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Ifri, leading think tank on international questions

In 2018, Ifri was ranked the 2nd most influential think tank in the world for the second consecutive year behind the Brookings Institution and before the Carnegie Endowment (both from the United States), and 1st in Western Europe, according to the University of Pennsylvania’s Global Think Tanks Index 2018, which ranks more than 8,000 think tanks in 182 countries.

Founded by Thierry de Montbrial in 1979 on the model of Anglo-Saxon think tanks, Ifri is the principal institution in France for independent research and debate devoted to the analysis of international questions and global governance. Ifri is an integral part of a global network of the most influential think tanks.

Mission

• Use policy-oriented research to shed light on subjects important to public and private decision-makers;
• Promote dialogue between experts, opinion leaders, private and public sector decision-makers, and civil society representatives;
• Identify current international issues and put them in perspective;
• Provide a vision of the future based on major trends.

Research: Analyze, Predict

Ifri prioritizes analysis and predictions on European and international affairs, employing a multidisciplinary approach that combines local, national and global perspectives.

Ifri brings together an international team of fifty collaborators. Its permanent researchers are spread over 10 research units, covering:

• Regional questions: Europe, Russia/NIS, Asia, North America (United States and Canada), Sub-Saharan Africa, Turkey/Middle East.
• Topical questions: Security and Strategic Affairs, Energy, Space, Migration and Citizenship.

Ifri disseminates its analyses in multiple languages, including French, English, German, and Russian.

In 2018, Ifri experts published 8 books and more than 77 policy papers.

Debates: Inform, Structure

Ifri’s debates are conducted within an informal and non-partisan framework that promotes exchange between experts and public- and private-sector decision-makers.

In 2018, Ifri organized more than 130 conferences and debates in Paris and abroad, some 10 major international events, and numerous workshops and seminars.
Ifri, integral member of a high-level international network

**IFRI, AN ESSENTIAL ACTOR IN THE ANALYSIS OF INTERNATIONAL RELATIONS**

10 January - SPECIAL QUAD MEETING ON IRAN, BRUSSELS
With Amb. (Ret.) Charles Ries, Vice President, International, RAND Corporation; Amb. (Ret.) James Dobbins, Senior Fellow, Distinguished Chair, Diplomacy and Security, RAND Corporation; Dalia Dassa Kaye, Director, Center for Middle East Public Policy, RAND Corporation; Arya Sofia Meranto, Research Assistant, RAND Europe; Thomas Gomart, Director, Ifri; Corentin Brustlein, Director of Security Studies Center, Ifri; Dorothée Schmid, Senior Research Fellow, Head of Turkey and Middle East Program, Ifri; Sanam Vakil, Associate Fellow, Middle East and North Africa, Chatham House; Neil Quilliam, Senior Research Fellow, Middle East and North Africa Chatham House; Volker Perthes, Chief Executive Officer and Director, SWP; Oliver Meier, Deputy Head of the International Security Division, SWP; Azadeh Zamirirad, Senior Associate, Middle East and Africa, SWP; Marco Overhaus, Research Fellow, SWP.

9-11 March - THE TOKYO CONFERENCE 2018, TOKYO
Issues addressed: The liberal world order and the future of democracy; Is an evaluation of the free and open economic system, and the liberal world order, and the role of the G-7; Is there any effective way to stop the North Korean nuclear program?

Speaker/Ifri participant: Thomas Gomart, Director, Ifri.

14-16 March - EUROPE THINK TANK SUMMIT 2018, BERLIN
Issues addressed: Europe at a Crossroads: Think Tanks A Catalyst for Change, Consensus and Cohesion; Think Tanks in an Era of Digital and Political Disruptions: Innovative Responses to a Changing Policy Environment; Helping Shape the Future of Europe: The Role of Think Tanks; How to Make Europe’s Think Tanks Fit for the Future: Strategies for Reform, Innovation and Adaptation; Can Trans-Atlantic Relations Survive Trump, Putin and the Rise of China?

Speaker/Ifri participant: John Seaman, Research Fellow at the Centre for Asian Studies, Ifri; Yann Roland, Director of Development, Ifri.

6-8 May - COUNCIL OF COUNCILS SEVENTH ANNUAL CONFERENCE, NEW YORK
Issues addressed: Trade Without Trump: The Way Forward; Strengthening Effective Climate Change Action; Global Governance Working Papers Discussion: Migration and Monetary Policy; Geopolitical Implications of New Technology; The Challenge from Iran and its Global Implications

Speaker/Ifri participant: Thomas Gomart, Director, Ifri; Marc Hecker, Director of publications and Editor-in-Chief of Politique étrangère.
9-11 May - AFRICAN THINK TANK SUMMIT 2018, RABAT
Issues addressed: Deepening Expertise and Enhancing Sustainability and Security: Insight into Contemporary Challenges Facing African Think Tanks; The Think Tank Sustainability Crisis in Africa and Its Potential Impact on Think Tanks, Policy Makers and the Public; How to Make Africa’s Think Tanks Fit for the Future: Strategies for Reform, Innovation, and Adaptation.
Speaker/Ifri participant: Clélie Nallet, Research Fellow, Sub-Saharan Africa Center, Ifri; Lea Metke, Project Officer to the Director, Ifri.

17 June - THIRD ANNUAL CHINA GLOBAL THINK TANK INNOVATION FORUM, BEIJING
Issues addressed: How do think tanks respond to the challenges of political polarization and the increased complexity of policy issues? What can think tanks do to meet the need for evidence-based policy research and consensus-building in a digital world where new communications tools are changing how information is created, disseminated and discussed? What is the future of innovation amidst changing models of research, operations, fundraising and development for think tanks around the world?
Speaker/Ifri participant: Françoise Nicolas, Director, Center for Asian Studies, Ifri.

27-28 September - QUAD 2018
Issues addressed: Populism in the US and Europe; Middle East (Iran/JCPOA, Syria) and its Neighbours; Russia and its Challenges; North Korea
With Michael Rich, President and Chief Executive Officer, RAND Corporation; Amb. (Ret.) Charles Ries, Vice President, International, RAND Corporation; Christine Warmuth, Director, International Security and Defense Policy Center, RAND Corporation; Catherine Dale, Director, Center for Russia and Eurasia; RAND Corporation; Amb. (Ret.) James Dobbins, Senior Fellow, Distinguished Chair, Diplomacy and Security, RAND Corporation; Andrew Hoehn, Senior Vice President, Research and Analysis, RAND Corporation; Jennifer Kavanagh, Associate Director, Strategy, Doctrine and Resource, RAND Corporation; Dalia Dassa Kaye, Director, Center for Middle East Public Policy, RAND Corporation; Amb. (Ret.) John Tefft,

Senior Fellow, RAND Corporation; Mike Mazarr, Senior Political Scientist, National War College; Randall Schriver, Assistant Secretary of Defense for Asian and Pacific Security Affairs; US Department of Defense; Thomas Gomart, Director, Ifri; Corentin Brustlein, Director of Security Studies Center, Ifri; Maya Kandel, Policy Adviser, United States/Transatlantic relations, Policy Planning Staff, French Ministry of Europe and Foreign Affairs; Colonel François-Marie Gougeon, Head of the Defence Strategy Department, Directorate General for International Relations and Strategy, French Ministry of Armed Forces; Quentin Lopinot, Visiting Fellow, CSIS; Adam Ward, Deputy Director, Chatham House; Sanam Vakil, Associate Fellow, Middle East and North Africa, Chatham House; Hans Kundnani, Senior Research Fellow, Europe Programme, Chatham House; Mathieu Boulegue, Research Fellow, Russia and Eurasia Programme; Neil Quilliam, Senior Research Fellow, Middle East and North Africa Chatham House; Samantha Job, Foreign and Security Policy Counsellor, British Embassy in the United States; Volker Perthes, Chief Executive Officer and Director, SWP; Oliver Meier, Deputy Head of the International Security Division, SWP; Azadeh Zamirrad, Senior Associate, Middle East and Africa, SWP; Sabine Fischer, Head of the Eastern Europe and Eurasia Research Division, SWP; Kai-Olof Lang, Senior Fellow, Europe Division, SWP; Manfred Huterer, Senior Adviser, Eastern Europe/Russia, German Federal Foreign Office; Ricklef Beutin, Visiting Fellow, CSIS.

3-5 October - MENA THINK TANK SUMMIT, HAMMAMET
Issues addressed: New Faces and New Ideas: The Future of Think Tanks and Policy Advice in the MENA Region; New Roadmap for MENA Economic Integration; Economic, Political and Security Implications of Mass Migration in MENA
Speaker/Ifri participant: Dorothée Schmid, Head of Middle East and Turkey Program, Ifri.

7-9 October - COUNCIL OF COUNCILS ELEVENTH REGIONAL CONFERENCE, SEOUL
Speaker/Ifri participant: Thierry de Montbrial, Executive Chairman, Ifri; Thomas Gomart, Director, Ifri.

Is the Media the Message or Mayhem?; The New Business Model and Standards for Think Tanks.
Speaker/Ifri participant: Thomas Gomart, Director, Ifri.

21-23 November - ASIA THINK TANK SUMMIT 2018, BALI
Speaker/Ifri participant: Françoise Nicolas, Director, Center for Asian Studies, Ifri.

21-23 November - EURO-MED THINK TANK FORUM/MED 2018, ROME
Issues addressed: Shifting alliances: the quest for a new balance of power; Preventing tomorrow’s ISIS: the role of Think Tanks; Economy first: matching growth and social cohesion; The Quest for regional Hegemony: Preventing Escalation; Daesh/ISIS: The Day After. Countering a New Wave of Violent Extremism; Yemen’s Spiral into Conflict and Fragmentation: What will it Take to reverse it?; Iran after US Sanctions: What’s next?; Seizing the future: employing youth in the Mena Region; Beyond humanitarian crisis: prospects for Gaza; Bridging Europe and Africa: The Tunisian Nexus; Digital and Physical Security for critical infrastructure in the Mediterranean; Culture and Civil Society: Dialogue by doing; The imperative of growth: the role of investments; Enhancing Libya’s economy: the complementary path to stabilization; Fuelling the future of energy; The imperative of growth: the role of technology; Towards a global compact: what’s at stake for the region?; Two years in: Trump’s Middle East Policy: what lies ahead?; A new Islamic identity: politics, sciences and culture in a plural world.
Speaker/Ifri participant: Thomas Gomart, Director, Ifri; Dorothée Schmid, Head of Middle East and Turkey Program, Ifri.

7-9 November - GLOBAL THINK TANK SUMMIT 2018, BRUSSELS
Notable guests in 2018

Exchange on all aspects of international relations, promoting dialogue between experts, public and private-sector decision makers, and opinion leaders

Jean-Paul Agon, Chairman and CEO of L’Oréal
Khalid Al-Khater, Director for Policy Planning, Qatar Ministry of Foreign Affairs
General Michel Aoun, President of Lebanon
Bertrand Badré, Founder and CEO of Blue like an Orange Sustainable Capital, Former Managing Director of the World Bank
His Holiness Bartholomew I, Archbishop of Constantinople
Leila Benali, President of the Arab Energy Forum
Olga Bielkova, Member of the Rada, Ukraine
Nasser Bourita, Minister of Foreign Affairs, Kingdom of Morocco
General Jean-Pierre Bosser, Army General
Francis Gurry, Director General of the World Intellectual Property Organization
John D. Hill, Principal Director for Space Policy, U.S. Department of Defense
Badr Ikken, CEO, IRESEN
Keizo Kitagawa, Director of National Security and Strategic Studies Office, Japan Maritime Self-Defence Force Command and Staff College
Karin Kneissl, Minister of Foreign Affairs, Austria
Andriy Kobolyev, CEO, Naftogaz
Bettina König, Member of the Abgeordnetenhaus of Berlin, Social Democrats/SPD
Oleg Kravchenko, Vice-Minister of Foreign Affairs, Belarus
Alain Lamassoure, Member of the European Parliament, PPE
Bruno Le Maire, Minister of the Economy and Finance, France

Antoine Bouvier, President and Director General of MBDA
Martin Briens, Civil and Military Cabinet Director, Ministry of Armed Forces
Lieutenant-General (US) Cavoli, United States Army lieutenant general in Europe (US Army Europe)
Alain Charmeau, President of ArianeGroup
Jacek Czaputowicz, Minister of Foreign Affairs, Poland
Nikola Dimitrov, Minister of Foreign Affairs, Republic of North Macedonia
Philippe Errera, Director General of International Relations and Strategy, Ministry of Armed Forces
Laurent Fabius, President of the Constitutional Council, former French Prime Minister
Sergey Glazyev, Adviser to the President of Russia
Olivier Grabelle, Executive Vice-President, RTE
Louis Gautier, Secretary General of Defence and National Security
Amadou Gon Coulibaly, Prime Minister, Côte d’Ivoire
Hervé Guillou, President-Director General, Naval Group
Sergey Guriev, Chief Economist at the European Bank for Reconstruction and Development (EBRD)
Camille Grand, Assistant Secretary General for Defence Investment NATO

Bruno Le Maire, Minister of the Economy and Finance, dinner-debate at Ifri, June 2018

Bernard-Henri Lévy, author and philosopher

Thierry de Montbrial, Executive Chairman of Ifri, Bernard-Henri Lévy, author and philosopher, “Two conceptions of International Politics?” debate, 3 May 2018, Ifri
PARIS PEACE FORUM

In November 2018, Ifri participated in the first edition of the Paris Peace Forum, organized as part of the centenary commemoration ceremonies of the end of the First World War. Ifri was a founding member alongside the National Foundation for Political Science (Sciences Po), the Körber Foundation, the Mo Ibrahim Foundation, the Montaigne Institute, and the French Republic, represented by the Quai d’Orsay.

Nathalie Loiseau, Minister of European Affairs, France

Bernardino Leon, President of the United Arab Emirates

Diplomatic Academy

Abdelkader Messahel, Minister of Foreign Affairs of the Republic of Algeria

Petar Mihatov, Director General of Defence Policy of the Republic of Croatia

Laurent Michel, Director General of Energy and Climate, Ministry for the Ecological and Solidary Transition, France

Roberto Mignone, UN Refugee Agency Representative to Libya

Laurent Muschel, Director, Migration and Protection, DG Migration and Home Affairs, European Commission

Robin Niblett, Director, Chatham House

Ewald Nowotny, Governor of the Central Bank of Austria

Leslie Palti-Guzman, President, Gas Vista LLC, Washington

Ladislas Paszkiewicz, Vice President, strategy and climate, Total

Olena Pavlenko, President, DiXi Group

Admiral Christophe Prazuck, Chief of the Staff of the French Marines

Vladimir Ryjkov, Former Parliamentarian, politician affiliated with The Other Russia coalition

Oleg Stepanov, Director for Policy Planning, Russian Ministry of Foreign Affairs

Tomohiko Taniguchi, Special Adviser to the Cabinet of Prime Minister Shinzo Abe

Sabine Thillaye, President of the European Affairs Commission for the National Assembly, member of parliament for the Indre-et-Loire, LaREM;

Laszlo Trocsanyi, Justice Minister of Hungary

Emmanuel Tuchscherer, Director of European Affairs, ENGIE

Erkki Tuomioja, Member of the Parliament of Finland, Minister of Foreign Affairs (2011-2015)

Birgitta Westgren, Director of Climate Policy, Ministry of Economic Affairs, the Netherlands

Khalid Zerouali, Director of Immigration and Border Surveillance, Ministry of the Interior, Morocco
Ifri’s publications in 2018

**THE MAJORITY OF IFRI’S RESEARCH IS FREELY AVAILABLE ON IFRI’S WEBSITE.**

**Electronic publications**
- Policy Papers, Reports, and Editorials.

**Thematic collections**
Asie.Visions, Notes du Cerfa, Visions franco-allemandes, Potomac Papers, Russie.NEI.Visions, Focus stratégique, Proliferation Papers...

Ifri publishes its analyses in multiple languages including French, English, German, and Russian.

In 2018, Ifri’s researchers published: 8 books, close to 110 notes, studies, and digital editorials and more than 30 articles and contributions.

**BOOKS PUBLISHED IN 2018:**

![Book Covers]

**TWO FLAGSHIP PUBLICATIONS**

**POLITIQUE ÉTRANGÈRE**
Editors-in-chief: Dominique David and Marc Hecker

A space for deep analysis and debate, Ifri’s quarterly journal, *Politique étrangère*, provides a guide for decoding international events. Articles, current event-related debates, and historical analyses can be found online at politique-etrangere.com.

The themes covered in 2018 included: 
- A Second Wind for States? (n° 1/2018);
- Cybersecurity and Cyber Defence: From Hacking to Information Warfare (n° 2/2018);
- Transitions from War to Peace (n° 3/2018);
- Brexit: Getting in a State (n° 4/2018).

**RAMSES 2019: THE CLASHES OF THE FUTURE**
Annual report on the global economic system and strategies
Co-editors: Thierry de Montbrial and Dominique David

Opening with Thierry de Montbrial’s “Perspectives”, an original synthesis of the trends of the past year, this issue covers the whole field of international relations in 2018 with a particular focus on liberal democracy, Donald Trump and the questioning of multilateralism, China’s leadership strategy, crises in the Middle East, the lack of European vision, and the need for real international governance. **Three thematic sections** emerge: 
- Demography: the real challenges;
- China: new power;
- Iran/Saudi Arabia: the duel.

**RAMSES 2018** also includes 8 videos featuring Ifri researchers providing concise analysis of the most critical issues in international affairs.
Ifri’s partners and members

**Since its creation in 1979, Ifri has developed a special relationship with its corporate members. Dedicated studies, networking, interaction with its research teams, and access to its internationally renowned expertise and connections are some of the advantages Ifri offers its partners.**

Breakfasts, lunches, dinner debates, seminars, closed-door meetings, and conferences serve as unique opportunities to network and share analysis, not only with Ifri’s researchers, but also with high-level players on the world stage. As an institution recognized for its public utility, Ifri is financed by private contributions – from companies, embassies, organizations and individual members – accounting for more than 70% of its resources, and also receives state support.

The value of company membership lies in the access to Ifri’s network and the opportunities for exchange with different stakeholders. Through membership, companies actively participate in Ifri’s debates and events alongside leading experts and observers on the international scene and contribute to the influence of French expertise in international relations.

**There are two ways to support Ifri:**

- Become a member
- Support a specific research program

**Tax advantages are available for all forms of patronage and partnership.**

“Aware of their geopolitical environment, Ifri’s partner companies can be confident about their choices. The key element of their growth is based on a close relationship between their decision-making centers and the Institute’s research. This unique methodology is increasingly part of the strategy of a growing number of companies.”, Yann Roland, Director of Development, Ifri.

In 2018, MMA, CMC CIC, MBO Partners, Total Foundation, and EPEX Spot SE joined Ifri as members, supporting one or multiple research units. We thank them warmly for their support.

Dinner debate with Bruno Le Maire, Minister of the Economy and Finance, 13 June 2018

Isabelle Carrère, founder of AlbaandCO, Yann Roland, Director of Development, Ifri

Annual Report 2018 - 10
Meetings reserved for Ifri’s members and partners

**BREAKFAST, LUNCH, AND DINNER-DEBATES**

**CHAIR: THIERRY DE MONTBRIAL**

5 March - Martin Briens, Civil and Military Cabinet Director, Ministry of Armed Forces

11 April - Abdelkader Messahel, Minister of Foreign Affairs of the Republic of Algeria

17 May - Bernardino Leon, President of the United Arab Emirates Diplomatic Academy

5 June - Francisca Verellen, China expert, Institute member, former Director of the École française d'Extrême Orient (EFEO)

13 June - Bruno Le Maire, Minister of the Economy and Finance

21 November - Nathalie Loiseau, Minister of European Affairs

**LES MENSUELLES IFRI/ENTREPRISES**

**LUNCH DEBATES WITH ONE OF IFRI’S RESEARCHERS OR AN EXTERNAL SPECIALIST**

**CHAIR: THOMAS GOMART**

With the support of Société générale

7 March - VLADIMIR PUTIN: A FOURTH TERM FOR WHAT PURPOSE? Tatiana Kastouéva-Jean, Director of the Russia/NIS Center, Ifri

30 March - THE GEOPOLITICAL STAKES OF EUROPE’S ENERGY TRANSITION Marc-Antoine Eyl-Mazega, Director of the Energy Center, Ifri

18 April - IS CHINA STILL COMMUNIST? Alice Ekman, Research Fellow, Head of China research, Center for Asian Studies

17 May - HAVE WE "LOST" TURKEY? Dorothée Schmid, Head of the Contemporary Turkey Program

20 June - RELATIONS BETWEEN RUSSIA AND THE UNITED STATES: “NEW COLD WAR”? Tatiana Kastouéva-Jean, Head of the Russia/NIS Center; Laurence Nardon, Head of the North America Program

18 July - WHO ARE THE JIHADISTS OF FRANCE? Marc Hecker, Research Fellow, Security Studies Center, Director of Publications at Ifri and Editor-in-Chief of Politique étrangère

18 September - THE EU IN THE HANDS OF ITALY? Paolo Magri, Executive Vice President and Director, ISPI

9 November - THE EU IN THE HANDS OF GERMANY? Hans Stark, Secretary General, Study Committee on French-German Relations (Cerfa); Barbara Kunz, Research Fellow, Study Committee on French-German Relations (Cerfa), Ifri

6 December - BREXIT: HOW TO CLEAR THE FOG? Robin Niblett, Director, Chatham House
THE AMBASSADORS’ TABLE
LUNCH DEBATES WITH FOREIGN AMBASSADORS TO FRANCE

CHAIR: THIERRY DE MONTBRIAL

19 February - Juan-Manuel Gomez-Robledo, Mexican Ambassador to France
19 April - Zainal Arif Mantaha, Singaporean Ambassador to France

21 June - Alexei Meshkov, Russian Ambassador to France

CONFERENCES RESERVED FOR IFRI’S MEMBERS

14 February - MIDDLE EAST: WHAT STAKES IN 2018?
Members Conference
With Dorothée Schmid, Head of the Contemporary Turkey and Middle East Program, Ifri
Chair: Thomas Gomart, Director, Ifri

12 April - PUTIN IV: MODERNISM OU CONSERVATISM?
Members Conference
With Tatiana Kastoueva-Jean, Director, Russia/NIS Center, Ifri
Chair: Thomas Gomart, Director, Ifri

12 December - HOW DID IFRI INVENT AND DEVELOP EXPERTISE IN INTERNATIONAL RELATIONS IN FRANCE?
Members Conference
With Sabine Jansen, Professor, Conservatoire national des arts et métiers, Research Fellow at the Laboratoire interdisciplinaire des sciences de l'action (LIRSA)
Chair: Thomas Gomart, Director, Ifri
### Ifri’s Partners

#### Corporate Partners

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#### Member Organizations

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Ifri’s media presence

**IFRI OFFERS THE FRENCH AND FOREIGN MEDIA A FORUM TO MEET AND DEBATE, AN INDEPENDENT PLATFORM WHERE IDEAS AND ANALYSES CAN BE SHARED AND FURTHER DEVELOPED.**

In 2018, a year marked by the destabilization of the international system and of Europe in particular, Ifri maintained a strong presence in the media. In addition to its more than 80 articles, op-eds, and interviews, Ifri’s researchers contributed to more than 300 television and radio appearances and were cited over 4,500 times in the French and foreign media.

In 2018, Ifri was strongly visible in the national daily news, notably in *Le Monde, Le Figaro, Les Échos, La Tribune, Libération* with more than 30 reviews and interviews published. Ifri’s researchers also appeared regularly on audio-visual platforms, particularly the news hours of *France 2, France 3, France 24, ARTE, Euronews, BBC, Bloomberg*, along with many appearances on “C dans l’air” on *France 5*; a regular presence on news channels *BFM and BFM Business, CNews, LCI*, an excellent collaboration with *France Culture* (more than 85 appearances) and *RFI* as well as with national radio stations *France Inter, France Info, Europe 1*. Internationally, Ifri’s experts were cited in *The New York Times, Financial Times, The Wall Street Journal, Russia Today, Xinhua Press Agency, Foreign Policy* and elsewhere in the press in China, the Middle East, Africa, and Europe.
Ifri online

In a Time of “Fake News”, the Role of a Think Tank Such as Ifri is to Provide Sound, Reliable Expertise to Web and Social Media Users.

In 2018, Ifri strengthened its online presence through 5 main sites:

- **THE WEBSITE: WWW.IFRI.ORG**
  
  Pre-eminent resource covering all major international questions, Ifri’s website saw more than **1 million visits and article downloads in 2018**. Available in 4 languages (French, English, German, and Russian), it offers visitors the possibility to easily access Ifri’s most recent work and keep up with its news.

- **SOCIAL MEDIA:**

  **FACEBOOK:** With more than 100,000 followers, Ifri’s Facebook page acts as a daily interface with the public. Studies, media, videos, and graphics are published regularly. Beyond the important scope of the publications, this page also opens the door to interaction and opinion-sharing with Facebook users.

  **TWITTER:** Instant information, targeted communication, multiple contacts within political, media, and institutional spheres: some **25,000** users have access every day to Ifri’s news highlights.

  **LINKEDIN:** Leading online platform for professionals, Ifri disseminates rich and diverse daily content to its **20,000** contacts.

- **VIDEOS**

  **YOUTUBE:** Main online video platform where Ifri published more than **60 exclusive videos in 2018** and has more than **2,000 subscribers**.

- **INFOGRAPHICS**

  In 2018, Ifri published more than 20 infographics intended to bring key points of important studies and research to the greater public.

**Ifri Increases its Visibility in the Blogosphere with Three Blogs:**

ultimaratio-blog.org, blog of the Security Studies Center, a leading blog on security and defence questions

politique-etrangere.com, blog of the publication Politique étrangère

afriquedecryptages.wordpress.com, blog of the African Studies Center
World Policy Conference

ELEVENTH EDITION
26-28 OCTOBER 2018, RABAT

The 11th edition of the World Policy Conference (WPC) was held in Rabat from the 26 to the 28 October 2018. As always, it brought together political and economic decision-makers, experts, and opinion leaders to debate current problems and global governance.

The meeting opened with an introduction by Thierry de Montbrial, a message from General Michel Aoun, President of Lebanon, and His Holiness Bartholomew I, Archbishop of Constantinople, as well as an address by the Prime Minister of Côte d’Ivoire, Amadou Gon Coulibaly.

The 16 plenary sessions were devoted to discussing the challenges posed by global governance in areas such as: the future of the Euro, the consequences of Trump and the impacts of a connected world. Among the distinguished speakers to share their insight were Karin Kneissl (Federal Minister of Europe, Integration, and Foreign Affairs, Austria), Amadou Gon Coulibaly (Prime Minister of Côte d’Ivoire), Jean-Paul Agon (Chairman and CEO of L’Oréal), László Trócsányi (Justice Minister, Hungary), Josep Borrell (Minister of Foreign Affairs, the European Union, and Cooperation, Spain), Tsakhiagiyn Elbegdorj (former President, Mongolia), Jean-Yves Le Gall (President of the French Space Agency, Chair of the European Space Agency Council), Lionel Zinsou (former Prime Minister of Benin, co-President of SouthBridge), Chun-Ying Leung (Vice-Chairman of the National Committee of the Chinese People’s Political Consultative Conference), Francis Gurry (Director General of the World Intellectual Property Organization), Jean-Louis Bourlanges (Member of European Parliament) and Hubert Védrine (former Minister for Foreign Affairs, France).

The workshops focused on three main subjects – global economy and finance; energy/climate and Africa, considered from the perspective of global governance. The discussions were particularly constructive, with participants including Jean-Claude Trichet (Chair of the Board of Advisors, Bruegel, and former President of the European Central Bank), Richard Cooper (Professor of Economics, Harvard University), Ladislas Paszkiewicz (Vice-President, Strategy and climate, Total), Daniel Daianu (Member of the Board of Advisors, Romanian Central Bank, former Minister of Finance), Olivier Appert (President of the French Energy Council and the French Committee of the World Energy Council), Leila Benali (President of the Arab Energy Forum), Nobuo Tanaka (Chairman of The Sasakawa Peace Foundation, former Executive Director of the IEA) and Bertrand Badré (Founder and CEO of Blue like an Orange Sustainable Capital, former Managing Director and CFO of the World Bank).

With senior figures such as Laurent Fabius (President of the Constitutional Council, former French Prime Minister), Mustapha Bakkoury (President of the Moroccan Agency for Solar Energy), Nasser Bourita (Minister of Foreign Affairs, Kingdom of Morocco), Hailemariam Desalegn (former Prime Minister of Ethiopia) and Olivier Blanchard (Fred Bergsten Senior Fellow at the Peterson Institute, former Chief Economist at the IMF), lunch and dinner debates set the stage for discussion on subjects such as: the global economic situation, renewable energy and the development of Africa.
Team

As of 31 December, 2018

Thierry de Montbrial, Founder and Executive Chairman,
Member of the Académie des sciences Morales et Politiques
Florence Richomme, Project Officer, Executive Assistant

Thomas Gomart, Director
Lea Mietke, Project Officer

Valérie Genin, Secretary General
Karine Lusardi, Assistant to the Secretary General

Doina Romanenko, Director of Activities, Office of the Executive Chairman
Vincent Delaire, Assistant

Dominique David, Advisor to the Executive Chairman

Song-Nim Kwon, Executive Director of the WPC
Marion Jaquint, Manon Gauthier, Alix Barateau

Natasha Crance, Head of Communications

EXECUTIVE COMMITTEE

Thomas Gomart, Director
Valérie Genin, Secretary General
Corentin Brustlein, Director, Security Studies Center
Marc Hecker, Director of Publications
Tatiana Jean, Director, Russia/NIS Center
François Nicolas, Director, Center for Asian Studies
Yann Roland, Director of Development

RAMSES

Thierry de Montbrial and Dominique David, Co-Directors

Politique étrangère

Dominique David, Editor-in-Chief
Marc Hecker, Editor-in-Chief

RESEARCH / ADMINISTRATION

Europe
Study Committee for Franco-German Relations (Cera)
Hans Stark, Secretary General
Barbara Kunz, Research Fellow
Katja Borch, Project Manager
Catherine Naiker, Assistant

Austro-French Centre for Rapprochement in Europe (CFA)
Dominique David, Chairman

Russia/NIS Center
Tatiana Kostouchkina, Director
Julien Nocetti, Research Fellow
Annie Soulé, Project Manager
Maxime Audinet, Junior Research Fellow

Center for Asian Studies
Françoise Nicolas, Director
Céline Pajon, Research Fellow
John Seaman, Research Fellow
Alice Elkan, Research Fellow

Turkey/Middle East Program
Dorothée Schmidt, Head
Cécile de Cordier, Assistant

African Studies Center
Alain Anttl, Director
Victor Magnani, Project Manager
Céline Naiker, Research Fellow

North America Program
Laurence Nordon, Head

Security Studies Center
Corentin Brustlein, Director
Elie Tenenbaum, Research Fellow
Marc Hecker, Research Fellow
Aline Lebauf, Research Fellow
Morgan Paglio, Junior Research Fellow

Defence Research Unit (LRD)
Elie Tenenbaum, Coordinator
Corentin Brustlein, Research Fellow
Serge Caplain, Research Fellow
Aline Lebauf, Research Fellow

Center for Energy
Marc-Antoine Buisine, Director
Corine Mathieu, Research Fellow
Cécile de Cordier, Assistant

Center for Migration and Citizenship
Christophe Bertossi, Director
Matthieu Tardis, Research Fellow

PUBLICATIONS
Marc Hecker, Director of Publications
Sharleen Lavergne, Copy Editor, Head of Distribution
Daphné Bertin, Copy Editor

Library and Resource Service
Daniel Marlier, Archivist
Azra Isakovic, Archivist

Digital Communication
Dimitri Von Buren, Digital Communications Officer

The biographies of Ifri’s directors and researchers are available online at www.ifri.org

STRATEGIC DEVELOPMENT

Yann Roland, Director of Development
Sandrine Bahlès, Corporate and Embassies
Membership Coordinator
Barbara McCrill, Individual Members Coordinator

OFFICE OF THE SECRETARY GENERAL

Valérie Genin, Secretary General
Karine Lusardi, Assistant
Nadie Franks, Travel Manager

Accounting
Anne Acher, Accountant and Payroll Manager

Facilities and Security
Nathalie Magnier, Director
Merina Labbes, Senior Maintenance Technician
Nicolas Lang, Technician
Barbara McCrill, Assistant, Catherine Naiker, Marie Claire Bani-Amer, Receptionist

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Board of Directors

**Executive chairman**
Thierry de Montbrial, Executive Chairman of Ifri, member of the Académie des sciences morales et politiques

**Deputy chairman and secretary**
Louis Schweitzer, former CEO of Renault

**Treasurer**
François Drouin, President of ETI Finance

**Members**
Jean-Paul Agon, Chairman and CEO of L’Oréal
Marianne Bastid-Bruguère, Member of the Académie des Sciences morales et politiques
Marie-Françoise Bechtel, Vice President of the Res Publica Foundation, State Councillor, former Director of the ENA (National School of Administration)
Agnès Bénassy-Quéré, Professor, University of Paris 1 Panthéon-Sorbonne, Professor at Paris School of Economics
Jean-Louis Bourlanges, Member of European Parliament, Honorary Counselor at the Cour des comptes
Jean Burelle, President, Burelle S.A.
Nathalie Delapalme, Executive Director and Administrator of the Mo Ibrahim Foundation (promoting good governance practices in Africa and recognizing excellence in African leadership)
Hervé Gaymard, former Minister, former Member of Parliament, President of the Departmental Council of Savoie
Elisabeth Guigou, former Minister, former Member of Parliament, President of the Anna Lindh Euro-Mediterranean Foundation for the Dialogue Between Cultures
Marion Guillou, President of the Board of Directors of Agreenium, French Institute for Agricultural, Forestry, and Veterinary Sciences, Special councillor, State Council
Didier Lallement, Paris Police Prefect, Honorary Counselor at the Cour des Comptes
André Lévy-Lang, Founder and President of the Louis Bachelier Institute
Christine Manigand, Professor of Contemporary History, University of Paris 3 Sorbonne Nouvelle
Jean-Claude Meyer, Vice-President, Rothschild Europe
Christian Noyer, Honorary Governor, Banque de France
Serge Sur, Professor Emeritus of Public Law, University of Paris 2 Panthéon-Assas
Mostafa Terrab, Chairman and CEO, Groupe OCP

Advisory Board

**Chairman**
Thierry de Montbrial, Member of the Académie des sciences morales et politiques, Executive Chairman of Ifri

**Members**
Jean-Pierre Chevènement, former Minister, former Senator, President of the Res Publica Foundation
Dominique David, Adviser to the Executive Chairman, Ifri
Etienne de Durand, Deputy for Defence Policy and Strategic Foresight, DGRIS, Ministry of Armed Forces
Stanislas de Laboulaye, former Ambassador
Alain Dejammet, French Ambassador
Bertrand Deroubaix, Director of Public Affairs, Total
Christine Desouches, Expert consultant to international organisations, former Special Counselor on political and diplomatic affairs to the Secretary General of the Francophonie
Karim El Aynaoui, Director General of the Policy Center for the New South, Dean of the School of Economics and Social Science, University Mohammed VI Polytechnic
Nicole Gnesotto, Professor at the Conservatoire national des arts et métiers, “European Union: Institutions and Policies” Chairholder, Chair of the Board of Directors of the Institute of Higher National Defense Studies (IHEDN)
Thomas Gomart, Director, Ifri
Sylvie Goulard, former Member of European Parliament, former Minister, Deputy Governor, Banque de France
Fadia Kiwan, Honorary Director of the Institute of Political Science at the Saint Joseph University of Beirut
Jean-David Levitte, French Ambassador, Member of the Académie des sciences morales et politiques
Joseph Maila, Professor of Geopolitics, mediation and international relations at ESSEC, former Rector of the Institut Catholique de Paris
Patrick Messerlin, Professor Emeritus at Sciences Po, Director of the World Economy Group at Sciences Po
Anne-Thida Norodom, Professor of public law, Paris Descartes University
Georges-Henri Soutou, Professor Emeritus of Contemporary History at University of Paris 4, Member of the Académie des sciences morales et politiques
Justin Vaisse, Director of the Center of Analysis, Foresight, and Strategy (CAPS), Ministry of Europe and Foreign Affairs
Transversal Approach
**REGIONAL PROGRAMMES**

**EUROPE**
- **STUDY COMMITTEE ON FRENCH-GERMAN RELATIONS (CERFA)**
- **FRENCH-AUSTRIAN CENTER FOR RAPPROCHEMENT IN EUROPE (FAC)**

**RUSSIA/NIS CENTER**

**CENTER FOR ASIAN STUDIES**

**NORTH AFRICA/MIDDLE EAST/MEDITERRANEAN**
- **CONTEMPORARY TURKEY**
- **MIDDLE EAST**
- **IFRI – OCP POLICY CENTER PARTNERSHIP**

**AFRICAN STUDIES CENTER**

**NORTH AMERICA PROGRAM**

**TOPICAL PROGRAMMES**

**SECURITY STUDIES CENTER/DEFENSE RESEARCH UNIT (LRD)**

**CENTER FOR ENERGY**

**CENTER FOR MIGRATION AND CITIZENSHIP**
REGIONAL PROGRAMMES
EUROPE

Study Committee for Franco-German Relations (Cerfa)

Created in 1954 through an intergovernmental agreement between the Federal Republic of Germany and France, the Study Committee for Franco-German Relations (Cerfa) is today one of the oldest bilateral organizations shared by the two countries.

Its main objectives are to:
- Contribute to a better understanding of the two countries’ political, social, and economic approaches;
- Analyse the constantly evolving Franco-German relationship in the European Union (EU).

Team

Hans Stark, Secretary General of Cerfa, University Professor
Areas of expertise: Contemporary Germany (domestic and foreign policy), Franco-German relations (security problems, European construction), and European integration (history, foreign policy and common security)

Barbara Kunz, Research Fellow
Areas of expertise: Contemporary Germany, Franco-German relations, German foreign and security policy, France and Germany in NATO and the CSDP, the Weimar triangle and Neighbourhood policy in the East, security policies of Nordic states, questions of security in the Baltic sea region, representative of Ifri at the OSCE Network of Think Tanks and Academic Institutions

Katja Borck, Project Manager, “Dialogue d’avenir franco-allemand”

Catherine Naiker, Assistant
DIGITAL PUBLICATIONS

Policy Papers
Notes du Cerfa

Five theses on the "refugee crisis" in Germany, Nele Wissmann, n° 142, May 2018.

Dual system of professional training: keystone of made in Germany?, Gerhard Bosch, n° 143, July 2018.

Between political crisis and European recovery attempt: German interrogations, Hans Stark, n° 144, September 2018.


Visions franco-allemandes

Beyond ‘pro’ and ‘anti’ Putin: Debating Russia Policies in France and Germany, Barbara Kunz, n° 28, January 2018.


Editorials

For a Franco-German initiative for young people in Europe, Franco-German Reflection Group, February 2018.

Towards a new Elysée treaty: more substantial Franco-German cooperation in the service of Europe, Franco-German Reflection Group, April 2018.

Contributions and articles outside of Ifri

The end of the "culture of restraint"? Foreign policy of Germany under the Merkel III government, Hans Stark, Allemagne d'aujourd'hui, n° 222, January 2018.


Washington should help Europe achieve 'Strategic Autonomy', not fight it, Barbara Kunz, Ronja Kempin, War On The Rocks, April 2018.


The Real Roots of Germany's Defence Spending Problem, Barbara Kunz, War on The Rocks, July 2018.

A French View: Oil and Water, Barbara Kunz, DGAP Berlin Policy Journal, August 2018.


Fifty years after May 68 – where is the left in France and Germany?, Hans Stark, Dominique David, Allemagne d’aujourd’hui, n° 226, December 2018.

Franco-German difficulties, Hans Stark, Jérôme Vaillant, Allemagne d’aujourd’hui, n° 226, December 2018.

DEBATES

23 January - FRANCE, GERMANY, AND THE QUEST FOR EUROPEAN STRATEGIC AUTONOMY. FRANCO-GERMAN DEFENCE COOPERATION IN A NEW ERA, Brussels
In partnership with the SWP
With Representative of the State of Rhineland-Palatinate to the EU; Barbara Kunz, Research Fellow, Ifri; Ronja Kempin, Senior Fellow, SWP; Camille Grand, Assistant Secretary General for Defence Investment NATO; Sven Biscop, Director, Egmont, Brussels

15 February - RELAUNCHING FRANCO-GERMAN COOPERATION WITH A NEW BILATERAL TREATY?
Groupe de réflexion franco-allemand
In partnership with the Genshagen Foundation

28 February - PRESENTATION OF THE “FRANCE, GERMANY, AND THE QUEST FOR EUROPEAN STRATEGIC AUTONOMY” REPORT, Berlin
In partnership with the SWP
With Anne-Marie Descôtes, French Ambassador to Germany; Bettina Cadenbach, Head of security policy, Federal Ministry of Foreign Affairs; Barbara Kunz, Research Fellow, Cerfa, Ifri; Ronja Kempin, Research Fellow, SWP

26 March - ELECTED TO LAST? CHALLENGES AND RISKS FOR THE NEW MERKEL GOVERNMENT
With Ulrich Eith, Professor, University of Fribourg, Director of the Institute for Political Education at Baden-Wurtemberg; Hans Stark, Secretary General, Cerfa, Professor at University of Paris - Sorbonne
Presided by: Barbara Kunz, Research Fellow, Cerfa, Ifri

20-22 April - DIALOGUE D’AVENIR FRANCO-ALLEMAND – 1ST SEMINAR, Freiburg im Breisgau
In partnership with the Robert Bosch Foundation and the DGAP
With Johannes Hille, policy and communications consultant; Baptiste Enaud and ArianeForgues, Founders of the Des Europe and Des Hommes project; Vera Rudolph, Arte Adviser for the SWR, winner of the Franco-German Journalism Prize 2017; Christine Pütz, European Union Department, Heinrich Böll Foundation, Berlin

16 May - THE DUAL TRAINING SYSTEM IN GERMANY: MIRACLE CURE FOR COMBATTING YOUTH UNEMPLOYMENT?
With Gerhard Bosch, Professor, sociology and specialist in youth employment policy, University of Duisburg; Margarete Riegler-Poyet, Head of Training, Franco-German Chamber of Commerce and Industry (CFACI), Paris
Presided by: Hans Stark, Secretary General, Cerfa, Ifri and Professor of German Civilisation at Sorbonne University

22 May - SEMINAR FOR THE DIPLOMATIC AND CONSULAR INSTITUTE OF THE MINISTRY OF EUROPE AND FOREIGN AFFAIRS
With Thomas Gomart, Director, Ifri; Eileen Keller, Research Fellow, Franco-German Institute of Ludwigsburg; Barbara Kunz, Research Fellow, Study Committee on French-German Relations (Cerfa), Ifri; Nele Wissmann, Associate Research Fellow, Cerfa, Ifri; Michel Drain, Associate Research Fellow, Cerfa, Ifri
Presided by: Hans Stark, Secretary General, Cerfa, Ifri and Professor of German Civilisation at Sorbonne University

31 May-2 June - DIALOGUE D’AVENIR FRANCO-ALLEMAND – 2ND SEMINAR, Stockholm
In partnership with the Robert Bosch Foundation, the DGAP and the Global Utmaning
With Alexander Crawford, Acting CEO, Global Utmaning, Stockholm; Ulf Dahlsten, Chair of Global Utmaning's Social Economics Council, Research Associate at LSE, former Secretary of State in the government of Olof Palme, Stockholm; Mikolaj Norek, Entrepreneur, Managing Director of the Forum for Innovation Management at the Karl-Adam Bonnier Foundation, Stockholm

25 June - PRO-EUROPEAN, REFORMIST, JUPITER: COMPARING FRANCO-GERMAN PERSPECTIVES ON EMMANUEL MACRON, Goethe Institute, Paris
In partnership with the Goethe Institute, Paris
With Barbara Honrath, Director, Goethe Institute, Paris; Barbara Kunz, Research Fellow, Cerfa, Ifri; Jean-Dominique Merchet, Editorialist, L’Opinion; Michaela Wiegel, Correspondent of the Frankfurter Allgemeine Zeitung
Chair: Barbara Kostolnik, Radio Correspondent, ARD, Paris
11-13 October - DIALOGUE D’AVENIR FRANCO-ALLEMAND – 3RD SEMINAR, Saint-Ouen
In partnership with the Robert Bosch Foundation and the DGAP
With Sabine Thillaye, President of the European Affairs Commission, French National Assembly, Representative of Indre-et-Loire, LaREM; Jacques Beltran, Special Adviser to the President on the Ile-de-France region, Head of European and International Affairs, Paris; Bettina König, Member of the Abgeordnetenhaus of Berlin, Social Democrats/SPD; Alain Lomassoure, Member of European Parliament, PPE, former Delegate Minister for European Affairs, Paris/Brussels

12 November - IS THERE AN “ANTI 68” IN THE CURRENT POLITICAL DEBATE? COMPARING FRANCO-GERMAN PERSPECTIVES, Institut Goethe, Paris
In partnership with the Goethe Institute in Paris
With Barbara Honrath, Director, Goethe Institute Paris; Barbara Kunz, Research Fellow, Cerfa, Ifri; Boris Gobille, Political Scientist, Ecole Normale Supérieure, Lyon; Armin Nassehi, Sociologist, University of Munich
Chair: Claire Demesamy, Political Scientist, Deutsche Gesellschaft für Auswärtige Politik, Berlin

13 November - MIGRATION POLICY AND ITS SOCIO-POLITICAL CONSEQUENCES IN GERMANY, FRANCE, AND EUROPE, Genshagen
Groupe de réflexion franco-allemand
In partnership with the Genshagen Foundation

5 December - EUROPE FACING “BELT AND ROAD”
In collaboration with the Center for Asian Studies, Ifri, and the Friedrich Ebert Stiftung Foundation (FES) in Berlin
Issues addressed: “Belt and Road”: a new form of Chinese-style globalisation?; Belt and Road: what stakes for France and Germany? Comparative analysis of national perceptions; Belt and Road: what stakes for Europe?; A common agenda for European relations with China?
With Stefan Dehnert, Director, Friedrich Ebert Stiftung Paris, Françoise Nicolas, Director, Center for Asian Studies, Ifri; Hans Stark, Secretary General, Study Committee on French-German Relations (Cerfa), Ifri; Alice Ekman, Research Fellow, Head of China studies, Center for Asian Studies, Ifri; Metin Hakverdi, Parliamentarian, vice-Spokesperson of the Parliamentary group of the SPD on European affairs, Member of the Commission on European affairs; Nadine Godehardt, SWP Asia Research Group; Eric-André Martin, Special Adviser to the Director, Ifri; Dirk Berggruth, Director of the Europe department, IG Metall; Benjamin Frugier, Executive Director, Business Development and Projects Department, Federation of Mechanical; Rudolf Fürst, Head Centre for EU Relations, International Relations Institute of Prague; George N. Tzogopoulos, Head of research, Centre international de formation européenne (CIFE)

6 December - WHAT REFORMS FOR THE EUROZONE? FRANCO-GERMAN IMPULSES, Brussels
With Eric André Martin, Special Adviser to the Director and Adviser on Europe, Ifri; Vincent Aussilloux, Economist, Economy-Finances Department Chief, France Stratégie, Paris; Eileen Keller, Political Scientist, Economic Policy Consultant, Franco-German Institute (dfi), Ludwigsburg
Chair: Sandra Parthie, Head of Brussels Liaison Office, German Economic Institute (IW Köln), Brussels

19 December - FRANCE AND GERMANY FACING ANTISEMITISM
Issues addressed: What are the sources of antisemitism in France and Germany? What are its vectors?; How can the efficiency of the fight against antisemitism be reinforced?
With Frédéric Potier, Prefect, Interministerial Delegate to Combat Racism, Anti-Semitism and Anti-LGBT Hate (Dilcrah); Hans Stark, Secretary General, Study Committee on French-German Relations (Cerfa), Ifri; Jérémie Peltier, Director of Studies, Jean-Jaurès Foundation; Julia Bernstein, Professor, Frankfurt University of applied studies; Samuel Ghiles-Meilhac, Sociologist, Ministry of Higher Education; Simone Rodan-Benzoaquin, Director of the American Jewish Committee (AJC) Europe; Deirdre Berger, Director of the American Jewish Committee (AJC) Berlin; Iannis Roder, Director of the Education Observatory, Jean-Jaurès Foundation, head of training at the Holocaust Memorial; Marc Hecker, Research Fellow, Security Studies Center (CES), Ifri; Felix Klein, Antisemitism Ombudsman
French-Austrian Center for Rapprochement in Europe (CFA)

The French-Austrian Centre for Rapprochement in Europe (FAC) is an intergovernmental organization created in 1978 for the purpose of working towards the consolidation of French-Austrian relations. The FAC focuses its activities on problems related to EU expansion in Central and Eastern Europe, and to helping develop public and private dialogues between European countries on the future of European institutions and the continental architecture.

TEAM
Dominique David, President
Wolfgang Wosolsobe, Secretary General
Peter Jankowitsch, former Secretary General, Member of the Board of Directors
Florent Marciacq, Officer
Magda Stumvoll, Project Manager
Dominique Letourneur, Adviser

BOOK

DEBATES
27 March - PROGRESS TOWARDS A COMMON EU-DEFENCE POLICY?
Chair: Dominique David, Adviser to the Executive Chairman, Ifri, President, FAC
With General Wolfgang Wosolsobe, Secretary General, Austro-French Centre for Rapprochement in Europe (FAC); Colonel Frédéric Pesme, Deputy at the Euroatlantic Division at the French Armed Forces
23 May - FORUM DIALOGUE DE MINSK - EUROPE DE L'EST: EN RECHERCHE DE SÉCURITÉ POUR TOUS, Minsk
Opening speakers: Yauheni Preiherman, Head, Minsk Dialogue Track-II Initiative; Wolfgang Sender, Belarus Country Director, Konrad Adenauer Foundation, Germany; Vladimir Makei, Minister of Foreign Affairs of Belarus
With Sergey Glaziev, Adviser to the Russian President, Russia; Erkki Tuomioja, Member of the Parliament of Finland; Minister of Foreign Affairs of Finland (2000-2007; 2011-2015), Finland; Alexandre Guesssel, Director of Political Affairs, Council of Europe; Thomas Graham, Managing Director, Kissinger Associates, USA; Sun Zhuangzhi, Director, Institute of Russian, Eastern European and Central Asian Studies, Chinese Academy of Social Sciences, China; Hannes Swoboda, Director, International Institute for Peace; former Member of the European Parliament, Austria; Jovan Kovacić, President, East-West Bridge, Serbia; Oleg Kravchenko, Deputy Minister of Foreign Affairs of Belarus; Volodymir Khandogyi, President, Ukrainian Foreign Policy Association; acting Minister of Foreign Affairs of Ukraine (2009), Ukraine; Vladislav Kulminski, Executive Director, Institute for Strategic Initiatives and former Political Adviser to the Prime Minister of Moldova, Moldova; Gwendolyn Sasse, Director, Center for East European and International Studies (ZOiS), Germany; Vyacheslav Kholodkov, Head, Center for the Near Abroad Studies, Russian Institute for Strategic Studies, Russia; Eugene Rumer, Director and Senior Fellow, Russia and Eurasia Programme, Carnegie Endowment for International Peace, USA; Dirk Schuebel, Head of Division, Eastern Partnership Bilateral, European External Action Service; Timur Onica, Programme Officer East, European Endowment for Democracy, Belgium; Alexander Skandsaryan, Director, Caucasus Institute, Armenia; Andrey Sushentsov, Head, Analytical Agency “Foreign Policy”; Programme Director, Valdai Discussion Club, Russia; Valbona Zeneli, Director of the Black Sea and Eurasia Programme, College of International and Security Studies at the George C. Marshall European Center, Germany-Albania; Paul Révy, Member of the Board of Trustees, “Friends of Europe” (Belgium), France; Tatiana Romanova, Associate Professor, Jean Monnet Chair, School of International Relations, St. Petersburg University, Russia; Alexander Lukashenko, President of the Republic of Belarus; Thomas Greminger, Secretary General, Organisation for Security and Cooperation in Europe; James Appathurai, Deputy Assistant Secretary General for Political Affairs and Security Policy, NATO; Nikolai Bordyuzha, Secretary General, Collective Security Treaty Organisation (2003-2017), Russia; Maira Mora, Director General, Council of the Baltic Sea States; Christine Muttonen, President of the Parliamentary Assembly, Organisation for Security and Cooperation in Europe (2016-2017), Austria; Munira Shahidi, Professor, Tajik National University, Tajikistan; Li Qiongqiong, Director, Centre for National Security, Eurasian System Science Research Association, China; Anar Valiyev, Associate Professor, ADA University, Azerbaijan; Trine Flockhart, Professor, University of Southern Denmark, Denmark; Suren Sargsyan, Co-founder, International and Comparative Law Centre of Armenia and former Adviser to the Prime Minister of Armenia; Eugene Chausovskiy, Senior Eurasia Analyst, Stratfor, USA; Joris Voorhoeve, Chair, Netherlands Advisory Commission on Peace and Security AIV and Minister of Defence of the Netherlands (1994-1998), Netherlands; Ivan Antonovich, Minister of Foreign Affairs of Belarus (1997-1998), Belarus; Tinatin Khidasheli, Minister of Defence of Georgia (2015-2016), Georgia; Andrey Zagorskiy, Head of Department of Arms Control and Conflict Resolution Studies, Institute of World Economy and International Relations and Professor, MGIMO-University, Russia; Bruce McClintock, CEO, Zenith Advisors Group; policy analyst, RAND Corporation and former defense attaché in the US Embassy in Russia, USA; Dzianis Melyantsou, Belarus’s Foreign Policy Programme Coordinator, Minsk Dialogue Track-II Initiative; Sir Adam Thomson, Director, European Leadership Network; UK Permanent Representative to NATO (2014-2016), UK; Samuel Charap, Senior Political Scientist, RAND Corporation, USA; Sergey Markedonov, Associate Professor, Russian State University for the Humanities and Expert, Russian International Affairs Council, Russia; Volodymyr Fesenko, Chairman of Board, Penta Center, Ukraine; Reinhard Krumm, Head of Office, FES Regional Office for Cooperation and Peace in Europe, Germany

21 June - THE FUTURE OF THE EUROPEAN UNION, Vienna
Issues addressed: Europe as protector - security and migration; EU defence, enlargement, and foreign policy; Competition, solidarity, subsidiarity
Opening speakers: Ewald Nowotny, Governor of the National Austrian Bank; Sebastian Kurz (video message), Chancellor of the Republic of Austria; Alexander Van der Bellen (video message), President of the Republic of Austria
With Karin Kneissl, Minister of Europe, Integration, and Foreign Affairs; Gernot Blümel, Minister of the European Union, Art, Culture, and Media; Nathalie Loiseau, Minister of European Affairs; Fabrice Leggeri, Director of the European Border and Coast Guard Agency (Frontex); Michael Spindelegger, Director General of the International

Issues addressed: Why now enlargement in the Western Balkans is good - or bad - for the EU?; Four years of “real additional progress”: The contribution of the Berlin process to EU enlargement; Re-thinking European integration beyond the current approach to enlargement; The Western Balkans on the European agenda between the Sibiu European Council, Brexit and European elections

With: Myriam Ferran, Director for Strategy and Turkey, European Commission (DG NEAR), Brussels; Vladimir Medak, President, Research Forum of the European Movement in Serbia, Belgrade; Goran Svilanovic, Secretary General, Regional Cooperation Council, Brussels; Loïc Trégourès, Lecturer, Catholic University of Paris; Klaus Wölfer, Director South East Europe, Austrian Ministry of Integration, Europe and Foreign Affairs, Vienna; Wolfgang Wosolsobe, Secretary General, Austro-French Centre for Rapprochement in Europe, Vienna; Alexander Kmentt, Ambassador, Permanent Representative to the Political and Security Committee, Permanent Representation of Austria to the European Union, Brussels; Tobias Flessenkemper, Senior Fellow and Balkans Project Director, Centre international de formation européenne, Berlin/Nice; Ardian Haçkaj, Director of Shtetiweb.org, Research Director, Cooperation and Development Institute, Tirana; Fisnik Korencia, Executive Director, Group for Legal and Political Studies, Pristina; Milena Lazarevic, Programme Director, European Policy Centre, Belgrade; Thomas Mayr-Harting, Managing Director Europe and Central Asia, European External Action Service, Brussels; Florent Marciacq, Deputy Secretary General and Research Fellow, Austro-French Center for Rapprochement in Europe, Vienna; Fikret Causevic, Professor, School of Economics and Business, University of Sarajevo; Simonida Kacarska, Director, European Policy Institute, Skopje; Aleksandar Kovacevic, Independent Energy Policy Consultant, Belgrade; Dušan Reljic, Head of Office, German Institute for International and Security Affairs, Brussels; Rosa Balfour, Senior Fellow, Europe Program, The German Marshall Fund of the U.S., Brussels; Spyros Economides, Associate Professor of International Relations and European Politics, European Institute, London School of Economics and Political Science, London; Christophe Hil lion, Research Professor, Norwegian Institute of International Affairs, Oslo; Miruna Troncota, Lecturer and Researcher, National School of Political Science and Public Administration, Bucharest
Both Russia and the Newly Independent States (NIS) show all the characteristics of areas marked by strong potential and chronic instability. An incontrovertible energy partner with a promising market, Russia is plagued by internal conflicts and remains difficult to penetrate. Because of its international status and power politics, it is an emerging country unlike any other. The region is distinguished by its extreme heterogeneity, and the intervening developments that have altered the relations that each country maintains with Moscow and other external players. The Russia/NIS Center was created in 2004 with three main objectives: to anticipate changes in the region, provide expertise, and help in decision-making.

TEAM

Tatiana Kastouéva-Jean, Director
Areas of expertise: Russian and Ukrainian domestic and foreign policies, political and security issues of the post-Soviet space.

Julien Nocetti, Research Fellow
Areas of expertise: Russian policy in the Middle East, politics and economics of the Internet in Russia, global Internet governance, artificial intelligence geopolitics, and cyber-security.

Maxime Audinet, Research Fellow
Areas of expertise: soft power, Russian influence and public diplomacy (international media, cultural diplomacy).

Anne Souin, Project Manager
Putin’s Russia in 100 questions, Tatiana Kastouéva-Jean, Tallandier, January 2018.

DIGITAL PUBLICATIONS

Reports
Russie.NIS.Reports


Russia’s Afghan Policy in the Regional and Russia-West Contexts, Ekaterina Stepanova, n° 23, May 2018.


Policy papers
Russie. NIS. Visions


From Chechnya to Syria: The Evolution of Russia’s Counter-Terrorist Policy, Pavel Baev, n° 107, April 2018.


Moscow’s Syria Campaign: Russian Lessons for the Art of Strategy, Dmitry (Dima) Adamsky, n° 109, July 2018.

Moldova Between Russia and the West: Internal Divisions behind the Commitment to European Integration, Ernest Vardanean, n° 110, August 2018.

Northern Europe’s Strategic Challenge from Russia: What Political and Military Responses?, Barbara Kunz, n° 111, October 2018.

China’s Ambitions in Eastern Europe and the South Caucasus, Nadège Rolland, n° 112, December 2018.

Contributions and articles outside of Ifri


DEBATES

16 January - LUNCH WITH ANDREI SOLDATOV AND IRINA BOROGAN
With Andrei Soldatov, Founder and Editor-in-Chief of the website agentura.ru; Irina Borogan, Founder and Deputy Editor-in-Chief of agentura.ru
Chair: Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

29 January - THE RUSSIAN ECONOMY: AN IMPOSSIBLE REFORM?
With Sergey Guriev, Chief Economist of the European Bank for Reconstruction and Development (EBRD)
Speaker: Julien Vercueil, Doctor in Economic Sciences, Lecturer at the University of Languages and Civilizations (INALCO)
Chair: Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

With Vladimir Ryjkov, Former Parliamentarian, politician affiliated with The Other Russia coalition; Dmitri Orechkine, independent Political Scientist; Serguey Chpilkine, Expert in electoral technology
Chair: Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

12 March - UKRAINE, ONE STEP FORWARD, TWO STEPS BACK?
With Vadim Omelchenko, President of the Gorchinchen Institute, Kiev
Speaker: Sophie Lambroschini, Associate Research Fellow at the Marc Bloch Centre, Berlin
Chair: Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

22 March - THE FOURTH TERM OF V. PUTIN: A STORY WRITTEN IN ADVANCE?
With Olga Kryshtanovskaya, Director General, Kryshtanovskaya Laboratories
Speaker: Françoise Thom, Lecturer, University of Paris IV
Chair: Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

5 April - THE INTERVENTION OF RUSSIA IN SYRIA: WHAT UPDATES?
With Dima Adamsky, Professor-Researcher specialising in strategic and nuclear issues at the IDC Herzliya
Speaker: Corentin Brustlein, Director, Security Studies Center, Ifri
Chair: Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

1st June - LUNCH WITH ALEXEI MAKARKINE
With Alexeï Makarkine, vice-President of the Center for Political Technology
Chair: Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

7 June - BETWEEN WAR AND DIPLOMACY: PERSPECTIVES OF RUSSIA IN THE MIDDLE EAST
With Iouri Barmine, Strategic Risk Consultant, specialist on Russian policy in the Middle East, expert Adviser to the Russian International Affairs Council (RIAC)
Speaker: Julien Nocetti, Research Fellow, Russia/NIS Center, Ifri
Chair: Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

20 September - RUSSIAN-AMERICAN RELATIONS UNDER THE TRUMP PRESIDENCY: THE IMPOSSIBLE RESET?
With Michael Carpenter, Senior Director, Penn Biden Center for Diplomacy and Global Engagement, Associate Research Fellow at the Atlantic Council
Speaker: Laurence Nardon, Head, North America Program, Ifri
Chair: Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri
4 October - BELARUS: A BUFFER STATE SEEKING AUTONOMY?
With Andrei Porotnikov, Founder and Director of Belarus Security Blog
Speaker: Ioulia Shukan, Lecturer in Slavic Studies University of Paris Nanterre, Research Fellow at the Institut des Sciences sociales du politique
Chair: Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

29 November - RUSSIAN POWER, TOOLS, AND DILEMMAS
Issues addressed: Domestic and economic policy: maintaining the status quo or preparing for the future? Vectors and channels of influence; Crises: grounds for affirming Russian power?; The post-Soviet space and Russia: impossible detachment?
Opening speakers: Thomas Gomart, Director, Ifri; Alice Guitton, Director, DGRIS, Ministry of Armed Forces
With Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri, Paris; Agathe Demarais, Director for Europe, The Economist Intelligence Unit, London; Tomas Malmlöf, Senior Analyst, Swedish Defence Research Agency (FOI), Stockholm; Ekaterina Schulmann, Associate Professor at the Russian Presidential Academy of National Economy and Public Administration (RANEPA), Moscow; Bobo Lo, Associate Research Fellow, Russia/NIS Center, Ifri; Ivan Safrantchouk, Associate Professor in the International Politics department of Moscow State Institute of International Relations (MGIMO University); Andrei Soldatov, Co-Founder and Editor-in-chief, Agentura.ru, Moscow; Dima Adamsky, Associate Professor Lauder School of Government, Diplomacy and Strategy, IDC Herzliya, Tel Aviv; Pavel Baev, Research Fellow at the Peace Research Institute (PRIO), Oslo, Associate Research Fellow, Russia/NIS Center, Ifri; Maxim Soutchkov, Editor of the Russia-Middle East newsletter of the Al-Monitor website, Research Fellow and Associate Professor at the Moscow State Institute of International Relations, Consultant, Russian International Affairs Council (RIAC) and Valdai Decision Club, Moscow; Artiom Loukine, Associate Professor and Deputy Director for Research at the Institute of Oriental Studies - School of Regional and International Studies, Far Eastern Federal University, Vladivostok; Arnaud Kalika, Head of Security, Compliance, and Strategic Intelligence, Meridiam, Paris; Régis Genté, Journalist and Consultant, Tbilisi; Dominique Arel, Associate Professor, Ukrainian Studies Chair, University of Ottawa; Mikayel Zolyan, Associate Professor at the Yerevan Brusov State University of Languages and Social Sciences, Yerevan; Andrej Krickovic, Associate Professor in the Global Economy and International Relations department, Higher School of Economics, Moscow; Michel Eitchaninoff, Philosopher and Author, Editor-in-Chief of Philosophie Magazine
The emergence of Eastern and Southern Asia on the international scene has intensified the complex economic, political and security issues that the vast region faces. Through its research, partnerships with important international research centers, and the events organised through collaboration and synergy with other Ifri research programs, the Ifri Center for Asian Studies aims to offer in-depth insight and analysis, input in decision-making, and a forum for dialogue on crucial issues.

TEAM
Françoise Nicolas, Director
Area of expertise: Economic integration of Asia Pacific, commercial and investment dynamics

Céline Pajon, Research Fellow, Head of Japan research
Area of expertise: Japanese foreign and defense policy, Indo-Pacific geostrategy

John Seaman, Research Fellow
Area of expertise: China, energy issues, geo-economic dynamics

Alice Ekman, Research Fellow, Head of China research
Area of expertise: Domestic and foreign policies of China, Taiwan, and the Korean peninsula

BOOKS
Books published in partnership with or outside of Ifri

China in the world, Alice Ekman, CNRS, February 2018.


Strategic Asia, from India to the Pacific, Céline Pajon, Benoît de Tréglodé (ed.), Revue Défense Nationale, July 2018.
DIGITAL PUBLICATIONS

Reports


Policy Papers
Asie.Visions


Questions of Facts: India’s Aadhaar Matter and the Limits of the Supreme Court, Amber Sinha, n° 101, October 2018.

The Indo-Pacific Vision in Strategic Limbo: A Foreign Policy Case Study for the Trump Era, Mira Rapp-Hooper, n° 102, November 2018.


Natural Allies? The India-US Relations from the Clinton Administration to the Trump Era, Aparna Pande, n° 104, December 2018.

Editorials
Lettre du Centre Asie

Democracy in Asia: Models, Trends and Geopolitical Implications, Céline Pajon, n° 73, February 2018.

A New Japan-France Strategic-Partnership: A View from Paris, Céline Pajon, n° 74, November 2018.

A New Japan-France Strategic-Partnership: A View from Tokyo, Michito Tsuruoka, n° 75, November 2018.

Contributions to Politique étrangère


Contributions and articles outside of Ifri


Asia-Africa Growth Corridor at the Crossroads of Business and Geopolitics, Céline Pajon, Isabelle Saint-Mézard, East Asia Forum, November 2018.

France and Japan: The Indo-Pacific as a Springboard for a Strategic Partnership, Céline Pajon, Elcano Policy Paper, November 2018.

Political values and Europe-China relations, Alice Ekman, John Seaman et al., ETNC Report, December 2018.

DEBATES

24 January - ASIAN DEMOCRACY: MODELS, EXPERIENCES AND CHALLENGES
With Kaoru Iokibe, University of Tokyo; Steve Tsang, Director, SOAS China Institute, SOAS University of London; Sophie Boisseau du Rocher, Associate Research Fellow, Ifri; Zorawar Daulet Singh, CPR, New Delhi; Ken Endo, Hokkaido University; Alice Ekman, Head of China research, Center for Asian Studies, Ifri; Richard Youngs, Carnegie Europe
Chair: Françoise Nicolas, Director, Center for Asian Studies, Ifri

12 February - CHINESE INVESTMENTS IN EUROPE: A COUNTRY-LEVEL APPROACH
With John Seaman, Research Fellow, Center for Asian Studies, Ifri, Paris; Miguel Otero, Senior Analyst, Elcano Royal Institute, Madrid; Thomas Renard, Senior Research Fellow, Egmont Royal Institute for International Relations

28 February - PYEONGCHANG WINTER OLYMPICS AND INTER-KOREAN RELATIONS: DIVERGING VIEWS FROM SEOUL
With Dr. Go Myong-Hyun, Research Fellow, ASAN Institute for Policy Studies, Seoul
Chair: Françoise Nicolas, Director, Center for Asian Studies, Ifri

27 March - SOUTHEAST ASIA POLICY ROUNDTABLE, Bangkok
With Sophie Boisseau du Rocher, Associate Research Fellow, Center for Asian Studies, Ifri; Jacques Leider, Research Fellow, Ecole française d’Extrême-Orient, Bangkok; Françoise Nicolas, Director, Center for Asian Studies, Ifri

7 April - THE RISE OF CHINA IN THE PACIFIC ISLANDS: STRATEGIC THREAT OR ECONOMIC OPPORTUNITY?
With Jenny Hayward-Jones, Non-Resident Fellow, Lowy Institute for International Policy; Christian Lechervy, Ambassador and Permanent Secretary for Pacific Affairs
Chair: Françoise Nicolas, Director, Center for Asian Studies, Ifri

11 June - BELT AND ROAD INITIATIVE: A CHINA-FRANCE COMPARATIVE PERSPECTIVE, Beijing
With Zhongxiang Cao, Research Fellow, Academy of Macroeconomic Research, Government of China; Ruiting Jin, Research Fellow, Academy of Macroeconomic Research, Government of China; Shigang Li, Director of Research, Academy of Macroeconomic Research, Government of China; Rong Luo, Deputy Director, Academy of Macroeconomic Research, Government of China; Jianping Zhang, Research Fellow, Chinese Academy of International Trade and Economic Cooperation; Françoise Nicolas, Director, Center for Asian Studies, Ifri; John Seaman, Research Fellow, Center for Asian Studies, Ifri; Alice Ekman, Research Fellow, Head of China research, Center for Asian Studies, Ifri

11 June - CIIS-IFRI POLICY DIALOGUE, Beijing
With a team of researchers from the China Institute of International Studies (CIIS): Hongjian Cui; Zhengjie Fan; Lu Han; Hong Hu; Ling Jin; Guofu Li; and Françoise Nicolas, Director, Center for Asian Studies, Ifri; Sophie Boisseau du Rocher, Associate Research Fellow, Center for Asian Studies, Ifri; Alice Ekman, Research Fellow, Head of China research, Center for Asian Studies, Ifri; Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

15 June - CHINA POLICY ROUNDTABLE, Beijing
With Françoise Nicolas, Director, Center for Asian Studies, Ifri; Sophie Boisseau du Rocher, Associate Research Fellow, Center for Asian Studies, Ifri; Alice Ekman, Research Fellow, Head of China research, Center for Asian Studies, Ifri; John Seaman, Research Fellow, Center for Asian Studies, Ifri; Isabelle Saint-Mézard, Associate Research Fellow, Center for Asian Studies, Ifri; Céline Pajon, Research Fellow, Center for Asian Studies, Ifri
25 September - APPROACHING THE INDO-PACIFIC: AMERICAN, FRENCH, INDIAN AND JAPANESE VISIONS
With Tsuneo Watanabe, Senior Fellow, The Sasakawa Peace Foundation; Isabelle Saint-Mézard, Associate research Fellow, Center for Asian Studies, Ifri; Mira Rapp-Hooper, Senior Fellow, Paul Tsai China Center, University of Yale and Non-resident Senior Fellow at the Brookings Institution; Abhijit Singh, Head, Maritime Policy Initiative, Observer Research Foundation, New Delhi; Nicolas Regaud, Special Representative to the Indo-Pacific, French Ministry for the Armed Forces
Chair: Françoise Nicolas, Director, Center for Asian Studies, Ifri

15 October - CONTENDING ISSUES IN EUROPE AND THE EU: MAIN CHALLENGES, FUTURE PROSPECTS AND IMPLICATIONS FOR KOREA
With Françoise Nicolas, Director, Center for Asian Studies, Ifri; Hyun Jean Lee, Research Fellow, Korea Institute for International Economic Policy; Barbara Kunz, Research Fellow, Cerfa, Ifri; Heungchong Kim, Research Fellow, Korea Institute for International Economic Policy; Elvire Fabry, Senior Research Fellow, Notre Europe –Jacques Delors Institute; Iana Dreyer, Founder and Editor-in-chief, Borderlex; Bernadette Andreosso-O’Callaghan, Professor, Jean Monnet Chair of Economics

13 November - BETWEEN GIANTS: THE SINO-INDIAN CONTEST FOR INFLUENCE IN THE INDIAN OCEAN
With David Brewster, Senior Research Fellow with the National Security College, Australian National University; Isabelle Saint-Mézard, Associate Research Fellow, Center for Asian Studies, Ifri
Chair: Françoise Nicolas, Director, Center for Asian Studies, Ifri

22 November - 160TH ANNIVERSARY OF FRANCE-JAPAN RELATIONS: A NEW STRATEGIC PARTNERSHIP
Issues addressed: Ahead of the 2019 G7 and G20 Summits: Joint Reflection on Global Governance; Facing Growing Risks: The Expansion of Security and Defence Cooperation, from Asia to Africa
With Thierry de Montbrial, Executive Chairman of Ifri; Masato Kitera, Ambassador of Japan in France; Louis Schweitzer, Special Representative of the Minister of European and Foreign Affairs of the French Republic for France-Japan Partnership; Jean-Raphaël Peytregnet, Asia Desk Officer, Center for Analysis, Planning and Strategy, French Ministry of Europe and Foreign Affairs; Shu Kawano, Director, Policy Planning Division, Japanese Ministry of Foreign Affairs; Kevin Magron, Head of the Task Force for France’s 2019 G7 Presidency, French Ministry of Europe and Foreign Affairs; Bertrand Badie, Professor, Sciences Po Paris; Akiko Fukushima, Professor, Aoyama Gakuin University; Alexandre Escorcia, Vice-Director, Centre for Analysis, Planning and Strategy, French Ministry of Europe and Foreign Affairs; Captain Keizo Kitagawa, Director of National Security and Strategic Studies Office, Japan Maritime Self-Defense Force Command and Staff College; Colonel Michel Poledri, Head of Asia-Oceania, South America Bureau, DGRIS, French Ministry for the Armed Forces; Céline Pajon, Research Fellow, Center for Asian Studies, Ifri; Michito Tsuruoka, Associate Professor, Keio University; Tomohiko Taniguchi, Special Adviser to the Cabinet of Prime Minister Shinzo Abe

3 December - ANNUAL ASIA CONFERENCE 2018
Issues addressed: Major trends and challenges shaping the East Asian regional order; Southeast Asia: The emerging "great game"
With Thomas Gomart, Director, Ifri; François Chih-Chung Wu, Representative, Taipei Representative Office in France; Yoichi Kato, Senior Research Fellow, Asia Pacific Initiative; Joonhyung Kim, Professor, Handong Global University; Cheng Chwee Kui, Associate Professor, National University of Malaysia; Jennifer Lind, Associate Professor, Dartmouth College; Yuan-Ming Alvin Yao, Executive Secretary, The Prospect Foundation; Feng Zhu, Professor of International Relations, Nanjing University; Sophie Boisseau du Rocher, Senior Associate Fellow, Center for Asian Studies, Ifri; Mumin Chen, Professor, Graduate Institute of International Politics, and Vice President for International Affairs, National Chung Hsing University
Chair: Françoise Nicolas, Director, Center for Asian Studies, Ifri

6 December - POLITICAL VALUES AND SINO-EUROPEAN RELATIONS, Brussels
With John Seaman, Research Fellow, Center for Asian Studies, Ifri, Paris; Bruno Hellendorff, Research Fellow, Egmont Institute; Lucrezia Poggetti, Associate Fellow, Merics; Tim Nicolas Rühlig, Research Analyst, SiLA; Frans-Paul van der Putten, Senior Research fellow, Clingendael Institute
The Contemporary Turkey Program, established in 2007, has two main objectives:

1) To develop new tools for analyzing the political, economic and social dynamics in Turkey itself and to comprehend the rise of the country on the international scene;

2) To strengthen the instruments of Franco-Turkish dialogue between the political and economic decision-makers of both countries and between civil society groups. The program also aims to stimulate public debate in both countries through conferences, seminars and publications; to identify relevant actors in France and Turkey, in both civil society and institutional circles; and to organize activities that encourage socialization, particularly among media professionals ("Franco-Turkish Media Dialogue").

TEAM

Dorothée Schmid, Research Fellow, Head of Turkey/Middle East Program

Areas of expertise: Turkey, political and economic governance, foreign policy; conflicts in the Middle East; regional Mediterranean issues; French Middle East policy.

BOOK

Books published in partnership with or outside of Ifri

Turkey in 100 questions, Dorothée SCHMID, Paris, Tallandier, February 2017.
IFRI’S MIDDLE EAST/NORTH AFRICA PROGRAMME AIMS TO PROVIDE EXPERTISE ON THE EVOLUTION OF THE REGION’S POLITICAL SYSTEMS, SOCIETIES AND ECONOMIES THROUGH DEEP ANALYSES OF LOCAL, REGIONAL, AND INTERNATIONAL DYNAMICS IN ORDER TO INFORM THE DEVELOPMENT OF NEW POLICIES. THE PROGRAM ALSO SEeks TO ANTICIPATE NEW DIRECTIONS FOR EACH COUNTRY AND DEcipher THE RISKS AND POTENTIAL OUTCOMES. IT DRAWs ON A NETWORK OF INTERNATIONAL RESEARCHERS AND EXPERTS, WHO WORK TOGETHER CLOSELY ON A VARIETY OF CRUCIAL SUBJECTS STRETCHING FROM NORTH AFRICA TO THE GULF, AND COLLABORATE ON A VARIETY OF CROSS-CUTTING THEMES.

TEAM

Dorothée Schmid, Research Fellow, Head of Turkey/Middle East programme
Areas of expertise: Turkey, political and economic governance, foreign policy; conflicts in the Middle East; regional Mediterranean issues; French Middle East policy.
Cécile de Cordier, Assistant

DIGITAL PUBLICATIONS

Reports

Israel and the Gulf states: the stakes of a strategic rapprochement, Elisabeth Marteu, January 2018.
“Playing with Molecules”: The Italian Approach to Libya, Aldo Liga, April 2018.

Contributions to Politique étrangère


Contributions and articles outside of Ifri

How the Kurdish question became popular in France, Dorothée Schmid, La Revue des Deux Mondes, September 2018
The AKP overview: from “Islamic democracy” to “Islamic nationalism”, Dorothée Schmid, Questions internationales, November-December 2018

The Deep State in Turkey, Dorothée Schmid, Questions internationales, November-December 2018

From Ottoman domination to Turkish influence, Dorothée Schmid, Sciences humaines, May-June 2018

DEBATES

25 April - WHERE ARE THE KURDS NOW?
With Adel Bakawan, Lecturer, University of Évry, Associate Research Fellow, EHESS, Director General of Kurdistan Center for Sociology, Soran University; Allan Kaval, freelance Journalist, Correspondent at Erbil, Le Monde; Dorothée Schmid, Head of Turkey and Middle East Program, Ifri
Chair: Xavier Martinet, Journalist, France Culture, Les Enjeux internationaux

18 May - WHAT FUTURE FOR IRAN AFTER THE AMERICAN DECISION?
With Alexandra de Hoop Scheffer, German Marshall Fund; Clément Therme, IISS, Bahrein; Pierre Razoux, IRSEM; Matthieu Etourneau, Director, Centre français des Affaires de Téhéran
Chair: Dorothée Schmid, Research Fellow, Head of Turkey/Middle East Program, Ifri

4 December - TURKEY ADVANCING IN THE MIDDLE EAST
With Galip Dalay, Director of Research at Al Sharq Forum and Associate Research Fellow, Turkey/Middle East programme, Ifri; Dorothée Schmid, Research Fellow, Head of Turkey/Middle East Program, Ifri; Kadri Tastan, Senior Research Fellow at German Marshall Fund (GMF), Brussels
Chair: Christine Ockrent, Journalist, France Culture
IFRI-OCP POLICY CENTER PARTNERSHIP


TEAM
Thomas Gomart, Director, Ifri
Lea Metke, Project Manager, Ifri

DIGITAL PUBLICATIONS

Reports


Policy Papers


New Consumption Spaces for the New Middle Classes? Shopping Centers in Abidjan, Clélie Nallet, April 2018.


DEBATES

25 January - AFRICAN MIDDLE CLASSES BEYOND THE BUZZ: ECONOMIC, SOCIAL AND POLITICAL DYNAMICS, Ifri-OCP Policy Center Roundtables
With Clélie Nallet, Research Fellow, Sub-Saharan Africa Center, Ifri; Abebe Shimeles, Director and Manager of the Development Research Division, African Development Bank; Dominique Darbon, Professor, Sciences Po Bordeaux; Dieter Neubert, Professor for Sociology of Development, Faculty for Cultural Sciences, University of Bayreuth; Florence de Bigault, Head of Francophone Cluster, Ipsos Sub Saharan Africa; Larbi Jaidi, Senior Fellow, OCP Policy Center; Anda David, Research Officer, Agence Française de Développement; Jean-Philippe Berrou, Economist, Sciences Po Bordeaux; Abdallah Saaf, Senior Fellow, OCP Policy Center; Yves Mintoogue, PhD Candidate, Sorbonne University-Paris 1; Alfredo Valladao, Professor, Sciences Po Paris and Senior Fellow, OCP Policy Center; Simone Schotte, Research Fellow, GIGA Institute of African Affairs
18 September - THE PERSPECTIVES OF RAMSES 2019, Rabat
With Thierry de Montbrial, Founder and Executive Chairman of Ifri

8 November - TOWARD A GLOBAL LOW CARBON TRANSITION: WHAT SUSTAINABLE OPPORTUNITIES FOR AFRICA?, Rabat
Ifri-OCP Policy Center Roundtables
With Tayeb Amegroud, Senior Fellow, OCP Policy Center; Marc-Antoine Eyl-Mazzea, Director, Center for Energy, Ifri; Angelo Guardo, Senior Program Manager, Res4Med; Tarik Bourquouquou, Senior Project Manager Business Development, Masen; Adil Khamis, Executive Vice President, Business Development, Nareva; Jan Pieter Cools, CEO, Siemens Gamesa Renewable Energy Morocco; Rim Berahab, Economist, OCP Policy Center; Tayeb Amegroud, Senior Fellow, OCP Policy Center; Catherine Mantel, Vice President Business Development, Terrawatt Initiative; Said Mouline, CEO, Moroccan Agency for Energy Efficiency (AMEE); Cédric Philibert, Senior Analyst, Renewable Energy Division, International Energy Agency; Mohammed Bouramtane, Director of Development and Industrial Divisions, National Office of Electricity and Potable Water (ONEE); Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri; Hilaire Babin, Vice President, Utilities to Industries and District Cooling, Engie Africa; Clélie Nallet, Research Fellow, Africa Studies Center, Ifri; Badr Ikken, CEO, IRESEN

6 December - GLOBAL GOVERNANCE OF MIGRATION: A CHALLENGE BEYOND THE NORTH-SOUTH PARADIGM, Marrakech
GFMD Side Event
With Matthieu Tardis, Research Fellow, Center for Migration and Citizenship, Ifri; Khalid Zerouali, Director of Immigration and Border Surveillance, Ministry of the Interior, Morocco; Benoit Mayaux, Mission Head, Forum des Organisations de Solidarité Internationale issues des Migrations (FORIM); Mohammed Loulichki, Senior Fellow, OCP Policy Center; former Permanent Representative of Morocco to the United Nations in New York
Chair: Bouchra Rahmouni, Senior Fellow, OCP Policy Center
Created at the end of 2007, the African Studies Center aims to produce detailed and qualitative analysis of the African continent, tracking its transversal dynamics and analysing its economic, social, political and security transformations. Designed to renew the frames of reference and provide information to enrich public debate, the program also aims to help political and economic actors shape their policies regarding the continent. The organization of various events complements the program’s research, bringing together academic, political, economic, and civil society actors to exchange analytical tools and views on the continent. The program’s research focuses on diverse themes: the urbanization of the continent and the emergence of middle classes; competition for land access; the evolution of states; African policies towards traditional and emerging partners; governance and geopolitics of the mining sector; security issues, particularly in the Sahel and Great Lakes; and trafficking.

TEAM
Alain Antil, Director
Areas of expertise: Mauritania, Sahel, West Africa, security and terrorism, trafficking
Clélie Nallet, Research Fellow
Areas of expertise: Ethiopia, East Africa, socio-economic changes, cities, middle classes
Victor Magnani, Project Manager
Areas of expertise: South Africa, Southern Africa, political parties, elections

DIGITAL PUBLICATIONS

Reports

Oil Rent and Corruption: the case of Nigeria, Marc-Antoine Pérouse de Montclos, November 2018.

Policy Papers

Tensions between Ghana and Côte d’Ivoire. Ivorian opponents in Accra and oil issues at the maritime border, Benjamin Augé, January 2018.


Angola under Lourenço. Towards a Negotiated Hegemony, Mathias de Alencastro, February 2018.


The army takes the stage in Zimbabwe. A dramatic twist or endless theatre?, Victor Magnani, April 2018.

Land policies in Tanzania, between promotion of investment and state omnipresence. A look back at ten years since the “global land rush”, Sina Schlimmer, May 2018.


The Church in the Democratic Republic of Congo facing power (again), Laurent Larcher, May 2018.


Democratic Republic of Congo facing the demographic challenge, Roland Pourtier, September 2018.


Editorials

L’Afrique en questions

A Year after the Start of the Saudi-Emirati Blockade against Qatar. What Are the Consequences for West Africa?, Benjamin Augé, n° 42, October 2018.

Understanding e-commerce in sub-Saharan Africa: Consumer profiles and practices in Abidjan, Clélie Nallet, n° 43, November 2018.

A Democratic Middle Class? Testing a Common Notion in Uganda, Anna Fichtmüller, n° 44, December 2018.


Contributions to Politique étrangère


Contributions and articles outside of Ifri

China’s strategy in Africa: successes and doubts, Alain Antil, Questions internationales, n° 90, April 2018.

Mauritania on the eve of the 2019 elections, Alain Antil, Diplomatie, n° 92, May 2018.

What are the consumer practices of the middle classes in West Africa?, Clélie Nallet, Grain de sel, n° 75, September 2018.

AFRIQUE DÉCRYPTAGES BLOG: https://afriquedecryptages.wordpress.com/

(28 BLOG POSTS AND 21,900 PAGE VISITS IN 2018).

THE BLOG, CREATED IN FEBRUARY 2014, PROVIDES READERS WITH ORIGINAL CONTENT, SHORT SUMMARIES OF SOME OF OUR PUBLICATIONS AND SEMINARS, AS WELL AS BOOK REVIEWS, THE ANALYSES OF GUEST RESEARCHERS, AND VIDEOS. SOME SIXTY POSTS ARE CURRENTLY AVAILABLE ON AFRIQUE DÉCRYPTAGES.

DEBATES

26 April - ANGOLA: FROM DOS SANTOS TO LOURENÇO, UNEXPECTED TRANSITION, LASTING TRANSFORMATION?
Issues addressed: Politics and Institutions under Lourenço, regional and international implications
With Jon Schubert, Global Studies Institute, University of Geneva; Rebecca Engerbretsen, Development Economics Group, ETH Zurich; Luaty Beirão, Musician and activist; Alex Vines, Director, Africa programme, Chatham House; Mathias de Alencastro, São Paulo Research Foundation; Manuel Ennes Ferreira, School of Economics and Management – ISEG, Lisbon; Ricardo Soares de Oliveira, University of Oxford; Chloé Buire, CNRS/LAM Bordeaux; Alain Antil, Director, African Studies Center, Ifri

26 June - SOUTH AFRICA UNDER RAMAPHOSA. PROMISES OF A RENEWAL?
With Nicolas Pons-Vignon, Research Fellow, University of Witwatersrand; Victor Magnani, Project Manager, African Studies Center; S.E.M. Rapu Molekane, South African Ambassador to France
Chair: Alain Antil, Director, African Studies Center, Ifri

29 October - SAVINGS AND THE MIDDLE CLASSES IN SUB-SAHARAN AFRICA
Issues addressed: Savings at the heart of budgetary practices of the African middle classes; Towards a formalisation of savings in middle class households, what strategies?
With Clélie Nallet, Research Fellow, African Studies Center, Ifri; Yves Mintoogue, Research Fellow, University of Paris 1 Panthéon-Sorbonne; Alexandre Maymat, Head of International Retail Banking for Africa, the Mediterranean Basin and Overseas, Société Générale; Nolwenn Laigle, Operations Officer, Financial Services and Rural Outreach, Advans International
Chair: Alain Antil, Director, African Studies Center, Ifri

15-16 November - RELATIONS BETWEEN EUROPE AND AFRICA: COMPARING GERMAN AND FRENCH PERSPECTIVES
Issues addressed: What evolutions in African policy have taken place in Germany and France since the elections?; Aligning security and development: the case of the Sahel; Is migration at the heart of the EU-African relations?
With François Barateau, Deputy Director of the Directorate for Africa and the Indian Ocean, Ministry for Europe and Foreign Affairs; François Gaulme, Associate Research Fellow, African Studies Center, Ifri; Julia Leininger, Director or the research department “Transformation of Political (Dis-)Order: Institutions, Values and Peace”, DIE; Heiko Nitschke, Head of Research, Policy Planning Staff, Federal Ministry of Foreign Affairs, Germany; Gabi Weber, Parliamentarian for the SPD, Germany; Cheaka Aboudou Touré, Ambassador, Special Representative of the President of ECOWAS Commission, Republic of Mali; Jean-Marc Gravellini, Coordinator of the Sahel Alliance, Agence Française de développement (AFD); Jens Ludwig, Military Adviser, Federal Ministry of Defence, Germany; Denis Tull, Research Fellow, Institut de recherche stratégique de l’École militaire (IRSEM); Christophe Bertossi, Director, Center for Migration and Citizenship; Matthieu Tardis, Research Fellow, Center for Migration and Citizenship, Ifri; Benjamin Schraven, Research Fellow, DIE; Nathalie Yamb, Executive Adviser to the President of LIDER, Côte d’Ivoire

13 December - THE DEMOCRATIC REPUBLIC OF CONGO ON THE EVE OF THE ELECTIONS
Issues Addressed: Poverty in abundance? What resource management policies before and after the election; National and regional political tensions
With Thierry Vircoulon, Associate Research Fellow, African Studies Center, Ifri; Théodore Trefon, Research Fellow, Royal Museum for Central Africa; François Misser, Journalist; Alain Antil, Director, African Studies Center, Ifri; Manya Riche, Consultant; Marc-André Lagrange, Consultant on humanitarian affairs; Bienvenu Matumo, member of the LUCHA
The election of the populist Donald Trump to the White House in November 2016 shows to what extent an analysis and follow-up of the American political landscape are necessary — even more so in light of the fact that the victory of such an unusual politician resonates with similar events in Europe and throughout the world. Created in 2000, the United States program seeks to understand American culture and policy from the inside. It also analyses changes in the country’s diplomacy and foreign and defense policies. Finally, it plays a concrete role in the maintenance of a strong transatlantic relationship, producing and disseminating analysis on the United States throughout France and Europe, and regularly organizing events and meeting opportunities with American researchers and officials.

Supported by fieldwork and a wide network of journalists, business people, diplomats, academics, and American think-tank researchers, the program’s analyses are offered in two formats: the Potomac papers are notes of around thirty pages presenting the innovative research of the program; the Chroniques américaines are brief notes focused on current US affairs. The program also organizes research seminars and, since 2000, a major annual conference every December. In the hope of reaching and informing as great an audience as possible, our experts appear regularly in the media.

TEAM
Laurence Nardon, Research Fellow, Program Head
Areas of expertise: American foreign policy and transatlantic relations, trade policy of the Trump administration

BOOK
Books published in partnership with or outside of Ifri

Trump’s United States in 100 questions, Laurence Nardon, Tallandier, October 2018.
DIGITAL PUBLICATIONS

Policy Papers
Potomac Papers


Comply or die? Companies dealing with compliance requirements from the United States, Marion Leblanc-Wohrer, n° 34, March 2018.


Editorials
Chroniques américaines

Bad Cop, Bad Cop. The nomination of Mike Pompeo and John Bolton, Benjamin Haddad, March 2018.

Contributions and articles outside of Ifri

American foreign policy: the sombre vision of Mr. Trump, Laurence Nardon, Etudes, February 2018.

DEBATES

6 July - OPPOSING TRUMP’S ENVIRONMENTAL POLICY
With Julie Cerqueira, Executive Director of the U.S. Climate Alliance
Chair: Laurence Nardon, Head, North America Program, Ifri

8 November - THE ROOTS OF ANTI-ENVIRONMENTALISM IN THE UNITED STATES
With Peter Jacques, Professor of Political Science, University of Central Florida (UCF)
Chair: Laurence Nardon, Head, North America Program, Ifri

7 December - IN THE AFTERMATH OF THE MIDTERM ELECTIONS, WHERE WILL TRUMP’S AMERICA GO?
In collaboration with the U.S. Embassy in Paris; with the support of Viel and Cie and the Clarence Westbury Foundation
Issues addressed: How will Middle America vote in 2020?; The U.S. economy and the challenges of a trade war; Transatlantic relations in the age of “America First”
With Henry Olsen, Senior Fellow, Ethics and Public Policy Center; Lara Putnam, Professor and Chair, History Department, University of Pittsburgh; Florence Pisani, Director of Economic Research, Candriam; Jean-Baptiste Velut, Senior Lecturer in American Civilization, Paris 3 University; Marie-Pierre Peillon, Director of Research, Groupama; Sophia Besch, Research Fellow, Center for European Reform; James Lindsay, Senior Vice President, Director of studies and Maurice R. Greenberg Chair, Council on Foreign Relations; Alexandra de Hoop Scheffer, Director, German Marshall Fund of the United States Paris; Virginie Robert, Journalist, Head of the International Desk, Les Echos
The Security Studies Center, in keeping with the values vested in IFRI upon its foundation, provides public and private decision-makers and the general public with the keys to understanding power balances and current and future modes of conflict. Today, France is exposed to a spectrum of increased threats ranging from terrorism to the emerging risk of major war. This perspective requires renewed reflection, as much on the strategies of conflict prevention (fighting radicalization, non-proliferation, arms control, deterrence...) as on the modalities required to strengthen the budget and capacity-related power of the military apparatus. This national goal requires the redesigning of partnerships with an eye towards creating a European strategic autonomy. Through its positioning at the intersection of policy and operations, the credibility of its civilian-military team, and the wide distribution of its publications in French and English, the Security Studies Center is unique among French think tanks as a source of research and influence on national and international defence debates.

TEAM
Corentin Brustlein, Research Fellow, Director, Security Studies Center
Areas of expertise: Nuclear deterrence and proliferation, transformation of armies, American and French defence policies, antimissile defense, air power.
Serge Caplain, Lieutenant-Colonel, Military, Research Fellow at the Defence Research Unit
Areas of expertise: command, military doctrine, tactical and operative analysis.
Marc Hecker, Research Fellow, Security Studies Center, Director of Publications, Editor-in-chief of Politique étrangère
Areas of expertise: terrorism, asymmetrical conflicts, wartime communication.
Aline Lebœuf, Research Fellow, Security Studies Center, Defense Research Unit
Areas of expertise: changes in world conflicts, stabilization and post-conflict reconstruction, African conflicts.
Morgan Paglia, Junior Researcher, Security Studies Center, Defence Research Unit
Areas of expertise: military interventions and foreign operations, coercive diplomacy, strategic competition between the great powers.
Elie Tenenbaum, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit
Areas of expertise: military interventions and foreign operations, irregular war and hybrid strategies.
BOOK

Books published in partnership with or outside of Ifri


DIGITAL PUBLICATIONS

Reports

*Focus stratégique*

The strategic role of land forces, Elie Tenenbaum, n° 78, February 2018.

137 Shades of Terrorism: French Jihadists Before the Courts, Marc Hecker, n° 79, April 2018.


Deception operations: rethinking the ruse in the XXIst century, Rémy Hémez, n° 81, June 2018.

Envisioning the enemy. Adversary modelling in the armed forces, Serge Caplain, n° 82, July 2018.

The war on drugs. Armies, domestic security, and narcotrafficking in Latin America, Gustavo Eduardo Ordóñez Martínez, n° 83, September 2018.

Artificial Intelligence: towards a new military revolution?, Jean-Christophe Noël, n° 84, October 2018.


French armies facing the new generation of anti-aircraft threats, Jean-Christophe Noël, Morgan Paglia, Elie Tenenbaum, n° 86, December 2018.

*Proliferation Papers*
Tailored Assurance: Balancing Deterrence and Disarmament in Responding to NATO-Russia Tensions, Heather Williams, n° 59, July 2018.

The Erosion of Strategic Stability and the Future of Arms Control in Europe, Corentin Brustlein, n° 60, November 2018.

Editorials

How Artificial Intelligence will transform war, Jean-Christophe Noël, November 2018.


Contributions to Politique étrangère


Contributions and articles outside of Ifri

Western cooperation and rivalry in the struggle against subversion in Latin America and the Caribbean, Elie Tenenbaum, Histoire@Politique, n° 34, January 2018.


China and the advent of integrated dissuasion strategy, Corentin Brustlein, Revue Défense nationale, July 2018.

Return to the “war on terrorism” in the French style, Marc Hecker, Etudes, November 2018.

DEBATES

9 January - HOW TO DEAL WITH NUCLEAR MULTIPOLARITY?
Brown Bag Seminar Series
With Philippe Errera, Director General of International Relations and Strategy, Ministry of Armed Forces; Jean-Dominique Mercet, Journalist, specialist in defence issues, L’Opinion; Corentin Brustlein, Director, Security Studies Center, Ifri
Chair: Thomas Gomart, Director, Ifri

12 January - DEALING WITH DPRK’S NUCLEAR AND BALLISTIC CAPABILITIES
With David Albright, Founder and Director, Institute for Science and International Security
Chair: Corentin Brustlein, Director, Security Studies Center, Ifri

8 February - WHAT ARE THE IMPACTS OF TECHNOLOGICAL TRANSFORMATIONS AND REVOLUTIONS ON OUR STRATEGIC ENVIRONMENT?
Brown Bag Seminar Series
With Louis Gautier, Secretary General of Defence and National Security; Jean-Dominique Mercet, Journalist, Specialist on defense issues, L’Opinion; Corentin Brustlein, Director, Security Studies Center, Ifri
Chair: Thomas Gomart, Director, Ifri

6 March - INTERNATIONALIZATION AND EUROPEAN STRATEGIC AUTONOMY: THE NAVAL EXAMPLE
Brown Bag Seminar Series
With Hervé Guillou, President-Director General, Naval Group; Jean-Dominique Mercet, Journalist, Specialist on defense issues, L’Opinion; Corentin Brustlein, Director, Security Studies Center, Ifri
Chair: Thomas Gomart, Director, Ifri
10 April - SHEDDING NEW LIGHT ON TERRORISM IN FRANCE
With Peter R. Neumann, Founding Director of the International Center for the Study of Radicalization and Political Violence; Rajan Basra, Research Fellow, International Centre for the Study of Radicalization, Marc Hecker, Research Fellow, Security Studies Center, Ifri, Director of Publications, Editor-in-Chief of Politique étrangère

17 April - FRANCE, THE UK, AND EUROPEAN STRATEGIC AUTONOMY
Brown Bag Seminar Series
With Antoine Bouvier, President-Director General, MBDA; Jean-Dominique Merchet, Journalist, Specialist on defense issues, L’Opinion; Elie Tenenbaum, Research Fellow, Security Studies Center, Coordinator, Defense Research Unit
Chair: Thomas Gomart, Director, Ifri

5 May - OPERATIONS IN A DEGRADED ELECTROMAGNETIC ENVIRONMENT
Breakfast series: Observatory of Future Conflicts
In partnership with the Foundation for Strategic Research
With Philippe Gros, Head of Research, Foundation for Strategic Research
Chair: Corentin Brustlein, Director, Security Studies Center, Ifri

14 June - STRATEGIC LANDPOWER FOR THE 21ST CENTURY
Conference in the framework of the Eurosatory Salon
With Elie Tenenbaum, Research Fellow, Security Studies Center, Coordinator, Defense Research Unit, Ifri;
Lieutenant-General (US) Cavoli, Commander US Army Europe; Lieutenant-General (FR/ RET) Yakovleff, Senior NATO expert, Senior Mentor at the School of War and the Center for Higher Military Studies (CHEM)
Chair: Corentin Brustlein, Director, Security Studies Center, Ifri

19 June - CHINA: WHAT STAKES FOR FRENCH FOREIGN POLICY?
Brown Bag Seminar Series
With Claude Martin, French Ambassador; Alice Ekman, Research Fellow, Head of China research, Center for Asian Studies, Ifri; François Bougon, Journalist, Le Monde
Chair: Thomas Gomart, Director, Ifri

5 July - ENVISIONING THE ENEMY: ARMIES CHALLENGED BY ADVERSITY
With Etienne de Durand, Deputy for Defence Policy and Strategic Foresight, DGRIS, Ministry of Armed Forces; Jean-Marc Giraud, Office of Research and strategy, Army Chief of Staff; Bertrand Joret, Army Commander; Hervé Pierre, Military Cabinet of the Prime Minister; Jacques Suer, Deputy Director of Business and Production, Center for Technico-Operational Analysis of Defence, Department of Future Systems and Architecture Planning, Directorate General of Armaments; Olivier Zajec, Senior Lecturer, University Jean Moulin - Lyon III
Chair: Elie Tenenbaum, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit, Ifri; Serge Caplain, Research Fellow, Defense Research Unit, Ifri

12 September - PARIS-BERLIN: WHAT AREAS FOR COOPERATION ON DEFENSE?
With Barbara Kunz, Research Fellow, Cerfa, Ifri, Claudia Major, Research Fellow, SWP; François Watteau, Directorate of International Development, Directorate General of Armaments; Gaëlle Winter, doctoral student, University of Clermont Auvergne
Chair: Corentin Brustlein, Director, Security Studies Center, Ifri; Elie Tenenbaum, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit, Ifri

17 September - DIRECTED ENERGY WEAPONS
Breakfast series: Observatory of Future Conflicts
In partnership with the Foundation for Strategic Research
With Philippe Gros, Head of Research, Foundation for Strategic Research
Chair: Corentin Brustlein, Director, Security Studies Center, Ifri

25 September - THE HIGH SEAS, RETURN TO BEING A SPACE OF CONFLICT?
Brown Bag Seminar Series
With Admiral Christophe Prazuck, Chief of Staff of the Marines; Jean-Dominique Merchet, Journalist, Specialist on defense issues, L’Opinion; Corentin Brustlein, Director, Security Studies Center, Ifri
Chair: Thomas Gomart, Director, Ifri
2 October - WHAT NUCLEAR AND ANTIMISSILE DEFENSE POSTURES UNDER DONALD TRUMP?
With Paul Seukhoon Choi, Associate Fellow, Council on Foreign Relations; Robert Soofer; Deputy Assistant Secretary of Defense for Nuclear and Missile Defense Policy, US Department of Defense
Chair: Corentin Brustlein, Director, Security Studies Center, Ifri

8 October - THE THREAT OF THE NEW GENERATION OF SURFACE TO AIR
Breakfast series: Observatory of Future Conflicts
In partnership with the Foundation for Strategic Research
With Jean-Christophe Noël, Associate Research Fellow, Security Studies Center, Ifri; Morgan Paglia, Junior Researcher, Security Studies Center, Ifri; Elie Tenenbaum, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit, Ifri
Chair: Corentin Brustlein, Director, Security Studies Center, Ifri

15 October - INDIA’S DETERRENCE POLICY: THE CHALLENGES OF CREDIBILITY AND MODERNIZATION
With General Amit Sharma, former commander of Indian strategic forces
Chair: Corentin Brustlein, Director, Security Studies Center, Ifri

In partnership with the Foundation for Strategic Research
With Admiral (2S) Edouard Scott de Martinville, former Commander of Submarine Forces and the Strategic Oceanic Force, Deputy Secretary General of Defence and National Security
Chair: Corentin Brustlein, Director, Security Studies Center, Ifri

24 October - STRATEGIC AUTONOMY AND THE TEST OF SPACE
Brown Bag Seminar Series
With Alain Charmeau, President of ArianeGroup; Alain Barluet, Deputy Editor-in-Chief, Le Figaro; Corentin Brustlein, Director, Security Studies Center, Ifri
Chair: Thomas Gomart, Director, Ifri

6 November - SECURITY STRATEGIES IN THE MEDITERRANEAN
Breakfast series: Observatory of future conflicts
In partnership with the Foundation for Strategic Research (FRS)
With Philippe Gros, Research Fellow, FRS; Nathalie Ruffié, Research Fellow, Observatory of Future Conflicts, FRS
Chair: Elie Tenenbaum, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit, Ifri

28 November - THE ROLE OF INTELLIGENCE IN THE DEVELOPMENT AND PRACTICE OF FRENCH FOREIGN POLICY
Brown Bag Seminar Series
With Bernard Bajolet, French Ambassador; Jean-Dominique Merchet, Journalist, Specialist on defence issues, L'Opinion; Marc Hecker, Research Fellow, Security Studies Center, Ifri, Director of Publications, Editor-in-Chief of Politique étrangère
Chair: Thomas Gomart, Director, Ifri

10 December – THE FUTURE OFJIHADISM
Breakfast series: Observatory of future conflicts
In partnership with the Foundation for Strategic Research
With Elie Tenenbaum, Research Fellow, Security Studies, Coordinator of the Defense Research Unit, Ifri; Marc Hecker, Research Fellow, Security Studies Center, Ifri, Director of Publications, Editor-in-Chief of Politique étrangère
Chair: Corentin Brustlein, Director, Security Studies Center, Ifri
THE CENTER FOR ENERGY AIMS TO INFORM PUBLIC AND PRIVATE DECISION-MAKERS ABOUT GEOPOLITICAL DEVELOPMENTS IN GLOBAL ENERGY MARKETS AND ANALYZE THEIR ECONOMIC, POLITICAL AND ENVIRONMENTAL IMPLICATIONS, AS WELL AS THEIR EFFECTS ON EUROPEAN POLICY. THE CENTER’S WORK FOCUSES ON SUBJECTS SUCH AS THE GEOPOLITICS OF FOSSIL FUEL, EUROPEAN ENERGY POLICIES, THE MAIN ISSUES INVOLVING THE ELECTRICITY SECTOR, CLIMATE POLICIES AND ENERGY TRANSITION.

TEAM
Marc-Antoine Eyl-Mazegga, Director
Carole Mathieu, Research Fellow
Area of expertise: policies fighting global warming, European energy policy, security of energy supply.
Olivier Appert, Adviser
Cécile Maisonneuve, Adviser
Cécile de Cordier, Assistant

DIGITAL PUBLICATIONS

Reports
The energy transition in the face of critical metal challenges, Gilles Lepesant, January 2018.

American energy and environment policies. From Obama to Trump: continuity and changes, Jean-François Boittin, January 2018.

The Role of Gas in the European Energy Transition: Challenges and Opportunities, Sylvie Cornot-Gandolphe, January 2018.

Cybersecurity in the Energy Sector: A Comparative Analysis between Europe and the United States, Arnault Barichella, February 2018


Japan’s Hydrogen Strategy and its Economic and Geopolitical Implications, Monica Nagashima, October 2018.

Brexit, Electricity and the No-Deal Scenario: Perspectives from Continental Europe, Ireland and the UK, Carole Mathieu, Paul Deane, Steve Pye, October 2018.

Policy Papers

Egypt, a new gas platform in the eastern Mediterranean, Benjamin Augé, September 2018.

Editorials

Edito Energie

The EU Battery Alliance: Can Europe Avoid Technological Dependence?, Carole Mathieu, February 2018.

South Korea New Electricity Plan: Cosmetic Changes or Breakthrough for the Climate?, Sylvie Cornot-Gandolphe, February 2018.


More renewables in the European Union? Yes, we can, Michel Cruciani, April 2018.

Strategic revision of civil nuclear power in France: authority, rationalisation, partnerships, Marc-Antoine Eyl-Mazzega, May 2018.


The US Oil Embargo on Iran: A New Oil Shock?, Olivier Appert, October 2018.

Mexico’s Energy Reforms at Risk?, Isabelle Rousseau, December 2018.

Facing a critical metals crisis, a recycling strategy is necessary, Raphaël Danino-Perraud, December 2018.

DEBATES

21 March - THE WAY FORWARD AFTER THE GAZPROM-NAFTOGAZ STOCKHOLM ARBITRATION AWARDS: THE VIEW FROM NAFTOGAZ, Brussels
Ifrī Energy Breakfast Roundtables
With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Andriy Kobolyev, CEO, Naftogaz; Bruno Lescoeur, Independent Member of the Supervisory Board, Naftogaz

28 March - THE BATTERY ALLIANCE: CAN THE EU AVOID TECHNOLOGICAL DEPENDENCE?, Brussels
Ifrī Energy Breakfast Roundtables
With Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri; Said El Khadraoui, Adviser, European Political Strategy Center, European Commission; Patrick de Metz, Director of public affairs, Saft; Patrick Bastard, Expert Leader of Electric Powertrain and Battery, Renault; Jens Wiese, Head of Performance Improvement and Battery Strategy, Group Strategy Department, Volkswagen
Presided by: Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri

23 April - ENERGY RELATIONS BETWEEN RUSSIA AND CHINA: ESPO, YAMAL LNG, POWER OF SIBERIA, AND THEN?
With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Alexander Gabuev, Senior Fellow, Moscow Carnegie Center; Nicu Popescu, Senior Fellow, European Union Institute for Security Studies

25 April - GERMAN ENERGY POLICY AND CARBON TARIFFS
With Felix Matthes, Director of the Öko-Institut and Member of the Kohlekommision
Presided by: Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri

4 May - DITCHING COAL IN NORTH-WESTERN EUROPE: OPTIONS ON THE TABLE, Brussels
Ifrī Energy Breakfast Roundtables
With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Suzana Carp, Director of the Brussels office, SANDBAG; Ghislain Ferran, Bureau Chief, Carbon markets, Ministry for the Ecological and Solidary Transition; Felix Matthes, Coordinator of energy and climate research, Öko-Institut; Emmanuel Tuchscherer, Director of European affairs, ENGIE
Presided by: Olivier Appert, Senior Adviser, Center for Energy, Ifri

17 May - ALGERIA ON THE EVE OF AN ECONOMIC AND ENERGY SURGE?
With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; El Mouhoub Mouhoud, Professor of Economics, vice-President of University Paris-Dauphine; Ali Aissaoui, Independent consultant, former adviser, Ministry of Energy, Sonatrach

18 May - UKRAINE'S ENERGY SECTOR REFORMS AND CHANGING ROLE IN RUSSIAN GAS TRANSIT
With Marc-Antoine Eyl-Mazzega, Director, Centre for Energy, Ifri; Olga Bielkova, Parliamentarian, Verkhovna Rada; Olena Pavlenko, President, DiXi Group; Roman Nitsovych, Program Head, DiXi Group; Laurent-Charles Thery, Director of international relations, GRTGaz

21 June - G2030: RUSSIA
With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri; Didier Sire, Vice President of Strategy, Engie

27 June - ENERGY TRENDS IN THE MEDITERRANEAN REGION
With Marc-Antoine Eyl-Mazzega, Director, Center for Energy, Ifri; Houda Allal, Director General, OME; Lisa Guerrera, Director for Monitoring and Modelling, OME; Bruno Lescoeur, former CEO, Edison; Francis Ghilès, Senior Research Fellow Mediterranean and Middle East, CIDOB Barcelona Centre for International Affairs
5 July – GEOPOLITICAL AND ECONOMIC TRANSFORMATIONS AND TURMOIL IN ENERGY MARKETS
With Marc-Antoine Eyl-Mazzea, Director, Center for Energy, Ifri; Olivier Appert, Special Adviser, Centre for Energy, Ifri; Benjamin Augé, Associate Research Fellow, Center for Energy, Ifri; Patrick Bastard, Director of Research, Expert Leader of Electric Powertrain and Battery, Renault; Etienne Beeker, Mission Head, Energy, France Stratégie; Jean-François Boitton, Associate Research Fellow, Center for Energy, Ifri; Thierry Bros, Senior Research Fellow, Oxford Institute for Energy Studies; Sylvie Cornot-Gandolphe, Associate Research Fellow, Center for Energy, Ifri; Michel Cruciani, Associate Research Fellow, Center for Energy, Ifri; Didier Hornet, Senior Vice President, Development and Innovation, Vallourec; Paul Lucchesi, Deputy Director, Capenergies; Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri; Philippe Montanteme, Director of Marketing Strategy Research, Total; Olivier Musset, Global Head of Energy, SGCB; Laurence Nardon, Research Fellow, Head of North America Program, Ifri; Dorothee Schmid, Research Fellow, Head of Turkey and Middle East Programme, Ifri; John Seaman, Research Fellow, Center for Asian Studies, Ifri; Louise Vilain, Storage strategy project coordinator and Mission Chief, Electric Mobility, EDF; Wolfram Vogel, Director of Public Affairs and Communication, EpeX Spot

11 October - A NEW EU FRAMEWORK FOR A WELL-FUNCTIONING AND LOW-CARBON ELECTRICITY SYSTEM, Brussels
Issues addressed: How to reconcile carbon pricing and the electricity market design?; Will the new EU electricity market design regulation bring a fully-functioning system for the 2020s?; How are electric mobility and battery storage going to transform the EU electricity system?
Opening speakers: Marc-Antoine Eyl-Mazzea, Director, Center for Energy, Ifri; Laurent Michel, Director General of Energy and Climate, Ministry of the Ecological and Inclusive Transition
With Birgitta Westgren, Director for Climate Policy, Dutch Ministry of Economic Affairs and Climate Policy; Simon-Erik Ollus, Vice-President, Trading and Asset Optimization, Fortum; Michel Mathieu, Head of EU strategy, EDF; Fabien Roques, University of Dauphine, European Electricity Markets Chair; Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri; Olivier Appert, Senior Adviser, Center for Energy, Ifri; Susanne Nies, Manager of Strategy, ENTSO-E; Jean-François Conil-Lacoste, Director General, EPEX SPOT; Dirk Vansintjian, President, REScoop; Antoine Guillou, Adviser on Networks and Markets, UFE; Florian Ermacora, Unit Chief, Electricity and Gas Markets, DG Energy, European Commission; Emmanuel Brutin, Director of European Affairs, National Grid; Alex Volkery, Clean Transport Policy Coordinator, DG MOVE, European Commission; Carine Donetti-Mezière, Regulation and Markets Adviser, RTE; Bo Normak, Thematic Leader Smartgrids and Storage, InnoEnergy; Olivier Grabette, Executive Vice-President, RTE

19 October - COMPETITION BETWEEN RUSSIAN GAS AND AMERICAN LNG
With Marc-Antoine Eyl-Mazzea, Director, Center for Energy, Ifri; Leslie Palti-Guzman, President, Gas Vista LLC, Washington; Alex Fak, Independent analyst (Moscow), former Senior Financial Analyst, Sberbank CIB; Sylvie Cornot-Gandolphe, Associate Research Fellow, Center for Energy, Ifri

23 November - PARIS ENERGY MEETING CLUB
With Olivier Appert, President of the French Energy Council; Anne-Sophie Corbeau, Head of Gas Analysis, BP London; Thierry de Montbrial, Founder and Executive Chairman, Ifri; Marc-Antoine Eyl-Mazzea, Director, Center for Energy, Ifri; Murielle Gagnebin, Project Manager, Franco-German Energy Policy, Agora Energiewende; Antoine Hafff, Director, Global Oil Program, Columbia School of International and Public Affairs; Mostefa Ouki, Senior Research Fellow, Oxford Institute for Energy Studies; Rami Shabaneh, Research Associate, Kapsarc; Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri

26 November - WHAT CAN BE EXPECTED FROM COP24?
With Carole Mathieu, Head of European energy and climate policy research, Center for Energy, Ifri; Brigitte Collet, Climate Ambassador, Ministry of Europe and Foreign Affairs; Elina Bardram, Unit Chief, International Relations, Directorate General of Climate Action, European Commission; Cécile Maisonneuve, President, Fabrique de la Cité; Arnauld Barichella, Guest Researcher, Harvard University

17 December - G2030: MEXICO AND LATIN AMERICA
With Marc-Antoine Eyl-Mazzea, Director, Center for Energy, Ifri; Isabelle Rousseau, Director, Energy programme, El Collegio de Mexico; Jean-Louis Martin, Head of Macroeconomic Research, Crédit Agricole
Through the creation of the Center for Migration and Citizenship (CMC) in 2011, IFRI sought to better structure French and European research on migration and new citizenship practices, which are critical international relations issues in an increasingly interdependent world. The center offers fresh thinking on migration and diversity, using an innovative methodology that involves actors directly affected by these questions: institutions, decision-makers, NGOs, corporates, migrants and inhabitants of working-class neighbourhoods are all participants, as well as beneficiaries of the research carried out by the CMC.

TEAM

Christophe Bertossi, Director
*Areas of expertise:* citizenship, multiculturalism, institutions, discrimination, migratory policies, Muslims in Europe, migration and the private sector

Matthieu Tardis, Research Fellow
*Areas of expertise:* migratory policy and asylum in Europe, refugees and asylum seekers in the world, migration and the private sector

BOOK


DIGITAL PUBLICATIONS

Policy Papers

*Immigration: Europe in the Face of an Italian Crisis,* Corinne Balleix, July 2018.
DEBATES

26 January - AFTER THE 2017 FRENCH ELECTIONS: REFLECTIONS ON EUROPE’S IMMIGRATION POLICIES, Brussels
Issues addressed: Should We Reconsider European Asylum and Immigration Policy?: Reflecting on Citizenship in Europe in the Face of Intolerance and Racism
With Christophe Bertossi, Director, Center for Migration and Citizenship, Ifri; Laurent Muschel, Director, Migration and protection, DG Migration and domestic affairs, European Commission; Gilles Pelayo, Head of Unit, EACEA, European Commission; Francine Blanche, Head of the Migration Unit, General Confederation of Labour, CGT; Clotilde Giner, Deputy Director of the Migration Unit, Order of Malta France; Agnès Rebuffel-Pinault, Adviser for Internal Affairs, French Permanent Representation to the European Union; Matthieu Tardis, Research Fellow, Center for Migration and Citizenship, Ifri; Samia El-Alaoui Talibi, Muslim chaplain of the prison administration of Lille; Danièle Joly, Emeritus Professor of the University of Warwick, Research Associate at the School of Global Studies and IFRI; Michael Privot, Director of the European Network Against Racism – ENAR; Giulia Lagana, Senior Analyst on European immigration and asylum policies, Open Society Europe Policy Institute

27 February - IMMIGRATION, ASYLUM, AND CITIZENSHIP POLICIES IN FRANCE
Issues addressed: What is the place of employment in migration and asylum policies?: How do we talk about immigration and diversity in France today?
With Clotilde Giner, Deputy Director of the Migration Unit, Order of Malta France; Matthieu Angotti, Director General of CCAS in Grenoble; Francine Blanche, Head of the Migration Unit, General Confederation of Labour, CGT; Laura Brav, Head of the emergency shelter “La Péniche du cœur”; Nadine Camp, Expert; Samia El Alaaoui Talibi, Muslim chaplain of the prison administration of Lille; Jean-Baptiste François, Journalist, La Croix; Irena Gušidikova, Head of Division, Cultural Policy, Diversity and Intercultural Dialogue, The Council of Europe (CoE), Christophe Harrison, Head of the general administrative secretariat, France terre d’asile; Danièle Joly, Associate Research Fellow, Center for Migration and Citizenship, Ifri and Collège d’études mondiales, FMSH; Nada Nader, Head of Development and International Cooperation, Euro-Mediterranean Feminist Initiative, Paris; Mohammed Ouaddane, Delegate General of the Memories-stories network in Ile-de-France and Coordinator General of the Memories-stories inter-network

7 March - PROTECTION OF REFUGEES AND DISPLACED PERSONS IN LIBYA: A CHALLENGE FOR THE UNHCR
With Roberto Mignone, Representative in Libya, United Nations High Commissioner for Refugees (UNHCR)
Chair: Matthieu Tardis, Research Fellow, Center for Migration and Citizenship, Ifri

5 June - SOUTH SUDAN: THE GREATEST DISPLACEMENT CRISIS IN AFRICA
With Arnauld Akodjenou, Regional Coordinator and Special Adviser on South Sudan, United Nations High Commissioner for Refugees (UNHCR)
Chair: Matthieu Tardis, Research Fellow, Center for Migration and Citizenship, Ifri

7 November - FROM LOCAL TO NATIONAL: TAKING ON THE CHALLENGE OF THE RECEPTION OF IMMIGRANTS AND CITIZENSHIP, Lyon
Issues addressed: Reflection on Inclusion in the Face of Populism and Identity Politics in Europe; Reception and Inclusion in the City: Local Initiatives and the Role of Civil Society; Capacity-Building of Actors in the Field of Reception and Immigration
With Cédric Van Styvendael, Head of the “Accueillir à Villeurbanne” Project; Matthieu Tardis, Research Fellow, Center for Migration and Citizenship de Ifri; Agnès Thouvenot, Deputy Mayor for Solidarity Economy, Employment and Inclusion, Health, Antidiscrimination and Gender Equality, city of Villeurbanne; Francine Blanche, Head of the Migration Unit, General Confederation of Labour, CGT; Claire Le Franc, Deputy Mayor for Solidarity and Urban Policy, city of Villeurbanne; Christophe Bertossi, Director, Center for Migration and Citizenship, Ifri

20 November - RESETTLING REFUGEES IN FRANCE: AN OPPORTUNITY FOR SMALL AND MEDIUM SIZED CITIES?
In partnership with ICMC Europe
With Matthieu Tardis, Research Fellow, Center for Migration and Citizenship; Petra Hueck, Director of the International Catholic Migration Commission Europe
IFRI’S PUBLICATIONS IN 2018

BOOK


**POLITIQUE ÉTRANGÈRE**


**BOOKS PUBLISHED IN PARTNERSHIP WITH OR OUTSIDE OF IFRI**

*Putin’s Russia in 100 questions*, Tatiana Kastouéva-Jean, Tallandier, January 2018.

*China in the World*, Alice Ekman, CNRS, February 2018.


*Strategic Asia, from India to the Pacific*, Céline Pajon, Benoît de Tréglodé (eds.), Revue Défense Nationale, July 2018.


*Trump’s United States in 100 questions*, Laurence Nardon, Tallandier, October 2018.


DIGITAL PUBLICATIONS FROM IFRI’S RESEARCH PROGRAMS

REGIONAL PROGRAMS

AFRICAN STUDIES CENTER

Policy Papers

Tensions between Ghana and Côte d’Ivoire. Ivorian opponents in Accra and oil issues at the maritime border, Benjamin Augé, January 2018.


Angola under Lourenço. Towards a Negotiated Hegemony, Mathias de Alencastro, February 2018.


The army takes the stage in Zimbabwe. A dramatic twist or endless theatre?, Victor Magnani, April 2018.

Land policies in Tanzania, between promotion of investment and state omnipresence. A look back at ten years since the “global land rush”, Sina Schlimmer, May 2018.


The Church in the Democratic Republic of Congo facing power (again), Laurent Larcher, May 2018.


Democratic Republic of Congo facing the demographic challenge, Roland Pourtier, September 2018.


Editorials

L’Afrique en questions

A Year after the Start of the Saudi-Emirati Blockade against Qatar. What Are the Consequences for West Africa?, Benjamin Augé, n° 42, October 2018.

Understanding e-commerce in sub-Saharan Africa: Consumer profiles and practices in Abidjan, Clélie Nallet, n° 43, November 2018.

A Democratic Middle Class? Testing a Common Notion in Uganda, Anna Fichtmüller, n° 44, December 2018.

Contributions to *Politique étrangère*


**Contributions and articles outside of Ifri**


What are the consumer practices of the middle classes in West Africa?, *Clélie Nallet*, Grain de sel, n° 75, September 2018.

**NORTH AMERICA PROGRAM**

**Policy Papers**

*Potomac Papers*


**Editorials**

*Chroniques américaines*


**Contributions and articles outside of Ifri**


**CENTER FOR ASIAN STUDIES**

**Reports**


**Policy Papers**

*Asie.Visions*


Questions of Facts: India’s Aadhaar Matter and the Limits of the Supreme Court, Amber Sinha, n° 101, October 2018.

The Indo-Pacific Vision in Strategic Limbo: A Foreign Policy Case Study for the Trump Era, Mira Rapp-Hooper, n° 102, November 2018.


Natural Allies? The India-US Relations from the Clinton Administration to the Trump Era, Aparna Pande, n° 104, December 2018.

Editorials

Lettre du Centre Asie

Democracy in Asia: Models, Trends and Geopolitical Implications, Céline Pajon, n° 73, February 2018.

A New Japan-France Strategic-Partnership: A View from Paris, Céline Pajon, n° 74, November 2018.

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Asia-Africa Growth Corridor at the Crossroads of Business and Geopolitics, Céline Pajon, Isabelle Saint-Mézard, East Asia Forum, November 2018.

France and Japan: The Indo-Pacific as a Springboard for a Strategic Partnership, Céline Pajon, Elcano Policy Paper, November 2018.

Political values and Europe-China relations, Alice Ekman, John Seaman et al., ETNC Report, December 2018.
**STUDY COMMITTEE ON FRENCH-GERMAN RELATIONS (CERFA)**

**Policy Papers**

*Notes du Cerfa*


Dual system of professional training: keystone of made in Germany?, *Gerhard Bosch*, n° 143, July 2018.


*Visions franco-allemandes*


**Editorials**


Towards a new Elysée treaty: more substantial Franco-German cooperation in the service of Europe, *Franco-German Reflection Group*, April 2018.

**Contributions and articles outside of Ifri**


Washington should help Europe achieve 'Strategic Autonomy', not fight it, *Barbara Kunz, Ronja Kempin*, War on The Rocks, April 2018.


Fifty years after May 68 – where is the left in France and Germany?, *Hans Stark, Dominique David*, Allemagne d’aujourd’hui, n° 226, December 2018.
Franco-German difficulties, Hans Stark, Jérôme Vaillant, Allemagne d’aujourd’hui, n° 226, December 2018.


RUSSIA/NIS CENTER

Reports
Russie.Nei.Reports


Russia’s Afghan Policy in the Regional and Russia-West Contexts, Ekaterina Stepanova, n° 23, May 2018.


Policy Papers
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From Chechnya to Syria: The Evolution of Russia’s Counter-Terrorist Policy, Pavel Baev, n° 107, April 2018.


Moscow’s Syria Campaign: Russian Lessons for the Art of Strategy, Dmitry (Dima) Adamsky, n° 109, July 2018.

Moldova between Russia and the West: Internal Divisions behind the Commitment to European Integration, Ernest Vardanean, n° 110, August 2018.

Northern Europe’s Strategic Challenge from Russia: What Political and Military Responses?, Barbara Kunz, n° 111, October 2018.

China’s Ambitions in Eastern Europe and the South Caucasus, Nadège Rolland, n° 112, December 2018.

Contributions and articles outside of Ifri


TURKEY/MIDDLE EAST PROGRAM

Reports

Israel and the Gulf states: the stakes of a strategic rapprochement, Elisabeth Marteu, January 2018.

Playing with Molecules’: The Italian Approach to Libya, Aldo Liga, April 2018.
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**From Ottoman domination to Turkish influence**, Dorothée Schmid, *Sciences humaines*, May-June 2018


**The AKP overview: from “Islamic democracy” to “Islamic nationalism”**, Dorothée Schmid, *Questions internationales*, November-December 2018


**TOPICAL PROGRAMS**

**SECURITY STUDIES CENTER**

**Reports**

**Focus stratégique**


137 Shades of Terrorism: French Jihadists Before the Courts, Marc Hecker, n° 79, April 2018.


**Deception operations: rethinking the ruse in the XXIst century**, Rémy Hémez, n° 81, June 2018.

**Envisioning the enemy. Adversary modelling in the armed forces**, Serge Caplain, n° 82, July 2018.


**Artificial Intelligence: towards a new military revolution?**, Jean-Christophe Noël, n° 84, October 2018.


**Proliferation Papers**

**Tailored Assurance: Balancing Deterrence and Disarmament in Responding to NATO-Russia Tensions**, Heather Williams, n° 59, July 2018.

**The Erosion of Strategic Stability and the Future of Arms Control in Europe**, Corentin Brustlein, n° 60, November 2018.

**Editorials**

**How Artificial Intelligence will transform war**, Jean-Christophe Noël, November 2018.

Contributions to *Politique étrangère*


Contributions et articles hors Ifri

Western cooperation and rivalry in the struggle against subversion in Latin America and the Caribbean, *Elie Tenenbaum*, Histoire@Politique, n° 34, January 2018.


Return to the “war on terrorism” in the French style, *Marc Hecker*, Etudes, November 2018

**CENTER FOR ENERGY**

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**Edito Energie**

The EU Battery Alliance: Can Europe Avoid Technological Dependence?, Carole Mathieu, February 2018.

South Korea New Electricity Plan: Cosmetic Changes or Breakthrough for the Climate?, Sylvie Cornot-Gandolphe, February 2018.


More renewables in the European Union? Yes, we can, Michel Cruciani, April 2018.

Strategic revision of civil nuclear power in France: authority, rationalisation, partnerships, Marc-Antoine Eyl-Mazzega, May 2018.


The US Oil Embargo on Iran: A New Oil Shock?, Olivier Appert, October 2018.

Mexico’s Energy Reforms at Risk?, Isabelle Rousseau, December 2018.

Facing a critical metals crisis, a recycling strategy is necessary, Raphaël Danino-Perraud, December 2018.


**Center for Migration and Citizenship**

**Policy Papers**

Immigration: Europe in the Face of an Italian Crisis, Corinne Balleix, July 2018.

**Ifri-OCP Policy Center Partnership**

**Reports**


**Policy Papers**


New Consumption Spaces for the New Middle Classes? Shopping Centres in Abidjan, Clélia Nallet, April 2018.


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Reports


Europe: subject or object of data geopolitics?, Thomas Gomart, Julien Nocetti, Clément Tonon, July 2018.


Editorials

America Is More Than Trump: Europe Should Defend the Iran Deal without Burning Bridges to the US?, Thomas Gomart, Robin Niblett, Daniela Schwarzer, Nathalie Tocci, May 2018
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Preserving transatlantic cooperation and the Iran nuclear deal. European and American perspectives, Corentin Brustlein, Dorothée Schmid et al. (QUAD), January 2018.

The European Union facing the U.S./Russia/China triangle, Thomas Gomart, Réalités industrielles, January 2018.


Mind the Gap: How France and Germany Can Spearhead Joint Foreign Policy Initiatives Now, Barbara Kunz, Dorothée Schmid et al., DGAPkompakt, April 2018.


Global Heterogeneity, Thierry de Montbrial, Revue Horizons du CIRDS, N° 12, October 2018.


Ifri’s blogs
Blog Politiques étrangère
Ultima Ratio
Afrique décryptages
### CONFERENCES AND DEBATES IN 2018

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<thead>
<tr>
<th>Date</th>
<th>Event</th>
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<tr>
<td>18 January</td>
<td><strong>EUROPE IN THE FACE OF CHINESE POWER</strong>&lt;br&gt;With Thierry de Montbrial, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques&lt;br&gt;Chair: Nicole Gnesotto, Professor, CNAM, European Union, Institutions, and Politics Chair</td>
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<td>9 February</td>
<td><strong>HUNGARY IN EUROPEAN GEOPOLITICS</strong>&lt;br&gt;With Laszlo Trocsanyi, Minister of Justice in Hungary&lt;br&gt;Chair: Thierry de Montbrial, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques</td>
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<td>14 February</td>
<td><strong>MIDDLE EAST: WHAT ISSUES IN 2018?</strong>&lt;br&gt;Members-only Conference&lt;br&gt;With Dorothée Schmid, Head, Turkey and Middle East Program, Ifri&lt;br&gt;Chair: Thomas Gomart, Director, Ifri</td>
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<td><strong>GLOBAL GEOPOLITICS: CLASH BETWEEN THE FUTURE AND THE PAST</strong>&lt;br&gt;With Thierry de Montbrial, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques</td>
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<td>5 April</td>
<td><strong>POLAND FACING EUROPE’S DEFICIT?</strong>&lt;br&gt;With Jacek Czaputowicz, Minister of Foreign Affairs, Poland&lt;br&gt;Chair: Thomas Gomart, Director, Ifri</td>
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<td><strong>COUNTERING TERRORISM AND EXTREMISM. DERADICALIZATION: THE ALGERIAN EXPERIENCE</strong>&lt;br&gt;With Abdelkader Messahel, Minister of Foreign Affairs of the Republic of Algeria&lt;br&gt;Chair: Thierry de Montbrial, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques</td>
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<td>12 April</td>
<td><strong>PUTIN IV: MODERNISM OR CONSERVATISM?</strong>&lt;br&gt;Members-only Conference&lt;br&gt;With Tatiana Kastoueva-Jean, Director, Russia/NIS Center, Ifri&lt;br&gt;Chair: Thomas Gomart, Director, Ifri</td>
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<tr>
<td>29 May</td>
<td><strong>TWO CONCEPTIONS OF INTERNATIONAL POLITICS?</strong>&lt;br&gt;With Bernard-Henri Levy, Author and philosopher; Thierry de Montbrial, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques&lt;br&gt;Chair: François d’Orcival, Journalist, Valeurs actuelles</td>
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13 September
THE CLASHES OF THE FUTURE
RAMSES 2019 Presentation
With Dominique David, Adviser to the Executive Chairman of Ifri, co-Director, RAMSES; Christophe Bertossi, Research Fellow, Director, Center for Migration and Citizenship, Ifri; Alice Ekman, Research Fellow, Head of China research, Center for Asian Studies, Ifri; Dorothée Schmid, Research Fellow, Head of Turkey and Middle East programme, Ifri; Thierry de Montbrial, Executive Chairman of Ifri, Member of the Académie des sciences morales et politiques; Pierre Haski, Geopolitical columnist at France Inter, President of Reporters without borders

26-28 October
11TH EDITION OF THE WORLD POLICY CONFERENCE (WPC)
Rabat
Chair: Thierry de Montbrial, Executive Chairman of Ifri, Founre and President of the WPC

7 November
THE INTERNATIONAL RELATIONS EXPERIMENT
With Hubert Védrin, former Minister; Thierry de Montbrial, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques
Chair: Isabelle Lasserre, Deputy Editor-in-Chief, Foreign Edition of the Figaro, Specialist on diplomatic and strategic questions

12 November
BETTER POLICY-MAKING: MATCHING DECISION-MAKERS WITH THINK TANKERS
With Stewart Patrick, Director of the International Institutions and Global Governance Program, Council on Foreign Relations (CFR); Khalid Al-Khater, Director for Policy Planning, Qatar Ministry of Foreign Affairs; Sebastian Groth, Deputy Director for Policy Planning, German Ministry of Foreign Affairs; Maty Nikkhou-O’Brien, former Executive Director, New Zealand Institute of International Affairs (NZIIA); Oleg Stepanov, Director for Policy Planning, Russian Ministry of Foreign Affairs; Henry Wang, Founder and President, Center for China and Globalization (CCG)
Chair: Thierry de Montbrial, Founder and Executive Chairman of Ifri and First Director of the French Policy Planning Staff

15 November
EUROPE IN DATA GEOPOLITICS
With Thomas Gomart, Director, Ifri; Patrick Nicolet, Group Chief Technology Officer and Member of the Group Executive Board, Capgemini; Henry Farrell, Professor of International Affairs, George Washington University; Alice Ekman, Research Fellow and Head of China research, Center for Asian Studies; Stefan Heumann, Co-Director, Stiftung Neue Verantwortung, Berlin; Julien Nocetti, Research Fellow, Ifri

21 November
University of Paris - Panthéon Sorbonne
IS THE STATE A “HAS BEEN”?
Politique étrangère presentation
With Frédéric Ramel, Professor of Political Science; François Gaulme, Associate Research Fellow, African Studies Center, Ifri; Julien Nocetti, Research Fellow, Ifri

22 November
SOUTH EAST EUROPE: THE VIEW FROM CROATIA
With Petar Mihatov, Director General of Defense Policy, Republic of Croatia
Chair: Dominique David, Adviser to the Executive Chairman, Ifri
27 November
Brussels

SPACE SECURITY IN THE 2020’S: TRANSATLANTIC PERSPECTIVES
With the sponsorship of the Secure World Foundation
Issues addressed: Current challenges to space security; Is the international community going anywhere?; Space Situational Awareness (SSA): progress and difficulties
With Jean-François Bureau, Director of Institutional and International Affairs, Eutelsat Group; Marco Ferrazzani, Legal Counsel, Head of Legal Services Department, European Space Agency; Theresa Hitchens, Senior Research Associate at CISSM, University of Maryland; François Raffenne, Manager, Strategic Planning and Analysis, ArianeGroup; Victoria Samson, Secure World Foundation, Secure World Program, Ifri; Pierre Delsaux, Deputy Director General, DG Grow (EU), Space Policy and Defence Sector; Zacharie Gross, Head of nuclear non-proliferation, disarmament and space security, French Ministry of Foreign Affairs; Niklas Hedman, Chief, Committee, Policy and Legal Affairs Section, UNOOSA; Daniel Porras, Space Security Fellow, UNIDIR; John D. Hill, Principal Director for Space Policy, U.S. Department of Defense; Mark Dickinson, VP Inmarsat, current chairman for the Space Data Association (SDA); Amélie Gravier, CNES, Secretary of the EUSST Consortium; Holger Krag, head of the Space Debris Office, European Space Agency; Sebastien Moranta, Coordinator of studies, ESPI; Didier Schmitt, Space Task Force, European External Action Service (EEAS); Gérard Brachet, Space policy consultant, former Chairman of UNCOPUOS; Xavier Pasco, Director of the Foundation for Strategic Research (FRS)

12 December

HOW DID IFRI INVENT AND DEVELOP EXPERTISE IN INTERNATIONAL RELATIONS IN FRANCE?
Members-only Conference
With Sabine Jansen, Professor, Universités au Conservatoire national des arts et métiers, Research Fellow at the Laboratoire interdisciplinaire des sciences de l’action (LIRSA)
Chair: Thomas Gomart, Director, Ifri
FINANCIAL ANNEX
## Accounts - 31 December 2018

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<th>Expenditures</th>
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<td>Corporate taxes</td>
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## Subsidies

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## Private funding

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## Donations and member subscriptions

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## Program and contract funding

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<td>Program and contract funding</td>
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## Other income

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## Operation income

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<tr>
<td>Operation income</td>
<td>5 943 002</td>
<td>6 695 602</td>
<td>6 518 057</td>
</tr>
</tbody>
</table>

## Financial income

<table>
<thead>
<tr>
<th>Financial income</th>
<th>Budget 2018</th>
<th>Actual 2018</th>
<th>Actual 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Financial income</td>
<td>40 000</td>
<td>23 414</td>
<td>25 815</td>
</tr>
</tbody>
</table>

## Exceptional income

<table>
<thead>
<tr>
<th>Exceptional income</th>
<th>Budget 2018</th>
<th>Actual 2018</th>
<th>Actual 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Exceptional income</td>
<td>2 823</td>
<td>417</td>
<td></td>
</tr>
</tbody>
</table>

## Management expenses

<table>
<thead>
<tr>
<th>Management expenses</th>
<th>Budget 2018</th>
<th>Actual 2018</th>
<th>Actual 2017</th>
</tr>
</thead>
<tbody>
<tr>
<td>Management expenses</td>
<td>1 627</td>
<td>4</td>
<td></td>
</tr>
<tr>
<td>ASSETS</td>
<td>2018</td>
<td>2017</td>
<td>gross</td>
</tr>
<tr>
<td>--------</td>
<td>------</td>
<td>------</td>
<td>-------</td>
</tr>
<tr>
<td>Fixed Assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Intangible asset</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Software</td>
<td>122,038</td>
<td>116,249</td>
<td>5,779</td>
</tr>
<tr>
<td>Tangible asset</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Land</td>
<td>3,885,346</td>
<td>3,863,345</td>
<td>12,000</td>
</tr>
<tr>
<td>Buildings</td>
<td>5,597,974</td>
<td>3,867,971</td>
<td>1,730,000</td>
</tr>
<tr>
<td>General equipment</td>
<td>953,531</td>
<td>261,531</td>
<td>2,000</td>
</tr>
<tr>
<td>Office equipment, furniture, computer hardware</td>
<td>397,720</td>
<td>5,720</td>
<td>38,320</td>
</tr>
<tr>
<td>Fixed assets in progress</td>
<td>6,937,979</td>
<td>5,737,979</td>
<td></td>
</tr>
<tr>
<td>Financial assets</td>
<td></td>
<td></td>
<td></td>
</tr>
<tr>
<td>Deposits</td>
<td>624</td>
<td>624</td>
<td>0</td>
</tr>
<tr>
<td>Interest</td>
<td>0</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Loans</td>
<td>23</td>
<td>23</td>
<td>0</td>
</tr>
<tr>
<td>Other investments</td>
<td>0</td>
<td>0</td>
<td></td>
</tr>
<tr>
<td>Total assets</td>
<td>11,709,428</td>
<td>6,046,526</td>
<td>5,157,125</td>
</tr>
</tbody>
</table>

| CURRENT ASSETS | 2018 | 2017 | | | | | | | | | | |
| Capital assets | 3,219 | 3,142 | 77 | 1 | 0 | | | | | | | |
| Common shares | | | | | | | | | | | | |
| Other assets | 1,563 | 1,555 | 0 | | | | | | | | | |
| Cash and cash equivalents | 877,517 | 525,709 | 351,808 | 0 | 0 | | | | | | | |
| Other Current assets | 377,455 | 377,455 | 0 | | | | | | | | | |
| Total current assets | 1,774,972 | 1,027,164 | 747,808 | 0 | 0 | | | | | | | |

| LIABILITIES | 2018 | 2017 | | | | | | | | | | |
| Non-profit organizations | 8,747,553 | 8,470,553 | 277,000 | 0 | 0 | | | | | | | |
| Endowment | 2,033,382 | 1,782,382 | 250,000 | 0 | 0 | | | | | | | |
| Stipend | 21,580 | 21,580 | | | | | | | | | | |
| Excess/deficit of year | 230,545 | 230,545 | 0 | | | | | | | | | |
| Total liabilities | 10,893,460 | 10,483,460 | | | | | | | | | | |

| SUPPLIERS' DEBTS, ACCOUNTS PAYABLE | 2018 | 2017 | | | | | | | | | | |
| Accounts payable | 392,547 | 392,547 | | | | | | | | | | |
| Accounts payable | 6,142 | 6,142 | | | | | | | | | | |
| Other liabilities | 175,570 | 175,570 | | | | | | | | | | |
| Total debts | 574,259 | 574,259 | | | | | | | | | | |

| TAXES AND SOCIAL SECURITY | 2018 | 2017 | | | | | | | | | | |
| Social security | 190,177 | 190,177 | | | | | | | | | | |
| Social security | 5,144 | 5,144 | | | | | | | | | | |
| Total social security | 195,321 | 195,321 | | | | | | | | | | |

| LIABILITIES ON ACCOUNTS AND RELATED ACCOUNTS | 2018 | 2017 | | | | | | | | | | |
| Accounts payable | 670,414 | 670,414 | | | | | | | | | | |
| Total liabilities | 12,870,395 | 12,505,395 | | | | | | | | | | |

| TOTAL ASSETS | 2018 | 2017 | | | | | | | | | | |
| Fixed assets | 11,709,428 | 6,046,526 | 5,157,125 | 6,157,125 | 0 | 0 | 11,709,428 | 6,046,526 | 5,157,125 | 6,157,125 | 0 | 0 |
| Current assets | 1,774,972 | 1,027,164 | 747,808 | 0 | 0 | | | | | | | |
| Total assets | 13,484,393 | 7,073,690 | 5,904,933 | 6,864,923 | 0 | 0 | 13,484,393 | 7,073,690 | 5,904,933 | 6,864,923 | 0 | 0 |

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