

# Annual Report 2018

The logo consists of the lowercase letters 'ifri' in a stylized, blue, sans-serif font. The letters are slightly slanted to the right. The logo is mounted on a white rectangular plaque, which is attached to a light-colored stone or concrete wall. In the background, a blurred view of a city street with buildings and a balcony is visible.

*Institut français des relations internationales*  
*French Institute of International Relations*

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# Ifri, leading think tank on international questions

IN 2018, IFRI WAS RANKED THE **2ND MOST INFLUENTIAL THINK TANK IN THE WORLD FOR THE SECOND CONSECUTIVE YEAR** BEHIND THE BROOKINGS INSTITUTION AND BEFORE THE CARNEGIE ENDOWMENT (BOTH FROM THE UNITED STATES), AND **1ST IN WESTERN EUROPE**, ACCORDING TO THE UNIVERSITY OF PENNSYLVANIA'S GLOBAL THINK TANKS INDEX 2018, WHICH RANKS MORE THAN 8,000 THINK TANKS IN 182 COUNTRIES.

FOUNDED BY THIERRY DE MONTBRIAL IN 1979 ON THE MODEL OF ANGLO-SAXON THINK TANKS, IFRI IS THE PRINCIPAL INSTITUTION IN FRANCE FOR INDEPENDENT RESEARCH AND DEBATE DEVOTED TO THE ANALYSIS OF INTERNATIONAL QUESTIONS AND GLOBAL GOVERNANCE. IFRI IS AN INTEGRAL PART OF A GLOBAL NETWORK OF THE MOST INFLUENTIAL THINK TANKS.

## MISSION

- Use policy-oriented research to **shed light** on subjects important to public and private decision-makers;
- **Promote dialogue** between experts, opinion leaders, private and public sector decision-makers, and civil society representatives;
- **Identify** current international issues and **put them in perspective**;
- **Provide a vision of the future** based on major trends.



## RESEARCH: ANALYZE, PREDICT

Ifri prioritizes analysis and predictions on **European and international affairs**, employing a multidisciplinary approach that combines local, national and global perspectives.

Ifri brings together an international team of fifty collaborators. Its permanent researchers are spread over **10 research units**, covering:

- **Regional questions:** *Europe, Russia/NIS, Asia, North America (United States and Canada), Sub-Saharan Africa, Turkey/Middle East.*
- **Topical questions:** Security and Strategic Affairs, Energy, Space, Migration and Citizenship.

Ifri disseminates its analyses in multiple languages, including French, English, German, and Russian.

In 2018, Ifri experts published **8 books** and more than **77 policy papers**.

## DEBATES: INFORM, STRUCTURE

Ifri's debates are conducted within an informal and non-partisan framework that promotes exchange between experts and public- and private-sector decision-makers.

In 2018, Ifri organized **more than 130 conferences and debates** in Paris and abroad, some 10 major international events, and numerous workshops and seminars.

# Ifri, integral member of a high-level international network

## IFRI, AN ESSENTIAL ACTOR IN THE ANALYSIS OF INTERNATIONAL RELATIONS



### 10 January - SPECIAL QUAD MEETING ON IRAN, BRUSSELS

With Amb. (Ret.) Charles Ries, Vice President, International, RAND Corporation; Amb. (Ret.) James Dobbins, Senior Fellow, Distinguished Chair, Diplomacy and Security, RAND Corporation; Dalia Dassa Kaye, Director, Center for Middle East Public Policy, RAND Corporation; Arya Sofia Meranto, Research Assistant, RAND Europe; Thomas Gomart, Director, Ifri; Corentin Brustlein, Director of Security Studies Center, Ifri; Dorothee Schmid, Senior Research Fellow, Head of Turkey and Middle East Program, Ifri; Sanam Vakil, Associate Fellow, Middle East and North Africa, Chatham House; Neil Quilliam, Senior Research Fellow, Middle East and North Africa Chatham House; Volker Perthes, Chief Executive Officer and Director, SWP; Oliver Meier, Deputy Head of the International Security Division, SWP; Azadeh Zamirirad, Senior Associate, Middle East and Africa, SWP; Marco Overhaus, Research Fellow, SWP.

### 9-11 March - THE TOKYO CONFERENCE 2018, TOKYO

Issues addressed: The liberal world order and the future of democracy; An evaluation of the free and open economic system, and the liberal world order, and the role of the G-7; Is there any effective way to stop the North Korean nuclear program?

Speaker/Ifri participant: Thomas Gomart, Director, Ifri.

### 14-16 March - EUROPE THINK TANK SUMMIT 2018, BERLIN

Issues addressed: Europe at a Crossroads: Think Tanks A Catalyst for Change, Consensus and Cohesion; Think Tanks in an Era of Digital and Political Disruptions: Innovative Responses to a Changing Policy Environment; Helping Shape the Future of Europe: The Role of Think Tanks; How to Make Europe's Think Tanks Fit for the Future: Strategies for Reform, Innovation and Adaptation; Can Trans-Atlantic Relations Survive Trump, Putin and the Rise of China?

Speaker/Ifri participant: John Seaman, Research Fellow at the Centre for Asian Studies, Ifri; Yann Roland, Director of Development, Ifri.

### 6-8 May - COUNCIL OF COUNCILS SEVENTH ANNUAL CONFERENCE, NEW YORK

Issues addressed: Trade Without Trump: The Way Forward; Strengthening Effective Climate Change Action; Global Governance Working Papers Discussion: Migration and Monetary Policy; Geopolitical Implications of New Technology; The Challenge from Iran and its Global Implications

Speaker/Ifri participant: Thomas Gomart, Director, Ifri; Marc Hecker, Director of publications and Editor-in-Chief of *Politique étrangère*.





### 9-11 May - AFRICAN THINK TANK SUMMIT 2018, RABAT

Issues addressed: Deepening Expertise and Enhancing Sustainability and Security: Insight into Contemporary Challenges Facing African Think Tanks; The Think Tank Sustainability Crisis in Africa and Its Potential Impact on Think Tanks, Policy Makers and the Public; How to Make Africa's Think Tanks Fit for the Future: Strategies for Reform, Innovation, and Adaptation.

Speaker/Ifri participant: *Clélie Nallet*, Research Fellow, Sub-Saharan Africa Center, Ifri; *Lea Metke*, Project Officer to the Director, Ifri.

### 17 June - THIRD ANNUAL CHINA GLOBAL THINK TANK INNOVATION FORUM, BEIJING

Issues addressed: How do think tanks respond to the challenges of political polarization and the increased complexity of policy issues?; What can think tanks do to meet the need for evidence-based policy research and consensus-building in a digital world where new communications technologies are changing how information is created, disseminated and discussed?; What is the future of innovation amidst changing models of research, operations, fundraising and development for think tanks around the world?

Speaker/Ifri participant: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri.

### 27-28 September - QUAD 2018

Issues addressed: Populism in the US and Europe; Middle East (Iran/JCPOA, Syria) and its Neighbours; Russia and its Challenges; North Korea

With *Michael Rich*, President and Chief Executive Officer, RAND Corporation; Amb. (Ret.) *Charles Ries*, Vice President, International, RAND Corporation; *Christine Wormuth*, Director, International Security and Defense Policy Center, RAND Corporation; *Catherine Dale*, Director, Center for Russia and Eurasia; RAND Corporation; Amb. (Ret.) *James Dobbins*, Senior Fellow, Distinguished Chair, Diplomacy and Security, RAND Corporation; *Andrew Hoehn*, Senior Vice President, Research and Analysis, RAND Corporation; *Jennifer Kavanagh*, Associate Director, Strategy, Doctrine and Resource, RAND Corporation; *Dalia Dassa Kaye*, Director, Center for Middle East Public Policy, RAND Corporation; Amb. (Ret.) *John Tefft*,

Senior Fellow, RAND Corporation; *Mike Mazarr*, Senior Polical Scientist, National War College; *Randall Schriver*, Assistant Secretary of Defense for Asian and Pacific Security Affairs; US Department of Defense; *Thomas Gomart*, Director, Ifri; *Corentin Brustlein*, Director of Security Studies Center, Ifri; *Maya Kandel*, Policy Adviser, United States/Transatlantic relations, Policy Planning Staff, French Ministry of Europe and Foreign Affairs; Colonel *François-Marie Gougeon*, Head of the Defence Strategy Department, Directorate General for International Relations and Strategy, French Ministry of Armed Forces; *Quentin Lopinot*, Visiting Fellow, CSIS; *Adam Ward*, Deputy Director, Chatham House; *Sanam Vakil*, Associate Fellow, Middle East and North Africa, Chatham House; *Hans Kundnani*, Senior Research Fellow, Europe Programme, Chatham House; *Mathieu Boulegue*, Research Fellow, Russia and Eurasia Programme; *Neil Quilliam*, Senior Research Fellow, Middle East and North Africa Chatham House; *Samantha Job*, Foreign and Security Policy Counsellor, British Embassy in the United States; *Volker Perthes*, Chief Executive Officer and Director, SWP; *Oliver Meier*, Deputy Head of the International Security Division, , SWP; *Azadeh Zamirirad*, Senior Associate, Middle East and Africa, , SWP; *Sabine Fischer*, Head of the Eastern Europe and Eurasia Research Division, , SWP; *Kai-Olaf Lang*, Senior Fellow, Europe Division, SWP; *Manfred Huterer*, Senior Adviser, Eastern Europe/Russia, German Federal Foreign Office; *Ricklef Beutin*, Visiting Fellow, CSIS.

### 3-5 October - MENA THINK TANK SUMMIT, HAMMAMET

Issues addressed: New Faces and New Ideas: The Future of Think Tanks and Policy Advice in the MENA Region; New Roadmap for MENA Economic Integration; Economic, Political and Security Implications of Mass Migration in MENA

Speaker/Ifri participant: *Dorothee Schmid*, Head of Middle East and Turkey Program, Ifri.

### 7-9 October - COUNCIL OF COUNCILS ELEVENTH REGIONAL CONFERENCE, SEOUL

Issues addressed: Denuclearizing North Korea; Addressing Global Health Challenges in an Aging World; Global Governance Working Papers Discussion: Arctic Governance and Climate Finance; The Future of Asia's Contested Order; The Geopolitics of Energy and Environmental Management in Asia; Techno-nationalism in the Age of the Fourth Industrial Revolution.

Speaker/Ifri participant: *Thierry de Montbrial*, Executive Chairman, Ifri; *Thomas Gomart*, Director, Ifri.



Is the Media the Message or Mayhem?; The New Business Model and Standards for Think Tanks.

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri.

#### 21-23 November - ASIA THINK TANK SUMMIT 2018, BALI

Issues addressed: Think Tanks: A Bridge Over Troubled Waters and Turbulent Times.

Speaker/Ifri participant: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri.



#### 21-23 November - EURO-MED THINK TANK FORUM/MED 2018, ROME

Issues addressed: Shifting alliances: the quest for a new balance of power; Preventing tomorrow's ISIS: the role of Think Tanks; Economy first: matching growth and social cohesion; The Quest for regional Hegemony: Preventing Escalation; Daesh/ISIS: The Day After. Countering a New Wave of Violent Extremism; Yemen's Spiral into Conflict and Fragmentation: What will it Take to reverse it?; Iran after US Sanctions: What's next?; Seizing the future: employing youth in the Mena Region; Beyond humanitarian crisis: prospects for Gaza; Bridging Europe and Africa: The Tunisian Nexus; Digital and Physical Security for critical infrastructure in the Mediterranean; Culture and Civil Society: Dialogue by doing; The imperative of growth: the role of investments; Enhancing Libya's economy: the complementary path to stabilization; Fuelling the future of energy; The imperative of growth: the role of technology; Towards a global compact: what's at stake for the region?; Two years in: Trump's Middle East Policy: what lies ahead?; A new Islamic identity: politics, sciences and culture in a plural world.

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri; *Dorothee Schmid*, Head of Middle East and Turkey Program, Ifri.

#### 7-9 November - GLOBAL THINK TANK SUMMIT 2018, BRUSSELS

Issues addressed: How can globalisation and global competition be managed fairly?; The Future or Back to the Future? New Actors and Alliances; Trade Wars and the Rise of Economic Nationalism; The Global Implications of the Rise in Mass Migration in Europe, MENA, Latin America and Asia; The Geopolitical Climate for Climate Change: Time for New Strategies and Tactics; New Faces and New Ideas at Think Tanks: The Diversity and Innovation Connection; Breaking the Glass Ceiling in the Ivory Tower: Women in Politics and Policy Advice;





# Notable guests in 2018

EXCHANGE ON ALL ASPECTS OF INTERNATIONAL RELATIONS, PROMOTING DIALOGUE BETWEEN EXPERTS, PUBLIC AND PRIVATE-SECTOR DECISION MAKERS, AND OPINION LEADERS

**Jean-Paul Agon**, Chairman and CEO of L'Oréal  
**Khalid Al-Khater**, Director for Policy Planning, Qatar Ministry of Foreign Affairs  
**General Michel Aoun**, President of Lebanon  
**Bertrand Badré**, Founder and CEO of *Blue like an Orange Sustainable Capital*, Former Managing Director of the World Bank  
**His Holiness Bartholomew I**, Archbishop of Constantinople  
**Leila Benali**, President of the Arab Energy Forum  
**Olga Bielkova**, Member of the Rada, Ukraine  
**Nasser Bourita**, Minister of Foreign Affairs, Kingdom of Morocco  
**General Jean-Pierre Bosser**, Army General



Élie Tenenbaum, coordinator of the LRD (Ifri), General Jean-Pierre Bosser, Army General, Thomas Gomart, Director of Ifri, and Jean-Dominique Merchet, *L'Opinion*.

**Antoine Bouvier**, President and Director General of MBDA  
**Martin Briens**, Civil and Military Cabinet Director, Ministry of Armed Forces  
**Lieutenant-General (US) Cavoli**, United States Army lieutenant general in Europe (US Army Europe)  
**Alain Charmeau**, President of ArianeGroup  
**Jacek Czaputowicz**, Minister of Foreign Affairs, Poland  
**Nikola Dimitrov**, Minister of Foreign Affairs, Republic of North Macedonia  
**Philippe Errera**, Director General of International Relations and Strategy, Ministry of Armed Forces  
**Laurent Fabius**, President of the Constitutional Council, former French Prime Minister  
**Sergey Glaziev**, Adviser to the President of Russia  
**Olivier Grabette**, Executive Vice-President, RTE  
**Louis Gautier**, Secretary General of Defence and National Security  
**Amadou Gon Coulibaly**, Prime Minister, Côte d'Ivoire  
**Hervé Guillou**, President-Director General, Naval Group  
**Sergey Guriev**, Chief Economist at the European Bank for Reconstruction and Development (EBRD)  
**Camille Grand**, Assistant Secretary General for Defence Investment NATO

**Francis Gurry**, Director General of the World Intellectual Property Organization  
**John D. Hill**, Principal Director for Space Policy, U.S. Department of Defense  
**Badr Ikken**, CEO, IRESEN  
**Keizo Kitagawa**, Director of National Security and Strategic Studies Office, Japan Maritime Self-Defence Force Command and Staff College  
**Karin Kneissl**, Minister of Foreign Affairs, Austria  
**Andriy Kobolyev**, CEO, Naftogaz  
**Bettina König**, Member of the Abgeordnetenhaus of Berlin, Social Democrats/SPD  
**Oleg Kravchenko**, Vice-Minister of Foreign Affairs, Belarus  
**Alain Lamassoure**, Member of the European Parliament, PPE  
**Bruno Le Maire**, Minister of the Economy and Finance, France



Bruno Le Maire, Minister of the Economy and Finance, dinner-debate at Ifri, June 2018

**Bernard-Henri Lévy**, author and philosopher



Thierry de Montbrial, Executive Chairman of Ifri, Bernard-Henri Lévy, author and philosopher, "Two conceptions of International Politics?" debate, 3 May 2018, Ifri



**Nathalie Loiseau**, Minister of European Affairs, France

**Bernardino Leon**, President of the United Arab Emirates Diplomatic Academy

**Abdelkader Messahel**, Minister of Foreign Affairs of the Republic of Algeria



**Petar Mihatov**, Director General of Defence Policy of the Republic of Croatia

**Laurent Michel**, Director General of Energy and Climate, Ministry for the Ecological and Solidary Transition, France

**Roberto Mignone**, UN Refugee Agency Representative to Libya

**Laurent Muschel**, Director, Migration and Protection, DG Migration and Home Affairs, European Commission

**Robin Niblett**, Director, Chatham House

**Ewald Nowotny**, Governor of the Central Bank of Austria

**Leslie Palti-Guzman**, President, Gas Vista LLC, Washington

**Ladislav Paszkiewicz**, Vice President, strategy and climate, Total

**Olena Pavlenko**, President, DiXi Group

**Admiral Christophe Prazuck**, Chief of the Staff of the French Marines

**Vladimir Ryjkov**, Former Parliamentarian, politician affiliated with The Other Russia coalition

**Oleg Stepanov**, Director for Policy Planning, Russian Ministry of Foreign Affairs

**Tomohiko Taniguchi**, Special Adviser to the Cabinet of Prime Minister Shinzo Abe

**Sabine Thillaye**, President of the European Affairs Commission for the National Assembly, member of parliament for the Indre-et-Loire, LaREM;

**Laszlo Trocsanyi**, Justice Minister of Hungary

**Emmanuel Tuchscherer**, Director of European Affairs, ENGIE

**Erkki Tuomioja**, Member of the Parliament of Finland, Minister of Foreign Affairs (2011-2015)

**Birgitta Westgren**, Director of Climate Policy, Ministry of Economic Affairs, the Netherlands

**Khalid Zerouali**, Director of Immigration and Border Surveillance, Ministry of the Interior, Morocco

## PARIS PEACE FORUM

In November 2018, Ifri participated in the first edition of the Paris Peace Forum, organized as part of the centenary commemoration ceremonies of the end of the First World War. Ifri was a founding member alongside the National Foundation for Political Science (Sciences Po), the Körber Foundation, the Mo Ibrahim Foundation, the Montaigne Institute, and the French Republic, represented by the Quai d'Orsay.





# Ifri's publications in 2018

THE MAJORITY OF IFRI'S RESEARCH IS FREELY AVAILABLE ON IFRI'S WEBSITE.

## Electronic publications

- Policy Papers, Reports, and Editorials.

## Thematic collections

*Asie.Visions, Notes du Cerfa, Visions franco-allemandes, Potomac Papers, Russie.NEI.Visions, Focus stratégique, Proliferation Papers...*

Ifri publishes its analyses in multiple languages including French, English, German, and Russian.

In 2018, Ifri's researchers published: **8 books**, close to **110 notes, studies, and digital editorials** and more than **30 articles and contributions**.

## BOOKS PUBLISHED IN 2018:



## TWO FLAGSHIP PUBLICATIONS

### POLITIQUE ÉTRANGÈRE

Editors-in-chief: *Dominique David* and *Marc Hecker*

A space for deep analysis and debate, Ifri's quarterly journal, *Politique étrangère*, provides a guide for decoding international events. Articles, current event-related debates, and historical analyses can be found online at [politique-etrangere.com](http://politique-etrangere.com).

The themes covered in 2018 included: **A Second Wind for States?** (n° 1/2018); **Cybersecurity and Cyber Defence: From Hacking to Information Warfare** (n° 2/2018); **Transitions from War to Peace** (n° 3/2018); **Brexit: Getting in a State** (n° 4/2018).

### RAMSES 2019: THE CLASHES OF THE FUTURE

*Annual report on the global economic system and strategies*

Co-editors: *Thierry de Montbrial* and *Dominique David*

Opening with Thierry de Montbrial's "**Perspectives**", an original synthesis of the trends of the past year, this issue covers the whole field of international relations in 2018 with a particular focus on liberal democracy, Donald Trump and the questioning of multilateralism, China's leadership strategy, crises in the Middle East, the lack of European vision, and the need for real international governance. **Three thematic sections** emerge: *Demography*: the real challenges; *China*: new power; *Iran/Saudi Arabia*: the duel.

**RAMSES 2018** also includes **8 videos** featuring Ifri researchers providing concise analysis of the most critical issues in international affairs.

politique étrangère

Le Brexit dans tous ses états  
La démocratie européenne au-delà des élections

PF



# Ifri's partners and members

SINCE ITS CREATION IN 1979, IFRI HAS DEVELOPED A SPECIAL RELATIONSHIP WITH ITS CORPORATE MEMBERS. DEDICATED STUDIES, NETWORKING, INTERACTION WITH ITS RESEARCH TEAMS, AND ACCESS TO ITS INTERNATIONALLY RENOWNED EXPERTISE AND CONNECTIONS ARE SOME OF THE ADVANTAGES IFRI OFFERS ITS PARTNERS.

Breakfasts, lunches, dinner debates, seminars, closed-door meetings, and conferences serve as unique opportunities to network and share analysis, not only with Ifri's researchers, but also with high-level players on the world stage.

As an institution recognized for its public utility, Ifri is financed by private contributions – from companies, embassies, organizations and individual members – accounting for more than 70% of its resources, and also receives state support.



Dinner debate with Bruno Le Maire, Minister of the Economy and Finance, 13 June 2018

IN 2018, MMA, CMC CIC, MBO PARTNERS, TOTAL FOUNDATION, AND EPEX SPOT SE JOINED IFRI AS MEMBERS, SUPPORTING ONE OR MULTIPLE RESEARCH UNITS. WE THANK THEM WARMLY FOR THEIR SUPPORT.

The value of company membership lies in the access to Ifri's network and the opportunities for exchange with different stakeholders. Through membership, companies actively participate in Ifri's debates and events alongside leading experts and observers on the international scene and contribute to the influence of French expertise in international relations.

## THERE ARE TWO WAYS TO SUPPORT IFRI:

- BECOME A MEMBER
- SUPPORT A SPECIFIC RESEARCH PROGRAM

TAX ADVANTAGES ARE AVAILABLE FOR ALL FORMS OF PATRONAGE AND PARTNERSHIP.

*"Aware of their geopolitical environment, Ifri's partner companies can be confident about their choices. The key element of their growth is based on a close relationship between their decision-making centers and the Institute's research. This unique methodology is increasingly part of the strategy of a growing number of companies."*, Yann Roland, Director of Development, Ifri.



Isabelle Carrère, founder of AlbaandCO, Yann Roland, Director of Development, Ifri

# Meetings reserved for Ifri's members and partners

## BREAKFAST, LUNCH, AND DINNER-DEBATES

CHAIR: **THIERRY DE MONTBRIAL**

**5 March** - *Martin Briens*, Civil and Military Cabinet Director, Ministry of Armed Forces

**11 April** - *Abdelkader Messahel*, Minister of Foreign Affairs of the Republic of Algeria



**17 May** - *Bernardino Leon*, President of the United Arab Emirates Diplomatic Academy

**5 June** - *Franciscus Verellen*, China expert, Institute member, former Director of the École française d'Extrême Orient (EFEO)

**13 June** - *Bruno Le Maire*, Minister of the Economy and Finance

**21 November** - *Nathalie Loiseau*, Minister of European Affairs



## LES MENSUELLES IFRI/ENTREPRISES

LUNCH DEBATES WITH ONE OF IFRI'S RESEARCHERS OR AN EXTERNAL SPECIALIST

CHAIR: **THOMAS GOMART**

*With the support of  
Société générale*



**7 March** - **VLADIMIR PUTIN: A FOURTH TERM FOR WHAT PURPOSE?**

*Tatiana Kastouéva-Jean*, Director of the Russia/NIS Center, Ifri

**30 March** - **THE GEOPOLITICAL STAKES OF EUROPE'S ENERGY TRANSITION**

*Marc-Antoine Eyl-Mazzega*, Director of the Energy Center, Ifri

**18 April** - **IS CHINA STILL COMMUNIST?**

*Alice Ekman*, Research Fellow, Head of China research, Center for Asian Studies

**17 May** - **HAVE WE "LOST" TURKEY?**

*Dorothee Schmid*, Head of the Contemporary Turkey Program

**20 June** - **RELATIONS BETWEEN RUSSIA AND THE UNITED STATES: "NEW COLD WAR"?**

*Tatiana Kastouéva-Jean*, Head of the Russia/NIS Center; *Laurence Nardon*, Head of the North America Program

**18 July** - **WHO ARE THE JIHADISTS OF FRANCE?**

*Marc Hecker*, Research Fellow, Security Studies Center, Director of Publications at Ifri and Editor-in-Chief of *Politique étrangère*

**18 September** - **THE EU IN THE HANDS OF ITALY?**

*Paolo Magri*, Executive Vice President and Director, ISPI

**9 November** - **THE EU IN THE HANDS OF GERMANY?**

*Hans Stark*, Secretary General, Study Committee on French-German Relations (Cerfa); *Barbara Kunz*, Research Fellow, Study Committee on French-German Relations (Cerfa), Ifri

**6 December** - **BREXIT: HOW TO CLEAR THE FOG?**

*Robin Niblett*, Director, Chatham House



## THE AMBASSADORS' TABLE

### LUNCH DEBATES WITH FOREIGN AMBASSADORS TO FRANCE

CHAIR: **THIERRY DE MONTBRIAL**

**19 February** - *Juan-Manuel Gomez-Robledo*, Mexican Ambassador to France

**19 April** - *Zainal Arif Mantaha*, Singaporean Ambassador to France



*Juan-Manuel Gomez-Robledo*, Mexican Ambassador, *Thierry de Montbrial*, Executive Chairman of Ifri



*Zainal Arif Mantaha*, Singaporean Ambassador, *Thierry de Montbrial*, Executive Chairman of Ifri

**21 June** - *Alexei Meshkov*, Russian Ambassador to France

## CONFERENCES RESERVED FOR IFRI'S MEMBERS

**14 February** - **MIDDLE EAST: WHAT STAKES IN 2018?**

*Members Conference*

With *Dorothee Schmid*, Head of the Contemporary Turkey and Middle East Program, Ifri

Chair: *Thomas Gomart*, Director, Ifri

**12 April** - **PUTIN IV: MODERNISM OU CONSERVATISM?**

*Members Conference*

With *Tatiana Kastoueva-Jean*, Director, Russia/NIS Center, Ifri

Chair: *Thomas Gomart*, Director, Ifri



*Thomas Gomart*, Director of Ifri, *Thierry de Montbrial*, Executive Chairman of Ifri et *Alexei Meshkov*, Russian Ambassador

**12 December** - **HOW DID IFRI INVENT AND DEVELOP EXPERTISE IN INTERNATIONAL RELATIONS IN FRANCE?**

*Members Conference*

With *Sabine Jansen*, Professor, Conservatoire national des arts et métiers, Research Fellow at the Laboratoire interdisciplinaire des sciences de l'action (LIRSA)

Chair: *Thomas Gomart*, Director, Ifri

# Ifri's Partners

## CORPORATE PARTNERS

AIR FRANCE  
AIR LIQUIDE SA  
AIRBUS GROUP SAS  
ARIANEGROUP  
ARQUUS  
BANQUE DE FRANCE  
BNP PARIBAS - AGENCE  
CENTRALE  
BOUYGUES  
BPIFRANCE  
BURELLE S.A.  
CAPGEMINI  
CFAO  
CITI France  
COGES  
DASSAULT AVIATION  
EDF SA  
EIFFAGE  
ENGIE SA  
EPEX SPOT  
EQUANCY  
EUTELSAT  
FACEBOOK

FONDATION CLARENCE  
WESTBURY  
FONDATION TOTAL  
GROUPAMA ASSET  
MANAGEMENT  
GROUPE ACE FINANCE &  
CONSEIL  
GROUPE LA POSTE  
GROUPE RENAULT  
GROUPE ROCHER  
GROUPE SODEXO SA  
IFP ENERGIES NOUVELLES  
INDUSTRIES ET FINANCES  
PARTENAIRES  
LAFARGEHOLCIM LTD.  
LAZARD FRERES GESTION SAS  
L'OREAL  
MAZARS  
MBDA FRANCE SAS  
MEDEF  
MERIDIAM  
MICHELIN  
MITSUBISHI FRANCE S.A.S.

MITSUI CO. EUROPE PLC,  
PARIS BRANCH  
MMA  
NAVAL GROUP  
ORANGE  
PORTICUS  
PRONUTRI  
RESEAU DE TRANSPORT  
D'ELECTRICITE  
ROTHSCHILD & CIE  
SANOFI  
SCOR SE  
SECURE WORLD FOUNDATION  
SOCIETE GENERALE  
THALES  
TOTAL SA  
UNIGRAINS  
UNION FRANCAISE  
D'ELECTRICITE  
UP  
VALLOUREC  
VEOLIA  
VIEL & CIE FINANCES

## MEMBER ORGANIZATIONS

AGENCE DE COOPERATION  
INTERNATIONALE DU JAPON  
(PARIS)  
CENTRE DE TRADUCTION DU  
MINEFI

CONSEIL SUPERIEUR DU  
NOTARIAT  
JAPAN BANK FOR  
INTERNATIONAL COOPERATION  
FRANCE

JETRO (PARIS)  
SECOURS CATHOLIQUE  
CARITAS France  
TAC ECONOMICS

## MEMBER EMBASSIES

ALGERIA  
ANDORRA  
ARMENIA  
AUSTRIA  
BRAZIL  
CHINA  
CYPRUS  
DENMARK  
ESTONIA  
FINLAND  
GEORGIA  
GERMANY

GREECE  
HUNGARY  
INDIA  
INDONESIA  
IRAQ  
IRELAND  
ISRAEL  
JAPAN  
KOSOVO  
KUWAIT  
LATVIA  
LUXEMBOURG

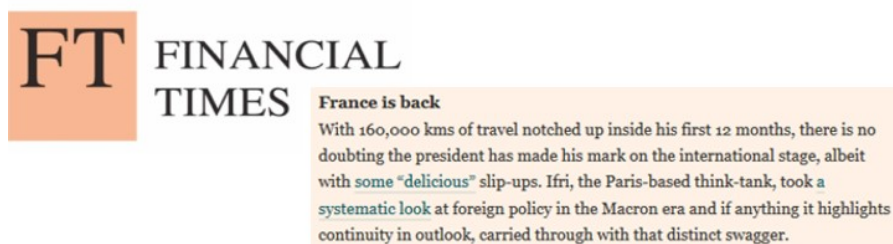
MONACO  
MOROCCO  
NETHERLANDS  
NEW ZEALAND  
NORWAY  
POLAND  
QATAR  
QUEBEC  
ROMANIA  
RUSSIA  
SERBIA  
SINGAPORE

SLOVAKIA  
SOUTH KOREA  
SPAIN  
SWEDEN  
SWITZERLAND  
TAIPEI  
TURKEY  
UNITED KINGDOM  
UNITED STATES  
VIETNAM

# Ifri's media presence

IFRI OFFERS THE FRENCH AND FOREIGN MEDIA A FORUM TO MEET AND DEBATE, AN INDEPENDENT PLATFORM WHERE IDEAS AND ANALYSES CAN BE SHARED AND FURTHER DEVELOPED.

In 2018, a year marked by the destabilization of the international system and of Europe in particular, Ifri maintained a strong presence in the media. In addition to its more than **80** articles, op-eds, and interviews, Ifri's researchers contributed to more than **300** television and radio appearances and were cited over **4,500** times in the French and foreign media.



In 2018, Ifri was strongly visible in the national daily news, notably in *Le Monde*, *Le Figaro*, *Les Échos*, *La Tribune*, *Libération* with more than 30 reviews and interviews published. Ifri's researchers also appeared regularly on audio-visual platforms, particularly the news hours of *France 2*, *France 3*, *France 24*, *ARTE*, *Euronews*, *BBC*, *Bloomberg*, along with many appearances on "C dans l'air" on *France 5*; a regular presence on news channels *BFM* and *BFMBusiness*, *CNews*, *LCI*, an excellent collaboration with *France Culture* (more than 85 appearances) and *RFI* as well as with national radio stations *France Inter*, *France Info*, *Europe 1*. Internationally, Ifri's experts were cited in *The New York Times*, *Financial Times*, *The Wall Street Journal*, *Russia Today*, *Xinhua Press Agency*, *Foreign Policy* and elsewhere in the press in China, the Middle East, Africa, and Europe.





# Ifri online

IN A TIME OF “FAKE NEWS”, THE ROLE OF A THINK TANK SUCH AS IFRI IS TO PROVIDE SOUND, RELIABLE EXPERTISE TO WEB AND SOCIAL MEDIA USERS.

In 2018, Ifri strengthened its online presence through 5 main sites:



- **THE WEBSITE:** [WWW.IFRI.ORG](http://WWW.IFRI.ORG)

Pre-eminent resource covering all major international questions, Ifri's website saw more than **1 million visits and article downloads in 2018**. Available in 4 languages (French, English, German, and Russian), it offers visitors the possibility to easily access Ifri's most recent work and keep up with its news.



- **SOCIAL MEDIA:**

**FACEBOOK:** With more than **100,000** followers, Ifri's Facebook page acts as a daily interface with the public. Studies, media, videos, and graphics are published regularly. Beyond the important scope of the publications, this page also opens the door to interaction and opinion-sharing with Facebook users.



**TWITTER:** Instant information, targeted communication, multiple contacts within political, media, and institutional spheres: some **25,000** users have access every day to Ifri's news highlights.



**LINKEDIN:** Leading online platform for professionals, Ifri disseminates rich and diverse daily content to its **20,000** contacts.



- **VIDEOS**

**YOUTUBE:** Main online video platform where Ifri published more than **60 exclusive videos in 2018** and has more than **2,000 subscribers**.

- **INFOGRAPHICS**

In 2018, Ifri published more than 20 infographics intended to bring key points of important studies and research to the greater public.

## IFRI INCREASES ITS VISIBILITY IN THE BLOGOSPHERE WITH THREE BLOGS:

[ultimaratio-blog.org](http://ultimaratio-blog.org), blog of the Security Studies Center, a leading blog on security and defence questions

[politique-etrangere.com](http://politique-etrangere.com), blog of the publication *Politique étrangère*

[afriquedecryptages.wordpress.com](http://afriquedecryptages.wordpress.com), blog of the African Studies Center

# World Policy Conference

## ELEVENTH EDITION

26-28 OCTOBER 2018, RABAT

The 11<sup>th</sup> edition of the *World Policy Conference* (WPC) was held in Rabat from the 26 to the 28 October 2018. As always, it brought together political and economic decision-makers, experts, and opinion leaders to debate current problems and global governance.

The meeting opened with an introduction by **Thierry de Montbrial**, a message from **General Michel Aoun**, President of Lebanon, and **His Holiness Bartholomew I**, Archbishop of Constantinople, as well as an address by the Prime Minister of Côte d'Ivoire, **Amadou Gon Coulibaly**.



Laurent Fabius, President of the Constitutional Council, takes the floor during a dinner debate on the theme of the environment, beside Thierry de Montbrial, Founder and President of the WPC.

The 16 plenary sessions were devoted to discussing the challenges posed by global governance in areas such as: *the future of the Euro, the consequences of Trump and the impacts of a connected world*. Among the distinguished speakers to share their insight were **Karin Kneissl** (Federal Minister of Europe, Integration, and Foreign Affairs, Austria), **Amadou Gon Coulibaly** (Prime Minister of Côte d'Ivoire), **Jean-Paul Agon** (Chairman and CEO of L'Oréal), **László Trócsányi** (Justice Minister, Hungary), **Josep Borrell** (Minister of Foreign Affairs, the European Union, and Cooperation, Spain), **Tsakhagiyn Elbegdorj** (former President, Mongolia), **Jean-Yves Le Gall** (President of the French Space Agency, Chair of the European Space Agency Council), **Lionel Zinsou** (former Prime Minister of Benin, co-President of SouthBridge), **Chun-Ying Leung** (Vice-Chairman of the National Committee of the Chinese People's Political Consultative Conference), **Francis Gurry** (Director General of the World Intellectual Property Organization), **Jean-Louis Bourlanges** (Member of European Parliament) and **Hubert Védrine** (former Minister for Foreign Affairs, France).

The workshops focused on three main subjects – *global economy and finance; energy/climate and Africa*, considered from the perspective of global governance. The discussions were particularly constructive, with participants including **Jean-Claude Trichet** (Chair of the Board of Advisors, Bruegel, and former President of the European Central Bank), **Richard Cooper** (Professor of Economics, Harvard University), **Ladislav Paszkiewicz** (Vice-President, Strategy and climate, Total), **Daniel Daianu** (Member of the Board of Advisors, Romanian Central Bank, former Minister of Finance), **Olivier Appert** (President of the French Energy Council and the French Committee of the World Energy Council), **Leila Benali** (President of the Arab Energy Forum), **Nobuo Tanaka** (Chairman of The Sasakawa Peace Foundation, former Executive Director of the IEA) and **Bertrand Badré** (Founder and CEO of Blue like an Orange Sustainable Capital, former Managing Director and CFO of the World Bank).

With senior figures such as **Laurent Fabius** (President of the Constitutional Council, former French Prime Minister), **Mustapha Bakkoury** (President of the Moroccan Agency for Solar Energy), **Nasser Bourita** (Minister of Foreign Affairs, Kingdom of Morocco), **Hailemariam Desalegn** (former Prime Minister of Ethiopia) and **Olivier Blanchard** (Fred Bergsten Senior Fellow at the Peterson Institute, former Chief Economist at the IMF), lunch and dinner debates set the stage for discussion on subjects such as: *the global economic situation, renewable energy and the development of Africa*.



Ali Aslan, Josep Borrell, Karin Kneissl, Michael Lothian, Nicolas Véron and Jean-Louis Bourlanges debating basic European strategic issues during the 14th plenary session of the WPC.

### Sponsors:

OCP Policy Center, Total, Banque du Liban, Poongsan, Groupe Renault, L'Oréal, Airbus, PMI Impact, KNGK Group, Capgemini, United Way, CNES, EximBank.

### Media partners:

*Les Échos, Nikkei, Matin Première, Africa 24, Afrika News, L'Orient-Le Jour, Le Matin, RFI, Maeil Business Newspaper, An-Nahar.*

### Web:

[www.worldpolicyconference.com](http://www.worldpolicyconference.com)  
[www.worldpolicyconferencetv.com](http://www.worldpolicyconferencetv.com)

# Team

*As of 31 December, 2018*

**Thierry de Montbrial**, Founder and Executive Chairman,  
Member of the Académie des sciences morales et politiques  
Florence Richomme, Project Officer, Executive Assistant

**Thomas Gomart**, Director  
Lea Metke, Project Officer

**Valérie Genin**, Secretary General  
Karine Lusardi, Assistant to the Secretary General

**Doïna Romanenko**, Director of Activities, Office of the  
Executive Chairman  
Vincent Delaire, Assistant

**Dominique David**, Advisor to the Executive Chairman

**Song-Nim Kwon**, Executive Director of the WPC  
Marion Jacquin, Manon Gautier, Alix Baruteau

**Natacha Crance**, Head of Communications

## EXECUTIVE COMMITTEE

**Thomas Gomart**, Director  
**Valérie Genin**, Secretary General  
**Corentin Brustlein**, Director, Security Studies Center  
**Marc Hecker**, Director of Publications  
**Tatiana Jean**, Director, Russia/NIS Center  
**Françoise Nicolas**, Director, Center for Asian Studies  
**Yann Roland**, Director of Development

## RAMSES

Thierry de Montbrial and Dominique David,  
Co-Directors

## Politique étrangère

Dominique David, Editor-in-Chief  
Marc Hecker, Editor-in-Chief

## RESEARCH / ADMINISTRATION

### Europe

#### Study Committee for Franco-German Relations (Cerfa)

Hans Stark, Secretary General  
Barbara Kunz, Research Fellow  
Katja Bock, Project Manager  
Catherine Naïker, Assistant

#### Austro-French Centre for Rapprochement in Europe (CFA)

Dominique David, Chairman

### Russia/NIS Center

Tatiana Kastouéva-Jean, Director  
Julien Nocetti, Research Fellow  
Anne Souin, Project Manager  
Maxime Audinet, Junior Research Fellow

### Center for Asian Studies

Françoise Nicolas, Director  
Céline Pajon, Research Fellow  
John Seaman, Research Fellow  
Alice Ekman, Research Fellow

### Turkey/Middle East Program

Dorothee Schmid, Head  
Cécile de Cordier, Assistant

### African Studies Center

Alain Antil, Director  
Victor Magnani, Project Manager  
Clélie Nallet, Research Fellow

### North America Program

Laurence Nardon, Head

### Security Studies Center

Corentin Brustlein, Director  
Élie Tenenbaum, Research Fellow  
Marc Hecker, Research Fellow  
Aline Lebœuf, Research Fellow  
Morgan Paglia, Junior Research Fellow

### Defence Research Unit (LRD)

Élie Tenenbaum, Coordinator  
Corentin Brustlein, Research Fellow  
Serge Caplain, Research Fellow  
Aline Lebœuf, Research Fellow

### Center for Energy

Marc-Antoine Eyl-Mazzega, Director  
Carole Mathieu, Research Fellow  
Cécile de Cordier, Assistant

### Center for Migration and Citizenship

Christophe Bertossi, Director  
Matthieu Tardis, Research Fellow

## PUBLICATIONS

Marc Hecker, Director of Publications  
Sharleen Lavergne, Copy Editor, Head of  
Distribution  
Daphné Bertin, Copy Editor

### Library and Resource Service

Daniel Marier, Archivist  
Azra Isakovic, Archivist

### Digital Communication

Dimitri Von Buren, Digital Communications  
Officer

## STRATEGIC DEVELOPMENT

Yann Roland, Director of Development  
Sandrine Bañales, Corporate and Embassies  
Membership Coordinator  
Barbara M'Chiri, Individual Members  
Coordinator

## OFFICE OF THE SECRETARY GENERAL

Valérie Genin, Secretary General  
Karine Lusardi, Assistant  
Nadia Fraioli, Travel Manager

### Accounting

Annie Acher, Accountant and Payroll Manager

### Facilities and Security

Nathalie Magnier, Director  
Mhenna Larbes, Senior Maintenance Technician  
Nicolas Lang, Technician  
Barbara M'Chiri, Assistant, Catherine Naïker,  
Marie-Claire Bani-Amer, Receptionist

*The biographies of Ifri's directors and researchers are available online at [www.ifri.org](http://www.ifri.org)*



# Board of Directors

## Executive chairman

**Thierry de Montbrial**, Executive Chairman of Ifri, member of the Académie des sciences morales et politiques

## Deputy chairman and secretary

**Louis Schweitzer**, former CEO of Renault

## Treasurer

**François Drouin**, President of ETI Finance

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**Marie-Françoise Bechtel**, Vice President of the Res Publica Foundation, State Councillor, former Director of the ENA (National School of Administration)

**Agnès Bénassy-Quéré**, Professor, University of Paris 1 Pantheon-Sorbonne, Professor at Paris School of Economics

**Jean-Louis Bourlanges**, Member of European Parliament, Honorary Counselor at the Cour des comptes

**Jean Burelle**, President, Burelle S.A.

**Nathalie Delapalme**, Executive Director and Administrator of the Mo Ibrahim Foundation (promoting good governance practices in Africa and recognizing excellence in African leadership)

**Hervé Gaymard**, former Minister, former Member of Parliament, President of the Departmental Council of Savoie

**Elisabeth Guigou**, former Minister, former Member of Parliament, President of the Anna Lindh Euro-Mediterranean Foundation for the Dialogue Between Cultures

**Marion Guillou**, President of the Board of Directors of Agreenium, French Institute for Agricultural, Forestry, and Veterinary Sciences, Special counsellor, State Council

**Didier Lallement**, Paris Police Prefect, Honorary Counselor at the Cour des Comptes

**André Lévy-Lang**, Founder and President of the Louis Bachelier Institute

**Christine Manigand**, Professor of Contemporary History, University of Paris 3 Sorbonne Nouvelle

**Jean-Claude Meyer**, Vice-President, Rothschild Europe

**Christian Noyer**, Honorary Governor, Banque de France

**Serge Sur**, Professor Emeritus of Public Law, University of Paris 2 Panthéon-Assas

**Mostafa Terrab**, Chairman and CEO, Groupe OCP

# Advisory Board

## Chairman

**Thierry de Montbrial**, Member of the Académie des sciences morales et politiques, Executive Chairman of Ifri

## Members

**Jean-Pierre Chevènement**, former Minister, former Senator, President of the Res Publica Foundation

**Dominique David**, Adviser to the Executive Chairman, Ifri

**Etienne de Durand**, Deputy for Defence Policy and Strategic Foresight, DGRIS, Ministry of Armed Forces

**Stanislas de Laboulaye**, former Ambassador

**Alain Dejammet**, French Ambassador

**Bertrand Deroubaix**, Director of Public Affairs, Total

**Christine Desouches**, Expert consultant to international organisations, former Special Counselor on political and diplomatic affairs to the Secretary General of the Francophonie

**Karim El Aynaoui**, Director General of the Policy Center for the New South, Dean of the School of Economics and Social Science, University Mohammed VI Polytechnic

**Nicole Gnesotto**, Professor at the Conservatoire national des arts et métiers, "European Union: Institutions and Policies" Chairholder, Chair of the Board of Directors of the Institute of Higher National Defense Studies (IHEDN)

**Thomas Gomart**, Director, Ifri

**Sylvie Goulard**, former Member of European Parliament, former Minister, Deputy Governor, Banque de France

**Fadia Kiwan**, Honorary Director of the Institute of Political Science at the Saint Joseph University of Beirut

**Jean-David Levitte**, French Ambassador, Member of the Académie des sciences morales et politiques

**Joseph Maïla**, Professor of Geopolitics, mediation and international relations at ESSEC, former Rector of the Institut Catholique de Paris

**Patrick Messerlin**, Professor Emeritus at Sciences Po, Director of the World Economy Group at Sciences Po

**Anne-Thida Norodom**, Professor of public law, Paris Descartes University

**Georges-Henri Soutou**, Professor Emeritus of Contemporary History at University of Paris 4, Member of the Académie des sciences morales et politiques

**Justin Vaïsse**, Director of the Center of Analysis, Foresight, and Strategy (CAPS), Ministry of Europe and Foreign Affairs



## Transversal Approach

## *REGIONAL PROGRAMMES*

### EUROPE

- STUDY COMMITTEE ON FRENCH-GERMAN RELATIONS (CERFA)
- FRENCH-AUSTRIAN CENTER FOR RAPPROCHEMENT IN EUROPE (FAC)

### RUSSIA/NIS CENTER

### CENTER FOR ASIAN STUDIES

### NORTH AFRICA/MIDDLE EAST/MEDITERRANEAN

- CONTEMPORARY TURKEY
- MIDDLE EAST
- IFRI – OCP POLICY CENTER PARTNERSHIP

### AFRICAN STUDIES CENTER

### NORTH AMERICA PROGRAM

## *TOPICAL PROGRAMMES*

### SECURITY STUDIES CENTER/DEFENSE RESEARCH UNIT (LRD)

### CENTER FOR ENERGY

### CENTER FOR MIGRATION AND CITIZENSHIP



# REGIONAL PROGRAMMES

## EUROPE

### *Study Committee for Franco- German Relations (Cerfa)*



CREATED IN 1954 THROUGH AN INTERGOVERNMENTAL AGREEMENT BETWEEN THE FEDERAL REPUBLIC OF GERMANY AND FRANCE, THE STUDY COMMITTEE FOR FRANCO-GERMAN RELATIONS (CERFA) IS TODAY ONE OF THE OLDEST BILATERAL ORGANIZATIONS SHARED BY THE TWO COUNTRIES.

ITS MAIN OBJECTIVES ARE TO:

- CONTRIBUTE TO A BETTER UNDERSTANDING OF THE TWO COUNTRIES' POLITICAL, SOCIAL, AND ECONOMIC APPROACHES;
- ANALYSE THE CONSTANTLY EVOLVING FRANCO-GERMAN RELATIONSHIP IN THE EUROPEAN UNION (EU).

#### TEAM

**Hans Stark**, Secretary General of Cerfa, University Professor

*Areas of expertise:* Contemporary Germany (domestic and foreign policy), Franco-German relations (security problems, European construction), and European integration (history, foreign policy and common security)

**Barbara Kunz**, Research Fellow

*Areas of expertise:* Contemporary Germany, Franco-German relations, German foreign and security policy, France and Germany in NATO and the CSDP, the Weimar triangle and Neighbourhood policy in the East, security policies of Nordic states, questions of security in the Baltic sea region, representative of Ifri at the OSCE Network of Think Tanks and Academic Institutions

**Katja Borck**, Project Manager, "Dialogue d'avenir franco-allemand"

**Catherine Naiker**, Assistant

## DIGITAL PUBLICATIONS

### Policy Papers

#### *Notes du Cerfa*

**Five theses on the "refugee crisis" in Germany**, *Nele Wissmann*, n° 142, May 2018.

**Dual system of professional training: keystone of made in Germany?**, *Gerhard Bosch*, n° 143, July 2018.

**Between political crisis and European recovery attempt: German interrogations**, *Hans Stark*, n° 144, September 2018.

**Digital Transformation of industry: the Franco-German stakes**, *Dorothee Kohler, Jean Weisz*, n° 145, December 2018.

#### *Visions franco-allemandes*

**Beyond 'pro' and 'anti' Putin: Debating Russia Policies in France and Germany**, *Barbara Kunz*, n° 28, January 2018.

**From Meseberg to Nowhere? A Franco-German Impetus for the Eurozone**, *Eileen Keller*, n° 29, November 2018.

### Editorials

**For a Franco-German initiative for young people in Europe**, *Franco-German Reflection Group*, February 2018.

**Towards a new Elysée treaty: more substantial Franco-German cooperation in the service of Europe**, *Franco-German Reflection Group*, April 2018.

### Contributions and articles outside of Ifri

**The end of the "culture of restraint"? Foreign policy of Germany under the Merkel III government**, *Hans Stark*, *Allemagne d'aujourd'hui*, n° 222, January 2018.

**Germany: revolt of the ballot boxes**, *Hans Stark*, *Alternatives économiques*, n° 113, January 2018.

**Is the Republic of Berlin imploding?**, *Hans Stark*, *Analyse Opinion Critique Media*, March 2018.

**European foreign policy in 2027: preparing for the unexpected**, *Dialogue d'avenir franco-allemand*, March 2018.

**Washington should help Europe achieve 'Strategic Autonomy', not fight it**, *Barbara Kunz, Ronja Kempin*, *War On The Rocks*, April 2018.

**The Three Dimensions of Europe's Defence Debate**, *Barbara Kunz*, *GMF Policy Brief*, June 2018.

**Den Deutsch-Französischen Verteidigungs- und Sicherheitsrat erneuern**, *Barbara Kunz*, *SWP "Kurz gesagt"*, June 2018.

**The Real Roots of Germany's Defence Spending Problem**, *Barbara Kunz*, *War on The Rocks*, July 2018.

**A French View: Oil and Water**, *Barbara Kunz*, *DGAP Berlin Policy Journal*, August 2018.

**The Franco-German relationship in default**, *Hans Stark, Xavier Pacreau*, *Annuaire français des relations internationales*, September 2018.

**The Wider Context: Germany's Baltic Engagement, the "Munich Consensus" and the Future of European Security**, *Barbara Kunz*, *Perceptions of Germany in the Security of the Baltic Sea Region*, October 2018.

**Fifty years after May 68 – where is the left in France and Germany?**, *Hans Stark, Dominique David*, *Allemagne d'aujourd'hui*, n° 226, December 2018.

**Franco-German difficulties**, *Hans Stark, Jérôme Vaillant*, *Allemagne d'aujourd'hui*, n° 226, December 2018.

**The Franco-German partnership – still an indispensable motor in a Europe in crisis, *Hans Stark*, La Lettre Diplomatique, n° 124, December 2018.**

## DEBATES

### **23 January - FRANCE, GERMANY, AND THE QUEST FOR EUROPEAN STRATEGIC AUTONOMY. FRANCO-GERMAN DEFENCE COOPERATION IN A NEW ERA, Brussels**

In partnership with the SWP

With Representative of the State of Rhineland-Palatinate to the EU; *Barbara Kunz*, Research Fellow, Ifri; *Ronja Kempin*, Senior Fellow, SWP; *Camille Grand*, Assistant Secretary General for Defence Investment NATO; *Sven Biscop*, Director, Egmont, Brussels

### **15 February - RELAUNCHING FRANCO-GERMAN COOPERATION WITH A NEW BILATERAL TREATY?**

*Groupe de réflexion franco-allemand*

In partnership with the Genshagen Foundation

### **28 February - PRESENTATION OF THE “FRANCE, GERMANY, AND THE QUEST FOR EUROPEAN STRATEGIC AUTONOMY” REPORT, Berlin**

In partnership with the SWP

With *Anne-Marie Descôtes*, French Ambassador to Germany; *Bettina Cadenbach*, Head of security policy, Federal Ministry of Foreign Affairs; *Barbara Kunz*, Research Fellow, Cerfa, Ifri; *Ronja Kempin*, Research Fellow, SWP

### **26 March - ELECTED TO LAST? CHALLENGES AND RISKS FOR THE NEW MERKEL GOVERNMENT**

With *Ulrich Eith*, Professor, University of Fribourg, Director of the Institute for Political Education at Baden-Württemberg; *Hans Stark*, Secretary General, Cerfa, Professor at University of Paris - Sorbonne

Presided by: *Barbara Kunz*, Research Fellow, Cerfa, Ifri

### **20-22 April - DIALOGUE D’AVENIR FRANCO-ALLEMAND – 1<sup>ST</sup> SEMINAR, Freiburg im Breisgau**

In partnership with the Robert Bosch Foundation and the DGAP

With *Johannes Hillje*, policy and communications consultant; *Baptiste Enaud* and *Ariane Forgues*, Founders of the Des Europe and Des Hommes project; *Vera Rudolph*, Arte Adviser for the SWR, winner of the Franco-German Journalism Prize 2017; *Christine Pütz*, European Union Department, Heinrich Böll Foundation, Berlin

### **16 May - THE DUAL TRAINING SYSTEM IN GERMANY: MIRACLE CURE FOR COMBATTING YOUTH UNEMPLOYMENT?**

With *Gerhard Bosch*, Professor, sociology and specialist in youth employment policy, University of Duisburg; *Margarete Riegler-Poyet*, Head of Training, Franco-German Chamber of Commerce and Industry (CFACI), Paris

Presided by: *Hans Stark*, Secretary General, Cerfa, Ifri and Professor of German Civilisation at Sorbonne University

### **22 May - SEMINAR FOR THE DIPLOMATIC AND CONSULARY INSTITUTE OF THE MINISTRY OF EUROPE AND FOREIGN AFFAIRS**

With *Thomas Gomart*, Director, Ifri; *Eileen Keller*, Research Fellow, Franco-German Institute of Ludwigsburg; *Barbara Kunz*, Research Fellow, Study Committee on French-German Relations (Cerfa), Ifri; *Nele Wissmann*, Associate Research Fellow, Cerfa, Ifri; *Michel Drain*, Associate Research Fellow, Cerfa, Ifri

Presided by: *Hans Stark*, Secretary General, Cerfa, Ifri and Professor of German Civilisation at Sorbonne University

### **31 May-2 June - DIALOGUE D’AVENIR FRANCO-ALLEMAND – 2<sup>ND</sup> SEMINAR, Stockholm**

In partnership with the Robert Bosch Foundation, the DGAP and the Global Utmaning

With *Alexander Crawford*, Acting CEO, Global Utmaning, Stockholm; *Ulf Dahlsten*, Chair of Global Utmaning's Social Economics Council, Research Associate at LSE, former Secretary of State in the government of Olof Palme, Stockholm; *Mikolaj Norek*, Entrepreneur, Managing Director of the Forum for Innovation Management at the Karl-Adam Bonnier Foundation, Stockholm

### **25 June - PRO-EUROPEAN, REFORMIST, JUPITER: COMPARING FRANCO-GERMAN PERSPECTIVES ON EMMANUEL MACRON, Goethe Institute, Paris**

In partnership with the Goethe Institute, Paris

With *Barbara Honrath*, Director, Goethe Institute, Paris; *Barbara Kunz*, Research Fellow, Cerfa, Ifri; *Jean-Dominique Merchet*, Editorialist, *L'Opinion*; *Michaela Wiegel*, Correspondent of the Frankfurter Allgemeine Zeitung

Chair: *Barbara Kostolnik*, Radio Correspondent, ARD, Paris



### **11-13 October - DIALOGUE D'AVENIR FRANCO-ALLEMAND – 3<sup>RD</sup> SEMINAR, Saint-Ouen**

In partnership with the Robert Bosch Foundation and the DGAP

With *Sabine Thillaye*, President of the European Affairs Commission, French National Assembly, Representative of Indre-et-Loire, LaREM; *Jacques Beltran*, Special Adviser to the President on the Ile-de-France region, Head of European and International Affairs, Paris; *Bettina König*, Member of the Abgeordnetenhaus of Berlin, Social Democrats/SPD; *Alain Lamassoure*, Member of European Parliament, PPE, former Delegate Minister for European Affairs, Paris/Brussels

### **12 November - IS THERE AN “ANTI 68” IN THE CURRENT POLITICAL DEBATE? COMPARING FRANCO-GERMAN PERSPECTIVES, Institut Goethe, Paris**

In partnership with the Goethe Institute in Paris

With *Barbara Honrath*, Director, Goethe Institute Paris; *Barbara Kunz*, Research Fellow, Cerfa, Ifri; *Boris Gobille*, Political Scientist, Ecole Normale Supérieure, Lyon; *Armin Nassehi*, Sociologist, University of Munich  
Chair: *Claire Demesamy*, Political Scientist, Deutsche Gesellschaft für Auswärtige Politik, Berlin

### **13 November - MIGRATION POLICY AND ITS SOCIO-POLITICAL CONSEQUENCES IN GERMANY, FRANCE, AND EUROPE, Genshagen**

*Groupe de réflexion franco-allemand*

In partnership with the Genshagen Foundation

### **5 December - EUROPE FACING “BELT AND ROAD”**

In collaboration with the Center for Asian Studies, Ifri, and the Friedrich Ebert Stiftung Foundation (FES) in Berlin

Issues addressed: “Belt and Road”: a new form of Chinese-style globalisation?; Belt and Road: what stakes for France and Germany? Comparative analysis of national perceptions; Belt and Road: what stakes for Europe?; A common agenda for European relations with China?

With *Stefan Dehnert*, Director, Friedrich Ebert Stiftung Paris, *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Hans Stark*, Secretary General, Study Committee on French-German Relations (Cerfa), Ifri; *Alice Ekman*, Research Fellow, Head of China studies, Center for Asian Studies, Ifri; *Metin Hakverdi*, Parliamentarian, vice-Spokesperson of the Parliamentary group of the SPD on European affairs, Member of the Commission on European affairs; *Nadine Godehardt*, SWP Asia Research Group; *Eric-André Martin*, Special Adviser to the Director, Ifri; *Dirk Bergrath*, Director of the Europe department, IG Metall; *Benjamin Frugier*, Executive Director, Business Development and Projects Department, Federation of Mechanical; *Rudolf Fürst*, Head Centre for EU-Asia relations, International Relations Institute of Prague; *George N. Tzogopoulos*, Head of research, Centre international de formation européenne (CIFE)

### **6 December - WHAT REFORMS FOR THE EUROZONE? FRANCO-GERMAN IMPULSES, Brussels**

With *Eric André Martin*, Special Adviser to the Director and Adviser on Europe, Ifri; *Vincent Aussilloux*, Economist, Economy-Finances Department Chief, France Stratégie, Paris; *Eileen Keller*, Political Scientist, Economic Policy Consultant, Franco-German Institute (dfi), Ludwigsburg

Chair: *Sandra Parthie*, Head of Brussels Liaison Office, German Economic Institute (IW Köln), Brussels

### **19 December - FRANCE AND GERMANY FACING ANTISEMITISM**

Issues addressed: What are the sources of antisemitism in France and Germany? What are its vectors?; How can the efficiency of the fight against antisemitism be reinforced?

With *Frédéric Potier*, Prefect, Interministerial Delegate to Combat Racism, Anti-Semitism and Anti-LGBT Hate (Dilcrah); *Hans Stark*, Secretary General, Study Committee on French-German Relations (Cerfa), Ifri; *Jérémy Peltier*, Director of Studies, Jean-Jaurès Foundation; *Julia Bernstein*, Professor, Frankfurt University of applied studies; *Samuel Ghiles-Meilhac*, Sociologist, Ministry of Higher Education; *Simone Rodan-Benzaquen*, Director of the American Jewish Committee (AJC) Europe; *Deidre Berger*, Director of the American Jewish Committee (AJC) Berlin; *Iannis Roder*, Director of the Education Observatory, Jean-Jaurès Foundation, head of training at the Holocaust Memorial; *Marc Hecker*, Research Fellow, Security Studies Center (CES), Ifri; *Felix Klein*, Antisemitism Ombudsman

# *French-Austrian Center for Rapprochement in Europe (CFA)*



THE FRENCH-AUSTRIAN CENTRE FOR RAPPROCHEMENT IN EUROPE (FAC) IS AN INTERGOVERNMENTAL ORGANIZATION CREATED IN 1978 FOR THE PURPOSE OF WORKING TOWARDS THE CONSOLIDATION OF FRENCH-AUSTRIAN RELATIONS. THE FAC FOCUSES ITS ACTIVITIES ON PROBLEMS RELATED TO EU EXPANSION IN CENTRAL AND EASTERN EUROPE, AND TO HELPING DEVELOP PUBLIC AND PRIVATE DIALOGUES BETWEEN EUROPEAN COUNTRIES ON THE FUTURE OF EUROPEAN INSTITUTIONS AND THE CONTINENTAL ARCHITECTURE.



## TEAM

**Dominique David**, President

**Wolfgang Wosolsobe**, Secretary General

**Peter Jankowitsch**, former Secretary General, Member of the Board of Directors

**Florent Marciacq**, Officer

**Magda Stumvoll**, Project Manager

**Dominique Letourneur**, Adviser

## BOOK

**Brücken Zu Europa/Un trait d'union en Europe**, *Florent Marciacq*, Vienna, Edition Steinbauer, March 2018 (Preface by Thierry de Montbrial and Peter Jankowitsch).

## DEBATES

### **27 March - PROGRESS TOWARDS A COMMON EU-DEFENCE POLICY?**

Chair: *Dominique David*, Adviser to the Executive Chairman, Ifri, President, FAC

With General *Wolfgang Wosolsobe*, Secretary General, Austro-French Centre for Rapprochement in Europe (FAC); Colonel *Frédéric Pesme*, Deputy at the Euroatlantic Division at the French Armed Forces

#### **4 April - MEETING WITH NIKOLA DIMITROV, MINISTER OF FOREIGN AFFAIRS OF NORTH MACEDONIA**

Chair: *Dominique David*, Adviser to the Executive Chairman, Ifri, President, FAC

#### **23 May - FORUM DIALOGUE DE MINSK - EUROPE DE L'EST: EN RECHERCHE DE SÉCURITÉ POUR TOUS, Minsk**

Opening speakers: *Yauheni Preiherman*, Head, Minsk Dialogue Track-II Initiative; *Wolfgang Sender*, Belarus Country Director, Konrad Adenauer Foundation, Germany; *Vladimir Makei*, Minister of Foreign Affairs of Belarus

With *Sergey Glaziev*, Adviser to the Russian President, Russia; *Erkki Tuomioja*, Member of the Parliament of Finland; Minister of Foreign Affairs of Finland (2000-2007; 2011-2015), Finland; *Alexandre Guessel*, Director of Political Affairs, Council of Europe; *Thomas Graham*, Managing Director, Kissinger Associates, USA; *Sun Zhuangzhi*, Director, Institute of Russian, Eastern European and Central Asian Studies, Chinese Academy of Social Sciences, China; *Hannes Swoboda*, Director, International Institute for Peace; former Member of the European Parliament, Austria; *Jovan Kovačić*, President, East-West Bridge, Serbia; *Oleg Kravchenko*, Deputy Minister of Foreign Affairs of Belarus; *Volodymyr Khandogiyi*, President, Ukrainian Foreign Policy Association; acting Minister of Foreign Affairs of Ukraine (2009), Ukraine; *Vladislav Kulminski*, Executive Director, Institute for Strategic Initiatives and former Political Adviser to the Prime Minister of Moldova, Moldova; *Gwendolyn Sasse*, Director, Center for East European and International Studies (ZOIS), Germany; *Vyacheslav Kholodkov*, Head, Center for the Near Abroad Studies, Russian Institute for Strategic Studies, Russia; *Eugene Rumer*, Director and Senior Fellow, Russia and Eurasia Programme, Carnegie Endowment for International Peace, USA; *Dirk Schuebel*, Head of Division, Eastern Partnership Bilateral, European External Action Service; *Timur Onica*, Programme Officer East, European Endowment for Democracy, Belgium-Moldova; *Andrey Devyatkov*, Senior Research Fellow, Institute of Economy, Russian Academy of Sciences, Russia; *Tony van der Togt*, Senior Research Fellow, Clingendael Netherlands Institute of International Relations, Netherlands; *Eugene Chausovsky*, Senior Eurasia Analyst, Stratfor, USA; *Jörg Radeke*, Managing Economist, Berlin Economics, Germany; *Elena Korosteleva*, Professor of International Politics, Director of the Global Europe Centre, University of Kent, UK; *Hanna Shelest*, Editor-in-Chief, Ukraine Analytica, Ukraine; *Sergey Markedonov*, Associate Professor, Russian State University for the Humanities; *Jana Kobzova*, Policy Director, Rasmussen Global, Slovakia; *Andrew Wilson*, Senior Policy Fellow, European Council on Foreign Relations, UK; *Vladimir Socor*, Senior Fellow, Jamestown Foundation, USA; *Balázs Jarábik*, Nonresident Scholar, Russia and Eurasia Programme, Carnegie Endowment for International Peace, Slovakia; *Sir Roderic Lyne*, Adviser, Russia and Eurasia Programme, Chatham House, UK and Ambassador to Russia (2000-2004), UK; *Alexander Iskandaryan*, Director, Caucasus Institute, Armenia; *Andrey Sushentsov*, Head, Analytical Agency "Foreign Policy"; Programme Director, Valdai Discussion Club, Russia; *Valbona Zeneli*, Director of the Black Sea and Eurasia Program, College of International and Security Studies at the George C. Marshall European Center, Germany-Albania; *Paul Révay*, Member of the Board of Trustees, "Friends of Europe" (Belgium), France; *Tatiana Romanova*, Associate Professor, Jean Monnet Chair, School of International Relations, St. Petersburg University, Russia; *Alexander Lukashenko*, President of the Republic of Belarus; *Thomas Greminger*, Secretary General, Organisation for Security and Cooperation in Europe; *James Appathurai*, Deputy Assistant Secretary General for Political Affairs and Security Policy, NATO; *Nikolai Bordyuzha*, Secretary General, Collective Security Treaty Organisation (2003-2017), Russia; *Maira Mora*, Director General, Council of the Baltic Sea States; *Christine Muttonen*, President of the Parliamentary Assembly, Organisation for Security and Cooperation in Europe (2016-2017), Austria; *Munira Shahidi*, Professor, Tajik National University, Tajikistan; *Li Qinggong*, Director, Centre for National Security, Eurasian System Science Research Association, China; *Anar Valiyev*, Associate Professor, ADA University, Azerbaijan; *Trine Flockhart*, Professor, University of Southern Denmark, Denmark; *Suren Sargsyan*, Co-founder, International and Comparative Law Centre of Armenia and former Adviser to the Prime Minister of Armenia; *Eugene Chausovsky*, Senior Eurasia Analyst, Stratfor, USA; *Joris Voorhoeve*, Chair, Netherlands Advisory Commission on Peace and Security AIV and Minister of Defence of the Netherlands (1994-1998), Netherlands; *Ivan Antonovich*, Minister of Foreign Affairs of Belarus (1997-1998), Belarus; *Tinatin Khidasheli*, Minister of Defence of Georgia (2015-2016), Georgia; *Andrey Zagorskiy*, Head of Department of Arms Control and Conflict Resolution Studies, Institute of World Economy and International Relations and Professor, MGIMO-University, Russia; *Bruce McClintock*, CEO, Zenith Advisors Group; policy analyst, RAND Corporation and former defense attaché in the US Embassy in Russia, USA; *Dzianis Melyantsou*, Belarus's Foreign Policy Programme Coordinator, Minsk Dialogue Track-II Initiative; *Sir Adam Thomson*, Director, European Leadership Network; UK Permanent Representative to NATO (2014-2016), UK; *Samuel Charap*, Senior Political Scientist, RAND Corporation, USA; *Sergey Markedonov*, Associate Professor, Russian State University for the Humanities and Expert, Russian International Affairs Council, Russia; *Volodymyr Fesenko*, Chairman of Board, Penta Center, Ukraine; *Reinhard Krumm*, Head of Office, FES Regional Office for Cooperation and Peace in Europe, Germany

#### **21 June - THE FUTURE OF THE EUROPEAN UNION, Vienna**

Issues addressed: Europe as protector - security and migration; EU defence, enlargement, and foreign policy; Competition, solidarity, subsidiarity

Opening speakers: *Ewald Nowotny*, Governor of the National Austrian Bank; *Sebastian Kurz* (video message), Chancellor of the Republic of Austria; *Alexander Van der Bellen* (video message), President of the Republic of Austria  
With *Karin Kneissl*, Minister of Europe, Integration, and Foreign Affairs; *Gernot Blümel*, Minister of the European Union, Art, Culture, and Media; *Nathalie Loiseau*, Minister of European Affairs; *Fabrice Leggeri*, Director of the European Border and Coast Guard Agency (Frontex); *Michael Spindelegger*, Director General of the International



Center for Migration Policy Development; *Ferdinando Nelli Feroci*, President of the Istituto Affari Internazionali; *Wolfgang Wosolsobe*, Secretary General, Austro-French Centre for Rapprochement in Europe (FAC); *Michael Karnitschnig*, Cabinet Chief of the European Commission of Johannes Hahn; *Wolfgang Katzian*, President of the Austrian Union Federation; *Harald Mahrer*, President of the Austrian Federal Economic Chamber; *Pierre Beck*, Executive Director of the Central Bank of Luxembourg; *Ewald Nowotny*, Governor of the Austrian National Bank

### **3-4 July - THE WESTERN BALKANS AND THE EUROPEAN UNION MOVING? IN THE RIGHT DIRECTION?, Brussels**

Issues addressed: Why now enlargement in the Western Balkans is good - or bad - for the EU?; Four years of “real additional progress”: The contribution of the Berlin process to EU enlargement; Re-thinking European integration beyond the current approach to enlargement; The Western Balkans on the European agenda between the Sibiu European Council, Brexit and European elections

With: *Myriam Ferran*, Director for Strategy and Turkey, European Commission (DG NEAR), Brussels; *Vladimir Medak*, President, Research Forum of the European Movement in Serbia, Belgrade; *Goran Svilanovic*, Secretary General, Regional Cooperation Council, Brussels; *Loïc Trégourès*, Lecturer, Catholic University of Paris; *Klaus Wölfer*, Director South East Europe, Austrian Ministry of Integration, Europe and Foreign Affairs, Vienna; *Wolfgang Wosolsobe*, Secretary General, Austro-French Center for Rapprochement in Europe, Vienna; *Alexander Kmentt*, Ambassador, Permanent Representative to the Political and Security Committee, Permanent Representation of Austria to the European Union, Brussels; *Tobias Flessenkemper*, Senior Fellow and Balkans Project Director, Centre international de formation européenne, Berlin/Nice; *Ardian Haçkaj*, Director of Shtetiweb.org, Research Director, Cooperation and Development Institute, Tirana; *Fisnik Korencia*, Executive Director, Group for Legal and Political Studies, Pristina; *Milena Lazarevic*, Programme Director, European Policy Centre, Belgrade; *Thomas Mayr-Harting*, Managing Director Europe and Central Asia, European External Action Service, Brussels; *Florent Marciacq*, Deputy Secretary General and Research Fellow, Austro-French Center for Rapprochement in Europe, Vienna; *Fikret Causevic*, Professor, School of Economics and Business, University of Sarajevo; *Simonida Kacarska*, Director, European Policy Institute, Skopje; *Aleksandar Kovacevic*, Independent Energy Policy Consultant, Belgrade; *Dušan Reljic*, Head of Office, German Institute for International and Security Affairs, Brussels; *Rosa Balfour*, Senior Fellow, Europe Program, The German Marshall Fund of the U.S., Brussels; *Spyros Economides*, Associate Professor of International Relations and European Politics, European Institute, London School of Economics and Political Science, London; *Christophe Hillion*, Research Professor, Norwegian Institute of International Affairs, Oslo; *Miruna Troncota*, Lecturer and Researcher, National School of Political Science and Public Administration, Bucharest

# RUSSIA

## *Russia/New Independent States Center*



BOTH RUSSIA AND THE NEWLY INDEPENDENT STATES (NIS) SHOW ALL THE CHARACTERISTICS OF AREAS MARKED BY STRONG POTENTIAL AND CHRONIC INSTABILITY. AN INCONTROVERTIBLE ENERGY PARTNER WITH A PROMISING MARKET, RUSSIA IS PLAGUED BY INTERNAL CONFLICTS AND REMAINS DIFFICULT TO PENETRATE. BECAUSE OF ITS INTERNATIONAL STATUS AND POWER POLITICS, IT IS AN EMERGING COUNTRY UNLIKE ANY OTHER. THE REGION IS DISTINGUISHED BY ITS EXTREME HETEROGENEITY, AND THE INTERVENING DEVELOPMENTS THAT HAVE ALTERED THE RELATIONS THAT EACH COUNTRY MAINTAINS WITH MOSCOW AND OTHER EXTERNAL PLAYERS. THE RUSSIA/NIS CENTER WAS CREATED IN 2004 WITH THREE MAIN OBJECTIVES: TO ANTICIPATE CHANGES IN THE REGION, PROVIDE EXPERTISE, AND HELP IN DECISION-MAKING.

### TEAM

**Tatiana Kastouéva-Jean**, Director

*Areas of expertise:* Russian and Ukrainian domestic and foreign policies, political and security issues of the post-Soviet space.

**Julien Nocetti**, Research Fellow

*Areas of expertise:* Russian policy in the Middle East, politics and economics of the Internet in Russia, global Internet governance, artificial intelligence geopolitics, and cyber-security.

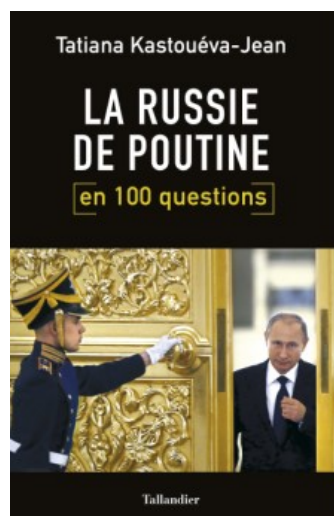
**Maxime Audinet**, Research Fellow

*Areas of expertise:* soft power, Russian influence and public diplomacy (international media, cultural diplomacy).

**Anne Souin**, Project Manager

### BOOK

Putin's Russia in 100 questions, *Tatiana Kastouéva-Jean*, Tallandier, January 2018.



## DIGITAL PUBLICATIONS

### Reports

#### *Russie. NIS. Reports*

**Russo-British Relations in the Age of Brexit**, *Richard Sakwa*, n° 22, February 2018.

**Russia's Afghan Policy in the Regional and Russia-West Contexts**, *Ekaterina Stepanova*, n° 23, May 2018.

**Making Sense of Russia's Policy in Afghanistan**, *Stephen Blank*, *Younkyoo Kim*, n° 24, September 2018.

### Policy papers

#### *Russie. NIS. Visions*

**Putinism: A Praetorian System?**, *Jean-Robert Raviot*, n° 106, March 2018.

**From Chechnya to Syria: The Evolution of Russia's Counter-Terrorist Policy**, *Pavel Baev*, n° 107, April 2018.

**Chutzpah and Realism: Vladimir Putin and the Making of Russian Foreign Policy**, *Bobo Lo*, n° 108, June 2018.

**Moscow's Syria Campaign: Russian Lessons for the Art of Strategy**, *Dmitry (Dima) Adamsky*, n° 109, July 2018.

**Moldova Between Russia and the West: Internal Divisions behind the Commitment to European Integration**, *Ernest Vardanean*, n° 110, August 2018.

**Northern Europe's Strategic Challenge from Russia: What Political and Military Responses?**, *Barbara Kunz*, n° 111, October 2018.

**China's Ambitions in Eastern Europe and the South Caucasus**, *Nadège Rolland*, n° 112, December 2018.

### Contributions and articles outside of Ifri

**Russian Cyber Power**, *Julien Nocetti*, in A. Tsygankov (ed.), *Routledge Handbook of Russian Foreign Policy*, London, Routledge, March 2018.

**Control by Law: Russian Authorities and the Internet**, *Julien Nocetti*, in S. Taillat, A. Cattaruzza, T. Danet (ed.), *La Cyberdéfense. Politique de l'espace numérique*, Armand Colin, June 2018.



**Competitive Public Diplomacy in the Ukrainian Crisis. The Case of RT and Ukraine Today**, *Maxime Audinet*, Revue d'études comparatives Est-Ouest, vol. 49, n° 2, June 2018.

**Institutional Approach of Russian Soft Power**, *Maxime Audinet*, in Arnaud Dubien (ed.), *Regards de l'Observatoire franco-russe 2018*, Moscow, NVM, November 2018.

## DEBATES

### 16 January - LUNCH WITH ANDREI SOLDATOV AND IRINA BOROCHAN

With *Andrei Soldatov*, Founder and Editor-in-Chief of the website *agentura.ru*; *Irina Borogan*, Founder and Deputy Editor-in-Chief of *agentura.ru*

Chair: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

### 29 January - THE RUSSIAN ECONOMY: AN IMPOSSIBLE REFORM?

With *Sergey Guriev*, Chief Economist of the European Bank for Reconstruction and Development (EBRD)

Speaker: *Julien Vercueil*, Doctor in Economic Sciences, Lecturer at the University of Languages and Civilizations (INALCO)

Chair: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

### 15 February - THE FOURTH TERM OF VLADIMIR PUTIN: A LONG TRANQUIL RIVER? THE STAKES OF THE MARCH 2018 PRESIDENTIAL ELECTIONS

With *Vladimir Ryjkov*, Former Parliamentarian, politician affiliated with The Other Russia coalition; *Dmitri Orechkine*, independent Political Scientist; *Serguey Chpilkine*, Expert in electoral technology

Chair: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

### 12 March - UKRAINE, ONE STEP FORWARD, TWO STEPS BACK?

With *Vadim Omelchenko*, President of the Gorchenin Institute, Kiev

Speaker: *Sophie Lambroschini*, Associate Research Fellow at the Marc Bloch Centre, Berlin

Chair: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

### 22 March - THE FOURTH TERM OF V. PUTIN: A STORY WRITTEN IN ADVANCE?

With *Olga Kryshchanovskaya*, Director General, Kryshchanovskaya Laboratories

Speaker: *Françoise Thom*, Lecturer, University of Paris IV

Chair: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

### 5 April - THE INTERVENTION OF RUSSIA IN SYRIA: WHAT UPDATES?

With *Dima Adamsky*, Professor-Researcher specialising in strategic and nuclear issues at the IDC Herzliya

Speaker: *Corentin Brustlein*, Director, Security Studies Center, Ifri

Chair: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

### 1<sup>st</sup> June - LUNCH WITH ALEXEI MAKARKINE

With *Alexei Makarkine*, vice-President of the Center for Political Technology

Chair: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

### 7 June - BETWEEN WAR AND DIPLOMACY: PERSPECTIVES OF RUSSIA IN THE MIDDLE EAST

With *Iouri Barmine*, Strategic Risk Consultant, specialist on Russian policy in the Middle East, expert Adviser to the Russian International Affairs Council (RIAC)

Speaker: *Julien Nocetti*, Research Fellow, Russia/NIS Center, Ifri

Chair: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

### 20 September - RUSSIAN-AMERICAN RELATIONS UNDER THE TRUMP PRESIDENCY: THE IMPOSSIBLE RESET?

With *Michael Carpenter*, Senior Director, Penn Biden Center for Diplomacy and Global Engagement, Associate Research Fellow at the Atlantic Council

Speaker: *Laurence Nardon*, Head, North America Program, Ifri

Chair: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

#### **4 October - BELARUS: A BUFFER STATE SEEKING AUTONOMY?**

With *Andrei Porotnikov*, Founder and Director of Belarus Security Blog

Speaker: *Ioulia Shukan*, Lecturer in Slavic Studies University of Paris Nanterre, Research Fellow at the Institut des Sciences sociales du politique

Chair: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

#### **29 November - RUSSIAN POWER, TOOLS, AND DILEMMAS**

Issues addressed: Domestic and economic policy: maintaining the status quo or preparing for the future? Vectors and channels of influence; Crises: grounds for affirming Russian power?; The post-Soviet space and Russia: impossible detachment?

Opening speakers: *Thomas Gomart*, Director, Ifri; *Alice Guitton*, Director, DGRIS, Ministry of Armed Forces

With *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri, Paris; *Agathe Demarais*, Director for Europe, The Economist Intelligence Unit, London; *Tomas MalmLöf*, Senior Analyst, Swedish Defence Research Agency (FOI), Stockholm; *Ekaterina Schulmann*, Associate Professor at the Russian Presidential Academy of National Economy and Public Administration (RANEPA), Moscow; *Bobo Lo*, Associate Research Fellow, Russia/NIS Center, Ifri; *Ivan Safrantchouk*, Associate Professor in the International Politics department of Moscow State Institute of International Relations (MGIMO University); *Andrei Soldatov*, Co-Founder and Editor-in-chief, Agentura.ru, Moscow; *Dima Adamsky*, Associate Professor Lauder School of Government, Diplomacy and Strategy, IDC Herzliya, Tel Aviv; *Pavel Baev*, Research Fellow at the Peace Research Institute (PRIO), Oslo, Associate Research Fellow, Russia/NIS Center, Ifri; *Maxim Soutchkov*, Editor of the Russia-Middle East newsletter of the Al-Monitor website, Research Fellow and Associate Professor at the Moscow State Institute of International Relations, Consultant, Russian International Affairs Council (RIAC) and Valdai Decision Club, Moscow; *Artiom Loukine*, Associate Professor and Deputy Director for Research at the Institute of Oriental Studies - School of Regional and International Studies, Far Eastern Federal University, Vladivostok; *Arnaud Kalika*, Head of Security, Compliance, and Strategic Intelligence, Meridiam, Paris; *Régis Genté*, Journalist and Consultant, Tbilisi; *Dominique Arel*, Associate Professor, Ukrainian Studies Chair, University of Ottawa; *Mikayel Zolyan*, Associate Professor at the Yerevan Brusov State University of Languages and Social Sciences, Yerevan; *Andrej Krickovic*, Associate Professor in the Global Economy and International Relations department, Higher School of Economics, Moscow; *Michel Eltchaninoff*, Philosopher and Author, Editor-in-Chief of Philosophie Magazine

# ASIA

## Center for Asian Studies



THE EMERGENCE OF EASTERN AND SOUTHERN ASIA ON THE INTERNATIONAL SCENE HAS INTENSIFIED THE COMPLEX ECONOMIC, POLITICAL AND SECURITY ISSUES THAT THE VAST REGION FACES. THROUGH ITS RESEARCH, PARTNERSHIPS WITH IMPORTANT INTERNATIONAL RESEARCH CENTERS, AND THE EVENTS ORGANISED THROUGH COLLABORATION AND SYNERGY WITH OTHER IFRI RESEARCH PROGRAMS, THE IFRI CENTER FOR ASIAN STUDIES AIMS TO OFFER IN-DEPTH INSIGHT AND ANALYSIS, INPUT IN DECISION-MAKING, AND A FORUM FOR DIALOGUE ON CRUCIAL ISSUES.

### TEAM

**Françoise Nicolas**, Director

*Area of expertise:* Economic integration of Asia Pacific, commercial and investment dynamics

**Céline Pajon**, Research Fellow, Head of Japan research

*Area of expertise:* Japanese foreign and defense policy, Indo-Pacific geostrategy

**John Seaman**, Research Fellow

*Area of expertise:* China, energy issues, geoeconomic dynamics

**Alice Ekman**, Research Fellow, Head of China research

*Area of expertise:* Domestic and foreign policies of China, Taiwan, and the Korean peninsula

### BOOKS

Books published in partnership with or outside of Ifri

**China in the world**, Alice Ekman, CNRS, February 2018.

**The West facing the rebirth of China. Economic, geopolitical and cultural challenges**, Claude Meyer, Odile Jacob, May 2018.

**Strategic Asia, from India to the Pacific**, Céline Pajon, Benoît de Tréglodé (ed.), Revue Défense Nationale, July 2018.



Claude Meyer

**L'OCCIDENT  
face à la renaissance  
de LA CHINE**

Défis économiques,  
géopolitiques et culturels



Odile  
Jacob

## DIGITAL PUBLICATIONS

### Reports

**France facing the Chinese New Silk Roads**, *Alice Ekman (ed.), John Seaman, Céline Pajon, Françoise Nicolas, Isabelle Saint-Mézard, Sophie Boisseau du Rocher, Tatiana Kastouéva-Jean*, October 2018.

### Policy Papers

#### *Asie. Visions*

**Papua New Guinea: Continuing to Muddle Through**, *Jenny Hayward-Jones*, n° 97, January 2018.

**Renewable Energy in India: Solutions to the Financing Challenge**, *Gireesh Shrimali*, n° 98, February 2018.

**Catching Up or Staying Ahead: Japanese Investment in the Mekong Region and the China Factor**, *Françoise Nicolas*, n° 99, May 2018.

**The Japan-India Economic Partnership: A Politically Driven Process**, *Céline Pajon, Isabelle Saint-Mézard*, n° 100, September 2018.

**Questions of Facts: India's Aadhaar Matter and the Limits of the Supreme Court**, *Amber Sinha*, n° 101, October 2018.

**The Indo-Pacific Vision in Strategic Limbo: A Foreign Policy Case Study for the Trump Era**, *Mira Rapp-Hooper*, n° 102, November 2018.

**Between Giants: The Sino-Indian Contest for Influence in the Maldives and the Indian Ocean**, *David Brewster*, n° 103, December 2018.

**Natural Allies? The India-US Relations from the Clinton Administration to the Trump Era**, *Aparna Pande*, n° 104, December 2018.

### Editorials

#### *Lettre du Centre Asie*

**Democracy in Asia: Models, Trends and Geopolitical Implications**, *Céline Pajon*, n° 73, February 2018.

**A New Japan-France Strategic-Partnership: A View from Paris**, *Céline Pajon*, n° 74, November 2018.

**A New Japan-France Strategic-Partnership: A View from Tokyo**, *Michito Tsuruoka*, n° 75, November 2018.

### Contributions to *Politique étrangère*

**Narendra Modi's India**, *Isabelle Saint-Mézard*, vol. 83, 2:2018, June 2018.

**Rohingya: Can the Crisis be Resolved?**, *Sophie Boisseau du Rocher*, vol. 83, 4:2018, December 2018.

### Contributions and articles outside of Ifri

**Trade Wars: A French Perspective**, *John Seaman*, Ispi Commentary, March 2018.

**Japan-US security alliance under Trump**, *Céline Pajon*, WeltTrends, n° 138, April 2018.

**Japan-South Korea security cooperation – Sisyphus getting muscles?**, *Céline Pajon, Rémy Hemez*, The Korean Journal of Defense Analysis, Vol. 30, No. 2, June 2018, 265—282, June 2018.



**Europe facing China: confrontation or dialogue?**, *Claude Meyer*, Etudes, October 2018.

**The Greater Mekong region: a land of economic confrontation between China and Japan?**, *Françoise Nicolas*, Questions internationales, n° 93, November 2018.

**Asia-Africa Growth Corridor at the Crossroads of Business and Geopolitics**, *Céline Pajon, Isabelle Saint-Mézard*, East Asia Forum, November 2018.

**France and Japan: The Indo-Pacific as a Springboard for a Strategic Partnership**, *Céline Pajon*, Elcano Policy Paper, November 2018.

**Political values and Europe-China relations**, *Alice Ekman, John Seaman et al.*, ETNC Report, December 2018.

## DEBATES

### **24 January - ASIAN DEMOCRACY: MODELS, EXPERIENCES AND CHALLENGES**

With *Kaoru Iokibe*, University of Tokyo; *Steve Tsang*, Director, SOAS China Institute, SOAS University of London; *Sophie Boisseau du Rocher*, Associate Research Fellow, Ifri; *Zorawar Daulet Singh*, CPR, New Delhi; *Ken Endo*, Hokkaido University; *Alice Ekman*, Head of China research, Center for Asian Studies, Ifri; *Richard Youngs*, Carnegie Europe  
Chair: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

### **12 February - CHINESE INVESTMENTS IN EUROPE: A COUNTRY-LEVEL APPROACH**

With *John Seaman*, Research Fellow, Center for Asian Studies, Ifri, Paris; *Miguel Otero*, Senior Analyst, Elcano Royal Institute, Madrid; *Thomas Renard*, Senior Research Fellow, Egmont Royal Institute for International Relations

### **28 February - PYEONGCHANG WINTER OLYMPICS AND INTER-KOREAN RELATIONS: DIVERGING VIEWS FROM SEOUL**

With *Dr. Go Myong-Hyun*, Research Fellow, ASAN Institute for Policy Studies, Seoul  
Chair: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

### **27 March - SOUTHEAST ASIA POLICY ROUNDTABLE, Bangkok**

With *Sophie Boisseau du Rocher*, Associate Research Fellow, Center for Asian Studies, Ifri; *Jacques Leider*, Research Fellow, Ecole française d'Extrême-Orient, Bangkok; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

### **7 April - THE RISE OF CHINA IN THE PACIFIC ISLANDS: STRATEGIC THREAT OR ECONOMIC OPPORTUNITY?**

With *Jenny Hayward-Jones*, Non-Resident Fellow, Lowy Institute for International Policy; *Christian Lechervy*, Ambassador and Permanent Secretary for Pacific Affairs  
Chair: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

### **11 June - BELT AND ROAD INITIATIVE: A CHINA-FRANCE COMPARATIVE PERSPECTIVE, Beijing**

With *Zhongxiang Cao*, Research Fellow, Academy of Macroeconomic Research, Government of China; *Ruiting Jin*, Research Fellow, Academy of Macroeconomic Research, Government of China; *Shigang Li*, Director of Research, Academy of Macroeconomic Research, Government of China; *Rong Luo*, Deputy Director, Academy of Macroeconomic Research, Government of China; *Jianping Zhang*, Research Fellow, Chinese Academy of International Trade and Economic Cooperation; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Alice Ekman*, Research Fellow, Head of China research, Center for Asian Studies, Ifri

### **11 June - CIIS-IFRI POLICY DIALOGUE, Beijing**

With a team of researchers from the China Institute of International Studies (CIIS): *Hongjian Cui*; *Zhengjie Fan*; *Lu Han*; *Hong Hu*; *Ling Jin*; *Guofu Li*; and *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Sophie Boisseau du Rocher*, Associate Research Fellow, Center for Asian Studies, Ifri; *Alice Ekman*, Research Fellow, Head of China research, Center for Asian Studies, Ifri; *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

### **15 June - CHINA POLICY ROUNDTABLE, Beijing**

With *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Sophie Boisseau du Rocher*, Associate Research Fellow, Center for Asian Studies, Ifri; *Alice Ekman*, Research Fellow, Head of China research, Center for Asian Studies, Ifri; *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Isabelle Saint-Mézard*, Associate Research Fellow, Center for Asian Studies, Ifri; *Céline Pajon*, Research Fellow, Center for Asian Studies, Ifri

## **25 September - APPROACHING THE INDO-PACIFIC: AMERICAN, FRENCH, INDIAN AND JAPANESE VISIONS**

With *Tsunao Watanabe*, Senior Fellow, The Sasakawa Peace Foundation; *Isabelle Saint-Mézard*, Associate research Fellow, Center for Asian Studies, Ifri; *Mira Rapp-Hoper*, Senior Fellow, Paul Tsai China Center, University of Yale and Non-resident Senior Fellow at the Brookings Institution; *Abhijit Singh*, Head, Maritime Policy Initiative, Observer Research Foundation, New Delhi; *Nicolas Regaud*, Special Representative to the Indo-Pacific, French Ministry for the Armed Forces

Chair: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

## **15 October - CONTENDING ISSUES IN EUROPE AND THE EU: MAIN CHALLENGES, FUTURE PROSPECTS AND IMPLICATIONS FOR KOREA**

With *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Hyun Jean Lee*, Research Fellow, Korea Institute for International Economic Policy; *Barbara Kunz*, Research Fellow, Cerfa, Ifri; *Heungchong Kim*, Research Fellow, Korea Institute for International Economic Policy; *Elvire Fabry*, Senior Research Fellow, Notre Europe –Jacques Delors Institute; *Iana Dreyer*, Founder and Editor-in-chief, Borderlex; *Bernadette Andreosso-O'Callaghan*, Professor, Jean Monnet Chair of Economics

## **13 November - BETWEEN GIANTS: THE SINO-INDIAN CONTEST FOR INFLUENCE IN THE INDIAN OCEAN**

With *David Brewster*, Senior Research Fellow with the National Security College, Australian National University; *Isabelle Saint-Mézard*, Associate Research Fellow, Center for Asian Studies, Ifri

Chair: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

## **22 November - 160TH ANNIVERSARY OF FRANCE-JAPAN RELATIONS: A NEW STRATEGIC PARTNERSHIP**

Issues addressed: Ahead of the 2019 G7 and G20 Summits: Joint Reflection on Global Governance; Facing Growing Risks: The Expansion of Security and Defence Cooperation, from Asia to Africa

With *Thierry de Montbrial*, Executive Chairman of Ifri; *Masato Kitera*, Ambassador of Japan in France; *Louis Schweitzer*, Special Representative of the Minister of European and Foreign Affairs of the French Republic for France-Japan Partnership; *Jean-Raphaël Peytregnet*, Asia Desk Officer, Center for Analysis, Planning and Strategy, French Ministry of Europe and Foreign Affairs; *Shu Kawano*, Director, Policy Planning Division, Japanese Ministry of Foreign Affairs; *Kevin Magron*, Head of the Task Force for France's 2019 G7 Presidency, French Ministry of Europe and Foreign Affairs; *Bertrand Badie*, Professor, Sciences Po Paris; *Akiko Fukushima*, Professor, Aoyama Gakuin University; *Alexandre Escorcia*, Vice-Director, Centre for Analysis, Planning and Strategy, French Ministry of Europe and Foreign Affairs; *Captain Keizo Kitagawa*, Director of National Security and Strategic Studies Office, Japan Maritime Self-Defense Force Command and Staff College; *Colonel Michel Poledri*, Head of Asia-Oceania, South America Bureau, DGRIS, French Ministry for the Armed Forces; *Céline Pajon*, Research Fellow, Center for Asian Studies, Ifri; *Michito Tsuruoka*, Associate Professor, Keio University; *Tomohiko Taniguchi*, Special Adviser to the Cabinet of Prime Minister Shinzo Abe

## **3 December - ANNUAL ASIA CONFERENCE 2018**

Issues addressed: Major trends and challenges shaping the East Asian regional order; Southeast Asia: The emerging "great game"

With *Thomas Gomart*, Director, Ifri; *François Chih-Chung Wu*, Representative, Taipei Representative Office in France; *Yoichi Kato*, Senior Research Fellow, Asia Pacific Initiative; *Joonhyung Kim*, Professor, Handong Global University; *Cheng Chwee Kuik*, Associate Professor, National University of Malaysia; *Jennifer Lind*, Associate Professor, Dartmouth College; *Yuan-Ming Alvin Yao*, Executive Secretary, The Prospect Foundation; *Feng Zhu*, Professor of International Relations, Nanjing University; *Sophie Boisseau du Rocher*, Senior Associate Fellow, Center for Asian Studies, Ifri; *Mumin Chen*, Professor, Graduate Institute of International Politics, and Vice President for International Affairs, National Chung Hsing University

Chair: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

## **6 December - POLITICAL VALUES AND SINO-EUROPEAN RELATIONS, Brussels**

With *John Seaman*, Research Fellow, Center for Asian Studies, Ifri, Paris; *Bruno Hellendorff*, Research Fellow, Egmont Institute; *Lucrezia Poggetti*, Associate Fellow, Merics; *Tim Nicolas Rühlig*, Research Analyst, SIIA; *Frans-Paul van der Putten*, Senior Research fellow, Clingendael Institute

# NORTH AFRICA/MIDDLE EAST/MEDITERRANEAN

## Turkey



THE CONTEMPORARY TURKEY PROGRAM, ESTABLISHED IN 2007, HAS TWO MAIN OBJECTIVES:

- 1) TO DEVELOP NEW TOOLS FOR ANALYZING THE POLITICAL, ECONOMIC AND SOCIAL DYNAMICS IN TURKEY ITSELF AND TO COMPREHEND THE RISE OF THE COUNTRY ON THE INTERNATIONAL SCENE;
- 2) TO STRENGTHEN THE INSTRUMENTS OF FRANCO-TURKISH DIALOGUE BETWEEN THE POLITICAL AND ECONOMIC DECISION-MAKERS OF BOTH COUNTRIES AND BETWEEN CIVIL SOCIETY GROUPS. THE PROGRAM ALSO AIMS TO STIMULATE PUBLIC DEBATE IN BOTH COUNTRIES THROUGH CONFERENCES, SEMINARS AND PUBLICATIONS; TO IDENTIFY RELEVANT ACTORS IN FRANCE AND TURKEY, IN BOTH CIVIL SOCIETY AND INSTITUTIONAL CIRCLES; AND TO ORGANIZE ACTIVITIES THAT ENCOURAGE SOCIALIZATION, PARTICULARLY AMONG MEDIA PROFESSIONALS ("FRANCO-TURKISH MEDIA DIALOGUE").

### TEAM

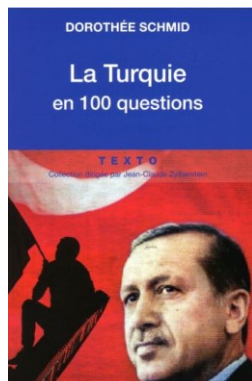
**Dorothee Schmid**, Research Fellow, Head of Turkey/Middle East Program

*Areas of expertise:* Turkey, political and economic governance, foreign policy; conflicts in the Middle East; regional Mediterranean issues; French Middle East policy.

### BOOK

Books published in partnership with or outside of Ifri

**Turkey in 100 questions**, *Dorothee SCHMID*, Paris, Tallandier, February 2017.



## Middle East Program



IFRI'S MIDDLE EAST/NORTH AFRICA PROGRAMME AIMS TO PROVIDE EXPERTISE ON THE EVOLUTION OF THE REGION'S POLITICAL SYSTEMS, SOCIETIES AND ECONOMIES THROUGH DEEP ANALYSES OF LOCAL, REGIONAL, AND INTERNATIONAL DYNAMICS IN ORDER TO INFORM THE DEVELOPMENT OF NEW POLICIES. THE PROGRAM ALSO SEEKS TO ANTICIPATE NEW DIRECTIONS FOR EACH COUNTRY AND DECIPHER THE RISKS AND POTENTIAL OUTCOMES. IT DRAWS ON A NETWORK OF INTERNATIONAL RESEARCHERS AND EXPERTS, WHO WORK TOGETHER CLOSELY ON A VARIETY OF CRUCIAL SUBJECTS STRETCHING FROM NORTH AFRICA TO THE GULF, AND COLLABORATE ON A VARIETY OF CROSS-CUTTING THEMES.

### TEAM

**Dorothee Schmid**, Research Fellow, Head of Turkey/Middle East programme

*Areas of expertise:* Turkey, political and economic governance, foreign policy; conflicts in the Middle East; regional Mediterranean issues; French Middle East policy.

**Cécile de Cordier**, Assistant

### DIGITAL PUBLICATIONS

#### Reports

**Israel and the Gulf states: the stakes of a strategic rapprochement**, *Elisabeth Marteu*, January 2018.

**"Playing with Molecules": The Italian Approach to Libya**, *Aldo Liga*, April 2018.

#### Contributions to *Politique étrangère*

**Middle Eastern States: Crisis and Comeback**, *Dorothee Schmid*, 1:2018, March 2018.

#### Contributions and articles outside of Ifri

**How the Kurdish question became popular in France**, *Dorothee Schmid*, *La Revue des Deux Mondes*, September 2018



**The AKP overview: from “Islamic democracy” to “Islamic nationalism”,** *Dorothee Schmid, Questions internationales*, November-December 2018

**The Deep State in Turkey,** *Dorothee Schmid, Questions internationales*, November-December 2018

**From Ottoman domination to Turkish influence,** *Dorothee Schmid, Sciences humaines*, May-June 2018

## DEBATES

### **25 April - WHERE ARE THE KURDS NOW?**

With *Adel Bakawan*, Lecturer, University of Évry, Associate Research Fellow, EHESS, Director General of Kurdistan Center for Sociology, Soran University; *Allan Kaval*, freelance Journalist, Correspondent at Erbil, *Le Monde*; *Dorothee Schmid*, Head of Turkey and Middle East Program, Ifri

Chair: *Xavier Martinet*, Journalist, *France Culture*, Les Enjeux internationaux

### **18 May - WHAT FUTURE FOR IRAN AFTER THE AMERICAN DECISION?**

With *Alexandra de Hoop Scheffer*, German Marshall Fund; *Clément Therme*, IISS, Bahrein; *Pierre Razoux*, IRSEM; *Matthieu Etourneau*, Director, Centre français des Affaires de Téhéran

Chair: *Dorothee Schmid*, Research Fellow, Head of Turkey/Middle East Program, Ifri

### **4 December - TURKEY ADVANCING IN THE MIDDLE EAST**

With *Galip Dalay*, Director of Research at Al Sharq Forum and Associate Research Fellow, Turkey/Middle East programme, Ifri; *Dorothee Schmid*, Research Fellow, Head of Turkey/Middle East Program, Ifri; *Kadri Tastan*, Senior Research Fellow at German Marshall Fund (GMF), Brussels

Chair: *Christine Ockrent*, Journalist, *France Culture*

# IFRI-OCP POLICY CENTER PARTNERSHIP



FOLLOWING AN INITIAL PHASE (2011-2013) DURING WHICH IFRI AND THE OCP POLICY CENTER CAME TOGETHER TO PRODUCE SEVERAL STUDIES AND EVENTS FOCUSED PARTICULARLY ON NORTH AFRICA, THE MIDDLE EAST, AND AFRICA, THE TWO HAVE ESTABLISHED A PARTNERSHIP AIMED AT EXPANDING THE SPECTRUM OF RESEARCH INTO OTHER REGIONAL AND TOPICAL THEMES. THIS PARTNERSHIP IS BASED ON THREE PILLARS: REPORTS, CONFERENCES, AND DISSEMINATION OF INFORMATION. THE PROGRAM BRINGS TOGETHER VARIOUS RESEARCH UNITS AT IFRI, AS WELL AS ASSOCIATED RESEARCHERS.

## TEAM

**Thomas Gomart**, Director, Ifri

**Lea Metke**, Project Manager, Ifri

## DIGITAL PUBLICATIONS

### Reports

**New and Emerging LNG Markets: The Demand Shock**, *Sylvie Cornot-Gandolphe*, June 2018.

### Policy Papers

**China in the Mediterranean: An Emerging Presence**, *Alice Ekman*, February 2018.

**European Union Partnerships with African Countries on Migration: A Common Issue with Conflicting Interests**, *Mathieu Tardis*, March 2018.

**New Consumption Spaces for the New Middle Classes? Shopping Centers in Abidjan**, *Clélie Nallet*, April 2018.

**Oil Exploration and Production in Africa since 2014. Evolution of the Key Players and their Strategies**, *Benjamin Augé*, May 2018.

**Adjustment Is Back: The Political and Financial Crisis in Central African Oil-Producing Countries. Gabon and Congo-Brazzaville**, *François Gaulme*, July 2018.

**The Niger-Libya Border: Securing It without Stabilising It?**, *Mathieu Pellerin*, November 2018.

## DEBATES

### 25 January - AFRICAN MIDDLE CLASSES BEYOND THE BUZZ: ECONOMIC, SOCIAL AND POLITICAL DYNAMICS,

*Ifri-OCP Policy Center Roundtables*

With *Clélie Nallet*, Research Fellow, Sub-Saharan Africa Center, Ifri; *Abebe Shimeles*, Director and Manager of the Development Research Division, African Development Bank; *Dominique Darbon*, Professor, Sciences Po Bordeaux; *Dieter Neubert*, Professor for Sociology of Development, Faculty for Cultural Sciences, University of Bayreuth; *Florence de Bigault*, Head of Francophone Cluster, Ipsos Sub Saharan Africa; *Larbi Jaïdi*, Senior Fellow, OCP Policy Center; *Anda David*, Research Officer, Agence Française de Développement; *Jean-Philippe Berrou*, Economist, Sciences Po Bordeaux; *Abdallah Saaf*, Senior Fellow, OCP Policy Center; *Yves Mintoogue*, PhD Candidate, Sorbonne University-Paris 1; *Alfredo Valladão*, Professor, Sciences Po Paris and Senior Fellow, OCP Policy Center; *Simone Schotte*, Research Fellow, GIGA Institute of African Affairs

**18 September - THE PERSPECTIVES OF RAMSES 2019, Rabat**

With *Thierry de Montbrial*, Founder and Executive Chairman of Ifri

**8 November - TOWARD A GLOBAL LOW CARBON TRANSITION: WHAT SUSTAINABLE OPPORTUNITIES FOR AFRICA?, Rabat**

*Ifri-OCP Policy Center Roundtables*

With *Tayeb Amegroud*, Senior Fellow, OCP Policy Center; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy, Ifri; *Angelo Guardo*, Senior Program Manager, Res4Med; *Tarik Bourquouquou*, Senior Project Manager Business Development, Masen; *Adil Khamis*, Executive Vice President, Business Development, Nareva; *Jan Pieter Cools*, CEO, Siemens Gamesa Renewable Energy Morocco; *Rim Berahab*, Economist, OCP Policy Center; *Tayeb Amegroud*, Senior Fellow, OCP Policy Center; *Catherine Mantel*, Vice President Business Development, Terrawatt Initiative; *Saïd Mouline*, CEO, Moroccan Agency for Energy Efficiency (AMEE); *Cédric Philibert*, Senior Analyst, Renewable Energy Division, International Energy Agency; *Mohammed Bouramtane*, Director of Development and Industrial Divisions, National Office of Electricity and Potable Water (ONEE); *Carole Mathieu*, Head of European energy and climate policy research, Center for Energy, Ifri; *Hilaire Babin*, Vice President, Utilities to Industries and District Cooling, Engie Africa; *Clélie Nallet*, Research Fellow, Africa Studies Center, Ifri; *Badr Ikken*, CEO, IRESEN

**6 December - GLOBAL GOVERNANCE OF MIGRATION: A CHALLENGE BEYOND THE NORTH-SOUTH PARADIGM, Marrakech**

*GFMD Side Event*

With *Matthieu Tardis*, Research Fellow, Center for Migration and Citizenship, Ifri; *Khalid Zerouali*, Director of Immigration and Border Surveillance, Ministry of the Interior, Morocco; *Benoit Mayaux*, Mission Head, Forum des Organisations de Solidarité Internationale issues des Migrations (FORIM); *Mohammed Loulichki*, Senior Fellow, OCP Policy Center; former Permanent Representative of Morocco to the United Nations in New York

Chair: *Bouchra Rahmouni*, Senior Fellow, OCP Policy Center

# AFRICA

## *Africa Studies Center*



CREATED AT THE END OF 2007, THE AFRICAN STUDIES CENTER AIMS TO PRODUCE DETAILED AND QUALITATIVE ANALYSIS OF THE AFRICAN CONTINENT, TRACKING ITS TRANSVERSAL DYNAMICS AND ANALYSING ITS ECONOMIC, SOCIAL, POLITICAL AND SECURITY TRANSFORMATIONS. DESIGNED TO RENEW THE FRAMES OF REFERENCE AND PROVIDE INFORMATION TO ENRICH PUBLIC DEBATE, THE PROGRAM ALSO AIMS TO HELP POLITICAL AND ECONOMIC ACTORS SHAPE THEIR POLICIES REGARDING THE CONTINENT. THE ORGANIZATION OF VARIOUS EVENTS COMPLEMENTS THE PROGRAM'S RESEARCH, BRINGING TOGETHER ACADEMIC, POLITICAL, ECONOMIC, AND CIVIL SOCIETY ACTORS TO EXCHANGE ANALYTICAL TOOLS AND VIEWS ON THE CONTINENT. THE PROGRAM'S RESEARCH FOCUSES ON DIVERSE THEMES: THE URBANIZATION OF THE CONTINENT AND THE EMERGENCE OF MIDDLE CLASSES; COMPETITION FOR LAND ACCESS; THE EVOLUTION OF STATES; AFRICAN POLICIES TOWARDS TRADITIONAL AND EMERGING PARTNERS; GOVERNANCE AND GEOPOLITICS OF THE MINING SECTOR; SECURITY ISSUES, PARTICULARLY IN THE SAHEL AND GREAT LAKES; AND TRAFFICKING.

### TEAM

**Alain Antil**, Director

*Areas of expertise:* Mauritania, Sahel, West Africa, security and terrorism, trafficking

**Clélie Nallet**, Research Fellow

*Areas of expertise:* Ethiopia, East Africa, socio-economic changes, cities, middle classes

**Victor Magnani**, Project Manager

*Areas of expertise:* South Africa, Southern Africa, political parties, elections

### DIGITAL PUBLICATIONS

#### Reports

**Oil Rent and Corruption : the case of Nigeria**, *Marc-Antoine Pérouse de Montclos*, November 2018.

#### Policy Papers

**Tensions between Ghana and Côte d'Ivoire. Ivorian opponents in Accra and oil issues at the maritime border**, *Benjamin Augé*, January 2018.



**Effectiveness of Southern African Development Community (SADC) mediations. Review and lessons learned (2012- 2017),** *Thibaud Kurtz*, February 2018.

**The challenge of urban mobility in Africa. The case of the Addis Ababa tramway,** *Clélie Nallet*, February 2018.

**Angola under Lourenço. Towards a Negotiated Hegemony,** *Mathias de Alencastro*, February 2018.

**2017, a non-election year. Analytical mapping of DRC hot spots,** *Jean Battory, Thierry Vircoulon*, March 2018.

**The army takes the stage in Zimbabwe. A dramatic twist or endless theatre?,** *Victor Magnani*, April 2018.

**Land policies in Tanzania, between promotion of investment and state omnipresence. A look back at ten years since the “global land rush”,** *Sina Schlimmer*, May 2018.

**Communication as a weapon in the Burundian crisis,** *Thierry Vircoulon*, May 2018.

**The Church in the Democratic Republic of Congo facing power (again),** *Laurent Larcher*, May 2018.

**The 2016 Failed Coup in Turkey: What Is the Impact on Turkish-African Relations?,** *Benjamin Augé*, June 2018.

**Democratic Republic of Congo facing the demographic challenge,** *Roland Pourtier*, September 2018.

**Corruption, Ethnicity and Violence as a Triple Political Strategy. The Changing Face of Politics in Zambia,** *Lee M. Habasonda*, September 2018.

**The 2018 elections in Zimbabwe: Revealing a Fractured State,** *Thierry Vircoulon, Victor Magnani*, November 2018.

**Botswana: what challenges for the new Masisi Presidency?,** *Thibaud Kurtz*, November 2018.

## **Editorials**

### ***L’Afrique en questions***

**A Year after the Start of the Saudi-Emirati Blockade against Qatar. What Are the Consequences for West Africa?,** *Benjamin Augé*, n° 42, October 2018.

**Understanding e-commerce in sub-Saharan Africa: Consumer profiles and practices in Abidjan,** *Clélie Nallet*, n° 43, November 2018.

**A Democratic Middle Class? Testing a Common Notion in Uganda,** *Anna Fichtmüller*, n° 44, December 2018.

**Muhammadu Buhari facing Atiku Abubakar: A duel at the top for the Nigerian Presidency,** *Benjamin Augé*, n° 45, December 2018.

## **Contributions to *Politique étrangère***

**Conflicts in sub-Saharan Africa: the eternal return?,** *François Gaulme*, vol. 83, 3:2018, September 2018.

## **Contributions and articles outside of Ifri**

**China’s strategy in Africa: successes and doubts,** *Alain Antil, Questions internationales*, n° 90, April 2018.

**Mauritania on the eve of the 2019 elections,** *Alain Antil, Diplomatie*, n° 92, May 2018.

**Conceptualizing the middle class in a developmental state: Narratives and expectations in Ethiopia,** *Clélie Nallet, African Affairs*, vol. 117, n° 468, July 2018.

**What are the consumer practices of the middle classes in West Africa?**, *Clélie Nallet*, *Grain de sel*, n° 75, September 2018.

**AFRIQUE DÉCRYPTAGES BLOG:** [HTTPS://AFRIQUEDECRYPTAGES.WORDPRESS.COM/](https://afriquedecryptages.wordpress.com/)

(28 BLOG POSTS AND 21,900 PAGE VISITS IN 2018).

THE BLOG, CREATED IN FEBRUARY 2014, PROVIDES READERS WITH ORIGINAL CONTENT, SHORT SUMMARIES OF SOME OF OUR PUBLICATIONS AND SEMINARS, AS WELL AS BOOK REVIEWS, THE ANALYSES OF GUEST RESEARCHERS, AND VIDEOS. SOME SIXTY POSTS ARE CURRENTLY AVAILABLE ON AFRIQUE DÉCRYPTAGES.

## DEBATES

### **26 April - ANGOLA: FROM DOS SANTOS TO LOURENÇO, UNEXPECTED TRANSITION, LASTING TRANSFORMATION?**

Issues addressed: Politics and Institutions under Lourenço, regional and international implications

With *Jon Schubert*, Global Studies Institute, University of Geneva; *Rebecca Engebretsen*, Development Economics Group, ETH Zurich; *Luaty Beirão*, Musician and activist; *Alex Vines*, Director, Africa programme, Chatham House; *Mathias de Alencastro*, São Paulo Research Foundation; *Manuel Ennes Ferreira*, School of Economics and Management – ISEG, Lisbon; *Ricardo Soares de Oliveira*, University of Oxford; *Chloé Buire*, CNRS/LAM Bordeaux; *Alain Antil*, Director, African Studies Center, Ifri

### **26 June - SOUTH AFRICA UNDER RAMAPHOSA. PROMISES OF A RENEWAL?**

With *Nicolas Pons-Vignon*, Research Fellow, University of Witwatersrand; *Victor Magnani*, Project Manager, African Studies Center; *S.E.M. Rapu Molekane*, South African Ambassador to France

Chair: *Alain Antil*, Director, African Studies Center, Ifri

### **29 October - SAVINGS AND THE MIDDLE CLASSES IN SUB-SAHARAN AFRICA**

Issues addressed: Savings at the heart of budgetary practices of the African middle classes; Towards a formalisation of savings in middle class households, what strategies?

With *Clélie Nallet*, Research Fellow, African Studies Center, Ifri; *Yves Mintoogue*, Research Fellow, University of Paris 1 Panthéon-Sorbonne; *Alexandre Maymat*, Head of International Retail Banking for Africa, the Mediterranean Basin and Overseas, Société Générale; *Nolwenn Laigle*, Operations Officer, Financial Services and Rural Outreach, Advans International

Chair: *Alain Antil*, Director, African Studies Center, Ifri

### **15-16 November - RELATIONS BETWEEN EUROPE AND AFRICA: COMPARING GERMAN AND FRENCH PERSPECTIVES**

Issues addressed: What evolutions in African policy have taken place in Germany and France since the elections?; Aligning security and development: the case of the Sahel; Is migration at the heart of the EU-African relations?

With *François Barateau*, Deputy Director of the Directorate for Africa and the Indian Ocean, Ministry for Europe and Foreign Affairs; *François Gaulme*, Associate Research Fellow, African Studies Center, Ifri; *Julia Leininger*, Director of the research department “Transformation of Political (Dis-)Order: Institutions, Values and Peace”, DIE; *Heiko Nitschke*, Head of Research, Policy Planning Staff, Federal Ministry of Foreign Affairs, Germany; *Gabi Weber*, Parliamentarian for the SPD, Germany; *Cheaka Aboudou Touré*, Ambassador, Special Representative of the President of ECOWAS Commission, Republic of Mali; *Jean-Marc Gravellini*, Coordinator of the Sahel Alliance, Agence Française de développement (AFD); *Jens Ludwig*, Military Adviser, Federal Ministry of Defence, Germany; *Denis Tull*, Research Fellow, Institut de recherche stratégique de l’Ecole militaire (IRSEM); *Christophe Bertossi*, Director, Center for Migration and Citizenship; *Matthieu Tardis*, Research Fellow, Center for Migration and Citizenship, Ifri; *Benjamin Schraven*, Research Fellow, DIE; *Nathalie Yamb*, Executive Adviser to the President of LIDER, Côte d’Ivoire

### **13 December - THE DEMOCRATIC REPUBLIC OF CONGO ON THE EVE OF THE ELECTIONS**

Issues Addressed: Poverty in abundance? What resource management policies before and after the election; National and regional political tensions

With *Thierry Vircoulon*, Associate Research Fellow, African Studies Center, Ifri; *Théodore Trefon*, Research Fellow, Royal Museum for Central Africa; *François Misser*, Journalist; *Alain Antil*, Director, African Studies Center, Ifri; *Manya Riche*, Consultant; *Marc-André Lagrange*, Consultant on humanitarian affairs; *Bienvenu Matumo*, member of the LUCHA

# NORTH AMERICA

## *North America Program*



THE ELECTION OF THE POPULIST DONALD TRUMP TO THE WHITE HOUSE IN NOVEMBER 2016 SHOWS TO WHAT EXTENT AN ANALYSIS AND FOLLOW-UP OF THE AMERICAN POLITICAL LANDSCAPE ARE NECESSARY — EVEN MORE SO IN LIGHT OF THE FACT THAT THE VICTORY OF SUCH AN UNUSUAL POLITICIAN RESONATES WITH SIMILAR EVENTS IN EUROPE AND THROUGHOUT THE WORLD. CREATED IN 2000, THE UNITED STATES PROGRAM SEEKS TO UNDERSTAND AMERICAN CULTURE AND POLICY FROM THE INSIDE. IT ALSO ANALYSES CHANGES IN THE COUNTRY’S DIPLOMACY AND FOREIGN AND DEFENSE POLICIES. FINALLY, IT PLAYS A CONCRETE ROLE IN THE MAINTENANCE OF A STRONG TRANSATLANTIC RELATIONSHIP, PRODUCING AND DISSEMINATING ANALYSIS ON THE UNITED STATES THROUGHOUT FRANCE AND EUROPE, AND REGULARLY ORGANIZING EVENTS AND MEETING OPPORTUNITIES WITH AMERICAN RESEARCHERS AND OFFICIALS.

SUPPORTED BY FIELDWORK AND A WIDE NETWORK OF JOURNALISTS, BUSINESS PEOPLE, DIPLOMATS, ACADEMICS, AND AMERICAN THINK-TANK RESEARCHERS, THE PROGRAM’S ANALYSES ARE OFFERED IN TWO FORMATS: THE POTOMAC PAPERS ARE NOTES OF AROUND THIRTY PAGES PRESENTING THE INNOVATIVE RESEARCH OF THE PROGRAM; THE *CHRONIQUES AMÉRICAINES* ARE BRIEF NOTES FOCUSED ON CURRENT US AFFAIRS. THE PROGRAM ALSO ORGANIZES RESEARCH SEMINARS AND, SINCE 2000, A MAJOR ANNUAL CONFERENCE EVERY DECEMBER. IN THE HOPE OF REACHING AND INFORMING AS GREAT AN AUDIENCE AS POSSIBLE, OUR EXPERTS APPEAR REGULARLY IN THE MEDIA.

### TEAM

**Laurence Nardon**, Research Fellow, Program Head

Areas of expertise: American foreign policy and transatlantic relations, trade policy of the Trump administration

### BOOK

Books published in partnership with or outside of Ifri

**Trump’s United States in 100 questions**, *Laurence Nardon*, Tallandier, October 2018.

## DIGITAL PUBLICATIONS

### Policy Papers

#### *Potomac Papers*

**Legalisation of cannabis in the United States. The examples of Colorado and Washington state,** *Ivana Obradovic, Michel Gandilhon*, n° 33, February 2018.

**Comply or die? Companies dealing with compliance requirements from the United States,** *Marion Leblanc-Wohrer*, n° 34, March 2018.

**The opioid crisis in the United States. From the abuse of prescriptions to an acute epidemic,** *Ivana Obradovic*, n° 35, December 2018.

### Editorials

#### *Chroniques américaines*

**Bad Cop, Bad Cop. The nomination of Mike Pompeo and John Bolton,** *Benjamin Haddad*, March 2018.

### Contributions and articles outside of Ifri

**American foreign policy: the sombre vision of Mr. Trump,** *Laurence Nardon*, Etudes, February 2018.

## DEBATES

### **6 July - OPPOSING TRUMP'S ENVIRONMENTAL POLICY**

With *Julie Cerqueira*, Executive Director of the U.S. Climate Alliance

Chair: *Laurence Nardon*, Head, North America Program, Ifri

### **8 November - THE ROOTS OF ANTI-ENVIRONMENTALISM IN THE UNITED STATES**

With *Peter Jacques*, Professor of Political Science, University of Central Florida (UCF)

Chair: *Laurence Nardon*, Head, North America Program, Ifri

### **7 December - IN THE AFTERMATH OF THE MIDTERM ELECTIONS, WHERE WILL TRUMP'S AMERICA GO?**

In collaboration with the U.S. Embassy in Paris; with the support of Viel and Cie and the Clarence Westbury Foundation

Issues addressed: How will Middle America vote in 2020?; The U.S. economy and the challenges of a trade war; Transatlantic relations in the age of "America First"

With *Henry Olsen*, Senior Fellow, Ethics and Public Policy Center; *Lara Putnam*, Professor and Chair, History Department, University of Pittsburgh; *Florence Pisani*, Director of Economic Research, Candriam; *Jean-Baptiste Velut*, Senior Lecturer in American Civilization, Paris 3 University; *Marie-Pierre Peillon*, Director of Research, Groupama; *Sophia Besch*, Research Fellow, Center for European Reform; *James Lindsay*, Senior Vice President, Director of studies and Maurice R. Greenberg Chair, Council on Foreign Relations; *Alexandra de Hoop Scheffer*, Director, German Marshall Fund of the United States Paris; *Virginie Robert*, Journalist, Head of the International Desk, Les Echos



# TOPICAL PROGRAMS

## *Security Studies Center/Defense Research Unit*



THE SECURITY STUDIES CENTER, IN KEEPING WITH THE VALUES VESTED IN IFRI UPON ITS FOUNDATION, PROVIDES PUBLIC AND PRIVATE DECISION-MAKERS AND THE GENERAL PUBLIC WITH THE KEYS TO UNDERSTANDING POWER BALANCES AND CURRENT AND FUTURE MODES OF CONFLICT. TODAY, FRANCE IS EXPOSED TO A SPECTRUM OF INCREASED THREATS RANGING FROM TERRORISM TO THE EMERGING RISK OF MAJOR WAR. THIS PERSPECTIVE REQUIRES RENEWED REFLECTION, AS MUCH ON THE STRATEGIES OF CONFLICT PREVENTION (FIGHTING RADICALIZATION, NON-PROLIFERATION, ARMS CONTROL, DETERRENCE...) AS ON THE MODALITIES REQUIRED TO STRENGTHEN THE BUDGET AND CAPACITY-RELATED POWER OF THE MILITARY APPARATUS. THIS NATIONAL GOAL REQUIRES THE REDESIGNING OF PARTNERSHIPS WITH AN EYE TOWARDS CREATING A EUROPEAN STRATEGIC AUTONOMY. THROUGH ITS POSITIONING AT THE INTERSECTION OF POLICY AND OPERATIONS, THE CREDIBILITY OF ITS CIVILIAN-MILITARY TEAM, AND THE WIDE DISTRIBUTION OF ITS PUBLICATIONS IN FRENCH AND ENGLISH, THE SECURITY STUDIES CENTER IS UNIQUE AMONG FRENCH THINK TANKS AS A SOURCE OF RESEARCH AND INFLUENCE ON NATIONAL AND INTERNATIONAL DEFENCE DEBATES.

### TEAM

**Corentin Brustlein**, Research Fellow, Director, Security Studies Center

*Areas of expertise:* Nuclear deterrence and proliferation, transformation of armies, American and French defence policies, antimissile defense, air power.

**Serge Caplain**, Lieutenant-Colonel, Military, Research Fellow at the Defence Research Unit

*Areas of expertise:* command, military doctrine, tactical and operative analysis.

**Marc Hecker**, Research Fellow, Security Studies Center, Director of Publications, Editor-in-chief of *Politique étrangère*

*Areas of expertise:* terrorism, asymmetrical conflicts, wartime communication.

**Aline Lebœuf**, Research Fellow, Security Studies Center, Defense Research Unit

*Areas of expertise:* changes in world conflicts, stabilization and post-conflict reconstruction, African conflicts.

**Morgan Paglia**, Junior Researcher, Security Studies Center, Defence Research Unit

*Areas of expertise:* military interventions and foreign operations, coercive diplomacy, strategic competition between the great powers.

**Elie Tenenbaum**, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit

*Areas of expertise:* military interventions and foreign operations, irregular war and hybrid strategies.

### Ultima Ratio Blog

*Ultima Ratio*, launched in March 2010 by Ifri's Security Studies Center, is dedicated to questions of security and defense and strategic debate in general, mainly in the French-speaking world. It also features timely analyses of strategic news, interviews with authors, book reviews, activity reports, conference videos, and announcements of events and publications.

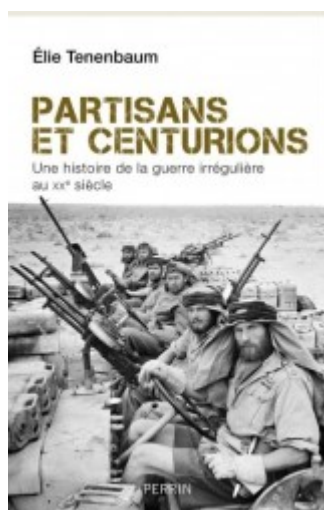
[ultimaratio-blog.org](http://ultimaratio-blog.org)



## BOOK

Books published in partnership with or outside of Ifri

**Partisans and Centurions. A History of Irregular War in the 20<sup>th</sup> Century**, *Elie Tenenbaum*, Perrin, October 2018.



## DIGITAL PUBLICATIONS

### Reports

#### *Focus stratégique*

**The strategic role of land forces**, *Elie Tenenbaum*, n° 78, February 2018.

**137 Shades of Terrorism: French Jihadists Before the Courts**, *Marc Hecker*, n° 79, April 2018.

**The Gulf Monarchies' Armed Forces at the Crossroads**, *David B. Roberts*, n° 80, May 2018.

**Deception operations: rethinking the ruse in the XXI<sup>st</sup> century**, *Rémy Hémez*, n° 81, June 2018.

**Envisioning the enemy. Adversary modelling in the armed forces**, *Serge Caplain*, n° 82, July 2018.

**The war on drugs. Armies, domestic security, and narcotrafficking in Latin America**, *Gustavo Eduardo Ordóñez Martínez*, n° 83, September 2018.

**Artificial Intelligence: towards a new military revolution?**, *Jean-Christophe Noël*, n° 84, October 2018.

**Of Walls and Men: Securing African Borders in the 21<sup>st</sup> Century**, *Laurent Touchard*, n° 85, November 2018.

**French armies facing the new generation of anti-aircraft threats**, *Jean-Christophe Noël*, *Morgan Paglia*, *Elie Tenenbaum*, n° 86, December 2018.

#### *Proliferation Papers*

**Tailored Assurance: Balancing Deterrence and Disarmament in Responding to NATO-Russia Tensions**, *Heather Williams*, n° 59, July 2018.

**The Erosion of Strategic Stability and the Future of Arms Control in Europe**, *Corentin Brustlein*, n° 60, November 2018.

## Editorials

**How Artificial Intelligence will transform war**, *Jean-Christophe Noël*, November 2018.

**European Strategic Autonomy: Balancing Ambition and Responsibility**, *Corentin Brustlein*, November 2018.

## Contributions to *Politique étrangère*

**Victory today, from fleeting to overlooked**, *Corentin Brustlein*, vol. 83, 3:2018, September 2018.

**Will Artificial Intelligence revolutionise the art of war?**, *Jean-Christophe Noël*, vol. 83, 4:2018, December 2018.

## Contributions and articles outside of Ifri

**Western cooperation and rivalry in the struggle against subversion in Latin America and the Caribbean**, *Elie Tenenbaum*, *Histoire@Politique*, n° 34, January 2018.

**Jihadism in France: typological sketch**, *Marc Hecker*, *Sécurité and Stratégie*, n° 4/2017, January 2018.

**Strategy in Vietnam, at the crossroads of influence**, *Elie Tenenbaum*, *Critique internationale*, vol. 79, n° 2, February 2018.

**China and the advent of integrated dissuasion strategy**, *Corentin Brustlein*, *Revue Défense nationale*, July 2018.

**Return to the “war on terrorism” in the French style**, *Marc Hecker*, *Etudes*, November 2018.

## DEBATES

### 9 January - HOW TO DEAL WITH NUCLEAR MULTIPOLARITY?

*Brown Bag Seminar Series*

With *Philippe Errera*, Director General of International Relations and Strategy, Ministry of Armed Forces; *Jean-Dominique Merchet*, Journalist, specialist in defence issues, *L'Opinion*; *Corentin Brustlein*, Director, Security Studies Center, Ifri

Chair: *Thomas Gomart*, Director, Ifri

### 12 January - DEALING WITH DPRK'S NUCLEAR AND BALLISTIC CAPABILITIES

With *David Albright*, Founder and Director, Institute for Science and International Security

Chair: *Corentin Brustlein*, Director, Security Studies Center, Ifri

### 8 February - WHAT ARE THE IMPACTS OF TECHNOLOGICAL TRANSFORMATIONS AND REVOLUTIONS ON OUR STRATEGIC ENVIRONMENT?

*Brown Bag Seminar Series*

With *Louis Gautier*, Secretary General of Defence and National Security; *Jean-Dominique Merchet*, Journalist, Specialist on defense issues, *L'Opinion*; *Corentin Brustlein*, Director, Security Studies Center, Ifri

Chair: *Thomas Gomart*, Director, Ifri

### 6 March - INTERNATIONALIZATION AND EUROPEAN STRATEGIC AUTONOMY: THE NAVAL EXAMPLE

*Brown Bag Seminar Series*

With *Hervé Guillou*, President-Director General, Naval Group; *Jean-Dominique Merchet*, Journalist, Specialist on defense issues, *L'Opinion*; *Corentin Brustlein*, Director, Security Studies Center, Ifri

Chair: *Thomas Gomart*, Director, Ifri

#### **10 April - SHEDDING NEW LIGHT ON TERRORISM IN FRANCE**

With *Peter R. Neumann*, Founding Director of the International Center for the Study of Radicalization and Political Violence; *Rajan Basra*, Research Fellow, International Centre for the Study of Radicalization, *Marc Hecker*, Research Fellow, Security Studies Center, Ifri, Director of Publications, Editor-in-Chief of *Politique étrangère*

#### **17 April - FRANCE, THE UK, AND EUROPEAN STRATEGIC AUTONOMY**

*Brown Bag Seminar Series*

With *Antoine Bouvier*, President-Director General, MBDA; *Jean-Dominique Merchet*, Journalist, Specialist on defense issues, *L'Opinion*; *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator, Defense Research Unit

Chair: *Thomas Gomart*, Director, Ifri

#### **5 May - OPERATIONS IN A DEGRADED ELECTROMAGNETIC ENVIRONMENT**

*Breakfast series: Observatory of Future Conflicts*

In partnership with the Foundation for Strategic Research

With *Philippe Gros*, Head of Research, Foundation for Strategic Research

Chair: *Corentin Brustlein*, Director, Security Studies Center, Ifri

#### **14 June - STRATEGIC LANDPOWER FOR THE 21<sup>ST</sup> CENTURY**

*Conference in the framework of the Eurosatory Salon*

With *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator, Defense Research Unit, Ifri; Lieutenant-General (US) *Cavoli*, Commander US Army Europe; Lieutenant-General (FR/ RET) *Yakovleff*, Senior NATO expert, Senior Mentor at the School of War and the Center for Higher Military Studies (CHEM)

Chair: *Corentin Brustlein*, Director, Security Studies Center, Ifri

#### **19 June - CHINA: WHAT STAKES FOR FRENCH FOREIGN POLICY?**

*Brown Bag Seminar Series*

With *Claude Martin*, French Ambassador; *Alice Ekman*, Research Fellow, Head of China research, Center for Asian Studies, Ifri; *François Bougon*, Journalist, *Le Monde*

Chair: *Thomas Gomart*, Director, Ifri

#### **5 July - ENVISIONING THE ENEMY: ARMIES CHALLENGED BY ADVERSITY**

With *Etienne de Durand*, Deputy for Defence Policy and Strategic Foresight, DGRIS, Ministry of Armed Forces; *Jean-Marc Giraud*, Office of Research and strategy, Army Chief of Staff; *Bertrand Joret*, Army Commander; *Hervé Pierre*, Military Cabinet of the Prime Minister; *Jacques Sueur*, Deputy Director of Business and Production, Center for Technico-Operational Analysis of Defence, Department of Future Systems and Architecture Planning, Directorate General of Armaments; *Olivier Zajec*, Senior Lecturer, University Jean Moulin - Lyon III

Chair: *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit, Ifri; *Serge Caplain*, Research Fellow, Defense Research Unit, Ifri

#### **12 September - PARIS-BERLIN: WHAT AREAS FOR COOPERATION ON DEFENSE?**

With *Barbara Kunz*, Research Fellow, Cerfa, Ifri, *Claudia Major*, Research Fellow, SWP; *François Watteau*, Directorate of International Development, Directorate General of Armaments; *Gaëlle Winter*, doctoral student, University of Clermont Auvergne

Chair: *Corentin Brustlein*, Director, Security Studies Center, Ifri; *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit, Ifri

#### **17 September - DIRECTED ENERGY WEAPONS**

*Breakfast series: Observatory of Future Conflicts*

In partnership with the Foundation for Strategic Research

With *Philippe Gros*, Head of Research, Foundation for Strategic Research

Chair: *Corentin Brustlein*, Director, Security Studies Center, Ifri

#### **25 September - THE HIGH SEAS, RETURN TO BEING A SPACE OF CONFLICT?**

*Brown Bag Seminar Series*

With Admiral *Christophe Prazuck*, Chief of Staff of the Marines; *Jean-Dominique Merchet*, Journalist, Specialist on defense issues, *L'Opinion*; *Corentin Brustlein*, Director, Security Studies Center, Ifri

Chair: *Thomas Gomart*, Director, Ifri



## **2 October - WHAT NUCLEAR AND ANTIMISSILE DEFENSE POSTURES UNDER DONALD TRUMP?**

With *Paul Seukhoon Choi*, Associate Fellow, Council on Foreign Relations; *Robert Soofer*, Deputy Assistant Secretary of Defense for Nuclear and Missile Defense Policy, US Department of Defense

Chair: *Corentin Brustlein*, Director, Security Studies Center, Ifri

## **8 October - THE THREAT OF THE NEW GENERATION OF SURFACE TO AIR**

*Breakfast series: Observatory of Future Conflicts*

In partnership with the Foundation for Strategic Research

With *Jean-Christophe Noël*, Associate Research Fellow, Security Studies Center, Ifri; *Morgan Paglia*, Junior Researcher, Security Studies Center, Ifri; *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit, Ifri

Chair: *Corentin Brustlein*, Director, Security Studies Center, Ifri

## **15 October - INDIA'S DETERRENCE POLICY: THE CHALLENGES OF CREDIBILITY AND MODERNIZATION**

With General *Amit Sharma*, former commander of Indian strategic forces

Chair: *Corentin Brustlein*, Director, Security Studies Center, Ifri

## **22 October - 2018-2019 INAUGURAL MEETING OF THE NUCLEAR AND STRATEGY NETWORK – NEW GENERATION (RNS-NG)**

In partnership with the Foundation for Strategic Research

With Admiral (2S) *Edouard Scott de Martinville*, former Commander of Submarine Forces and the Strategic Oceanic Force, Deputy Secretary General of Defence and National Security

Chair: *Corentin Brustlein*, Director, Security Studies Center, Ifri

## **24 October - STRATEGIC AUTONOMY AND THE TEST OF SPACE**

*Brown Bag Seminar Series*

With *Alain Charmeau*, President of ArianeGroup; *Alain Barluet*, Deputy Editor-in-Chief, *Le Figaro*; *Corentin Brustlein*, Director, Security Studies Center, Ifri

Chair: *Thomas Gomart*, Director, Ifri

## **6 November - SECURITY STRATEGIES IN THE MEDITERRANEAN**

*Breakfast series: Observatory of future conflicts*

In partnership with the Foundation for Strategic Research (FRS)

With *Philippe Gros*, Research Fellow, FRS; *Nathalie Ruffié*, Research Fellow, Observatory of Future Conflicts, FRS

Chair: *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit, Ifri

## **28 November - THE ROLE OF INTELLIGENCE IN THE DEVELOPMENT AND PRACTICE OF FRENCH FOREIGN POLICY**

*Brown Bag Seminar Series*

With *Bernard Bajolet*, French Ambassador; *Jean-Dominique Merchet*, Journalist, Specialist on defence issues, *L'Opinion*; *Marc Hecker*, Research Fellow, Security Studies Center, Ifri, Director of Publications, Editor-in-Chief of *Politique étrangère*

Chair: *Thomas Gomart*, Director, Ifri

## **10 December – THE FUTURE OF JIHADISM**

*Breakfast series: Observatory of future conflicts*

In partnership with the Foundation for Strategic Research

With *Elie Tenenbaum*, Research Fellow, Security Studies, Coordinator of the Defense Research Unit, Ifri; *Marc Hecker*, Research Fellow, Security Studies Center, Ifri, Director of Publications, Editor-in-Chief of *Politique étrangère*

Chair: *Corentin Brustlein*, Director, Security Studies Center, Ifri



THE CENTER FOR ENERGY AIMS TO INFORM PUBLIC AND PRIVATE DECISION-MAKERS ABOUT GEOPOLITICAL DEVELOPMENTS IN GLOBAL ENERGY MARKETS AND ANALYZE THEIR ECONOMIC, POLITICAL AND ENVIRONMENTAL IMPLICATIONS, AS WELL AS THEIR EFFECTS ON EUROPEAN POLICY. THE CENTER'S WORK FOCUSES ON SUBJECTS SUCH AS THE GEOPOLITICS OF FOSSIL FUEL, EUROPEAN ENERGY POLICIES, THE MAIN ISSUES INVOLVING THE ELECTRICITY SECTOR, CLIMATE POLICIES AND ENERGY TRANSITION.

#### TEAM

**Marc-Antoine Eyl-Mazzega**, Director

**Carole Mathieu**, Research Fellow

*Area of expertise:* policies fighting global warming, European energy policy, security of energy supply.

**Olivier Appert**, Adviser

**Cécile Maisonneuve**, Adviser

**Cécile de Cordier**, Assistant

#### DIGITAL PUBLICATIONS

##### Reports

**The energy transition in the face of critical metal challenges**, *Gilles Lepesant*, January 2018.

**American energy and environment policies. From Obama to Trump: continuity and changes**, *Jean-François Boittin*, January 2018.

**The Role of Gas in the European Energy Transition: Challenges and Opportunities**, *Sylvie Cornot-Gandolphe*, January 2018.

**Cybersecurity in the Energy Sector: A Comparative Analysis between Europe and the United States**, *Arnault Barichella*, February 2018

**Coal Exit or Coal Expansion? A Review of Coal Market Trends and Policies in 2017**, *Sylvie Cornot-Gandolphe*, May 2018.

**Navigating the Storm: "OPEC+" Producers Facing Lower Oil Prices**, *Marc-Antoine Eyl-Mazzega (ed.), Carole Mathieu, Elodie Bernard, Philippe Copinschi, Saïd Nabet, Isabelle Rousseau*, June 2018.

**The Expansion of Offshore Wind Power in the North Sea: A Strategic Opportunity for the European Union**, *Michel Cruciani*, July 2018.

**The Trump-led Trade War with China: Energy Dominance Self-Destructed?**, *Sylvie Cornot-Gandolphe, Jean-François Boittin*, September 2018.

**The Power of China's Energy Efficiency Policies**, *Thibaud Voïta*, September 2018.

**Japan's Hydrogen Strategy and its Economic and Geopolitical Implications**, *Monica Nagashima*, October 2018.

**Brexit, Electricity and the No-Deal Scenario: Perspectives from Continental Europe, Ireland and the UK**, *Carole Mathieu, Paul Deane, Steve Pye*, October 2018.

## Policy Papers

**Egypt, a new gas platform in the eastern Mediterranean**, *Benjamin Augé*, September 2018.

## Editorials

### *Edito Energie*

**The EU Battery Alliance: Can Europe Avoid Technological Dependence?**, *Carole Mathieu*, February 2018.

**South Korea New Electricity Plan: Cosmetic Changes or Breakthrough for the Climate?**, *Sylvie Cornot-Gandolphe*, February 2018.

**The Gazprom-Naftogaz Stockholm Arbitrage Ruling: Time for Settlements and Responsible Behaviour**, *Marc-Antoine Eyl-Mazzega*, March 2018.

**Trump's Tax Reform and Trade Policy: Renewables Spared, Oil Industry Wins**, *Jean-François Boittin*, March 2018.

**China's National Carbon Market: A Game Changer in the Making?**, *Thibaud Voïta*, March 2018.

**More renewables in the European Union? Yes, we can**, *Michel Cruciani*, April 2018.

**Strategic revision of civil nuclear power in France: authority, rationalisation, partnerships**, *Marc-Antoine Eyl-Mazzega*, May 2018.

**Xi Jinping's Institutional Reforms: Environment over Energy?**, *Thibaud Voïta*, October 2018.

**Booming Prices on the European Emission Trading System: From Market Oversupply to Carbon Bubble?**, *Charlotte Roig-Ramos*, October 2018.

**The Next Wave of Global LNG Investment Is Coming**, *Sylvie Cornot-Gandolphe*, October 2018.

**The US Oil Embargo on Iran: A New Oil Shock?**, *Olivier Appert*, October 2018.

**Mexico's Energy Reforms at Risk?**, *Isabelle Rousseau*, December 2018.

**Facing a critical metals crisis, a recycling strategy is necessary**, *Raphaël Danino-Perraud*, December 2018.

**Deep Seabed Mining of Critical Metals: Strategic and Governance Challenges**, *Cécile Pelaudeix*, December 2018.

## DEBATES

### **21 March - THE WAY FORWARD AFTER THE GAZPROM-NAFTOGAZ STOCKHOLM ARBITRATION AWARDS: THE VIEW FROM NAFTOGAZ, Brussels**

*Ifri Energy Breakfast Roundtables*

With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Andriy Kobolyev, CEO, Naftogaz; Bruno Lescoeur, Independent Member of the Supervisory Board, Naftogaz

### **28 March - THE BATTERY ALLIANCE: CAN THE EU AVOID TECHNOLOGICAL DEPENDENCE?, Brussels**

*Ifri Energy Breakfast Roundtables*

With Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri; Saïd El Khadraoui, Adviser, European Political Strategy Center, European Commission; Patrick de Metz, Director of public affairs, Saft; Patrick Bastard, Expert Leader of Electric Powertrain and Battery, Renault; Jens Wiese, Head of Performance Improvement and Battery Strategy, Group Strategy Department, Volkswagen

Presided by: Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri

### **23 April - ENERGY RELATIONS BETWEEN RUSSIA AND CHINA: ESPO, YAMAL LNG, POWER OF SIBERIA, AND THEN?**

With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Alexander Gabuev, Senior Fellow, Moscow Carnegie Center; Nicu Popescu, Senior Fellow, European Union Institute for Security Studies

### **25 April - GERMAN ENERGY POLICY AND CARBON TARIFFS**

With Felix Matthes, Director of the Öko-Institut and Member of the Kohlekommission

Presided by: Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri

### **4 May - DITCHING COAL IN NORTH-WESTERN EUROPE: OPTIONS ON THE TABLE, Brussels**

*Ifri Energy Breakfast Roundtables*

With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Suzana Carp, Director of the Brussels office, SANDBAG; Ghislain Ferran, Bureau Chief, Carbon markets, Ministry for the Ecological and Solidary Transition; Felix Matthes, Coordinator of energy and climate research, Öko-Institut; Emmanuel Tuchscherer, Director of European affairs, ENGIE

Presided by: Olivier Appert, Senior Adviser, Center for Energy, Ifri

### **17 May - ALGERIA ON THE EVE OF AN ECONOMIC AND ENERGY SURGE?**

With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; El Mouhoub Mouhoud, Professor of Economics, vice-President of University Paris-Dauphine; Ali Aïssaoui, Independent consultant, former adviser, Ministry of Energy, Sonatrach

### **18 May - UKRAINE'S ENERGY SECTOR REFORMS AND CHANGING ROLE IN RUSSIAN GAS TRANSIT**

With Marc-Antoine Eyl-Mazzega, Director, Centre for Energy, Ifri; Olga Bielkova, Parliamentarian, Verkhovna Rada; Olena Pavlenko, President, DiXi Group; Roman Nitsovych, Program Head, DiXi Group; Laurent-Charles Thery, Director of international relations, GRTGaz

### **21 June - G2030: RUSSIA**

With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri; Didier Sire, Vice President of Strategy, Engie

### **27 June - ENERGY TRENDS IN THE MEDITERRANEAN REGION**

With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Houda Allal, Director General, OME; Lisa Guarrera, Director for Monitoring and Modelling, OME; Bruno Lescoeur, former CEO, Edison; Francis Ghilès, Senior Research Fellow Mediterranean and Middle East, CIDOB Barcelona Centre for International Affairs



## **5 July – GEOPOLITICAL AND ECONOMIC TRANSFORMATIONS AND TURMOIL IN ENERGY MARKETS**

*With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Olivier Appert, Special Adviser, Centre for Energy, Ifri; Benjamin Augé, Associate Research Fellow, Center for Energy, Ifri; Patrick Bastard, Director of research, Expert Leader of Electric Powertrain and Battery, Renault; Etienne Beeker, Mission Head, Energy, France Stratégie; Jean-François Boittin, Associate Research Fellow, Center for Energy, Ifri; Thierry Bros, Senior Research Fellow, Oxford Institute for Energy Studies; Sylvie Cornot-Gandolphe, Associate Research Fellow, Center for Energy, Ifri; Michel Cruciani, Associate Research Fellow, Center for Energy, Ifri; Didier Horner, Senior Vice President, Development and Innovation, Vallourec; Paul Lucchese, Deputy Director, Capenergies; Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri; Philippe Montaneme, Director of Marketing Strategy Research, Total; Olivier Musset, Global Head of Energy, SGCIB; Laurence Nardon, Research Fellow, Head of North America Program, Ifri; Dorothee Schmid, Research Fellow, Head of Turkey and Middle East Programme, Ifri; John Seaman, Research Fellow, Center for Asian Studies, Ifri; Louise Vilain, Storage strategy project coordinator and Mission Chief, Electric Mobility, EDF; Wolfram Vogel, Director of Public Affairs and Communication, Epex Spot*

## **11 October - A NEW EU FRAMEWORK FOR A WELL-FUNCTIONING AND LOW-CARBON ELECTRICITY SYSTEM, Brussels**

*Issues addressed:* How to reconcile carbon pricing and the electricity market design?; Will the new EU electricity market design regulation bring a fully-functioning system for the 2020s?; How are electric mobility and battery storage going to transform the EU electricity system?

*Opening speakers:* Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Laurent Michel, Director General of energy and climate, Ministry of the Ecological and Inclusive Transition

*With Birgitta Westgren, Director for Climate Policy, Dutch Ministry of Economic Affairs and Climate Policy; Simon-Erik Ollus, Vice-President, Trading and Asset Optimization, Fortum; Michel Mathieu, Head of EU strategy, EDF; Fabien Roques, University of Dauphine, European Electricity Markets Chair; Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri; Olivier Appert, Senior Adviser, Center for Energy, Ifri; Susanne Nies, Manager of Strategy, ENTSO-E; Jean-François Conil-Lacoste, Director General, EPEX SPOT; Dirk Vansintjan, President, REScoop; Antoine Guillou, Adviser on Networks and Markets, UFE; Florian Ermacora, Unit Chief, Electricity and Gas Markets, DG Energy, European Commission; Emmanuel Brutin, Director of European Affairs, National Grid; Alex Volkery, Clean Transport Policy Coordinator, DG MOVE, European Commission; Carine Donetti-Mezière, Regulation and Markets Adviser, RTE; Bo Normak, Thematic Leader Smartgrids and Storage, InnoEnergy; Olivier Grabette, Executive Vice-President, RTE*

## **19 October - COMPETITION BETWEEN RUSSIAN GAS AND AMERICAN LNG**

*With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Leslie Palti-Guzman, President, Gas Vista LLC, Washington; Alex Fak, Independent analyst (Moscow), former Senior Financial Analyst, Sberbank CIB; Sylvie Cornot-Gandolphe, Associate Research Fellow, Center for Energy, Ifri*

## **23 November - PARIS ENERGY MEETING CLUB**

*With Olivier Appert, President of the French Energy Council; Anne-Sophie Corbeau, Head of Gas Analysis, BP London; Thierry de Montbrial, Founder and Executive Chairman, Ifri; Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Murielle Gagnebin, Project Manager, Franco-German Energy Policy, Agora Energiewende; Antoine Halff, Director, Global Oil Program, Columbia School of International and Public Affairs; Mostefa Ouki, Senior Research Fellow, Oxford Institute for Energy Studies; Rami Shabaneh, Research Associate, Kapsarc; Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri*

## **26 November - WHAT CAN BE EXPECTED FROM COP24?**

*With Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri; Brigitte Collet, Climate Ambassador, Ministry of Europe and Foreign Affairs; Elina Bardram, Unit Chief, International Relations, Directorate General of Climate Action, European Commission; Cécile Maisonneuve, President, Fabrique de la Cité; Arnault Barichella, Guest Researcher, Harvard University*

## **17 December - G2030: MEXICO AND LATIN AMERICA**

*With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Isabelle Rousseau, Director, Energy programme, El Colegio de Mexico; Jean-Louis Martin, Head of Macroeconomic Research, Crédit Agricole*

# Center for Migration and Citizenship



THROUGH THE CREATION OF THE CENTER FOR MIGRATION AND CITIZENSHIP (CMC) IN 2011, IFRI SOUGHT TO BETTER STRUCTURE FRENCH AND EUROPEAN RESEARCH ON MIGRATION AND NEW CITIZENSHIP PRACTICES, WHICH ARE CRUCIAL INTERNATIONAL RELATIONS ISSUES IN AN INCREASINGLY INTERDEPENDENT WORLD. THE CENTER OFFERS FRESH THINKING ON MIGRATION AND DIVERSITY, USING AN INNOVATIVE METHODOLOGY THAT INVOLVES ACTORS DIRECTLY AFFECTED BY THESE QUESTIONS: INSTITUTIONS, DECISION-MAKERS, NGOs, CORPORATES, MIGRANTS AND INHABITANTS OF WORKING-CLASS NEIGHBOURHOODS ARE ALL PARTICIPANTS, AS WELL AS BENEFICIARIES OF THE RESEARCH CARRIED OUT BY THE CMC.

## TEAM

**Christophe Bertossi**, Director

*Areas of expertise:* citizenship, multiculturalism, institutions, discrimination, migratory policies, Muslims in Europe, migration and the private sector

**Matthieu Tardis**, Research Fellow

*Areas of expertise:* migratory policy and asylum in Europe, refugees and asylum seekers in the world, migration and the private sector

## BOOK

**Meeting the Challenge of Citizenship: Immigration, Asylum, Islam, Discrimination in France and Europe**, *Christophe Bertossi, Matthieu Tardis (eds.)*, Editions Trocadéro, November 2018.

## DIGITAL PUBLICATIONS

### Policy Papers

**Immigration: Europe in the Face of an Italian Crisis**, *Corinne Balleix*, July 2018.

### 26 January - AFTER THE 2017 FRENCH ELECTIONS: REFLECTIONS ON EUROPE'S IMMIGRATION POLICIES, Brussels

Issues addressed: Should We Reconsider European Asylum and Immigration Policy?; Reflecting on Citizenship in Europe in the Face of Intolerance and Racism

With *Christophe Bertossi*, Director, Center for Migration and Citizenship, Ifri; *Laurent Muschel*, Director, Migration and protection, DG Migration and domestic affairs, European Commission; *Gilles Pelayo*, Head of Unit, EACEA, European Commission; *Francine Blanche*, Head of the Migration Unit, General Confederation of Labour, CGT; *Clotilde Giner*, Deputy Director of the Migration Unit, Order of Malta France; *Agnès Rebuffel-Pinault*, Adviser for Internal Affairs, French Permanent Representation to the European Union; *Matthieu Tardis*, Research Fellow, Center for Migration and Citizenship, Ifri; *Samia El-Alaoui Talibi*, Muslim chaplain of the prison administration of Lille; *Danièle Joly*, Emeritus Professor of the University of Warwick, Research Associate at the School of Global Studies and IFRI; *Michael Privot*, Director of the European Network Against Racism – ENAR; *Giulia Lagana*, Senior Analyst on European immigration and asylum policies, Open Society Europe Policy Institute

### 27 February - IMMIGRATION, ASYLUM, AND CITIZENSHIP POLICIES IN FRANCE

Issues addressed: What is the place of employment in migration and asylum policies?; How do we talk about immigration and diversity in France today?

With *Clotilde Giner*, Deputy Director of the Migration Unit, Order of Malta France; *Matthieu Angotti*, Director General of CCAS in Grenoble; *Francine Blanche*, Head of the Migration Unit, General Confederation of Labour, CGT; *Laura Brav*, Head of the emergency shelter “La Péniche du cœur”; *Nadine Camp*, Expert; *Samia El Alaoui Talibi*, Muslim chaplain of the prison administration of Lille; *Jean-Baptiste François*, Journalist, *La Croix*; *Irena Guidikova*, Head of Division, Cultural Policy, Diversity and Intercultural Dialogue, The Council of Europe (CoE); *Christophe Harrison*, Head of the general administrative secretariat, France terre d’asile; *Danièle Joly*, Associate Research Fellow, Center for Migration and Citizenship, Ifri and Collège d’études mondiales, FMSH; *Nada Nader*, Head of Development and International Cooperation, Euro-Mediterranean Feminist Initiative, Paris; *Mohammed Ouaddane*, Delegate General of the Memories-stories network in Ile-de-France and Coordinator General of the Memories-stories inter-network

### 7 March - PROTECTION OF REFUGEES AND DISPLACED PERSONS IN LIBYA: A CHALLENGE FOR THE UNHCR

With *Roberto Mignone*, Representative in Libya, United Nations High Commissioner for Refugees (UNHCR)

Chair: *Matthieu Tardis*, Research Fellow, Center for Migration and Citizenship, Ifri

### 5 June - SOUTH SUDAN: THE GREATEST DISPLACEMENT CRISIS IN AFRICA

With *Arnauld Akodjenou*, Regional Coordinator and Special Adviser on South Sudan, United Nations High Commissioner for Refugees (UNHCR)

Chair: *Matthieu Tardis*, Research Fellow, Center for Migration and Citizenship, Ifri

### 7 November - FROM LOCAL TO NATIONAL: TAKING ON THE CHALLENGE OF THE RECEPTION OF IMMIGRANTS AND CITIZENSHIP, Lyon

Issues addressed: Reflection on Inclusion in the Face of Populism and Identity Politics in Europe; Reception and Inclusion in the City: Local Initiatives and the Role of Civil Society; Capacity-Building of Actors in the Field of Reception and Immigration

With *Cédric Van Styvendael*, Head of the “Accueillir à Villeurbanne” Project; *Matthieu Tardis*, Research Fellow, Center for Migration and Citizenship de Ifri; *Agnès Thouvenot*, Deputy Mayor for Solidarity Economy, Employment and Inclusion, Health, Antidiscrimination and Gender Equality, city of Villeurbanne; *Francine Blanche*, Head of the Migration Unit, General Confederation of Labour, CGT; *Claire Le Franc*, Deputy Mayor for Solidarity and Urban Policy, city of Villeurbanne; *Christophe Bertossi*, Director, Center for Migration and Citizenship, Ifri

### 20 November - RESETTLING REFUGEES IN FRANCE: AN OPPORTUNITY FOR SMALL AND MEDIUM SIZED CITIES?

In partnership with ICMC Europe

With *Matthieu Tardis*, Research Fellow, Center for Migration and Citizenship; *Petra Hueck*, Director of the International Catholic Migration Commission Europe

# IFRI'S PUBLICATIONS IN 2018

## BOOK

**Ramses 2019: The Clashes of the Future**, *Thierry de Montbrial, Dominique David (ed.)*, Dunod, September 2018.

## POLITIQUE ÉTRANGÈRE

**A Second Wind for States?**, vol. 83, 1:2018, March 2018.

**Cybersecurity and Cyber Defence: From Hacking to Information Warfare**, vol. 83, 2:2018, June 2018.

**Transitions from War to Peace**, vol. 83, 3:2018, September 2018.

**Brexit: Getting in a State**, vol. 83, 4:2018, December 2018.

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*Blog Politiques étrangère*

*Ultima Ratio*

*Afrique décryptages*

# CONFERENCES AND DEBATES IN 2018



**18 January**  
**CNAM, Paris**

## **EUROPE IN THE FACE OF CHINESE POWER**

With *Thierry de Montbrial*, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques

Chair: *Nicole Gnesotto*, Professor, CNAM, European Union, Institutions, and Politics Chair

**9 February**

## **HUNGARY IN EUROPEAN GEOPOLITICS**

With *Laszlo Trocsanyi*, Minister of Justice in Hungary

Chair: *Thierry de Montbrial*, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques

**14 February**

## **MIDDLE EAST: WHAT ISSUES IN 2018?**

*Members-only Conference*

With *Dorothee Schmid*, Head, Turkey and Middle East Program, Ifri

Chair: *Thomas Gomart*, Director, Ifri

**26 February**

## **GLOBAL GEOPOLITICS: CLASH BETWEEN THE FUTURE AND THE PAST**

With *Thierry de Montbrial*, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques

**5 April**

## **POLAND FACING EUROPE'S DEFICIT?**

With *Jacek Czaputowicz*, Minister of Foreign Affairs, Poland

Chair: *Thomas Gomart*, Director, Ifri

**11 April**

## **COUNTERING TERRORISM AND EXTREMISM. DERADICALIZATION: THE ALGERIAN EXPERIENCE**

With *Abdelkader Messahel*, Minister of Foreign Affairs of the Republic of Algeria

Chair: *Thierry de Montbrial*, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques

**12 April**

## **PUTIN IV: MODERNISM OR CONSERVATISM?**

*Members-only Conference*

With *Tatiana Kastoueva-Jean*, Director, Russia/NIS Center, Ifri

Chair: *Thomas Gomart*, Director, Ifri

**29 May**

## **TWO CONCEPTIONS OF INTERNATIONAL POLITICS?**

With *Bernard-Henri Levy*, Author and philosopher; *Thierry de Montbrial*, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques

Chair: *François d'Orcival*, Journalist, *Valeurs actuelles*



13 September

### THE CLASHES OF THE FUTURE

#### *RAMSES 2019 Presentation*

With *Dominique David*, Adviser to the Executive Chairman of Ifri, co-Director, RAMSES; *Christophe Bertossi*, Research Fellow, Director, Center for Migration and Citizenship, Ifri; *Alice Ekman*, Research Fellow, Head of China research, Center for Asian Studies, Ifri; *Dorothee Schmid*, Research Fellow, Head of Turkey and Middle East programme, Ifri; *Thierry de Montbrial*, Executive Chairman of Ifri, Member of the Académie des sciences morales et politiques; *Pierre Haski*, Geopolitical columnist at France Inter, President of Reporters without borders

26-28 October  
Rabat

### 11<sup>TH</sup> EDITION OF THE WORLD POLICY CONFERENCE (WPC)

Chair: *Thierry de Montbrial*, Executive Chairman of Ifri, Founer and President of the WPC

7 November

### THE INTERNATIONAL RELATIONS EXPERIMENT

With *Hubert Védérin*, former Minister; *Thierry de Montbrial*, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques

Chair: *Isabelle Lasserre*, Deputy Editor-in-Chief, Foreign Edition of the *Figaro*, Specialist on diplomatic and strategic questions

12 November

### BETTER POLICY-MAKING: MATCHING DECISION-MAKERS WITH THINK TANKERS

With *Stewart Patrick*, Director of the International Institutions and Global Governance Program, Council on Foreign Relations (CFR); *Khalid Al-Khater*, Director for Policy Planning, Qatar Ministry of Foreign Affairs; *Sebastian Groth*, Deputy Director for Policy Planning, German Ministry of Foreign Affairs; *Maty Nikkhou-O'Brien*, former Executive Director, New Zealand Institute of International Affairs (NZIIA); *Oleg Stepanov*, Director for Policy Planning, Russian Ministry of Foreign Affairs; *Henry Wang*, Founder and President, Center for China and Globalization (CCG)

Chair: *Thierry de Montbrial*, Founder and Executive Chairman of Ifri and First Director of the French Policy Planning Staff

15 November

### EUROPE IN DATA GEOPOLITICS

With *Thomas Gomart*, Director, Ifri; *Patrick Nicolet*, Group Chief Technology Officer and Member of the Group Executive Board, Capgemini; *Henry Farrell*, Professor of International Affairs, George Washington University; *Alice Ekman*, Research Fellow and Head of China research, Center for Asian Studies; *Stefan Heumann*, Co-Director, Stiftung Neue Verantwortung, Berlin; *Julien Nocetti*, Research Fellow, Ifri

21 November  
University of Paris - Panthéon Sorbonne

### IS THE STATE A "HAS BEEN"?

#### *Politique étrangère presentation*

With *Frédéric Ramel*, Professor of Political Science; *François Gaulme*, Associate Research Fellow, African Studies Center, Ifri; *Julien Nocetti*, Research Fellow, Ifri

22 November

### SOUTH EAST EUROPE: THE VIEW FROM CROATIA

With *Petar Mihatov*, Director General of Defense Policy, Republic of Croatia

Chair: *Dominique David*, Adviser to the Executive Chairman, Ifri

27 November  
Brussels

## SPACE SECURITY IN THE 2020'S: TRANSATLANTIC PERSPECTIVES

*With the sponsorship of the Secure World Foundation*

Issues addressed: Current challenges to space security; Is the international community going anywhere?; Space Situational Awareness (SSA): progress and difficulties

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12 December

## HOW DID IFRI INVENT AND DEVELOP EXPERTISE IN INTERNATIONAL RELATIONS IN FRANCE?

*Members-only Conference*

With *Sabine Jansen*, Professor, Universités au Conservatoire national des arts et métiers, Research Fellow at the Laboratoire interdisciplinaire des sciences de l'action (LIRSA)

Chair: *Thomas Gomart*, Director, Ifri

# FINANCIAL ANNEX

## Accounts - 31 December 2018

	Budget 2018	Actual 2018	Actual 2017		Budget 2018	Actual 2018	Actual 2017
<b>Expenditures</b>							
Office supplies	51 360	126 506	99 971	Subsidies	1 402 304	1 452 310	1 510 304
EDF/GDF/Water	17 800	30 393	56 173				
	29 060	26 498	29 572				
Books	4 500	69 615	14 226				
<b>Other external expenditures</b>	<b>1 812 090</b>	<b>1 869 412</b>	<b>1 723 315</b>	<b>Private funding</b>	<b>4 540 698</b>	<b>5 067 040</b>	<b>4 865 716</b>
Printing fees	71 500	74 724	77 595	Donations and member subscri	840 000	936 696	897 380
Rental fees	26 500	28 106	51 433	Publications	85 500	108 483	100 308
Maintenance	145 435	171 123	180 593	Program and contract funding	3 405 135	4 009 640	3 859 015
Insurance	18 610	17 906	19 030	Other income	10 000	12 221	9 013
Research material	39 700	42 545	43 260				
Honoraria and professional services	792 710	929 151	727 663				
Donations, membership subscriptions	6 500	48 552	116 718				
General travel and meetings	628 505	471 259	430 781				
Postage and telephone	80 830	80 789	73 438				
Other management fees	1 800	5 258	2 805				
<b>Taxes</b>	<b>350 500</b>	<b>352 647</b>	<b>363 524</b>				
Taxes on salaries	168 000	172 214	168 168				
Other taxes	182 500	180 433	195 356				
<b>Salaries and personnel costs</b>	<b>3 619 052</b>	<b>3 717 478</b>	<b>3 609 215</b>				
Deferred grant revenue	0	0	70 000	Dedicated fundraising		70 000	22 780
Depreciation and provisions	150 000	354 729	243 207	Provision reversal		64 823	111 849
Management expenditures		0	100 000	Transferred expenses		39 803	7 404
				Management income		1 627	4
<b>Operational expenditures</b>	<b>5 983 002</b>	<b>6 420 770</b>	<b>6 209 231</b>	<b>Operation income</b>	<b>5 943 002</b>	<b>6 695 602</b>	<b>6 518 057</b>
Financial expenditures		44	4 257	Financial income	40 000	23 414	25 815
Exceptional expenditures		3 439	1 552	Exceptional income		2 823	417
Corporate taxes		67 246	83 967				
Income after tax		230 340	245 282				
<b>TOTAL</b>	<b>5 983 002</b>	<b>6 721 839</b>	<b>6 544 288</b>	<b>TOTAL</b>	<b>5 983 002</b>	<b>6 721 839</b>	<b>6 544 288</b>

# Balance sheet - 31 December 2018

	ASSETS	2018		2017		LIABILITIES	2018	2017
		gross	accumulated depreciation	net	net			
<b>FIXED ASSETS</b>						<b>FUNDS</b>		
Intangible assets						Non-profit associative funds	8 470 553	8 470 553
Software		122 028	116 249	5 779	17 905	Endowments	47	47
Tangible assets						Stocks	2 034 368	1 789 087
Land		3 886 345		3 886 345	3 886 345	Associative project reserve	150 000	150 000
Buildings		5 597 974	3 782 771	1 815 203	1 887 872	Excess/deficit of the year	230 340	245 282
General facilities		960 841	743 601	217 240	262 059			
Transportation equipment		33 720	5 488	28 232	0	<b>TOTAL FUNDS</b>	<b>10 885 308</b>	<b>10 654 968</b>
Office equipment, furniture, computer hardware		668 797	575 788	93 009	120 405			
Fixed assets in progress		0	0	0	0	<b>PROVISIONS FOR RISK AND EXPENSES</b>		
Financial assets						General risks	0	0
Deposits		684		684	17 109	Retirement expenditures	276 322	258 770
Interest		11		11	11	Other provisions	129 917	64 823
Loans		23		23	0			
Other investments				0	23	<b>DEFERRED GRANT REVENUE</b>		
						Deferred grant revenue	0	70 000
						<b>FINANCIAL DEBTS</b>		
		<b>11 270 423</b>	<b>5 223 898</b>	<b>6 046 526</b>	<b>6 191 729</b>	Bank	0	0
<b>CURRENT ASSETS</b>						<b>SUPPLIER DEBTS AND ACCOUNTS PAYABLE</b>		
Inventories		32 229	31 442	787	91 246	Accounts payable and other liabilities	392 101	292 497
Other debtors/pre-payments		1 583		1 583		Accrued expenses	53 626	28 115
Receivables and related accounts		877 537		877 537	505 700	Advances and downpayments	0	0
Other assets		177 465		177 465	174 592	Other debts (and forthcoming expenses)	175 570	0
Investment securities		0		0	0	<b>TAXES AND SOCIAL SECURITY</b>		
Bank balances		5 662 874		5 662 874	5 424 407	Staff and accounts payable	190 177	215 759
Accrued income		121 524		121 524	110 481	Social and tax administration/state	448 859	514 444
		<b>6 873 212</b>	<b>31 442</b>	<b>6 841 770</b>	<b>6 306 426</b>	<b>LIABILITIES ON FIXED ACCOUNTS AND RELATED ACCOUNTS</b>	<b>0</b>	<b>15 067</b>
						Accruals and deferred income	336 418	383 713
<b>CURRENCY CONVERSION ADJUSTMENT</b>						<b>CURRENCY CONVERSION ADJUSTMENT</b>		
<b>TOTAL ASSETS</b>		<b>18 143 635</b>	<b>5 255 340</b>	<b>12 888 295</b>	<b>12 498 155</b>	<b>TOTAL LIABILITIES</b>	<b>12 888 295</b>	<b>12 498 155</b>





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