resurgence of Shale Oil, Sylvie CORNOT-GANDOLPHE, September 2017.



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The Steam Coal Market in 2016: the Supply Shock, Sylvie CORNOT-GANDOLPHE, March 2017.

Symmetric margin strategies for the conquest of new oil resources, Benjamin AUGÉ, April 2017.

Strategies of African national oil companies, Benjamin AUGÉ, September 2017.

Decarbonizing Germany's Power Sector: Ending Coal with a Carbon Floor Price?, Felix Christian MATTHES, December 2017.

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- **Edito Energie**

What Perspectives on US Oil Policy?, Olivier APPERT, May 2017.

The Polish energy equation, Marc-Antoine EYL-MAZZEGA, October 2017.

Can France assume climate leadership alongside China?, Marc-Antoine EYL-MAZZEGA, Thibaud VOÏTA, December 2017.

Energy Union: the “clean energy” package half way through, Michel CRUCIANI, December 2017.

Contributions and articles outside of Ifri

The Energy Sector Implications of Brexit, Steve PYE, Carole MATHIEU, Paul DEANE, Insight_e Hot Energy Topic, n° 20, January 2017.

Chinese solar and wind: internationalization strategies and policy, Vincent AUREZ, Gabrielle DESARNAUD, Monde Chinois, Comprendre l'Asie - Mélanges (II), n° 46, February 2017.

Electricity Storage in a redesigned market, Abhishek SHIVAKUMAR, Aurélie FAURE, Bo NORMARK, Sunay GUPTA, Tom KOBER, Christian BAUER, Zhang XIAOJIN, Insight_E Rapid Response Energy Brief, n° 12, March 2017.

Europe's energy transition – Challenges for public policy, Manuel WELSCH, Steve PYE, Dogan KELES, Aurélie FAURE, Audrey DOBBINS, Abhishek SHIVAKUMAR, Paul DEANE, Mark HOWELLS, Elsevier Academic Press, April 2017.



DEBATES

23 February – Cybersecurity in the Energy Sector: What Role for the EU?, Brussels

Ifri Energy Breakfast Roundtables

With *Gabrielle Desarnaud*, Research Fellow, Ifri Center for Energy, author of Ifri study “Cyberattacks and energy systems: facing the risks”; *Einari Kisel*, Regional Manager Europe, World Energy Council; *Sigitas Rokas*, Civil Expert on cybersecurity, NATO, and Information Security Advisor, NRC CS, Lithuania; *Manuel Sanchez Jimenez*, Team Leader Smart Grids, DG ENER, European Commission

Moderator: *Marie-Claire Aoun*, Director, Center for Energy, Ifri

19 April – United States: the New Energy/Climate Equation, Université de Paris-Dauphine

Issues addressed: Change in US energy issues; US energy policy; US environmental policy; American competitiveness with the development of shale gas; growth and resilience of shale oils

With *Jean-David Levitte*, French Ambassador; *Sophie Meritet*, LEDa CGEMP, Senior Lecturer, Université Paris-Dauphine; *Stéphanie Monjon*, LEDa CGEMP, Senior Lecturer, Université Paris-Dauphine; *Sylvie Cornot-Gandolphe*, Associate Researcher, Ifri; *Alexandre Andlaeur*, Financial Analyst, oil; *Marie-Claire Aoun*, Director, Center for Energy, Ifri

Moderator: *Patrice Geoffron*, Director, CGEMP, Professor, Université Paris-Dauphine

3 May – Natural Gas Geopolitics in Southern Europe, Brussels

Issues addressed: Europe in the global geopolitics of natural gas; potential for exports to Europe from North African countries; perspectives of the southern corridor; what natural gas perspectives for Eastern Mediterranean countries?; points of view of the European Commission

Opening: *Marie-Claire Aoun*, Director, Center for Energy, Ifri; *Eloy Álvarez Pelegry*, Director, Cátedra de Energía Orkestra, Instituto Vasco de Competitividad

With *Gonzalo Escribano*, Director, Energy program, Real Instituto Elcano; *Nicolo Sartori*, Research Fellow, Coordinator, Energy program, Istituto Affari Internazionali (IAI); *Didier Bougeard*, country delegate for exploration and production for Algeria, Total; *Christopher Jones*, Deputy Director General, DG Energy, European Commission

4 July – The future of the electric system: European ambitions & French perspectives, Brussels

Issues addressed: Constructing the electric system of the 21st century, the French route; European harmonization: hindering initiatives or vector of progress?

Opening: *Marie-Claire Aoun*, Director, Center for Energy, Ifri; *Vincent Thouvenin*, Director of European Affairs, RTE
With *Olivier Appert*, Advisor, Center for Energy, Ifri; *Mario Pain*, Deputy Director of Energy, Ministry of Ecological and Solidary Transition; *Domitille Bonnefoi*, Director of Networks, Commission on Energy Regulation (CRE); *Antoine Guillou*, Advisor on markets and networks, Union Française de l'Electricité (UFE); *Florian Ermacora*, Unit Chief, Large-scale electric and gas market, DG Energy, European Commission; *Sonja Van Renssen*, Freelance Journalist, climate, energy and environment; *Laurent Schmitt*, Secretary General, ENTSO-E; *Michel Cruciani*, Associate Researcher, Center for Energy, Ifri; *Emmanuel Tuchscherer*, Director of European Affairs, Engie; *Frauke Thies*, Executive Director, Smart Energy Demand Coalition; *Thor-Sten Vertmann*, Permanent Representative of Estonia to the EU



DEBATES

10 OCTOBER – What Perspectives for the French Energy Transition?

Issues addressed: Principal conclusions, Review of French energy policy 2016 - International Energy Agency; Successes, challenges, and outlook for the implementation of the French energy transition; the example of Sweden and its lessons; the French energy transition from a strategic European perspective

With: *Paul Simons*, Deputy Executive Director, IEA; *Mario Pain*, Executive Director, Department of Energy, Ministry of Ecological and Solidary Transition; *Bo Diczfalussy*, former President, Swedish Energy Policy Commission; *Claude Mandil*, former Executive Director, IEA

Moderator: *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy, Ifri; *Olivier Appert*, Advisor, Center for Energy, Ifri

7 November – Round table with Michal Kurtyka, Deputy Minister of Energy, Poland

With *Michal Kurtyka*, Ministry of Energy, Poland; *Tomasz Młynarski*, Ambassador of Poland in France

Moderator: *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy, Ifri

16 November – Gas Markets and the Role of Gas in the European Energy Transition, Brussels

Ifri Energy Breakfast Roundtable

With *Laszlo Varro*, Chief Economist, International Energy Agency ; *Sylvie Cornot-Gandolphe*, Associate Researcher, Ifri; *Fabrice Noilhan*, Senior Executive Vice-President, Gas, EDF

Moderator: *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy, Ifri

29 November – World Energy Outlook 2017, Sciences Po Paris

In collaboration with Paris School of International Affairs (PSIA)

With *Enrico Letta*, Dean, PSIA; *Tim Gould*, Chief of Energy Supply Division, IEA; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy, Ifri; *Giacomo Luciani*, Scientific Advisor, International Energy Master's, PSIA

5 December – The Future of Gas Transportation Lines from Russia to Europe, Brussels

With *Klaus-Dieter Borchardt*, Director, Domestic energy markets, DG Energy; *Kristof Kovacs*, Gas Team Leader, Domestic energy markets, DG Energy; *Philippe Vedrenne*, CEO, Global Markets, Engie; *Willem Coppoolse*, Director of Origination, Engie; *Yuriy Vitrenko*, Head of Business Development, Naftogaz; *Viacheslav Kniazhnitsky*, Representative, Brussels office, Naftogaz; *Piotr Wozniak*, CEO, PGNiG; *Mariusz Kawnik*, Director of International Affairs and Regulation, PGNiG; *Uwe Fip*, Senior Vice-President, Gas Supply Origination, Uniper Global Commodities; *Christopher Schäfers*, Senior Vice-President, Government Relations Gas, Uniper Global Commodities

Moderator: *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy, Ifri

CENTER FOR MIGRATIONS AND CITIZENSHIP



With the creation of the Center for Migration and Citizenship in 2011, Ifri sought to better structure French and European studies on migration and new citizenship practices as a central reality of international relations in an increasingly interdependent world. The center offers fresh thinking on migration and diversity, using innovative methodology that actively involves the actors affected by such questions. Institutions, policy decision-makers, NGOs, firms, migrants and inhabitants of working-class neighborhoods are all participants, as well as beneficiaries, of the research carried out by the Center for Migration and Citizenship.

TEAM

Christophe Bertossi, Director

Areas of interest: citizenship, multiculturalism, institutions, discrimination, migratory policies, Muslims in Europe, migration and businesses

Matthieu Tardis, Research Fellow

Areas of interest: migratory and asylum policies in Europe, refugees and asylum seekers in the world, migration and businesses

DIGITAL PUBLICATIONS

“Éditoriaux de l’Ifri”

French Immigration and asylum policy: denying reality?, *Matthieu TARDIS*, July 2017.



PUBLICATIONS/DEBATES

Contributions and articles outside of Ifri

Islam in Europe, Christophe BERTOSSI, Catherine WIHTOL DE WENDEN (eds.), *Hommes & Migrations*, January 2017.

Reception of asylum seekers: a flow management policy, Matthieu TARDIS, *Revue Projet*, n° 358, June 2017.

Public reasoning and institutional belonging: Muslims in the army, Christophe BERTOSSI, *Migrations Société*, n° 167, September 2017.

DEBATES

25 January – Local Democracy in Europe: Resisting Populism and Xenophobia

With Jan Willem Duyvendak, Professor, University of Amsterdam; Rémi Feraud, Mayor, 10th arrondissement, Paris; Catarina Gouveia Homem, Member of the Deputy Mayor's cabinet in charge of social rights, Lisbon; Paulette Hamilton, Cabinet Member for health and social protection, Birmingham City Council; Miguel Graça, Cabinet Member for the Deputy Mayor in charge of social rights, Lisbon; Satpal Hira, in charge of partnerships and community mobilization, Birmingham; Anne-Sophie Hollstein, Technical Advisor to the Delegate Counselor for European Affairs, Paris; Petra Hueck, Europe Bureau Chief, ICMC; Thomas Jezequel, Policy Advisor on social inclusion issues, Eurocities; Meltem Kaya, Municipal Councilor, Amsterdam; Sabina Kekic, in charge of the urban agenda for the EU, Amsterdam; Antoine Lupera, Cabinet Member for the Deputy Mayor in charge of human rights and the fight against discrimination, Paris; Sofyan Mbarki, Municipal Councilor, Amsterdam; Carlos Moura, Municipal Councilor, Lisbon; Peter Palvolgyi, Demnet Bureau Member; Lefteris Papagiannakis, Deputy Mayor in charge of immigration, Athens; Gilles Pelayo, Unit Chief, Education, Culture and Audiovisual Executive Agency, European Commission; Hermano Sanches Ruivo, Delegated Advisor in charge of European Affairs, Paris; Maria Stratigaki, Deputy Mayor for Social Solidarity, Welfare and Equality, Athens; Örs Szokolay, Advisor to the Mayor, Budapest-Zuglo; Szilvia Temesvari, Advisor to the Mayor, Budapest-Zuglo; Stelios Voulgaris, District Councilor and coordinator of the Synathina program, Athens.



20 June – Citizenship without Borders? The Commitment of the Descendants of Immigrants

In collaboration with the Institut national de la jeunesse et de l'éducation populaire (INJEP)

With Lila Belkacem, Senior Lecturer, UPEC, ESPE de Créteil, LIRTES, OUIEP; Laurent Lardeux, responsible for education and research, INJEP; Rafaël Ricardou, Project Coordinator, GRDR; Mirna Safi, Research Director, Sciences Po; Catherine Wihtol de Wenden, Senior Scientist, CNRS; Christophe Bertossi, Director, Center for Migration and Citizenship, Ifri

21 September – Migration in East Africa: Regional Challenge, Global Issue

In collaboration with the Sub-Saharan Africa Program, Ifri

With Azza A. Abdel Aziz Yacoub, Research Fellow, Centre for Economic, Legal, and Social Study and Documentation (Cedej), Khartoum; Jeffrey Labovitz, East Africa Regional Director of the International Organization for Migration (OIM)

Moderator: Clélie Nallet, Research Fellow, Sub-Saharan Africa Program, Ifri; Matthieu Tardis, Research Fellow, Center for Migration and Citizenship, Ifri

PUBLICATIONS IN 2017

BOOKS

RAMSES 2018. Will the information war happen?

Thierry DE MONTBRIAL, Dominique DAVID (eds.),
Dunot, September 2017.



POLITIQUE ÉTRANGÈRE

Décompositions démocratiques, n° 1, March 2017

ASEAN: 50 ans d'une expérience singulière, n° 2, June 2017

Arctique: une exploration stratégique, n° 3, September 2017

L'Irak après Daech, n° 4, December 2017



BOOKS PUBLISHED OUTSIDE OF IFRI OR CO-EDITED

Our national interest. What foreign policy for France?

Thierry DE MONTBRIAL, Thomas GOMART (eds.),
Paris, Éditions Odile Jacob, January 2017.



Turkey in 100 questions, Dorothee SCHMID, Paris, Tallandier,
February 2017.

Think-tanks: a user guide, Thierry DE MONTBRIAL, Sofia, April 2017
(in Bulgarian).

Germany on the international stage. Seeking stability in a changing world, Barbara KUNZ, Stephan MARTENS, Hans STARK (eds.), Paris,
Éditions Septentrion, September 2017.

Living troubled times, Thierry DE MONTBRIAL, Paris, Albin Michel,
October 2017.

Marianne's ideas. State, expertise and international relations in France, Sabine JANSEN, Paris, Les éditions du Cerf, October
2017.

Kind Words, Cruise Missiles, and Everything in Between. The Use of Power Resources in U.S. Policies towards Poland, Ukraine, and Belarus 1989–2008, Barbara KUNZ, Soviet and Post-Soviet Politics and Society (SPPS), Vol. 174, November 2017.



PUBLICATIONS NOT ATTRIBUTED TO ONE RESEARCH PROGRAM

“Études de l’Ifri”

The diplomatic agenda of the new president, *Thomas GOMART, Marc HECKER* (eds.), April 2017.



“Éditoriaux de l’Ifri”

Presidential elections 2017: turning point in French foreign policy? *Thomas GOMART*, April 2017.

Simone Veil (1927-2017), Excerpt, *Politique étrangère* (n° 2/1988), June 2017.

North Korea is nuclear. So what? *Dominique DAVID*, November 2017.

Contributions and articles outside of Ifri

A return to borders? *Philippe MOREAU DEFARGES*, *Sciences humaines*, n° 290, March 2017.

Europe Is at the Core of France’s Foreign Policy, *Thomas GOMART*, Global Memo, Council of Councils, April 2017.

Meeting Macron in the Middle. How France and Germany Can Revive the EU, *Thomas GOMART, Thorsten BENNER*, *Foreign Affairs*, May 2017.

France: a new foreign policy? *Thomas GOMART*, *Politique internationale*, n° 156, July 2017.

France facing the three greats (United States, China, and Russia), *Thomas GOMART*, *Revue des deux mondes*, September 2017.

The foreign policy of Emmanuel Macron: return to realism?, *Thomas GOMART*, *Revue des deux mondes*, November 2017.

France, a new military power?, *Thomas GOMART*, *Études*, November 2017.

DIGITAL PUBLICATIONS FROM RESEARCH PROGRAMS

➤ REGIONAL PROGRAMS

▪ SUB-SAHARAN AFRICA PROGRAM

“Études de l’Ifri”

Story of a phantom guerrilla. The Liberation Front(s) of Cabinda Enclave, *Joseph MARTIN*, January 2017.

Are African Middle Classes Coming Together? The Case of Telecommunications Employees in Kinshasa, Clélie NALLET, April 2017.

“Notes de l’Ifri”

Robert Mugabe in Zimbabwe: the Endgame?, Vittoria MORETTI, January 2017.

AQMI and Al-Mourabitoun: Sahelian jihad reunited?, Marc MÉMIER, January 2017.

Radical Islam in the Democratic Republic of Congo. Between myth and manipulation, Thierry VIRCOULON, Jean BATTERY, February 2017.

Mapping of power networks of Nigerian President Muhammadu Buhari, Benjamin AUGE, February 2017.

Madagascar facing diverse criminality, Mathieu PELLERIN, March 2017.

Savings of the middle classes in Cameroon. An economy on the sidelines of the banking system, Yves MINTOOGUE, March 2017.

Burundian opposition in exile, Thierry VIRCOULON, April 2017.

The Resurgence of Conflict in Mozambique. Ghosts from the Past and Brakes to Peaceful Democracy, Stephanie REGALIA, May 2017.

Seeking peace in the Central African Republic. Community, religious, and political mediations, Thierry VIRCOULON, June 2017.

The financial crisis in Mozambique. Challenging a model country, Tristan COLOMA, Leslie FAUVEL, July 2017.

Disorder as an art of governing. The rebellion Kamwina Nsapu, a symbol of Congolese pain, Marc-André LAGRANGE, September 2017.

Requiem for the Arusha Accords. Reflections on the constitutional revision in Burundi, Laurent-Désiré SAHINGUVU, Thierry VIRCOULON, September 2017.

Zimbabwe in dubious battle: The unexpected consequences of western sanctions, Vittoria MORETTI, October 2017.

Accra and Dakar: diverse environments and land challenges in two African capital cities, Alain ANTIL, Hélène QUENOT-SUAREZ, December 2017.

Approaching the elections: the Congolese crisis seen from Bukavu, Justin MWETAMINWA, December 2017.

South Africa in peril? An analysis of the political economy, Nicolas PONS-VIGNON, December 2017

“Éditoriaux de l’Ifri”

“There is no more Africa policy.” Emmanuel Macron and the ghost of François Mitterrand, François GAULME, December 2017.

• Africa in question

Africa and the ICC Going Forward, Hlawulani MKHABELA, n° 31, January 2017.

Social networks and civil mobilisation. The new Chadian activism, Sofia MEISTER, n° 32, May 2017.

A vice-President or a second President in Nigeria? The irresistible ascension of Yemi Osinbajo, *Benjamin AUGÉ*, n° 35, June 2017.

Hashtag and Political Resistance Movements in Southern Africa, *Hlawulani MKHABELA*, n° 36, July 2017.

General elections in Kenya: between incertitude and rising tensions, *Cecilia PASSANTI, Chloé JOSSE-DURAND*, n° 37, August 2017.

Land Tenure Tensions in Maputo. A Study of the Neighborhood of Polana Caniço, *Eleonora DOBLES PERRIARD*, n° 38, September 2017.

Tramadol, medication and drug of the poor in West Africa and the Sahel, *Antonin TISSERON*, n° 39, October 2017.

The cross-border Turtle gas project. The symbol of a complicated relationship between Mauritania and Senegal, *Benjamin AUGÉ*, n° 40, November 2017.

Democracy in Africa: Reversing Backsliding after Ten Years of the African Charter on Democracy, *Alfredo Tjiurimo HENGARI*, n° 41, December 2017.

Contributions to *Politique étrangère*

The African National Congress or the difficulty of exercising power, *Victor MAGNANI*, vol. 82, n° 3, September 2017.

Contributions and articles outside of Ifri

Peace-making and state-building: Relations between the central power and Sahelian peripheries in Niger and Mali, *Yvan GUICHAOUA, Mathieu PELLERIN*, Étude de l'IRSEM, n° 51, July 2017.

■ NORTH AMERICA PROGRAM

"Études de l'Ifri"

Trump, one year later. The natural state of the world?, *Thomas GOMART, Laurence NARDON* (eds.), November 2017.

European Space Programs and the Digital Challenge, *Laurence NARDON* (ed.), November 2017.

"Notes de l'Ifri"

- **Potomac Papers**

Trump: candidate for the poor, president of the rich? The popular white vote on hold, *Corentin SELLIN*, n° 30, June 2017.

"The Russian Affair": American democracy undermined, *Boris TOUCAS*, n° 32, December 2017.

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- **Chroniques américaines**

Trump and North Korea: "non-strategic impatience"?, *Boris TOUCAS*, June 2017.

New Appointments Give Clues on Trump's European Policy: Wess Mitchell nominated for Assistant Secretary of State for European and Eurasian Affairs, *Benjamin HADDAD*, September 2017.

Contributions to *Politique étrangère*

Trump and the crisis of American democracy, Laurence NARDON, vol. 82, n° 1, March 2017.

Kissinger, or the last diplomat, Philippe MOREAU DEFARGES, vol. 82, n° 1, March 2017.

■ CENTER FOR ASIAN STUDIES

“Études de l’Ifri”

Three Years of China’s New Silk Roads: From Words to (Re)action?, Alice EKMAN, Françoise NICOLAS, John SEAMAN, Gabrielle DESARNAUD, Tatiana KASTOUEVA-JEAN, Şerif Onur BAHCECIK, Clélie NALLET, February 2017.

Dying in combat: the unthinkable of the Japanese defense forces, Éric SEIZELET, September 2017.

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- *Asie.Visions*

Japan: The Reluctant Cyberpower, Franz-Stefan GADY, n° 91, March 2017.

Political Targets: Womenomics as an Economic and Foreign Relations Strategy, Linda HASUNUMA, n° 92, April 2017.

Japan’s Security Policy in Africa: The Dawn of a Strategic Approach?, Céline PAJON, n° 93, May 2017.

The China-Pakistan Economic Corridor and the New Regional Geopolitics, Zahid HUSSAIN, n° 94, June 2017.

Diplomacy as Diaspora Management: The Case of India and the Gulf States, Mélissa LEVAILLANT, n° 95, November 2017.

Working with “Last Mile” Data Protection in India, Arun SUKUMAR, n° 96, November 2017.

“Éditoriaux de l’Ifri”

- *Lettre du Centre Asie*

France and Japan in Africa: a Promising Partnership, Céline PAJON, n° 71, July 2017.

A Brave New World for Trade, Céline PAJON, December 2017.

Contributions to *Politique étrangère*

The ASEAN Economic Community’s Original Integration Model, Françoise NICOLAS, vol. 82, n° 2, June 2017.

The ASEAN Security Community: progress and obstacles, Sophie BOISSEAU DU ROCHER, vol. 82, n° 2, June 2017.

Chinese think tanks: ambitions and contradictions, Alice EKMAN, vol. 82, n° 4, December 2017.

Contributions and articles outside of Ifri

Japan’s Coast Guard and Maritime Self-Defense Force in the East China Sea: Can a Black-and-White System Adapt to a Gray-Zone Reality?, Céline PAJON, The National Bureau of Asian Research, Asia Policy, n° 23, pp. 111-130, January 2017.

Japan and France: Slowly but Surely Moving Forward on Security Cooperation, Céline PAJON, *The Diplomat*, February 2017.

What Role for Japan in Africa's Security After Withdrawal from South Sudan?, Céline PAJON, *The Diplomat*, May 2017.

Japan and Russia's Small Steps Strategy, Céline PAJON, APPS Policy Forum, September 2017.

CPC's 19th National Congress: A Foreign Policy Perspective, Alice EKMAN, CPC's 19th National Congress: A Foreign Policy Perspective, December 2017.

Chinese Investment in Europe. A Country-Level Approach, John SEAMAN, Mikko HUOTARI, Miguel OTERO-IGLESIAS, ETNC Report, December 2017.

▪ **STUDY COMMITTEE FOR FRANCO-GERMAN RELATIONS (CERFA)**

"Notes de l'Ifri"

- **Notes du Cerfa**

Europe after Brexit: German positions and perspectives, Eric BONSE, n° 135, January 2017.

The introduction of the minimum wage in Germany: a first assessment, Brigitte LESTRADE, n° 136, February 2017.

Alternative für Deutschland: what risks for Germany?, Hans STARK, n° 137, March 2017.

Between aging and migrations: the difficult German equation, Anne SALLES, n° 138, June 2017.

The German landscape of foundations and think tanks, Nicole RENVERT, n° 139, July 2017.

German Politics towards Turkey under Merkel: a Critical Assessment, Rosa BURÇ, Burak ÇOPUR, n° 140, September 2017.

France, Germany, and the Quest for European Strategic Autonomy – Franco-German Defence Cooperation in A New Era, Barbara KUNZ

"Éditoriaux de l'Ifri"

What future for the EU? A differentiation assumed by Paris and Berlin, This reads oddly *Groupe de réflexion franco-allemand*, June 2017.

How to secure peace in Europe? Interview with Chancellor Angela Merkel, Barbara Kunz, September 2017.

From Berlin to Weimar? The bitter victory of Angela Merkel, Hans Stark, September 2017.

Contributions to *Politique étrangère*

Introduction: The geopolitical dynamics of the Arctic, Barbara KUNZ, vol. 82, n° 3, September 2017.

German elections: the next day, Hans STARK, vol. 82, n° 3, September 2017.

Contributions and articles outside Ifri

Perspectives for European youth in 2026, *Rapport du Dialogue d'avenir franco-allemand 2016*, January 2017.

The fragmentation of the architecture of security in the Baltic region, Barbara KUNZ, *Champs de March*, n° 29, June 2017.

Nordic countries facing Russia's actions in the Baltic Sea and at Kaliningrad, Barbara KUNZ, *Revue Défense Nationale*, n° 802, July 2017.

The alternative for Germany. An emerging extreme right, Hans STARK, p. 441-455, in Centre Thucydide, Université Panthéon Assas (ed.), *Annuaire Français des Relations Internationales*, August 2017.

French discourses on Russia: the end of a foreign policy consensus? Barbara KUNZ, pp. 35-48 in Wolfgang ZELLNER (ed.) *Security narratives in Europe: A Wide Range of Views*, Baden-Baden, Nomos, October 2017.

The end of a “culture of restraint”? German foreign policy under the government of Merkel III, Hans STARK, *Allemagne d’aujourd’hui*, n°222, October 2017.

The Franco-German relationship despite everything, Hans STARK, *Questions internationales*, n° 88, November/December 2017.

▪ IFRI BRUSSELS (EUROPE)

Contributions and articles outside of Ifri

Making Sense of Europe’s Southern Neighbourhood: Main Geopolitical and Security Parameters, Vivien PERTUSOT, Luis SIMON, ARI 10/2017, Elcano Institute, Ifri, January 2017.

▪ RUSSIA/NIS CENTER

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- *Russie.Nei.Visions*

Central Asia under the test of radical Islam, Erlan KARINE, n° 98, February 2017.

Kadyrovism: Hardline Islam as a tool of the Kremlin?, Marlène LARUELLE, n° 99, March 2017.

Russia-China-India: an old triangle in a new world order?, Bobo LO, n° 100, April 2017.

Ukrainian defense: a reform facing many difficult challenges, Isabelle FACON, n° 101, May 2017.

Minsk-Beijing: what strategic partner?, Anaïs MARIN, n° 102, June 2017.

The “Russian world”: Russian policy with regards to the diaspora, Mikhaïl SOUSLOV, n° 103, July 2017.

Japan-Russia: the limits of a strategic rapprochement, Céline PAJON, n° 104, October 2017.

Russian Spetsnaz, Contractors and Volunteers in the Syrian Conflict, Sarah FAINBERG, n° 105, December 2017.

Contributions to *Politique étrangère*

Living with Russia, Dominique DAVID, vol. 82, n° 1, March 2017.

Contributions and articles outside of Ifri

Russia and the post-Soviet states 25 years after the fall of the USSR post-Snowden: Internet and diplomacy from Moscow, Julien NOCETTI, *Orients*, January 2017.

Why does Russian society back the current politics of the Kremlin?, Tatiana KASTOUEVA-JEAN, *Les Études du CERI, Sciences Po, Regards sur l’Eurasie*, n° 228-229, February 2017.

Securitizing Putin IV: The Rationale Behind Russia’s New Digital Laws, Julien NOCETTI, *Internet Policy Review*, July 2017.

Kiberbunt, kotorogo net (poka) [The cyber-revolt that has not (yet) taken place], Julien NOCETTI, Elena CHERNENKO, *Russia in Global Affairs*, August 2017.

Patriotic and military education, an avatar of the Soviet era?, Tatiana KASTOUEVA-JEAN, *Revue Défense nationale*, n° 802, August 2017.

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▪ **TURKEY/MIDDLE EAST PROGRAM**

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31 January – THE MEDITERRANEAN: A SEA OF CRISES?, Villa Méditerranée, Marseille

Presentation Politique étrangère

In partnership with the Villa Méditerranée

With *David Amsellem*, Expert on geopolitics, University Paris 8, specialist in energy issues in the Near and Middle East; *Jean-François Daguzan*, Associate Professor, University Paris II Panthéon-Assas; *Alice Ekman*, Research Fellow, responsible for China activities, Center for Asian Studies, Ifri

Moderator: *Marc Hecker*, Director of Publications, Ifri, Editor-in-Chief *Politique étrangère*

FEBRUARY

1st February – OUR NATIONAL INTEREST. WHAT FOREIGN POLICY FOR FRANCE?

With *Thomas Gomart*, Director, Ifri, Co-Director of the publication; *Elisabeth Guigou*, MP and Chair of Foreign Affairs Committee in the National Assembly; *Hervé Gaymard*, Member of Parliament and Chairman of Savoie County Council, Member of Foreign Affairs Committee and European Affairs Committee in the National Assembly

Moderator: *Thierry de Montbrial*, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques, Co-Director of the publication



From left to right: Thierry de Montbrial, Founder and Executive Chairman, Ifri, Elisabeth Guigou, President of the Foreign Affairs Committee in the National Assembly; Thomas Gomart, Director, Ifri, Hervé Gaymard, Member of Parliament and Chairman of the Savoie County Council, Member of the Foreign Affairs Committee and the European Affairs Committee in the National Assembly

9 February – WHAT FUTURE FOR EUROPE?

With *Ömer Çelik*, Ministry for European Affairs, Turkey, Chief Negotiator

Moderator: *Dominique David*, Advisor to the Executive Chairman, Ifri

23 February – WHAT STAKES FOR FRENCH DEFENSE IN 2017?

Members conference

With *Corentin Brustlein*, Head, Security Studies Center, Ifri; *Elie Tenenbaum*, Coordinator, LRD, Ifri

Moderator: *Thomas Gomart*, Director, Ifri

CONFERENCES AND DEBATES

MARCH

29 March – POPULISME AND DIVISIONS IN THE WORLD

With *Thierry de Montbrial*, Executive Chairman, Ifri; *Chantal Mouffe*, Professor, University of Westminster; *Dirk Driesang*, Advisor to German party AfD (Alternative for Germany); *Barry Bennet*, Consultant, “Avenue Strategy”, Washington DC, former Special Advisor for the presidential campaign of Donald Trump
Moderator: *William Irigoyen*, Journalist, ARTE

APRIL

25 April – WHAT IS THE DIPLOMATIC AGENDA OF THE NEW PRESIDENT? *Members conference*

With *Thomas Gomart*, Director, Ifri; *Marc Hecker*, Director of Publications, Research Fellow, specialist on terrorism, Ifri

JUNE

27 June – DIVING INTO THE JIHADIST INTERNET

Members conference

With *Marc Hecker*, Director of Publications, Research Fellow, specialist on terrorism, Ifri

Moderator: *Thomas Gomart*, Director, Ifri

SEPTEMBER

13 September – WILL THE INFORMATION WAR HAPPEN?

Presentation RAMSES 2018

With *Thierry de Montbrial*, Executive Chairman, Ifri; *Dominique David*, Advisor to the Executive Chairman, Ifri, Co-Director, RAMSES; *Julien Nocetti*, Research Fellow, Russia/NIS Center, specialist on digital issues, Ifri; *Laurence Nardon*, Head, North America Program, Ifri; *Nicolas Arpagian*, Scientific Director of “Sécurité numérique” at the Institut national des hautes études de la sécurité et de la justice (INHESJ), Director of Stratégie d’Orange Cyberdéfense; *Marc Sémo*, Diplomatic Correspondent, *Le Monde*



CONFERENCES AND DEBATES

25 September – THE GULF CRISIS: THE VIEW FROM DOHA

With *Sheikh Mohammed bin Abdulrahman bin Jassim Al-Thani*, Minister of Foreign Affairs, Qatar

Moderator: *Thierry de Montbrial*, Executive Chairman, Ifri



OCTOBER

4 October – LIVING TROUBLED TIMES

With *Thierry de Montbrial*, Executive Chairman, Ifri; *Arnaud de La Grange*, Assistant Director of Writing, *Le Figaro*

26 October – SOUTH KOREAN PERSPECTIVES IN A TIME OF CRISIS

Members Conference

With *Alice Ekman*, Head of China research, Center for Asian Studies, Ifri

Moderator: *Thomas Gomart*, Director, Ifri

NOVEMBER

3-5 November – 10th WORLD POLICY CONFERENCE, Marrakesh

Moderator: *Thierry de Montbrial*, Executive Chairman, Ifri

29 November – CONFERENCE WITH KHALID BIN MOHAMMAD AL-ATTIYA, MINISTER OF STATE FOR DEFENSE, QATAR

Moderator: *Thierry de Montbrial*, Executive Chairman, Ifri

DECEMBER

5 December – TECHNOLOGICAL AND GEOPOLITICAL UPHEAVALS IN ENERGY: ASSESSMENT OF 2017 AND LOOKING AHEAD

Members Conference

With *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy, Ifri

Moderator: *Thomas Gomart*, Director, Ifri

21 December – CONFERENCE WITH SEYED ABBAS ARAGHTCHI, VICE-MINISTER OF FOREIGN AFFAIRS OF IRAN

Moderator: *Thierry de Montbrial*, Executive Chairman, Ifri

Seyed Abbas Araghtchi, Vice-Minister of Foreign Affairs of Iran





FINANCIAL ANNEX

Balance Sheet - 31 December 2017

ASSETS	2017		2016	
	Gross	accumulated depreciation	net	net
FIXED ASSETS				
Intangible assets				
Software	119 989	102 084	17 905	35 833
Tangible assets				
Land	3 886 345		3 886 345	3 886 345
Buildings	5 597 974	3 710 101	1 887 872	1 959 589
General facilities	953 002	690 943	262 059	313 420
Transportation equipment	31 240	31 240	0	0
Office equipment, furniture, computer hardware	692 584	572 179	120 405	125 606
Down payments to fixed a	0		0	0
Financial assets				
Deposits	17 109		17 109	17 109
Interest	11		11	11
Loans	0		0	2 660
Other investments	23		23	23
	11 298 276	5 106 547	6 191 729	6 340 596
CURRENT ASSETS				
Inventories	119 356	28 110	91 246	46 224
Other debtors/pre-payments	174 592		174 592	278 036
Receivables and related accounts	505 700		505 700	504 460
Investment securities	0		0	817 891
Bank balances	5 424 407		5 424 407	4 112 989
Accrued income	110 481		110 481	95 300
	6 334 536	28 110	6 306 426	5 854 900
CURRENCY CONVERSION ADJUSTMENT	0		0	0
TOTAL ASSETS	17 632 812	5 134 657	12 498 155	12 195 496
LIABILITIES				
FUNDS				
Non-profit associative funds				8 470 553
Endowments				47
Stocks				1 789 087
Associative project reserve				150 000
Excess/deficit of the year				245 282
Accelerated depreciation				0
TOTAL FUNDS				10 654 968
PROVISIONS FOR RISK AND EXPENSES				
General risks				0
Retirement expenditures				258 770
Other provisions				64 823
DEFERRED GRANT REVENUE				
Deferred grant revenue				70 000
FINANCIAL DEBTS				
Bank				0
SUPPLIER DEBTS AND ACCOUNTS PAYABLE				
Accounts payable and other liabilities				292 497
Accrued expenses				28 115
Advances and downpayments				0
TAXES AND SOCIAL SECURITY				
Staff and accounts payable				215 759
Social and tax administration/state				514 444
LIABILITIES ON FIXED ACCOUNTS AND RELATED ACCOUNTS				
Accruals and deferred income				15 067
CURRENCY CONVERSION ADJUSTMENT				383 713
TOTAL LIABILITIES				12 498 155
				12 195 496

Accounts - 31 December 2017

	Budget 2017	Net 2017	Net 2016		Budget 2017	Net 2017	Net 2016
Expenditures				Subsidies			
Office supplies	61 950	99 971	46 326		1 451 967	1 510 304	1 449 967
EDF/GDF/Water	19 700	56 173	20 538				
Books	28 400	29 572	30 224				
	13 850	14 226	-4 436				
Other external expenditures	1 818 975	1 723 315	1 719 269	Private funding	4 522 953	4 865 716	4 521 423
Printing fees	67 500	77 595	73 767	Donations and member subsidies	840 000	897 380	826 001
Rental fees	51 700	51 433	50 833	Publications	85 000	100 308	124 598
Maintenance	154 000	180 593	172 225	Program and contract funding	3 364 859	3 859 015	3 542 644
Insurance	19 710	19 030	18 824	Other income	10 000	9 013	28 179
Research material	47 020	43 260	43 794				
Honoraria and professional services	751 025	727 663	790 485				
Donations, membership subscription	7 560	116 718	6 822				
General travel and meetings	638 150	430 781	472 027				
Postage and telephone	80 510	73 438	87 789				
Other management fees	1 800	2 805	2 702				
Taxes	361 100	363 524	346 015				
Taxes on salaries	170 000	168 168	165 339				
Other taxes	191 100	195 356	180 676				
Staff costs	3 572 895	3 609 215	3 583 287				
Deferred grant revenue	0	70 000	0	Dedicated fundraising		22 780	
Depreciation and provisions	200 000	243 207	382 004	Provision reversal		111 849	380
				Expense transfer		7 404	16 138
Management expenditures		100 000		Management income		4	5
Operational expenditures	6 014 920	6 209 231	6 076 901	Operation income	5 974 920	6 518 057	5 987 913
Financial expenditures		4 257	0	Financial income	40 000	25 815	43 412
Exceptional expenditures		1 552	51 430	Financial provisions reversal	0		0
Corporate taxes		83 967	0	Exceptional income		417	103 000
Income after taxes		245 282	5 993				0
TOTAL	6 014 920	6 544 288	6 134 324	TOTAL	6 014 920	6 544 288	6 134 324



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