



*French Institute of
International
Relations*

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Ifri, 40 Years

A RICH EXPERIENCE, A UNIQUE PLACE

- *“With four decades’ experience, covering the end of the Cold War, the accelerating digital revolution, the explosion of political Islamism and international terrorism, the unintended effects of globalization, the emergence of global problems such as climate change, the illusions of the Arab Spring, and the spread of economic crises, Ifri can now count itself among the long-lasting institutions like those in England and America that inspired its creation, and are themselves preparing to celebrate their centennial anniversaries”,*
Thierry de Montbrial, Founder and Executive Chairman of Ifri.
- *“A tool for spreading French strategic thinking abroad, Ifri will continue to shed light on international issues, identify important trends and explore key issues for its partners and supporters. In this way, Ifri participates in the affirmation of France’s position on the international scene and in the debate of international ideas”,* **Thomas Gomart**, Director of Ifri.

EVENTS AND ACTIVITIES CELEBRATING IFRI’S 40TH ANNIVERSARY

➤ INTERNATIONAL CONFERENCE “THE FUTURE OF EUROPE IN THE CONTEXT OF SINO-AMERICAN COMPETITION”

GRAND AMPHITHEATRE OF THE SORBONNE, 10 APRIL 2019

Under the high patronage of the President of the Republic

WELCOME ADDRESS: **GILLES PÉCOUT**, RECTOR OF THE ÎLE-DE-FRANCE REGION, RECTOR OF THE ACADEMY OF PARIS, CHANCELLOR OF THE UNIVERSITIES OF PARIS

OPENING SESSION: **BRUNO LE MAIRE**, MINISTER OF THE ECONOMY AND FINANCE

THE WORLD OF YESTERDAY AND TOMORROW: SPEECH BY **THIERRY DE MONTBRIAL**, FOUNDER AND EXECUTIVE CHAIRMAN OF IFRI

CLOSING ADDRESS: **JEAN-YVES LE DRIAN**, MINISTER FOR EUROPE AND FOREIGN AFFAIRS



THE CONFERENCE HAD MORE THAN **830 ATTENDEES**, AS WELL AS OVER TWENTY SPEAKERS FROM FRANCE AND MORE THAN **10 OTHER COUNTRIES**, NOTABLY:

Bruno Le Maire, Minister of the Economy and Finance, **Jean-Yves Le Drian**, Minister for Europe and Foreign Affairs, **Franziska Brantner**, Member of the Bundestag, **Louise Mushikiwabo**, Secretary General, Organisation internationale de la Francophonie, former Minister of Foreign Affairs, Rwanda, **Jean-Louis Bourlanges**, Member of the National Assembly, Vice-Chairman of the European Affairs Committee, **Bernardino Leon**, Director General of the Emirates Diplomatic Academy, former Special EU Representative for the Southern Mediterranean Region, **Igor Yurgens**, President of the Institute of Contemporary Development (Moscow), **Christine Ockrent**, Journalist and writer, producer of "Affaires étrangères" on *France Culture*, **John Allen**, President of the Brookings Institution, **Kishore Mahbubani**, Senior Advisor and Professor in the Practice of Public Policy at the National University of Singapore, **Sylvie Kauffmann**, Editorial Director of *Le Monde*, **Jean-Louis**

Gergorin, Former Director of the *Analysis and Forecasting Centre* (CAP), Ministry of Foreign Affairs, **Thomas Bagger**, Director of Foreign Policy in the Office of the Federal President (Germany), **Robin Niblett**, Director of Chatham House, **Daniela Schwarzer**, Director of the DGAP (*Deutsche Gesellschaft für Auswärtige Politik*), **Bassma Kodmani**, Director of the Arab Reform Initiative, **Jean-Paul Agon**, Chairman and CEO of l'Oréal, **Patrick Pouyanné**, Chairman and CEO of Total, **Julian King**, European Commissioner for the Security Union, **Jean-Marie Guéhenno**, former Deputy Secretary General of the United Nations, **Wolfgang Ischinger**, President of the Munich Security Conference, **Nathalie Tocci**, Special Advisor to the High Representative of the European Union for Foreign Affairs and Security Policy, **Hubert Védrine**, former Minister of Foreign Affairs, France, **Nicole Gnesotto**, President of the Institut Des Hautes Etudes De Défense Nationale (IHEDN).





➤ **RECEPTION HOSTED BY ÉDOUARD PHILIPPE, PRIME MINISTER**
HÔTEL MATIGNON, 10 APRIL 2019

MORE THAN **150 GUESTS**, INCLUDING IFRI'S CORPORATE MEMBERS AND SUPPORTERS, DIPLOMATS, ADMINISTRATION AND MINISTRY REPRESENTATIVES, MEMBERS OF PARTNER THINK TANKS, JOURNALISTS, AND IFRI'S TEAM, ATTENDED FROM FRANCE AND ABROAD.





Édouard Philippe, Prime Minister, Thierry de Montbrial, Founder and Executive Chairman of Ifri, Hôtel Matignon, 10 April 2019



Valérie Genin, Secretary General, Ifri, Thierry de Montbrial, Founder and Executive Chairman, Ifri, Doïna Romanenko, Director of the Office of the President, Ifri

➤ GALA DINNER

AUTOMOBILE CLUB OF FRANCE, 10 APRIL 2019

MORE THAN 130 GUESTS
 ATTENDED THE GALA DINNER
 ORGANISED FOR IFRI'S 40TH
 ANNIVERSARY, INCLUDING FORMER
 COLLABORATORS AND PARTNERS,
 CURRENT TEAM MEMBERS,
 FOREIGN AND FRENCH GUESTS,
 JOURNALISTS, AND IFRI'S LOYAL
 MEMBERS AND SUPPORTERS.







➤ CONFERENCE CYCLE FOR IFRI'S 40TH ANNIVERSARY

7 November 2018 – INTERNATIONAL RELATIONS EXPERIENCE

12 December 2018 – HOW IFRI HAS INVENTED AND DEVELOPED INTERNATIONAL RELATIONS EXPERTISE IN FRANCE

17 January – FRANCE AND EUROPE FACING THE NEW SILK ROAD

11 February – WHAT IS THE IMPACT OF THE NEW FRANCO-GERMAN AACHEN TREATY?

20 March – CHAOS, AND AFTER. A CONVERSATION WITH GILLES KEPEL

18 June – WHAT GLOBAL GOVERNANCE FOR MIGRATION?

26 September – IS THERE A RUSSIAN MIDDLE CLASS?

17 October – AFRICA IN INTERNATIONAL RELATIONS

4 November – THE AMERICAN ECONOMY IN 2020: CHALLENGES AND OPPORTUNITIES

27 November – THE EU AND THE CHALLENGE OF CARBON NEUTRALITY IN 2050: WHAT STRATEGIES AND TRAJECTORIES?

➤ TWELFTH REGIONAL CONFERENCE OF THE COUNCIL OF COUNCILS

“DIVISION OR RECONCILIATION: WHAT ROLE WILL THINK TANKS PLAY OVER THE NEXT DECADE?”

19 NOVEMBER 2019, IFRI



From 17 to 19 November 2019, Ifri hosted the 12th regional conference of the [Council of Councils](#) (CoC). Created at the initiative of the Council on Foreign Relations, the CoC's mission is to define major foreign policy challenges by identifying the threats and opportunities of global governance and multilateral cooperation. **On the occasion of its 40th anniversary**, Ifri organized a public conference with the directors of the world's leading think tanks. What are the dynamics that will affect the think-tank industry by 2030? What are the major international policy issues for think tanks in the next decade?

The conference opened with a debate between **Thierry de Montbrial**, Founder and Executive Chairman of Ifri, and **Richard N. Haass**, President of the Council on Foreign Relations, on the theme “**Division or Reconciliation: The Changing Political Agenda and Role of Think Tanks in the Next Decade**”.

Debate moderated by **Sophie Pedder**, Paris Bureau Chief, *The Economist*



The conference continued with a round-table discussion, “**Ten Years Ahead: Insights into the Agendas of International Think Tanks**”.

Debate moderated by **Thomas Gomart**, Director of Ifri, author **Michael Fullilove**, Executive Director, Lowy Institute (Australia), **Rohinton Medhora**, President, Centre for International Governance Innovation (Canada), **Patrycja Sasnal**, Head of Research, Polish Institute of International Affairs, **Samir Saran**, President, Observer Research Foundation (India) and **Carlos Ivan Simonsen Leal**, President, Getulio Vargas Foundation (Brazil).





Richard N. Haass, President of the *Council on Foreign Relations* (United States), Thierry de Montbrial, Executive Chairman of Ifri, Rémy Rioux, President of the French Development Agency (AFD), Thomas Gomart, Director of Ifri.

➤ 40th ANNIVERSARY OF IFRI ABROAD: MOSCOW, MGIMO

ON 20 AND 21 MARCH 2019, UNDER THE AUSPICES OF THE TRIANON DIALOGUE, MULTIPLE EVENTS WERE HELD IN MOSCOW ON THE OCCASION OF IFRI'S 40TH ANNIVERSARY.

20 March 2019

To celebrate the translation into Russian of Thierry de Montbrial's book *Russian Diaries*, MGIMO (Moscow State Institute of International Relations) hosted a gala dinner. This event brought together many high-level decision-makers and Russian researchers.

21 March 2019

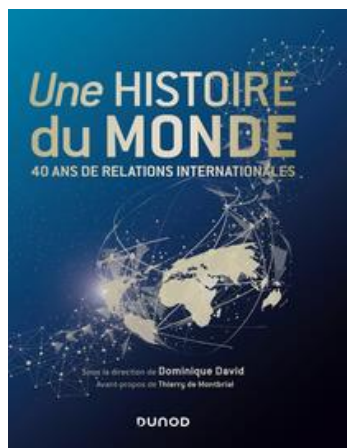
Still under the auspices of the Trianon Dialogue, a bilateral Ifri/MGIMO seminar, "**Russia and France: reciprocal political perceptions**", was held, with the notable participation of **Thierry de Montbrial**, Executive Chairman of Ifri, **Pierre Morel**, French Ambassador, co-President of the Trianon Dialogue, **Dominique David**, Advisor to the President of Ifri, and **Tatiana Kastouéva-Jean**, Director of the Russia/NIS Center. Among the Russian participants were **Anatoly Torkunov**, Rector of MGIMO; **Valeriy Fedorov**, Director of the Russian Public Opinion Research Centre (VCIOM); **Alexander Dynkine**, President of IMEMO (Institute of World Economy and International Relations); **Iouri Roubinski**, former diplomat and Russian specialist on France; **Igor Yourgens**, member of the Trianon Dialogue Coordination Council.

Among the subjects discussed: *the state of bilateral relations between France and Russia and mutual perceptions, the conflict in Ukraine, the situation in the Middle East, and the prospects for relations between Russia and the European Union.*



➤ PUBLICATIONS IN THE FRAMEWORK OF THE 40TH ANNIVERSARY

A HISTORY OF THE WORLD. 40 YEARS OF INTERNATIONAL RELATIONS (1979-2019), DOMINIQUE DAVID (ED.), THIERRY DE MONTBRIAL (INTRODUCTION), PARIS, DUNOD/IFRI, APRIL 2019 (240PP)



Published by Dunod on 17 April 2019, this beautiful work, illustrated by more than 200 photos, offers a unique and unprecedented look at the history of international relations and Ifri since 1979.

“In four decades, the world as a whole has changed, no doubt more than in any equivalent time-frame in the past. The originality of this book is that we tell the story through the lens of an institution whose objective is to analyze the international system in real time, to try to understand it, and therefore to engage in forecasting or even advising.”

2019-2029: THE WORLD IN 10 YEARS, *POLITIQUE ÉTRANGÈRE*, VOL. 84, N° 1, SPRING 2019, 216PP



The last four decades have witnessed the profound transformation of the very foundations of the international system: the globalization of trade, technical revolutions, the upheaval of the hierarchy of powers, the emergence of China, the explosion of the Middle East, the mutation of conflicts and threats, climate concerns, etc. This special issue of *Politique étrangère* celebrates the 40th anniversary of IFRI. It includes contributions by the best international specialists to clarify and shed light on the major trends affecting today's volatile world: Where is it taking us? What may happen on this global stage, in all its parts, over the next ten years?

Among the prestigious signatures adorning this edition are: **Adnan Z. Amin, Jared Cohen, Chantal Delsol, Lawrence Freedman, Fawaz A. Gerges, Hervé Le Bras, Kishore Mahbubani, Jean-Claude Trichet...**

Ifri, Leading Think Tank on International Questions

IN 2019, IFRI WAS ONCE AGAIN RANKED AMONG THE TOP THREE MOST INFLUENTIAL THINK TANKS IN THE WORLD, ACCORDING TO THE UNIVERSITY OF PENNSYLVANIA'S GLOBAL THINK TANKS INDEX 2019, WHICH RANKS MORE THAN 8,000 THINK TANKS IN 182 COUNTRIES. IFRI WAS RANKED THIRD GLOBALLY, AND FIRST IN "FOREIGN POLICY AND INTERNATIONAL AFFAIRS", OUTSIDE OF THE UNITED STATES.

FOUNDED BY THIERRY DE MONTBRIAL IN 1979 ON THE MODEL OF ANGLO-SAXON THINK TANKS, IFRI IS THE PRINCIPAL INSTITUTION IN FRANCE FOR INDEPENDENT RESEARCH AND DEBATE DEVOTED TO THE ANALYSIS OF INTERNATIONAL QUESTIONS AND GLOBAL GOVERNANCE. IFRI IS AN INTEGRAL PART OF A GLOBAL NETWORK OF THE MOST INFLUENTIAL THINK TANKS.

MISSIONS

- **Promote dialogue** between experts, opinion leaders, private and public sector decision-makers, and civil society representatives;
- **Identify** current international issues and **put them in perspective**;
- **Provide a vision of the future** based on major trends;
- Use policy-oriented research to **shed light** on subjects important to public and private decision-makers.

RESEARCH: ANALYZE, PREDICT

Ifri prioritizes analysis and predictions on **European and international affairs**, employing a multidisciplinary approach that combines local, national and global perspectives.

Ifri brings together an international team of more than fifty collaborators. Its permanent researchers are spread over 10 research units, covering:

- **Regional questions:** *Europe, Russia/NIS, Asia, North America (United States and Canada), Sub-Saharan Africa, Turkey/Middle East.*
- **Topical questions:** *Security and strategic affairs, energy and climate, migrations and citizenship, technology.*

Ifri disseminates its analyses in multiple languages, including French, English, German, and Russian.

In 2019, Ifri's experts published **2 books** and more than **80 studies and policy papers**.

DEBATES: INFORM, STRUCTURE

Research at Ifri runs hand-in-hand with debate: through mutual enrichment, they combine to provide a realistic and pragmatic approach to addressing international questions.

Ifri's debates are conducted within an informal and non-partisan framework that promotes exchange between experts and public- and private-sector decision-makers.

In 2019, Ifri organized **more than 130 conferences and debates** in Paris and abroad, and numerous workshops and seminars. Ifri researchers participated in more than 20 international events.

Ifri, Integral Member of a High-Level International Network

A KEY PLAYER IN THE ANALYSIS OF INTERNATIONAL RELATIONS

31 January – WHY FACTS AND THINK TANKS MATTER, Washington DC

2018 Global Go To Think Tank Index launch event.

Speaker/Ifri participant: *Thomas Gomart, Director, Ifri.*



15-17 February – MUNICH SECURITY CONFERENCE 2019, Munich

IMEMO/Primakov Readings round table.

Issues addressed: Russia, the West and the Rest. What Shape Will the International System Take, What Consequences Will Emerge as a Result of the Retreat of Western Liberalism, whether a New Bipolarity will Develop, and what the Best Way Forward for East-West Relations is under these Circumstances.

Ifri participant: *Thierry de Montbrial, Founder and Executive Chairman, Ifri.*

9-11 March – THE TOKYO CONFERENCE 2019, Tokyo

Issues addressed: What Should Leading Think Tanks Do to Address the Challenges Facing the Liberal World Order and Democracy?; What Should be Done to Resolve the US-China Confrontation?; The US-China Confrontation and the Future of the International Order; What Would Result from a Worsening US-China Trade War?; The Future of the Free-Trade Regime and the Global Economic System; The Future of the Liberal World Order and Multilateralism – The Raison d'être of the G-7/G-20 Put to the Test; How to Realize Peace in Northeast Asia – an Assessment of the Impact of the Second Trump-Kim Summit and the US-China Confrontation.

Speaker/Ifri participant: *Alice Ekman, Head of China Research, Center for Asian Studies, Ifri.*

10-12 March – EUROPE THINK TANK SUMMIT 2019, Madrid

Issues addressed: European Think Tanks President's Panel: "Europe at a Crossroads: Think Tanks A Catalyst for Change, Consensus and Cohesion"; Quality,

Independence and Integrity in the Age of Transparency and Info-Wars; Europe, AI and the Technological Revolution; Trade Winds or Trade Wars: Which Way is the Wind Blowing?; Trends and Transitions in Climate Change: Alternative Policies, Paradigms and Public Engagements; Diversity, Innovation and Impact: The Future of Think Tanks and Policy Advice Featuring the Next Generation of Think Tank Scholars and Executives; What Is the New European Narrative? Post-Brexit and European Elections; The Risks and Rewards of New World Reorder; Harnessing Technology to Enhance Research and Engage Policymakers and the Public; Providing Solutions Not Sound Bites in an Age of Economic Insecurity and Inequity; NATO at 70th and the Future of Security Alliances; The Role of Think Tanks in Shaping Europe's Future.

Speaker/Ifri participant: *Thomas Gomart, Director, Ifri.*

5-7 May – COUNCIL OF COUNCILS EIGHTH ANNUAL CONFERENCE, Washington DC

Issues addressed: What Should the Future World Order Look Like?; Managing Global Catastrophic Risk: Nuclear Weapons; A Century of Think Tanks; Confronting the Challenges of a Rapidly Urbanizing World; How Do We Ensure Freedom Has a Future?; Global Governance Working Papers: Multilateral Responses to a Planetary Environmental Crisis; Multilateral Conflict Management: Yemen.

Speaker/Ifri participant: *Thierry de Montbrial, Founder and Executive Chairman, Ifri; Thomas Gomart, Director, Ifri.*



5 June – THINK TANK 7 SUMMIT

G7 Engagement group

Issues addressed: International Trade; Development: Inequalities and Vulnerabilities; Global Governance and the Defence of Democracy.

With *Ivetta Gerasimchuk*, Lead, Sustainable Energy Supplies, International Institute for Sustainable Development (IISD); *Claire Peacock*, Postdoctoral Research Fellow, Université Laval; *Hugo Perezcano Díaz*, Deputy Director of International Economic Law with the International Law Research Program (ILRP), Centre for International Governance Innovation (CIGI); *Anthony Dworkin*, Senior Policy Fellow, European Council on Foreign Relations (ECFR); *Geert Laporte*, Deputy Director, European Centre for Development Policy Management (ECDPM); *Guntram Wolff*, Director, Bruegel; *Laurent Bili*, G7/G20 Sous-Sherpa of the French President; *Pierre Bollinger*, Advisor – Civil Society, Secretariat General of the French G7 Presidency; *Thierry de Montbrial*, Founder and Executive Chairman, Ifri; *Alexandre Escorcia*, Deputy Director of Policy Planning Staff, French Ministry for Europe and Foreign Affairs; *Thomas Gomart*, Director, Ifri; *Patrick Guillaumont*, President, Foundation for Studies and Research on International Development (FERDI); *Sébastien Jean*, Director, French Center for Research and Expertise on the World Economy (CEPII); *Manuel Lafont Rapnouil*, Head, European Council of Foreign Relations (Paris Office); *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Kévin Magron*, Head, G7 Task-Force; *Sébastien Treyer*, Executive Director, Institute for Sustainable Development and International Relations (IDDRI); *Thorsten Benner*, Co-founder and Director, Global Public Policy Institute (GPPI); *Elias Brumm*, Advisor on European Affairs, Policy Planning, German Federal Foreign Office; *Dominik Groll*, Forecasting Center and Research Area “Macroeconomic Policy under Market Imperfections”, Kiel Institute for the World Economy (IfW); *Imme Scholz*, Acting Director, German Development Institute (DIE); *Edward Brown*, Senior Director of Research and Policy Engagements, African Center for Economic Transformation (ACET); *Alessia Amighini*, Co-Head of Asia Centre and Senior Associate Research Fellow, Istituto per gli Studi di Politica Internazionale (ISPI); *Paolo Magri*, Executive Vice President & Director, Istituto per gli Studi di Politica Internazionale (ISPI); *Nicoletta Pirozzi*, Institutional Relations Manager, Head of the EU, Politics and Institutions Programme, Istituto Affari Internazionali (IAI); *Michele Tommasi*, Deputy Director of Policy Planning Staff, Italian Ministry of Foreign Affairs and International Cooperation; *Fumihiko Goto*, Principal Deputy Director, Policy Planning Division, Ministry of Foreign Affairs of Japan; *Ryosuke Nakata*, Chief Economist and Co-Chair of T20 Task Force on “Cooperation with Africa”, JICA Research Institute; *Yoichi Otabe*, Former Deputy Minister of Foreign Affairs, Former Sherpa G8/G20 & Adjunct Fellow, Japan Institute of International Affairs (JIIA); *Kiyoyuki Seguchi*, Research Director, Canon Institute for Global Studies (CIGS); *Akiko Yamanaka*, Senior Visiting Fellow, Japan Institute of International Affairs (JIIA); *Joanes Atela*, Senior Research Fellow and the Head of the Climate Resilient Economies Programme, African Centre for Technology Studies (ACTS); *Karim El Aynaoui*, President, Policy Center for the

New South (PCNS); *Thomas Codrington*, Senior Policy Planner, Policy Unit, Foreign and Commonwealth Office; *Jonathan Eyal*, Associate Director for Strategic Research Partnerships, and International Director, Royal United Services Institute (RUSI); *Simon Gill*, Acting Executive Director, Overseas Development Institute (ODI); *Ash Jain*, Senior Fellow, Scowcroft Center for Strategy and Security, Atlantic Council; *Stewart Patrick*, Director of the International Institutions and Global Governance Program, Council on Foreign Relations (CFR); *Mark Plant*, Chief Operating Officer, Center for Global Development – Europe (CGD); *Jeffrey J. Schott*, Senior Fellow, Peterson Institute for International Economics (PIIE); *Kiron Skinner*, Director of the Office of Policy Planning and Senior Policy Advisor to the US Secretary of State, Department of State.

10-12 November – ASIA-PACIFIC THINK TANK SUMMIT 2019, Bangkok

Issues addressed: Think Tanks: Trade Wars or Trade Winds, Which Way is the Wind Blowing?; The Future of Security and Prosperity in Asia; The Risks and Rewards of a New World Reorder; The Role of Think Tanks in Shaping the Future of the Asia Pacific Region.

Speaker/Ifri participant: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri.

17-19 November – COUNCIL OF COUNCILS TWELFTH REGIONAL CONFERENCE, Paris

Issues addressed: The Future of the European Union; Toward a Global Governance of Migration?; The Weaponization of Economic Interdependence; European Strategic Autonomy and Transatlantic Relations; Overcoming the Challenge of Meeting the Paris Agreement Goals; The Changing Political Agenda and Role of Think Tanks in the Next Decade.

Speaker/Ifri participant: *Thierry de Montbrial*, Executive Chairman, Ifri; *Thomas Gomart*, Director, Ifri; *Corentin Brustlein*, Director of the Security Studies Center, Ifri; *Marc-Antoine Eyl-Mazzega*, Director of the Centre for Energy and Climate, Ifri.

21-22 November – QUAD 2019, London

Issues addressed: US policy towards China: Implications for Transatlantic Relations; European policy towards China: Implications for Transatlantic Relations; China, Europe, US and the Future of Multilateral and Regional; Russia/China relations, Belt and Road: US and European responses.

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *John Seaman*, Research Fellow, Center for Asian Studies, Ifri.

5-7 December – EURO-MED THINK TANK FORUM/MED 2019, Rome

Issues addressed: Syria: Finding The Way Out.

Speaker/Ifri participant: *Dorothee Schmid*, Head of Middle East and Turkey Program, Ifri.

11-13 December – GLOBAL THINK TANK SUMMIT 2019, Rio de Janeiro

Issues addressed: Managing Global Turbulence and Transitions: National, Regional and Global Perspectives; Navigating the New World Order: How to Avoid the Sirens of Conflict and Chaos in World Politics; The 'We' Movement: Populism, Discontent, Democracy and Dictators in an Age of Insecurity and Digital Disruptions; Global Food and Water Security: How to Avert the Coming Crisis; The Climate Change Emergency: No Longer Chicken Little; The Peril and Promise of Artificial Intelligence; Can You Hear Us? Strategic Communications for Think Tanks; New Faces and New Ideas: Diversity and Innovation in Think Tanks; Trade Wars or Trade Winds: Which Ways are the Winds Blowing?; Thinking about the Future of Think Tanks in an Age of Insecurity and Instability; Multilateralism in a Multipolar World: Conflict and Chaos, or Peace and

Prosperity?; The Power and Potential of Think Tank Partnerships.

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri

12-14 December – ATLANTIC DIALOGUES 2019, Marrakesh

Issues addressed: The Prospects for Populism; The Education Quandary; Energy and Climate; Technology, Welfare and Inequality; Democracy in Crisis?; Refugees: Protection and Integration; The Next Financial Crisis; Will the Rules-Based Trading System Survive?; Global Governance in the Post-American Order; Tiempos de Cambio en América Latina: Nuevos Vientos en Busca de Una Voz del Sur; Emerging Leaders Closing Plenary.

Speaker/Ifri participant: *Lea Metke*, Project Officer to the Director, Ifri.

Notable Guests in 2019

EXCHANGE ON ALL ASPECTS OF INTERNATIONAL RELATIONS, PROMOTING DIALOGUE BETWEEN EXPERTS, PUBLIC AND PRIVATE-SECTOR DECISION-MAKERS, AND OPINION LEADERS



Édouard Philippe, Prime Minister, Thierry de Montbrial, Executive Chairman of Ifri, reception at the Hôtel Matignon, 10 April 2019

Abdul Abiad, Director of the Macroeconomic Research Division, Asian Development Bank

Jean-Paul Agon, Chairman and CEO of l'Oréal

Chingiz Aidarbekov, Minister of Foreign Affairs, Kyrgyzstan

John Allen, President, Brookings Institution



Lolwa Al Khater, Spokesperson for the Minister of Foreign Affairs, Qatar



Marc-Antoine Eyl-Mazzega, Director of the Center for Energy & Climate, Ifri; Tariq Al-Molla, Minister of Petroleum and Mineral Resources, Egypt; Thomas Gomart, Director of Ifri

Tariq Al-Molla, Minister of Petroleum and Mineral Resources, Egypt

Cheikh Mohammed bin Abdulrahman bin Jassim Al-Thani, Deputy Prime Minister and Minister of Foreign Affairs, Qatar

Christophe Arend, Member of the French National Assembly, LReM, President of the French-German Parliamentary Friendship Group

Thomas Bagger, Diplomatic Adviser to the President, Germany

Amine Benbernou, Head of Country and Sector Risk, Natixis

Aurélien Billot, Head of the Commercial and Development Policies unit at the General Secretariat for European Affairs, France

Franziska Brantner, Member of the European Parliament, Bundestag

Jean-Jacques Bridey, Member of the National Assembly, President of the Defence Committee

General Jean-Pierre Bosser, Chief of Staff of the French Army

Marc Bussieras, Director of Strategy and Outlook, EDF

Thierry Carlier, Director of International, Strategic and Technological Affairs, Directorate General of Armaments

Lucien Castex, Secretary General, Internet Society France Chapter, Paris

Mohamed Ibn Chambas, Special Representative and Head of the United Nations Office for West Africa

Dunia Chalabi, Managing Director, Multilateral and International Affairs, Total

Chih-chung Wu, Representative, Taipei Representative Office in France

Pierre de Bousquet de Florian, Head of the French National Centre for Counter Terrorism

Philippe Errera, Director of Strategic Affairs, Security, and Disarmament of the Ministry of Europe and Foreign Affairs, France

Alexandre Escorcía, Deputy Director of CAPS, Ministry of Europe and Foreign Affairs, France

Laurent Fabius, former Prime Minister, President of the Constitutional Council

Pierre-Alain Gautier, Director of Corporate Strategy, Eramet Group

Sylvie Goulard, Deputy Governor of the Bank of France

Camille Grand, Assistant Secretary General, NATO

Andreï Gratchev, Political Scientist, former Advisor and spokesperson for Mikhail Gorbachev

Alice Guitton, Director General for International Relations and Strategy, Ministry of Armed Forces

Richard N. Haass, President, Council on Foreign Relations, United States

Barbara Honrath, Director, Goethe Institut Paris

Eric Holcomb, Governor of Indiana

Koichi Inoue, Deputy Director-General, JETRO Paris



Corentin Brustlein, Director of the Security Studies Center, Ifri; **Thomas Gomart**, Director of Ifri; **Admiral Christophe Prazuck**, Navy Chief of Staff; **Admiral Philip Jones**, First Sea Lord, United Kingdom.

Martin Jahan de Lestang, Managing Director, Global Business line gas and power networks, Engie

Philip Jones, First Sea Lord, United Kingdom

Memduh Karakullukçu, President, Global Relations Forum

Henry Kissinger, former Secretary of State, United States

Andreï Kortunov, Director, Russian International Affairs Council (RIAC), Moscow

Oleg Kravtchenko, Vice-Minister of Foreign Affairs, Belarus

Gilles Kepel, Political Scientist

Marc Stenger, Bishop of Troyes, President of Pax Christi

Julian King, European Commissioner for the Security Union

Philippe Lavigne, Chief of Staff of the French Air Force



Jean-Yves Le Drian, Minister for Europe and Foreign Affairs, , Grand Amphithéâtre de la Sorbonne, 10 April 2019

Jean-Baptiste Lemoyne, Secretary of State to the Minister for Europe and Foreign Affairs

Roland Lescure, Member of the French National Assembly for the First Overseas Constituency, President of the Economic Affairs Commission

John Logsdon, former member of the NASA Advisory Council, Advisor for the United States space program

LU Shaye, Ambassador of the People's Republic of China



Bruno Le Maire, Minister of the Economy and Finance

Nancy Mahieu, Director General, Belgian Ministry of Energy

Zohrab Mnatsakanyan, Minister of Foreign Affairs, Republic of Armenia

Vinay Mohan Kwatra, Indian Ambassador to France

Moon Chung-in, Special Advisor to the President of the Republic of Korea on Unification and National Security

Florence Mangin, Director for Continental Europe, Ministry of Europe and Foreign Affairs



Louise Mushikiwabo, Secretary General, Organisation internationale de la Francophonie, Grand Amphithéâtre de la Sorbonne, 10 April 2019

Louise Mushikiwabo, Secretary General of Organisation internationale de la Francophonie, former Minister of Foreign Affairs, Rwanda

Adam Nossiter, Director of the Paris bureau, *New York Times*

Arkebe Oqubay, Minister and Special Advisor to the Prime Minister of Ethiopia

Gilles Pécout, Rector of the Ile-de-France region, Rector of the Academy of Paris, Chancellor of the Universities of Paris

Sophie Pedder, Paris bureau chief, *The Economist*

Patrick Pouyanné, Chairman and CEO, Total

Éléonore Peyrat, Head of the Financial Crime and International Sanctions Office, General Directorate of the Treasury, Ministry of the Economy and Finance

André Poschmann, Head of European Electricity Policy and Market Integration, German Ministry of Economy and Energy (BMWi)

Amiral Christophe Prazuck, Navy Chief of Staff
Marie de Saint-Chéron, Director of European Affairs, Safran
Grégoire de Saint-Quentin, Deputy Operations Chief of Staff of the Army
Ahmad Awad Sakine, Ambassador, Head of the Permanent Mission of the African Union to the European Union
Geoffroy Roux de Bézieux, President, MEDEF, Founding President of Notus-Technologies
Riad Salamé, Governor of the Banque du Liban
Sabine Thillaye, Member of the French National Assembly, Chair of the European Affairs Commission
Barham Saleh, President of the Republic of Iraq

tefan Toscani, Member of the Christian Democratic Union, former Minister of Finance of Saarland, President of the State Parliament of Saarland
Nathalie Tocci, Special Advisor to the High Representative of the European Union for Foreign Affairs and Security Policy
Emmanuel Tuchscherer, Director of European Affairs, ENGIE
Thomas Veyrenc, Head of Strategy and Planning, RTE
Peter Wagner, Head of the Support Group for Ukraine, Director in the Directorate-General for Neighbourhood and Enlargement Negotiations, European Commission
Salomé Zourabichvili, President of the Republic of Georgia



Dorothée Schmid, Head of the Turkey/Middle East Program, Ifri;
 Barham Saleh, President of the Republic of Iraq; Thierry de Montbrial, Executive Chairman, Ifri



Salomé Zourabichvili, President of the Republic of Georgia

PARIS PEACE FORUM

In November 2019, Ifri participated in the second edition of the Forum as a founding member alongside the National Foundation for Political Science (Sciences Po), the Körber Foundation, the Mo Ibrahim Foundation, the Montaigne Institute and the French Republic represented by the Quai d'Orsay. The Paris Peace Forum was organized under the patronage of the President of the Republic.



Ifri's Publications in 2019

MOST OF IFRI'S RESEARCH IS FREELY AVAILABLE ON IFRI'S WEBSITE.

Electronic publications

- Policy papers, Reports, and Editorials.

Thematic collections

Asie.Visions, Notes du Cerfa, Visions franco-allemandes, Potomac Papers, Russie.NEI.Visions, Focus stratégique, Proliferation Papers...

Ifri publishes its analyses in multiple languages, including *French, English, German and Russian*.



In 2019, Ifri published **A history of the world: 40 years of international relations**. Illustrated with more than 200 photos, this **anniversary book** offers a unique and unprecedented look at the history of international relations and Ifri since 1979.

Ifri also published more than **130 notes, studies and digital editorials** and more than **30 articles and contributions**.

TWO FLAGSHIP PUBLICATIONS

POLITIQUE ÉTRANGÈRE

Editors in chief: Dominique David, Marc Hecker

A space for deep analysis and debate, Ifri's quarterly journal, *Politique étrangère*, provides a guide for decoding international events. Articles, current-event-related debates and historical analyses can be found online at politique-etrangere.com.

The themes covered in 2019 included: **2019-2029: The world in 10 years** (n° 1/2019, *special edition for Ifri's 40th anniversary*); **Democracy in Africa: a long and winding road** (n° 2/2019); **The Indo-Pacific: A Viable Concept?** (n° 3/2019); **A world of law?** (n° 4/2019).

RAMSES 2020: A world without a compass?

Annual report on the global economic system and strategies

Co-Directors: Thierry de Montbrial, Dominique David



Opening with Thierry de Montbrial's **"Perspectives"**, an original synthesis of the trends of the past year, this issue covers the whole field of international relations in 2019, with a particular focus on liberal democracy, Donald Trump and the questioning of multilateralism, China's leadership strategy, crises in the Middle East, the lack of European vision, and the need for real international governance. There are **three thematic sections**: *Dangerous Seas / Latin America's Meltdown / Does Multilateralism Have a Future?* **RAMSES 2020** includes **8 videos** of Ifri researchers providing concise analyses of the most critical issues in international affairs. The **"Repères"** section presents an indispensable documenting tool: statistics, chronology, and original maps.

Ifri's Corporate Program

SINCE ITS CREATION IN 1979, IFRI HAS DEVELOPED A SPECIAL RELATIONSHIP WITH ITS CORPORATE MEMBERS. DEDICATED STUDIES, NETWORKING, INTERACTION WITH ITS RESEARCH TEAMS, AND ACCESS TO ITS INTERNATIONALLY RENOWNED EXPERTISE AND CONNECTIONS ARE SOME OF THE ADVANTAGES IFRI OFFERS ITS PARTNERS.

Breakfasts, lunches, dinner debates, seminars, closed-door meetings and conferences are all a unique opportunities for networking and sharing of analysis, not only with Ifri's experts but also with high-level personalities and players on the world stage.

As an institution recognized for its public utility, Ifri is financed by private contributions – from companies, embassies, organizations and individual members – accounting for more than 70% of its resources, and also receives state support.



Dinner-debate with **Geoffroy Roux de Bézieux**, President, Medef, 17 September 2019

IN 2019 CRÉDIT AGRICOLE, CRÉDIT MUTUEL EQUITY, CPR ASSET MANAGEMENT, FACEBOOK, MBO&CO, NATIXIS, ORTEC, VINCI, LA CAISSE DE DÉPOT AND PLACEMENT DU QUÉBEC, THE BNP PARIBAS FONDATION, THE FONDATION DE FRANCE, AND THE TOTAL FOUNDATION JOINED IFRI AS MEMBERS, SUPPORTING ONE OR MULTIPLE RESEARCH UNITS. WE THANK THEM WARMLY FOR THEIR SUPPORT.

The value of company membership lies in the access to Ifri's network and the opportunities for exchange with different stakeholders. Through membership, companies actively participate in Ifri's debates and events alongside the best experts and observers on the international scene and contribute to the influence of French expertise in international relations.

THERE ARE TWO WAYS TO SUPPORT IFRI:

- BECOME A MEMBER
- SUPPORT A SPECIFIC RESEARCH PROGRAM

TAX ADVANTAGES ARE AVAILABLE FOR ALL FORMS OF PATRONAGE AND PARTNERSHIP.

"Factoring geopolitics into risk management has become essential for companies in an international setting. Ifri offers these actors the means to follow and to anticipate changes taking place on the international scene, and to assess their impact.

Companies that benefit from this stand to gain visibility by making safe and confident decisions.", **Yann Roland**, Director of Development, Ifri.



Philippe Castagnac, Honorary President, Mazars, **Yann Roland**, Director of Development, Ifri

Meetings Reserved for Ifri's Members and Partners

BREAKFASTS, LUNCHES, AND DINNER-DEBATES

PRESIDED OVER BY: **THIERRY DE MONTBRIAL**

10 January – *Jean-Baptiste Lemoyne*, Secretary of State to the Minister for Europe and Foreign Affairs

10 January – *Riad Salamé*, Governor of the Banque du Liban

18 February – *Salomé Zourabichvili*, President of Georgia



7 March – *Eric Holcomb*, Governor of Indiana, United States

3 June – *Henry Kissinger*, former Secretary of State, United States

17 September – *Geoffroy Roux de Bézieux*, President, MEDEF, Founding President of Notus-Technologies

26 November – *Lu Shaye*, Ambassador to Paris from the People's Republic of China



LES MENSUELLES IFRI/ENTREPRISES

LUNCH DEBATES WITH ONE OF IFRI'S RESEARCHERS OR AN EXTERNAL SPECIALIST

PRESIDED OVER BY: **THOMAS GOMART**

With the support of
Société générale



20 February – **GEOPOLITICAL PERSPECTIVES FOR 2019**

Thomas Gomart, Director of Ifri

19 March – **WHAT IS THE FUTURE OF THE EURO ZONE?**

Sylvie Goulard, Deputy Governor of the Bank of France, Member of Ifri's Advisory Board

23 April – **TURKEY BETWEEN GEOPOLITICS AND GEOECONOMY**

Memduh Karakullukçu, President, Global Relations Forum

23 May – **EUROPEAN COMPANIES FACING THE ENERGY TRANSITION**

Marc-Antoine Eyl-Mazzega, Director, Center for Energy and Climate, Ifri

27 June – **PARADOXICAL EVOLUTIONS OF DEMOCRACY IN SUB-SAHARAN AFRICA**

Alain Antil, Director, African Studies Center, Ifri; *Thierry Vircoulon*, Associate Researcher, African Studies Center, Ifri, Consultant, International Crisis Group

16 July – **PUTIN'S RUSSIA, YEAR 20: IRONCLAD STABILITY?**

Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

26 September – **EUROPE TESTING THE POLISH MODEL**

Slavomir Debski, Director, Polish Institute of International Affairs (PISM)

29 October – **SANCTIONS AND INTERNATIONAL COMMERCE: DIPLOMATIC TOOL AND CORPORATE CONSTRAINT**

Françoise Nicolas, Director, Center for Asian Studies, Ifri, *Eric-André Martin*, Advisor on Europe, Ifri

5 December – **DONALD TRUMP: THE END OF THE BEGINNING OR THE BEGINNING OF THE END?**

Laurence Nardon, Head, North America Program, Ifri

Meetings Reserved for Ifri's Members and Partners (cont.)

THE AMBASSADORS' TABLE

LUNCH DEBATES WITH FOREIGN AMBASSADORS IN FRANCE

PRESIDED OVER BY: **THIERRY DE MONTBRIAL**

25 January – *Vinay Mohan Kwatra*, Indian Ambassador to France



CONFERENCE CYCLE CELEBRATING IFRI'S 40TH ANNIVERSARY



17 January – FRANCE AND EUROPE FACING THE NEW SILK ROAD

With: *Alice Ekman*, Research Fellow, Head of China research, Center for Asian Studies, Ifri; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Céline Pajon*, Research Fellow, Head of Japan research, Center for Asian Studies, Ifri; *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Sophie Boisseau du Rocher*, Associate Research Fellow, Center for Asian Studies, Ifri; *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri; *Alexandre Escorcia*, Deputy Director of CAPS, Ministry of Europe and Foreign Affairs, France.

11 February – WHAT IS THE IMPACT OF THE NEW FRANCO-GERMAN AACHEN TREATY?

With: *Christophe Arend*, Member of the French National Assembly, LReM, President of the French-German Parliamentary Friendship Group; *Stefan Toscani*, Member of the Christian Democratic Union, former Minister of Finance of Saarland, President of the State Parliament of Saarland.

Moderator: *Hans Stark*, Secretary General of Cerfa, Ifri, Professor of German civilisation at Sorbonne University.

20 March - CHAOS, AND AFTER. A CONVERSATION WITH GILLES KEPEL

With: *Gilles Kepel*, Political Scientist; *Dorothee Schmid*, Head of the Contemporary Turkey and Middle East programs, Ifri.

18 June – WHAT GLOBAL GOVERNANCE FOR MIGRATION?

With: *Najat Vallaud-Belkacem*, Director General, Global Affairs, Ipsos, member of the Advisory Board for the Tent Partnership for Refugees; *Juan Manuel Gomez Robledo*, Ambassador of Mexico to France; *Ahmad Awad Sakine*, Ambassador, Head of the Permanent Mission of the African Union to the European Union; *Aurélien Taché*, National Assembly member from Val d'Oise; *Renaud Girard*, Reporter, international columnist, *Le Figaro*.

Moderator: *Christophe Bertossi*, Director, Center for Migration and Citizenship, Ifri.

26 September – IS THERE A RUSSIAN MIDDLE CLASS?

With: *Julien Vercueil*, Professor, Vice-President of INALCO, Europe-Eurasia Research Center (CREE), Paris; *Andrei Kolesnikov*, Senior Fellow and Chair, Russian Domestic Politics and Political Institutions Program, Carnegie Moscow Center; *Lev Gudkov*, Director, Levada Center, Moscow.

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri.

17 October – AFRICA IN INTERNATIONAL RELATIONS

With: *Benjamin Augé*, Associate Research Fellow, African Studies Center, Ifri; *François Gaulme*, Associate Research Fellow, African Studies Center, Ifri; *Joan Tilouine*, Journalist, *Le Monde*; *Thierry Vircoulon*, Associate Research Fellow, African Studies Center, Ifri.

Moderator: *Alain Antil*, Director, African Studies Center, Ifri.

4 November – THE AMERICAN ECONOMY IN 2020: CHALLENGES AND OPPORTUNITIES

With: *Patrick Lenain*, Assistant Director, Head of the Economics Department, OECD; *Roland Lescure*, Member of the French National Assembly for the First Overseas Constituency, President of the Economic Affairs Commission; *Laurence Nardon*, Head, North America Program, Ifri.

Moderator: *Marc Semo*, Journalist in charge of the Diplomacy section, *Le Monde*.

27 November – THE EUROPEAN UNION AND THE CHALLENGE OF CARBON NEUTRALITY IN 2050: STRATEGIES AND TRAJECTORIES

With: *Carole Mathieu*, Head of European Energy and Climate Policy, Center for Energy and Climate, Ifri; *Emmanuel Tuchscherer*, Director of European Affairs, ENGIE; *François Dassa*, Head of Global Prospective and International Relations, EDF; *Orith Azoulay*, Managing Director, Global Head of Green & Sustainable Finance, Natixis; *Claude Mandil*, Chairman, Global CCS Institute.

Moderator: *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri.

TWELFTH REGIONAL CONFERENCE OF THE COUNCIL OF COUNCILS

19 November – THE CHANGING POLITICAL AGENDA AND ROLE OF THINK TANKS IN THE NEXT DECADE

With: **Thierry de Montbrial**, Executive Chairman, Ifri, **Richard N. Haass**, President, Council on Foreign Relations (United States), **Sophie Pedder**, Paris Bureau Chief, *The Economist*, **Michael Fullilove**, Executive Director, Lowy Institute (Australia), **Rohinton Medhora**, President, Centre for International Governance Innovation (Canada), **Patrycja Sasnal**, Head of Research, Polish Institute of International Affairs (Poland), **Samir Saran**, President, Observer Research Foundation (India), **Carlos Ivan Simonsen Leal**, President, Getulio Vargas Foundation (Brazil) and **Thomas Gomart**, Director, Ifri (France).



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ORGANIZATIONS AND FOUNDATIONS

ORGANISATIONS

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CAISSE DE DEPOT ET DE PLACEMENT DU QUEBEC	TAC ECONOMICS
CONSEIL SUPERIEUR DU NOTARIAT	KOREAN INSTITUTE FOR INTERNATIONAL ECONOMIC POLICY
JICA (AGENCE DE COOPERATION INTERNATIONALE DU JAPON)	COMMISSARIAT A L'ENERGIE ATOMIQUE ET AUX ENERGIES ALTERNATIVES
JETRO	
POLICY FOR THE NEW SOUTH	

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AZERBAIDJAN	GERMANY	MONACO	SLOVAKIA
BELARUS	GREECE	MOROCCO	SWITZERLAND
BRAZIL	HUNGARY	NEW ZELAND	TAIPEI
CANADA	INDIA	NETHERLANDS	TURKEY
CHINA	INDONEASIA	POLAND	VIETNAM
CYPRUS	IRAQ	QATAR	
SOUTH COREA	IRELAND	QUEBEC	
SPAIN	ISRAEL	ROMANIA	

Media Presence

IFRI OFFERS THE FRENCH AND FOREIGN MEDIA A FORUM TO MEET AND DEBATE, AN INDEPENDENT PLATFORM WHERE IDEAS AND ANALYSES CAN BE SHARED AND FURTHER DEVELOPED

In 2019, a year marked by the destabilization of the international system and of Europe in particular, Ifri was very present in the media. In addition to its more than **95 articles, op-eds and interviews**, Ifri's researchers contributed to more than **350 television and radio appearances** and were **cited over 3,200 times** in the French and foreign media.



"The announcement of the Brégançon visit — a very strong symbolic gesture — is to an extent polluted by the big demonstrations in Russia," said Thomas Gomart, a historian and director of the French Institute of International Relations. He added: "Russian diplomacy does not hide its scorn for the G7."



Emmanuel Macron's openness toward Russia is testing the patience of NATO allies

"In Germany when you say NATO is brain dead that breaks a taboo," says **Thierry de Montbrial**, president of the French Institute of International Relations, a Paris-based think tank, in a reference to Germany's instinctive dependence on NATO to be at the center of its foreign policy.

"From the point of view of military cooperation, NATO functions well, but there is no political vision and no strategic vision," de Montbrial continued, in what has become a common criticism of NATO's lack of clear mission since the Cold War ended.

In 2019, Ifri was very present in the national daily news, notably in **Le Monde**, **Le Figaro**, **Les Échos**, **La Tribune** and **Libération**, with more than 50 reviews and interviews published. Ifri's researchers were also very present on television and the radio, particularly the news hours of **France 2**, **TF1**, **France 24**, **ARTE**, **Euronews** and **CNN**, along with many appearances on "C dans l'air" on **France 5**; regularly appeared on news channels **BFM** and **BFMBusiness**, **CNews**, **LCI** and **LCP-Public Sénat**, engaged in excellent collaboration with **France Culture** (more than 80 appearances) and **RFI** as well as with national radio stations **France Inter**, **France Info** and **Europe 1**. Internationally, Ifri's experts have been cited in **The New York Times**, **Financial Times**, **BBC**, **Bloomberg**, **Politico**, **USA Today**, **Die Welt** and in the press in China, the Middle East, Africa and Europe.



Digital Outreach

IN A TIME OF “FAKE NEWS”, THE ROLE OF A THINK TANK SUCH AS IFRI IS TO PROVIDE SOUND, RELIABLE EXPERTISE TO WEB AND SOCIAL MEDIA USERS.

In 2019, Ifri strengthened its online presence through 5 main platforms:



THE WEBSITE: WWW.IFRI.ORG

A pre-eminent resource, covering all major international questions, Ifri's website saw more than **1.3 million visits in 2019**. Available in 4 languages (French, English, German and Russian), it allows visitors to keep up with Ifri and easily access its most recent publications.

- **SOCIAL MEDIA**



FACEBOOK: With more than **103,000** followers, Ifri's Facebook page acts as a daily interface with the public. Studies, media, videos and graphics are published regularly. Besides helping to disseminate Ifri's publications to a wider audience, this page also provides a space for interaction and feedback from web users.



TWITTER: Instant information, targeted communication, multiple contacts in the political, media and institutional spheres: some **26,700** users have access every day to Ifri's news highlights.

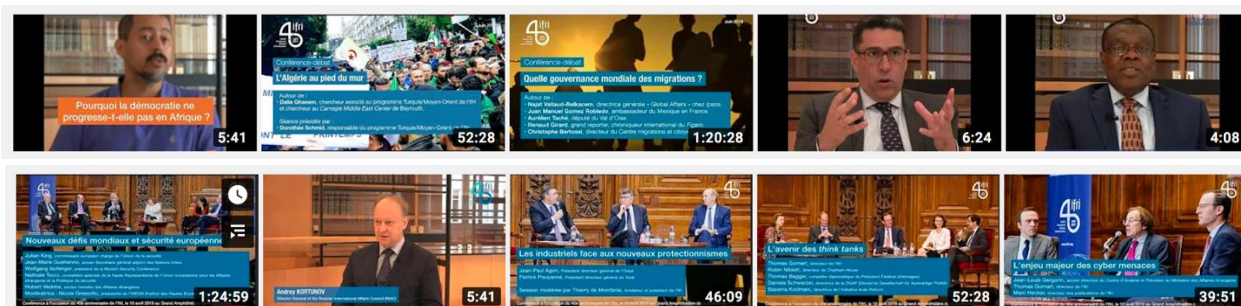


LINKEDIN: On this leading online platform for professionals, Ifri disseminates rich and diverse daily content to its **27,000** contacts.

- **VIDEO**



YOUTUBE: Main online video platform where Ifri published more than **60 exclusive videos in 2019** and has more than **3,000 subscribers**.



INFOGRAPHICS

In 2019, Ifri published more than 10 infographics intended to bring key points of important studies and research to the greater public.

IFRI INCREASES ITS VISIBILITY IN THE BLOGOSPHERE WITH THREE BLOGS:

politique-etrangere.com, the blog of the publication *Politique étrangère*

ultimaratio-blog.org, the blog of the Security Studies Center, a leading blog on security and defense questions

afriquedecryptages.wordpress.com, the blog of the African Studies Center

World Policy Conference

TWELFTH EDITION

12-14 OCTOBER 2019, MARRAKESH

The 12th edition of the World Policy Conference (WPC) was held in Marrakesh from 12 to 14 October 2019. As always, it brought together political and economic decision-makers, experts and opinion leaders to debate current problems and global governance.

The conference opened with an introduction by **Thierry de Montbrial**, an address by the Prime Minister of Ivory Coast, **Amadou Gon Coulibaly** and a message from the Prime Minister of France, **Édouard Philippe**.



Paul Kagame, President of Rwanda,
Thierry de Montbrial, President and founder of the
WPC

The 18 plenary sessions were devoted to discussing the challenges posed by global governance in areas such as: *The economic and political outlook in the context of the rise of China, European uncertainties, the consequences of the Trump presidency, and cyberpowers and the cyberthreat*. Among the distinguished speakers to share their insights were **Enrico Letta** (former Prime Minister of Italy), **Laurent Fabius** (former French Prime Minister), **Patrick Pouyanné** (Chairman and CEO, Total), **Jean-Paul Agon** (Chairman and CEO, l'Oréal), **Ana Palacio** (Member of Council of State of Spain and former Minister of Foreign Affairs, former Senior Vice-President and General Counsel of the World Bank), **Serguei Storchak** (Vice-Minister of Finances for the Russian Federation), **Jean-Yves Le Gall** (President of the National Centre for Space Study, chair of the European Space Agency Council), **Karl Brauner** (Deputy Director General, WTO), **Meir Sheetrit** (former member of the Knesset, former Minister of Intelligence and the Atomic Energy Committee), **Chun-Ying Leung** (Vice-President of the National Committee of the Chinese People's Political Consultative Conference), **Nardos Bekele-Thomas** (United Nations Resident Coordinator in the Republic of South Africa), **Mohamed Ibn Chambas** (Special Representative and Head of the United Nations Office for West Africa), and **Juliette Tuakli** (Founder and Medical Director of Family CHILD & Associates).

The workshops focused on three main themes: *Finance and economics, Energy and environment, and Africa* – considered from the perspective of global governance. The discussions were particularly constructive, with participants such as **Jean-Claude Trichet** (Chairman of the Board of Directors of Bruegel, European Chairman of the Trilateral Commission, former President of the ECB), **Richard Cooper** (Professor of Economics, Harvard University), **Olivier Appert** (Chair of the Conseil Français de l'Energie, French committee of the World Energy Council), **Leila Benali** (President of the Arab Energy Forum), **Nobuo Tanaka** (former Executive Director of the IEA, Chairman of the Sasakawa Peace Foundation), **Bertrand Badré** (Founder and CEO of Blue like an Orange Sustainable Capital, former Director General of the World Bank), **Hélène Rey**, Professor of Economics at the London Business School, Member of the National Economic Commission), **Robert Dossou** (former Minister of Foreign Affairs, Benin), **Elisabeth Guigou** (President of the Euro-Mediterranean Anna Lindh Foundation for cross-cultural dialogue, former Minister).

With senior figures such as **Paul Kagame** (President of Rwanda), **Cheikh Mohammed bin Abdulrahman bin Jassim Al-Thani** (Deputy Prime Minister and Minister of Foreign Affairs, Qatar), **Kevin Rudd** (President of the Asia Society Policy Institute, former Prime Minister of Australia), **Arkebe Oqubay** (Minister and Special Advisor to the Prime Minister of Ethiopia), and **Aminata Touré** (former Prime Minister of Senegal), lunch and dinner debates set the stage for discussion on subjects such as: *the situation in the Middle East, China under Xi Jinping, and development in Africa*.

This 12th edition of the WPC shed light on several key issues, more clearly revealing the characteristics and scope of the many challenges of global governance.



Jim Hoagland, associate editor, columnist, *Washington Post*; François Barrault, President, IDATE DigiWorld; Jean-Yves Le Gall, President, CNES; Susan Liautaud, Professor of Law and Public Policy, Stanford University; Holger Mey, Vice-President, Advanced Concepts, Airbus, Munich; John Sawers, former Chief of the Secret Intelligence Service (MI6), United Kingdom.

Partners

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Media partners

*Les Échos, Le Journal du Dimanche, CNN, Nikkei, RFI, Le
Matin, Matin Première, Africa 24, Afrika News, L'Orient-
Le Jour, Maeil Business Newspaper, An-Nahar.*

Websites

www.worldpolicyconference.com
www.worldpolicyconferencetv.com

The Team

As of 31 December 2019

Thierry de Montbrial, Founder, Executive Chairman,
Member of the Académie des sciences morales et politiques
Florence Richomme, Project Officer, Executive Assistant

Thomas Gomart, Director
Lea Metke, Project Officer to the Director

Valérie Genin, Secretary General
Karine Lusardi, Assistant to the Secretary General

Doïna Romanenko, Director of the Office of the Executive Chairman
Vincent Delaire, Assistant

Dominique David, Advisor to the Executive Chairman

Song-Nim Kwon, Executive Director of the WPC
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Natacha Crance, Head of Communications

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Marc Hecker, Director of Publications
Françoise Nicolas, Director, Center of Asian Studies
Tatiana Jean, Director, Russia/NIS Center
Corentin Brustlein, Director, Security Studies

RAMSES

Thierry de Montbrial et Dominique David,
Co-Directeurs

Politique étrangère

Dominique David, Editor in Chief
Marc Hecker, Editor in Chief

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Katja Borck, Project Manager
Catherine Naïker, Assistant

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Russia/NIS Center
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Maxime Audinet, Junior Researcher

Center for Asian Studies
Françoise Nicolas, Director
Céline Pajon, Research Fellow
John Seaman, Research Fellow

Turkey/Middle East Program
Dorothee Schmid, Head
Cécile de Cordier, Assistant

African Studies Center
Alain Antil, Director
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North America Program
Laurence Nardon, Head

Security Studies Center

Corentin Brustlein, Director
Élie Tenenbaum, Research Fellow
Marc Hecker, Research Fellow
Aline Lebœuf, Research Fellow
Morgan Paglia, Junior Researcher

Defense Research Unit (LRD)
Élie Tenenbaum, Coordinator
Corentin Brustlein, Research Fellow
Jean-Baptiste Florant, Research Fellow
Aline Lebœuf, Research Fellow
Michel Pesqueur, Research Fellow

Center for Energy and Climate
Marc-Antoine Eyl-Mazzega, Director
Carole Mathieu, Research Fellow
Hugo Le Picard, Junior Researcher
Cécile de Cordier, Assistant

Center for Migration and Citizenship
Christophe Bertossi, Director
Matthieu Tardis, Research Fellow

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Azra Isakovic, Archivist

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Clothilde Goujard, Digital Communications Officer

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Barbara M'Chiri, Individual Members Coordinator
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Nicolas Lang, Technician
Barbara M'Chiri, Assistant
Catherine Naïker, Receptionist

*The biographies of the Directors
and Researchers are available
on Ifri's website (www.ifri.org)*

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Jean Burelle, President, Burelle S.A.

Nathalie Delapalme, Executive Director and Administrator of the Mo Ibrahim Foundation (promoting good governance practices in Africa and recognizing excellence in African leadership)

Hervé Gaymard, former Minister, former Member of Parliament, President of the Departmental Council of Savoie

Elisabeth Guigou, former Minister, former Member of Parliament, President of the Anna Lindh Euro-Mediterranean Foundation for the Dialogue Between Cultures

Marion Guillou, President of the Board of Directors of Agreenium, French Institute for Agricultural, Forestry, and Veterinary Sciences, Special Counsellor, State Council

Didier Lallement, Paris Police Prefect, Honorary Counselor at the Cour des comptes

André Lévy-Lang, Founder and President of the Louis Bachelier Institute, Professor Emeritus at University Paris Dauphine

Christine Manigand, Professor of Contemporary History, University of Paris 3 Sorbonne Nouvelle

Jean-Claude Meyer, Vice-President, Rothschild Europe

Christian Noyer, Honorary Governor, Banque de France

Serge Sur, Professor Emeritus of Public Law, University of Paris 2 Panthéon-Assas

Mostafa Terrab, Chairman and CEO, Groupe OCP

Advisory Board

Chairman

Thierry de Montbrial, Executive Chairman, Ifri, member of the Académie des sciences morales et politiques

Members

Jean-Pierre Chevènement, former Minister, former Senator, President of the Res Publica Foundation

Dominique David, Advisor to the Executive Chairman, Ifri

Etienne de Durand, Deputy for Defense Policy and Strategic Foresight, DGRIS, Ministry of Armed Forces

Stanislas de Laboulaye, former Ambassador

Alain Dejammet, French Ambassador

Christine Desouches, Expert consultant to international organizations, former Special Advisor on political and diplomatic affairs to the Secretary General of the Francophonie

Karim El Aynaoui, Director General of the Policy Center for the New South, Dean of the School of Economics and Social Science, University Mohammed VI Polytechnic

Nicole Gnesotto, Professor at the Conservatoire national des arts et métiers, "European Union: Institutions and Policies" Chairholder, Chair of the Board of Directors of the Institute of Higher National Defense Studies (IHEDN)

Thomas Gomart, Director, Ifri

Sylvie Goulard, former Member of European Parliament, former Minister, Deputy Governor, Banque de France

Fadia Kiwan, Honorary Director of the Institute of Political Science at the Saint Joseph University of Beirut

Manuel Lafont-Rapnouil, Head, ECFR Paris, Senior Policy Fellow, Director of the Center of Analysis, Foresight, and Strategy (CAPS)

Jean-David Levitte, French Ambassador, Member of the Académie des sciences morales et politiques

Joseph Maïla, Professor of Geopolitics, Mediation and International Relations at ESSEC, former Rector of the Institut Catholique de Paris

Jean-Claude Mallet, Director of Public Affairs, Total

Patrick Messerlin, Professor Emeritus at Sciences Po, Director of the World Economy Group at Sciences Po

Anne-Thida Norodom, Professor of Public Law, Paris Descartes University

Georges-Henri Soutou, Professor Emeritus of Contemporary History at University of Paris 4, Member of the Académie des sciences morales et politiques



Transversal Approach

REGIONAL UNITS

EUROPE

- STUDY COMMITTEE ON FRANCO-GERMAN RELATIONS (CERFA)
- AUSTRO-FRENCH CENTER FOR RAPPROCHEMENT IN EUROPE (FAC)

RUSSIA/NIS CENTER

CENTER FOR ASIAN STUDIES

NORTH AFRICA/MIDDLE EAST/MEDITERRANEAN

- CONTEMPORARY TURKEY
- MIDDLE EAST
- IFRI - POLICY CENTER FOR THE NEW SOUTH PARTNERSHIP

AFRICAN STUDIES CENTER

NORTH AMERICA PROGRAM

TOPICAL UNITS

SECURITY STUDIES CENTER/DEFENSE RESEARCH UNIT (LRD)

CENTER FOR ENERGY AND CLIMATE

CENTER FOR MIGRATION AND CITIZENSHIP

REGIONAL UNITS

EUROPE

Study Committee on Franco-German Relations (Cerfa)



CREATED IN 1954 THROUGH AN INTERGOVERNMENTAL AGREEMENT BETWEEN THE FEDERAL REPUBLIC OF GERMANY AND FRANCE, THE STUDY COMMITTEE ON FRANCO-GERMAN RELATIONS (CERFA) IS TODAY ONE OF THE OLDEST BILATERAL ORGANIZATIONS SHARED BY THE TWO COUNTRIES.

ITS MAIN OBJECTIVES ARE TO:

- CONTRIBUTE TO BETTER UNDERSTANDING OF THE TWO COUNTRIES' POLITICAL, SOCIAL, AND ECONOMIC APPROACHES;
- ANALYZE THE CONSTANTLY EVOLVING FRANCO-GERMAN RELATIONSHIP IN THE EUROPEAN UNION.

TEAM

Hans Stark, Secretary General of Cerfa, University Professor

Areas of expertise: Contemporary Germany (domestic and foreign policy), Franco-German relations (security issues, European construction), and European integration (history, foreign policy and common security).

Barbara Kunz, Research Fellow (until June 2019)

Areas of expertise: Contemporary Germany, Franco-German relations, German foreign and security policy, France and Germany in NATO and the CSDP, the Weimar Triangle and the Eu Neighbourhood policy in the East, security policies of Nordic states, questions of security in the Baltic Sea region. Representative of Ifri at the OSCE Network of Think Tanks and Academic Institutions.

Katja Borck, Project Manager, "Dialogue d'avenir franco-allemand"

Catherine Naiker, Assistant

DIGITAL PUBLICATIONS

Policy Papers

Thirty years after the fall of the Wall: German unity, *Stephan Steinlein*, November 2019.

Notes du Cerfa

Tackling the Root Causes of Displacement: the German Discourse, *Benjamin Schraven*, n° 146, March 2019.

Where is the SPD going? The German Social Democrats and the way out of crisis, *Etienne Dubsloff*, n° 147, May 2019.

Sustaining Multilateralism in a Multipolar World. What France and Germany Can Do to Preserve the Multilateral Order, *Claire Demesmay, Barbara Kunz (eds.)*, n° 148, June 2019.

Social Networks: The Fight Against Illegal Content in Germany, *Frank Meixner, Pia Figge*, n° 149, October 2019.

30 years after the fall of the Wall. A united Germany, a divided population, *Hans Stark*, n° 150, November 2019.

The Right-wing Extremism in Germany. An Underestimated Threat? *Nele Wissmann*, n° 151, December 2019.

Editorials

Towards an integration of French and German economies? The ambitions of the Franco-German Aachen Treaty, *Hans Stark*, January 2019.

The Treaty of Aachen. New Impetus for Franco-German Defense Cooperation? *Ronja Kempin, Barbara Kunz*, January 2019.

Migration and Cohesion in Europe: a Challenge, not a Contradiction, *Groupe Daniel Vernet*, May 2019.

The social dimension of European policy: a new domain of Franco-German responsibility, *Groupe Daniel Vernet*, September 2019.

Contributions to *Politique étrangère*

The Aachen Treaty: The Promise of Convergence for a Divided Couple, *Hans Stark*, vol. 84, 4:2019, December 2019.

Paris and Berlin: History and the Long Term? *Dominique David*, vol. 84, 4:2019, December 2019.

Contributions and articles outside of *Ifri*

The new Aachen Treaty between France and Germany: a collaboration in the service of Europe? *in* Quel projet demain pour l'Union européenne d'aujourd'hui?, *Hans Stark*, Paris, L'Harmattan, April 2019.

Reinforcing democracy in Europe, *Class of 2018 of the Dialogue d'avenir franco-allemand*, May 2019.

Whither the Franco-German Motor? *in* The European Union in Crisis: What Challenges Lie Ahead and Why It Matters for Korea, *Claire Demesmay and Barbara Kunz*, KIEP Policy Analysis, May 2019.

Why Franco-German leadership on European defense is not in sight, *Barbara Kunz*, NUPI Policy Brief 10:2019, May 2019.

Doch so verschieden. Eine deutsch-französische strategische Kultur ist weit entfernt, *Barbara Kunz*, *Internationale Politik*, May/June, 3:2019.

France and Germany facing the European Union: an idling engine, *in* Annuaire français de relations internationales 2019, *Hans Stark*, volume XX, Université Panthéon-Assas, Centre Thucydide, July 2019.

Germany, a divided society, *Nele Wissmann*, *Études*, September 2019.

Germany: The Power Out of Phase, *Hans Stark*, *Hérodote*, 4:2019, n° 175, November 2019.

French Foreign Policy in the Age of Polycrisis, *Hans Stark*, *Security and Peace*, 3:2019, November 2019.

DEBATES

11 February – WHAT IS THE IMPACT OF THE NEW FRANCO-GERMAN AACHEN TREATY?

Conference cycle for Ifri's 40th anniversary

With *Christophe Arend*, Member of the French National Assembly, LReM, President of the French-German Parliamentary Friendship Group; *Stefan Toscani*, Member of the Christian Democratic Union, former Minister of Finance of Saarland, President of the State Parliament of Saarland.

Moderator: *Hans Stark*, Secretary General of Cerfa, Ifri, Professor of German civilization at Sorbonne University.

26 March – AT THE HOUR OF A NEW ELYSEE TREATY, WHAT IS THE FRANCO-GERMAN INDUSTRIAL DEFENSE POLICY?

In partnership with the DGAP

With *Jean-Jacques Bridey*, Member of the National Assembly, President of the Defense Committee; *Jean-Charles Larosneur*, Member of the French National Assembly from Finistère, Member of the Defense Commission; *Sabine Thillaye*, Member of the French National Assembly, Chair of the European Affairs Commission; *Sebastian Groth*, Deputy Director of the Planungsstab, Ministry of Foreign Affairs of Germany; *Thierry Carlier*, Director of International, Strategic, and Technological Affairs, Directorate General of Armaments; *Barbara Kunz*, Research Fellow, Cerfa, Ifri; *Alexandre Escorcía*, Deputy Director of CAPS, Ministry of Europe and Foreign Affairs, France; *Alice Guitton*, Director General for International Relations and Strategy, Ministry of Armed Forces; *Christian Mölling*, Deputy Director of the DGAP; *Gaëlle Winter*, Associate Research Fellow, FRS.

5-7 April – DIALOGUE D'AVENIR FRANCO-ALLEMAND – 1ST SEMINAR, Arc-et-Senans

In partnership with the Robert Bosch Foundation and the DGAP

Issues addressed: The Franco-German pair and European identity(ies); How to create more social cohesion in Europe?

With: *Yasmin Raya*, First Secretary, German Embassy in Paris; *Marie Beaurepaire*, Project Chief, AFMD; *David Duarte*, Researcher and author; *Jérémie Gauthier*, Sociologist, University of Strasbourg.

10-12 April – SOCIAL EUROPE: WHAT PERSPECTIVES?, Genshagen

Groupe Daniel Vernet

In partnership with the Genshagen Foundation

With: *Amandine Crespy*, Assistant Professor, Université Libre de Bruxelles; *Antoine Lelarge*, Secretary General UD 49, CFDT Maine-et-Loire; *Wolfgang Schulz-Weidner*, European Representation of the German Social Insurance.

6 May – IS IT ALL GOING TO VAU-L'EAU? OPTIMISM AND PESSIMISM IN FRANCE AND GERMANY, Institut Goethe, Paris

With *Barbara Honrath*, Director, Goethe Institut Paris; *Barbara Kunz*, Research Fellow, Cerfa, Ifri; *Heinz Bude*, Sociologist, University of Kassel; *Claudia Senik*, Economist, Paris School of Economics.

Moderator: *Géraldine Mosna-Savoye*, Journalist, France Culture

15 May – THE FRANCO-GERMAN RELATIONSHIP AFTER THE AACHEN TREATY

Seminar for the Diplomatic and Consular Institute of the Ministry for Europe and Foreign Affairs

With *Thomas Gomart*, Director, Ifri; *Claire Demesmay*, Research Fellow, Director of the Franco-German programme, Deutsche Gesellschaft für Auswärtige Politik (DGAP); *Jean-Daniel Weisz*, Economist, consultant/researcher, Kohler C&C; *Hans Stark*, Secretary General of Cerfa, Ifri, Professor at Sorbonne University; *Barbara Kunz*, Research Fellow, Cerfa, Ifri; *Dominique David*, Advisor to the Executive Chairman, Ifri, Editor in chief, *Politique étrangère*, co-Director of *Ramses*.

20-23 June – DIALOGUE D'AVENIR FRANCO-ALLEMAND – 2ND SEMINAR, Cluj-Napoca

In partnership with the Robert Bosch Foundation, the DGAP and the French Institute of Cluj-Napoca

Issues addressed: Romania in 2019: Challenges for Democracy, Civil Society and Identity/ies?; Romania and the Presidency of the Council of the EU: Unmet expectations?

With: *Barbu Mateescu*, Sociologist, Cluj-Napoca; *Mădălina Mocan*, Political Scientist, Center for the Study of Democracy (CSD), Cluj-Napoca; *Mihnai Stoica*, Political Scientist, Babeş-Bolyai University Cluj-Napoca.

26-28 September – DIALOGUE D'AVENIR FRANCO-ALLEMAND – 3RD SEMINAR, Bad Belzig

In partnership with the Robert Bosch Foundation and the DGAP

Issues addressed: Citizen integration and engagement at Bad Belzig; presentation of the results of "Europe, cohesion and identity"

With: *Prune Antoine*, Journalist and author; *Damian Boeselager*, Member of European Parliament; *Sebastian Gröning von Thüna*, Head of the Europe unit, Representation of North Westphalia to the federal government, Berlin; *Pauline Véron*, Deputy to the Mayor of Paris.

14-15 November – BILATERALISM FOR THE EUROPEAN UNION: FRANCO-GERMAN AND GERMANO-POLISH COOPERATIONS, Genshagen

Groupe Daniel Vernet

In partnership with the Genshagen Foundation

With: *Stefan Bantle*, Head of the division of bilateral relations in France, Netherlands, Belgium, Luxembourg, Monaco, Auswärtiges Amt, Berlin; *Martin Kremer*, Head of the EU economic policy division, Ministry of Foreign Affairs, Berlin.

27 November – FACING COMPETITION BETWEEN CHINA AND THE UNITED STATES, WHAT IS EUROPE’S ROLE?, Berlin

In partnership with the Deutsche Gesellschaft für Auswärtige Politik

With: *Claire Demesmay*, Research Fellow, DGAP; *Hans Stark*, Secretary General of Cerfa, Ifri; *Jean-Daniel Weisz*, Associate, Kohler Consulting & Coaching; *Shahin Vallée*, Research Fellow, DGAP; *Charles de Marcilly*, EPSC, European Commission, Brussels; *Ursula Groden-Kranich*, MdB; *Sebastian Groth*, Director of the Planungsstab, Federal Ministry of Foreign Affairs; *Frédéric Grare*, Ministry of Europe and Foreign Affairs; *Alice Ekman*, Research Fellow, European Institute for Security Studies (IEES), Paris; *Gerrit Kurtz*, Research Fellow, DGAP; *Barbara Kunz*, Research Fellow, Institute for Peace Research and Security Policy (IFSH), Hamburg; *Nicolas Berghmans*, Institute of Sustainable Development and International Relations (IDDRI); *Helga Barth*, Ministry of Foreign Affairs, Berlin; *Jana Puglierin*, Research Fellow, DGAP; *Christophe Arend*, Member of the French National Assembly, LReM; *Manuel Lafont Rapnouil*, Head, ECFR Paris, Senior Policy Fellow.

Austro-French Center for Rapprochement in Europe (CFA)



THE AUSTRO-FRENCH CENTER FOR RAPPROCHEMENT IN EUROPE (FAC) IS AN INTERGOVERNMENTAL ORGANIZATION CREATED IN 1978 FOR THE PURPOSE OF WORKING TOWARDS THE CONSOLIDATION OF FRENCH-AUSTRIAN RELATIONS. THE FAC FOCUSES ITS ACTIVITIES ON PROBLEMS RELATED TO EU EXPANSION IN CENTRAL AND EASTERN EUROPE, AND TO HELPING DEVELOP PUBLIC AND PRIVATE DIALOGUES BETWEEN EUROPEAN COUNTRIES ON THE FUTURE OF EUROPEAN INSTITUTIONS AND THE CONTINENTAL ARCHITECTURE.



TEAM

Dominique David, President, CFA

Hans Dietmar Schweisgut, Secretary General, CFA

Peter Jankowitsch, former Secretary General, Member of the Board of Directors

Florent Marciacq, Project Manager

Magda Stumvoll, Officer

Dominique Letourneur, Advisor

DEBATES

2 April – THE EUROPEAN UNION AND THE WESTERN BALKANS: IS IT FOOLISH TO TALK ABOUT ENLARGEMENT IN TIMES OF CRISIS? Jean Jaurès Foundation, Paris

With *Sébastien Gricourt*, Director of the Balkans Observatory, Jean Jaurès Foundation, Paris; *Matthias Waechter*, Director General, Centre international de formation européenne (CIFE), Nice/Berlin; *Christophe Hillion*, Professor-Researcher, Norwegian Institute for International Affairs, Oslo, Swedish Institute for European Policy Studies, Stockholm, Leiden University; *Florence Mangin*, Director for Continental Europe, Ministry of Europe and Foreign Affairs, Paris; *Sena Marić*, Research Fellow, European Policy Centre (CEP), Belgrade; *Pierre Mirel*, Honorary Director General, European Commission, Senior Lecturer, Sciences Po Paris; *Natasha Wunsch*, Research Fellow, Center for Comparative and International Studies, Swiss Federal Institute of Technology in Zurich (ETH Zürich).

Moderator: *Florent Marciacq*, Deputy Secretary General, Austro-French Centre for Rapprochement in Europe, Vienna, Senior Fellow, Centre international de formation européenne, Nice/Berlin.

4 April – MULTILATERALISM UNDER THREAT? THE FUTURE OF THE UNITED NATIONS IN INTERNATIONAL PEACE AND SECURITY, Vienna

With *Dominique David*, President, Austro-French Centre for Rapprochement in Europe, Advisor to the Executive Chairman of Ifri; *Michael Pfeiffer*, Secretary General, Foreign Policy and United Nations Association of Austria; *Hans Dietmar Schweisgut*, Secretary General, Austro-French Centre for Rapprochement in Europe, Vienna; *Jean-Marc Séré-Charlet*, Deputy Director for the United Nations, International Organizations, Human Rights and the Francophonie, Ministry of Europe and Foreign Affairs, Paris; *Andreas Riecken*, Head of EU and Multilateral Affairs Department, Federal Ministry of Europe, Integration and Foreign Affairs of the Republic of Austria, Vienna; *Judy Dempsey*, Non-resident Senior Fellow, Carnegie Europe.

Moderator: *Hans Dietmar Schweisgut*, Secretary General, Austro-French Center for Rapprochement in Europe

28 November – THE FUTURE OF THE EUROPEAN UNION: THREE MAIN PROJECTS TO REVIVE EUROPE: BREXIT, CLIMATE, MIGRATIONS, Paris

With: *Dominique David*, President, Austro-French Centre for Rapprochement in Europe, Ifri; *Jean-Louis Boulanges*, Deputy, National Assembly, Paris; *Michael Linhart*, Austrian Ambassador to Paris; *Jakub Wisniewski*, Vice-President and Head of Research, GLOBSEC Policy Institute, Bratislava; *Thierry de Montbrial*, Founder and Executive Chairman, Ifri.

Russia/New Independent States Center



RUSSIA AND THE NEW INDEPENDENT STATES (NIS) SHOW ALL THE CHARACTERISTICS OF AREAS MARKED BY STRONG POTENTIAL AND CHRONIC INSTABILITY. AN INCONTROVERTIBLE ENERGY PARTNER WITH A PROMISING MARKET, RUSSIA IS PLAGUED BY INTERNAL CONFLICTS, AND REMAINS DIFFICULT TO PENETRATE. BECAUSE OF ITS INTERNATIONAL STATUS AND POWER POLITICS, IT IS AN EMERGING COUNTRY UNLIKE ANY OTHER. THE REGION IS DISTINGUISHED BY ITS EXTREME HETEROGENEITY, AND THE INTERVENING DEVELOPMENTS THAT HAVE ALTERED THE RELATIONS THAT EACH COUNTRY MAINTAINS WITH MOSCOW AND OTHER EXTERNAL PLAYERS. THE RUSSIA/NIS CENTER WAS CREATED IN 2004 WITH THREE MAIN OBJECTIVES: TO ANTICIPATE CHANGES IN THE REGION, PROVIDE EXPERTISE, AND OFFER INSIGHTS TO DECISION-MAKERS.

TEAM

Tatiana Kastouéva-Jean, Director of the Russia/NIS Center

Areas of expertise: Russian and Ukrainian domestic and foreign policies, political and security issues of the post-Soviet space.

Julien Nocetti, Research Fellow

Areas of expertise: Russian policy in the Middle East, politics and economics of the Internet in Russia, Internet governance, geopolitics of artificial intelligence and cyber-security.

Maxime Audinet, Researcher

Areas of expertise: soft power, Russian influence and public diplomacy (international media, cultural diplomacy).

Anne Souin, Project Manager

DIGITAL PUBLICATIONS

Reports

Russie.Nei.Reports

Kremlin-Linked Forces in Ukraine's 2019 Elections: On the Brink of Revenge? *Vladislav Inozemtsev*, n° 25, February 2019.

Russia's Relations with Southeast Asia, *Dmitry Gorenburg, Paul Schwartz*, n° 26, March 2019.

Greater Eurasia: The Emperor's New Clothes or an Idea whose Time Has Come? *Bobo Lo*, n° 27, July 2019.

Russia's Energy Strategy-2035: Struggling to Remain Relevant, *Tatiana Mitrova, Vitaly Yermakov*, n° 28, December 2019.

Policy Papers

Russie.Nei.Visions

Russia's Militia Groups and their Use at Home and Abroad, *Marlène Laruelle*, n° 113, April 2019.

Russia's "Great Return" to Africa? *Arnaud Kalika*, n° 114, April 2019.

Russian Nuclear Modernization and Putin's Wonder-Missiles: Real Issues and False Posturing, *Pavel Baev*, n° 115, August 2019.

Friends in Need: Whither the Russia-India Strategic Partnership? *Aleksei Zakharov*, n° 116, October 2019.

Contributions and articles outside of Ifri

Dazed and Confused: Russian Information Warfare in the Middle East – The Syria Lessons, *Julien Nocetti*, European Institute of the Mediterranean, Policy Brief, February 2019.

Competitive public diplomacy: an institutional approach to Russian soft power, *Maxime Audinet*, L'Observatoire franco-russe, February 2019.

The autocephaly of the Ukrainian Orthodox Church and its political consequences, *Maxime Audinet, Tatiana Kastouéva-Jean*, "Schisme, conflits et jeux de pouvoir en orthodoxie" section, Observatoire international du religieux, n° 27, March 2019.

Understanding Russian society in the Putin era, *Tatiana Kastouéva-Jean*, *Études*, March 2019.

Perceptions of Russia in the Middle East: The Impact of the War in Syria in *La Russie dans le monde*, *Julien Nocetti*, Paris, CNRS éditions, March 2019.

Beyond Putin: Russia's Generations Y and Z, *Marlène Laruelle*, Ponars Eurasia, March 2019.

Imagined Geographies of Central and Eastern Europe: The Concept of Intermarium, *Marlène Laruelle, Ellen Rivera*, IERES Occasional Papers, March 2019.

Envisioning Opportunities for U.S.-Russia Cooperation in and with Central Asia, *Marlène Laruelle, Andrey Kortunov*, RIAC, April 2019.

Turkey and Russia, in *The Routledge Handbook of Turkish Politics*, *Pavel Baev*, Routledge, May 2019.

How RT and Sputnik weave Moscow's web abroad, *Maxime Audinet*, INA, La Revue des Médias, June 2019.

Russia in search of its "sovereign Internet", *Julien Nocetti*, INA, La Revue des Médias, June 2019.

Is a "Reset" Between France and Russia Needed and, If So, Is It Possible? *Tatiana Kastouéva-Jean*, *Russia Matters*, December 2019.

14 March – PRESIDENTIAL ELECTIONS IN UKRAINE: WILL THE COUNTRY EMERGE AS A WINNER?

With *Volodymyr Fesenko*, Director du Centre d'études politiques "Penta", Kiev; *Peter Wagner*, Head of the Support Group for Ukraine, Director in the Directorate-General for Neighbourhood and Enlargement Negotiations, European Commission; *Vladislav Inozemtsev*, Founder and Director of the Center for Post-Industrial Studies, Moscow; *Ioulia Shukan*, Lecturer in Slavic studies at the University of Paris Nanterre, Research Fellow at the Institute of Social Sciences of Politics.

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

28 March – CAN THE RUSSIAN POLITICAL SYSTEM SURVIVE VLADIMIR PUTIN?

With *Gleb Pavlovsky*, Founder and Director, Foundation for Effective Politics; *Françoise Thom*, Lecturer in Contemporary History, University of Paris-Sorbonne.

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

18 April – STRATEGIC STABILITY: WHAT TO EXPECT IN THE CONTEXT OF THE CONFRONTATION BETWEEN MOSCOW AND WASHINGTON?

With *Andreï Kortunov*, Director, Russian International Affairs Council (RIAC), Moscow; *Corentin Brustlein*, Director, Security Studies Center, Ifri.

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

16 May – UKRAINE: WHAT ARE THE PERSPECTIVES FOLLOWING THE ELECTION OF A NEW PRESIDENT?

With *Vadim Omelchenko*, President, Gorshenin Institute, Kiev; *Céline Marangé*, Research Fellow, Institut de recherche stratégique de l'École militaire (IRSEM).

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

21 May – FOREIGN AND SECURITY POLICY IN BELARUS AT A CROSSROADS

With *Oleg Kravtchenko*, Vice-Minister of Foreign Affairs, Belarus

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

21 June – WASHINGTON-MOSCOW: HOW TO GET OUT OF DEADLOCK?

With *Matthew Rojansky*, Director, Kennan Institute, Wilson Center (Washington DC); *Florent Parmentier*, Lecturer, Sciences Po.

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

18 September – RUSSIA-TURKEY: A SUSTAINABLE PARTNERSHIP?

With *Oksana Antonenko*, Director of the International Risk Analysis Department, Control Risks, London; *Dorothee Schmid*, Head of the Turkey/Middle East Program, Ifri.

Moderator: *Julien Nocetti*, Research Fellow, Russia/NIS Center, Ifri

26 September – IS THERE A RUSSIAN MIDDLE CLASS?

Conference cycle for Ifri's 40th anniversary

With *Julien Vercueil*, Professor, Vice-President of INALCO, Europe-Eurasia Research Center (CREE), Paris; *Andrei Kolesnikov*, Senior Fellow and Chair, Russian Domestic Politics and Political Institutions Program, Carnegie Moscow Center; *Lev Gudkov*, Director, Levada Center, Moscow.

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

18 October – ELITES AND RUSSIAN SOCIETY: WAITING FOR A TRANSITION

With *Ekaterina Schulmann*, Professor, School of Public Policy of the Russian Presidential Academy, Russian Presidential Council for Civil Society and Human Rights; *Clémentine Fauconnier*, ATER, University of Paris I, Panthéon-Sorbonne.

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

20 November – THE STATE OF RELATIONS BETWEEN THE EUROPEAN UNION AND CENTRAL ASIA

With *Chingiz Aidarbekov*, Minister of Foreign Affairs, Kyrgyzstan

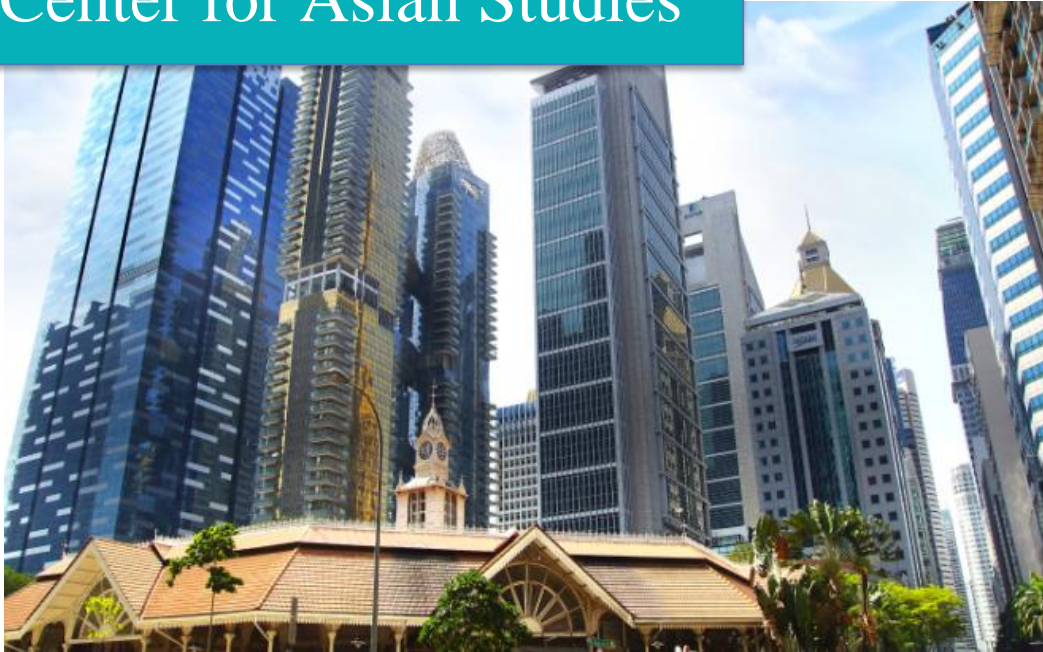
Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

26 November – RUSSIA: CONTRADICTIONARY AMBITIONS?

With *Thomas Gomart*, Director, Ifri; General *Luc de Rancourt*, Deputy Director General of International Relations and Strategy, Ministry of Armed Forces; *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri; *Olivier de Boysson*, Chief Economist in charge of the analysis of emerging markets, Société Générale; *Natalia Zoubarevitch*, Chief Research Fellow, Institute for Social Policy, HSE University, Professor of economic geography, Moscow State University; *Jean-François Ratelle*, Professor in conflict studies and human rights, Graduate School of Public and International Affairs, University of Ottawa; *Bobo Lo*, Associate Research Fellow, Russia/NIS Center, Ifri; *Maxim Samoroukov*, Associate Editor, Carnegie

Center, Moscow; *Victor Jelfets*, Professor and Director of the Center for Ibero-American Studies, School of International Relations, St Petersburg State University; *Aleksei Zakharov*, Research Fellow, Institute of Oriental Studies of the Russian Academy of Sciences, Moscow; *Isabelle Facon*, Deputy Director, Foundation for Strategic Research; *Anastasiya Shapochkina*, Lecturer in geopolitics of Europe and Russia, Sciences Po Paris; *Konstantin Makienko*, Deputy Director of the Center for Strategy and Technology Analysis (CAST), Moscow; *Kimberly Marten*, Professor of Political Science and Department Head, Barnard College, Columbia University, New York; *Anne de Tinguy*, Research Fellow, CERI Sciences Po, Paris; *Volodymyr Fesenko*, Director General, Penta Center for Political Studies, Kiev; *Artyom Chraïbman*, political contributor to TUT.BY (Minsk) and the Carnegie Center in Moscow; *Stanislav Secieru*, Senior Analyst in charge of Russia and the Eastern Neighborhood, European Union Institute for Security Studies (EUISS), Paris; *Manuel Lafont Rapnouil*, Head, ECFR Paris, Senior Policy Fellow.

Center for Asian Studies



THE EMERGENCE OF EASTERN AND SOUTHERN ASIA ON THE INTERNATIONAL SCENE HAS INTENSIFIED THE COMPLEX ECONOMIC, POLITICAL AND SECURITY ISSUES THAT THE VAST REGION FACES. THROUGH ITS RESEARCH, PARTNERSHIPS WITH IMPORTANT INTERNATIONAL RESEARCH CENTRES, AND THE EVENTS ORGANIZED THROUGH COLLABORATION AND SYNERGY WITH OTHER IFRI RESEARCH PROGRAMS, THE IFRI CENTER FOR ASIAN STUDIES AIMS TO OFFER IN-DEPTH INSIGHT AND ANALYSIS, INPUT IN DECISION-MAKING, AND A FORUM FOR DIALOGUE ON CRUCIAL ISSUES.

TEAM

Françoise Nicolas, Director

Area of expertise: Economic integration of Asia Pacific, commercial and investment dynamics.

Céline Pajon, Research Fellow, Head of Japan research

Area of expertise: Japanese foreign and defence policy, Indo-Pacific geostrategy.

John Seaman, Research Fellow

Area of expertise: China, energy issues, geoeconomic dynamics.

Alice Ekman, Research Fellow, Head of China research

Area of expertise: Domestic and foreign policies of China, Taiwan, and the Korean peninsula.

DIGITAL PUBLICATIONS

Reports

Japan and Central Asia: Do Diplomacy and Business Go Hand-in-Hand? *Nikolay Murashkin*, April 2019.

Japanese servicewomen? The feminization of defense professions in Japan, *Eric Seizelet*, July 2019.

China's Smart Cities: The New Geopolitical Battleground? *Alice Ekman*, December 2019.

Policy Papers

Asie. Visions

Whither Indonesia's Indo-Pacific Strategy? *Yohanes Sulaiman*, n° 105, January 2019.

The 'Conservative Turn' in Indonesian Islam: Implications for the 2019 Presidential Elections, *Leonard C. Sebastiant, Andar Nubowo*, n° 106, March 2019.

Seven Years of The 16+1: An Assessment of China's 'Multilateral Bilateralism' in Central Europe, *Justyna Szczudlik*, n° 107, April 2019.

Prospects for the New EU Strategy on India: Game Changer or Business as Usual? *Garima Mohan*, n° 108, September 2019.

Hong Kong: The 2019 Protest Movement and the Future of Autonomy, *Sebastian Veg*, n° 109, November 2019.

China's Social Credit System: A Chimera with Real Claws, *Séverine Arsène*, n° 110, November 2019.

India's Space Program – International Competition and Evolution, *Rajeswari Pillai Rajagopalan*, n° 111, December 2019.

Editorials

Lettre du Center for Asian Studies

Où va la Thaïlande? Méandres électoraux et vicissitudes démocratiques, *Charuwan Lowira-Lulin*, n° 76, February 2019.

Le Japon, "modèle" en matière de prévention des catastrophes?, *Jean-François Heimbürger*, n° 77, June 2019.

70e anniversaire de la République Populaire de Chine: Pékin entre célébrations et interrogations, *Sophie Boisseau du Rocher, Eric André Martin, Françoise Nicolas, John Seaman*, n° 78, October 2019.

Contributions and articles outside of Ifri

Japan: a major player in the era of a Sino-American rivalry? *Céline Pajon*, *Diplomatie Magazine*, n° 97, March 2019.

France and China's Belt and Road Initiative, *Françoise Nicolas*, ISPI Commentary, April 2019.

The European Union in Crisis: What Challenges Lie Ahead and Why It Matters for Korea, *Heungchong Kim, Françoise Nicolas (eds.)*, KIEP Policy Analysis, May 2019.

Macron in Japan: Upgrading the Franco-Japanese Strategic Partnership in the Indo-Pacific, *Céline Pajon*, *The Diplomat*, June 2019.

5G and the US-China Tech Rivalry – a Test for Europe's Future in the Digital Age. How Can Europe Shift from Back Foot to Front Foot? *Daniel Voelsen, Tim Rühlig, John Seaman*, SWP Comment 2019/C 29, June 2019.

The diversification of Japan's security partnerships: legitimate and effective cooperation? *Céline Pajon*, *Les Champs de Mars*, n° 32, September 2019.

US-China Relations: A Structural Clash, *John Seaman*, Commentaire ISPI, September 2019.

The Japanese-American alliance: Japan regains control, in *Le Japon dans le monde*, *Céline Pajon*, Paris, CNRS Editions, 2019.

Japan in South East Asia: Looking for a Balanced Indo-Pacific, *Céline Pajon*, ISPI Commentary, December 2019.

Japan's Indo-Pacific Strategy: Shaping a Hybrid Regional Order, *Céline Pajon*, *War on the Rocks*, December 2019.

France's Indo-Pacific Strategy: Inclusive and Principled, *Françoise Nicolas*, East Asia Forum, December 2019.

17 January – FRANCE AND EUROPE FACING THE NEW SILK ROAD

Conference cycle for Ifri's 40th anniversary

With *Alice Ekman*, Research Fellow, Head of China research, Center for Asian Studies, Ifri; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Céline Pajon*, Research Fellow, Head of Japan research, Center for Asian Studies, Ifri; *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Sophie Boisseau du Rocher*, Associate Research Fellow, Center for Asian Studies, Ifri; *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri; *Alexandre Escorcía*, Deputy Director of CAPS, Ministry of Europe and Foreign Affairs, France.

21 January – FROM CRISIS TO PEACE-MAKING IN KOREA: PRESIDENT MOON JAE-IN'S PEACE INITIATIVE

With *Moon Chung-in*, Special Advisor to the President of the Republic of Korea on Unification and National Security, Moon Jae-in.

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

19 March – ELECTIONS IN THAILAND: HAVE THE DICE ALREADY BEEN THROWN?

With *Sophie Boisseau du Rocher*, Associate Research Fellow, Center for Asian Studies, Ifri; *Gilles Garachon*, former Thai Ambassador to France.

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

15 April – ELECTIONS IN INDONESIA: THE IMPACT OF THE ISLAMIC FACTOR

With *Sophie Boisseau du Rocher*, Associate Research Fellow, Center for Asian Studies, Ifri; *Corinne Breuzé*, Diplomatic Advisor, IHEDN, former French Ambassador to Indonesia.

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

3 June – AHEAD OF THE G20 AND G7 SUMMITS: DEBATING GLOBAL GOVERNANCE ON TRADE AND DIGITAL AFFAIRS

With *Martin-Pierre Charliat*, Desk Officer, G7 Task Force – 2019 French Presidency, French Ministry for Europe and Foreign Affairs; *Sébastien Jean*, Director, CEPPI; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Yoichi Otabe*, former Deputy Minister of Foreign Affairs, former sherpa G8/G20; *Akiko Yamanaka*, Special Advisor to the President of ERIA (Economic Research Institute for ASEAN and East Asia); *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Yuko Harayama*, former Executive Member of the Council for Science, Technology and Innovation of the Cabinet Office, Government of Japan; *Henri Verdier*, France's Ambassador for Digital Affairs; *Patrick Nicolet*, Group Chief Technology Officer, Member of the Group Executive Board, Capgemini.

3 July – IS XI JINPING'S CHINA STILL COMMUNIST?

With *Alice Ekman*, Research Fellow, Head of China research, Center for Asian Studies, Ifri; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri.

Moderator: *Laurence Nardon*, Head, North America Program, Ifri

6 September – FRANCO-JAPANESE COOPERATION IN AFRICA AFTER THE G7 AND TICAD 7

With *Naohiro Kitano*, Visiting Fellow, JICA Research Institute; *Sébastien Minot*, Vice-Director for Sub-Saharan Africa, AFD; *Patrice Fonlladosa*, President, Medef Africa; *Céline Pajon*, Research Fellow in charge of Japan, Center for Asian Studies, Ifri; *Alain Antil*, Head of the Sub-Saharan Africa Program, Ifri; *Mika Inoue-Hanzawa*, Associate Professor, Toyogakuen University; *Aline Leboeuf*, Research Fellow, Center for Security Studies, Ifri; *Kenichi Matsui*, Deputy Defense Attaché, Embassy of Japan in France.

2 October – SOUTH KOREA AT A CROSSROADS: SECURITY AND ECONOMIC REGIONAL STRATEGY IN A FLUID ENVIRONMENT

With *Ramon Pacheco-Pardo*, KF-VUB Korea Chair, Institute for European Studies, Vrije Universiteit Brussel, and King's College, London; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *John Nilsson-Wright*, Senior Lecturer, Japanese Politics and International Relations, University of Cambridge, Senior Research Fellow for Northeast Asia, Chatham House; *KIM Wonsoo*, Distinguished Professor, Yonsei University; *LEE Jae-Seung*, Professor and Jean Monnet Chair, Korea University; *Alice Ekman*, Senior Analyst, EUISS; *Patrick Messerlin*, Professor Emeritus, Sciences Po Paris; *CHOI Byung-il*, Professor, Ewha Woman's University GSIS; *Christophe André*, Korea desk, OECD; *Edouard Bourcieu*, DG Trade Representative, European Commission.

16 October – THE US-CHINA TRADE CONFLICT AND ITS IMPLICATIONS FOR ASIA

With *Abdul Abiad*, Director, Division of macroeconomic research, Asian Development Bank

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

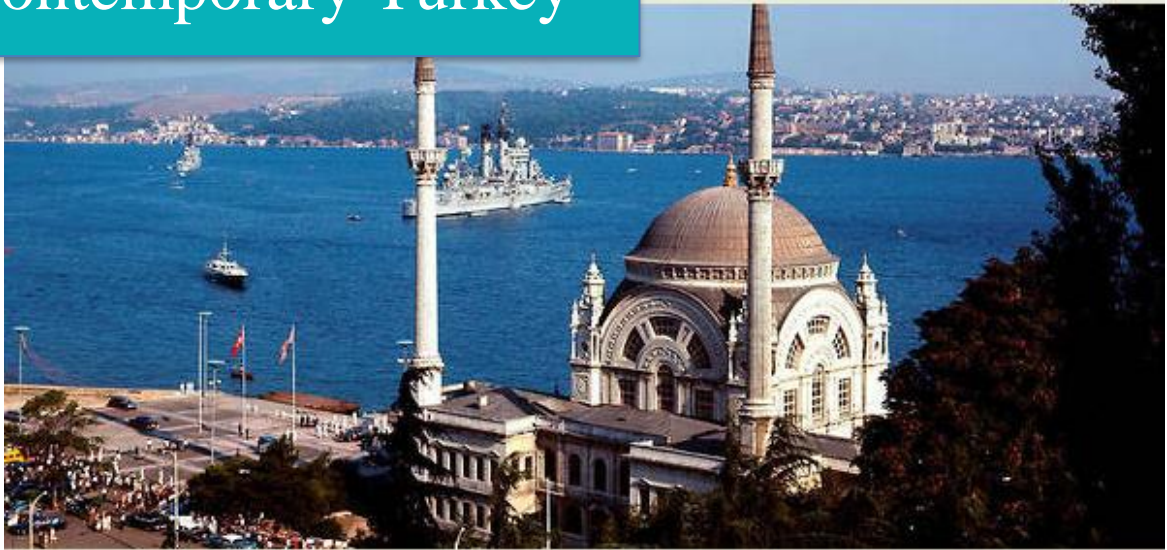
7 November – THE US-CHINA RIVALRY: ADJUSTING STRATEGIES IN ASIA AND EUROPE

With *Thierry de Montbrial*, Founder and Executive Chairman, Ifri; *François Chih-chung Wu*, Representative, Taipei Representative Office in France; *David Rank*, Senior Advisor, Cohen Group, former Deputy Chief of Mission, US Embassy in China; *Song Luzheng*, Research Fellow, China Institute, Fudan University; *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Laurence Nardon*, Head, North America Program, Ifri; *Chikako Ueki*, Professor, Graduate School of Asia-Pacific Studies, Waseda University; *Malcolm Cook*, Senior Fellow, Institute of Southeast Asian Studies (ISEAS) – Yusof Ishak Institute; *Yujen Kuo*, Professor, Institute of China and Asia-Pacific Studies, National Sun Yat-sen University, and Executive Director, Institute for National Policy Research (INPR); *Yul Sohn*, Professor, Graduate School of International Studies (GSIS), Yonsei University, and President, East Asia Institute (EAI); *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Monika Sie Dhian Ho*, Director General, Netherlands Institute of International Relations, Clingendael; *Aurélien Billot*, Head of Trade and Development Policy, General Secretariat for European Affairs, Office of the Prime Minister of France; *André Loeseckrug-Pietri*, Speaker for Joint European Disruptive Initiative (JEDI); *Eric André Martin*, Senior Advisor to the Director, Ifri.

10 December – THE NEW EU-JAPAN PARTNERSHIP: WHAT LIES AHEAD?

With *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Yuka Fukunaga*, Professor, Waseda University; *Iana Dreyer*, Founder and Editor, Borderlex; *Koichi Inoue*, Deputy Director-General, JETRO Paris; *Céline Pajon*, Research Fellow, Center for Asian Studies, Ifri; *Yukari Takamura*, Professor, Tokyo University; *Axel Berkofsky*, Professor, University of Pavia, Italy, and Co-Head of ISPI Asia Center; *Romana Vlahutin*, Ambassador at Large for Connectivity, European External Action Service.

Contemporary Turkey



THE CONTEMPORARY TURKEY PROGRAM, ESTABLISHED IN 2007, HAS TWO MAIN OBJECTIVES:

- 1) TO DEVELOP NEW TOOLS FOR ANALYZING THE POLITICAL, ECONOMIC AND SOCIAL DYNAMICS WITHIN TURKEY ITSELF, AS WELL AS UNDERSTANDING THE COUNTRY'S RISE IN THE INTERNATIONAL SCENE;
- 2) TO STRENGTHEN THE INSTRUMENTS OF FRANCO-TURKISH DIALOGUE BETWEEN THE POLITICAL AND ECONOMIC DECISION-MAKERS OF BOTH COUNTRIES AND BETWEEN CIVIL-SOCIETY GROUPS.

THE PROGRAM ALSO AIMS TO STIMULATE PUBLIC DEBATE IN BOTH COUNTRIES THROUGH CONFERENCES, SEMINARS AND PUBLICATIONS; TO IDENTIFY RELEVANT ACTORS IN FRANCE AND TURKEY, IN BOTH CIVIL SOCIETY AND INSTITUTIONAL CIRCLES; AND TO ORGANIZE ACTIVITIES THAT ENCOURAGE SOCIALIZATION, PARTICULARLY AMONG MEDIA PROFESSIONALS ("FRANCO-TURKISH MEDIA DIALOGUE").

TEAM

Dorothee Schmid, Research Fellow, Head of the Turkey/Middle East Program

Areas of expertise: Turkey, political and economic governance, foreign policy; conflicts in the Middle East; regional Mediterranean issues; French Middle East policy.

Cécile de Cordier, Assistant, Turkey/Middle East Program

Contributions and articles outside of Ifri

Turkey on the fringes of the Gulf: an enraged spectator, *Dorothee Schmid*, *Politique Internationale*, n° 165, November 2019.

Turkey: the roots of the crisis, *Dorothee Schmid*, *Études*, December 2019.

DEBATES

6 November – RE-THINKING TURKISH FOREIGN POLICY IN THE WESTERN BALKANS, Belgrade

In partnership with Heinrich Böll Foundation, ISAC Fund, Al Sharq Forum

With *Simon Ilse*, Heinrich Böll Foundation, Belgrade; *Milan Pajević*, ISAC Fund; *Mustafa Aydın*, Kadir Has University; *Natan Albahari*, ISAC Fund; *Igor Novakovic*, ISAC Fund; *Milan Igrutinović*, Institute for European Studies; *Oya Dursun-Özkanca*, Elizabethtown College; *Igor Novakovic*, ISAC Fund Hamdi, *Fırat Büyük*, BIRN; *Birgül Demirtaş*, Turkish-German University; *Dino Mujadžević*, Humboldt University; *Dorothee Schmid*, Ifri; *Zlatko Dizdarevic*, Journalist and former diplomat in the Middle East; *Road Federico Donelli*, University of Genoa; *İnan Rüma*, Istanbul Bilgi University; *Marion Kraske*, Heinrich Böll Foundation, Sarajevo; *Serif Onur Bahçecik*, METU; *Matteo Bonomi*, IAI; *Svetlana Cenić*, Business Plus; *Mikhail Krutikhin*, Carnegie Moscow Center; *Kristian Brakel*, Heinrich Böll Foundation, Istanbul.

Middle East



IFRI'S MIDDLE EAST/NORTH AFRICA PROGRAM AIMS TO PROVIDE EXPERTISE ON THE EVOLUTION OF THE REGION'S POLITICAL SYSTEMS, SOCIETIES, AND ECONOMIES THROUGH DEEP ANALYSES OF LOCAL, REGIONAL, AND INTERNATIONAL DYNAMICS IN ORDER TO INFORM THE DEVELOPMENT OF NEW POLICIES. THE PROGRAM SEEKS TO ANTICIPATE NEW DIRECTIONS FOR EACH COUNTRY AND DECIPHER THE RISKS AND POTENTIAL OUTCOMES. IT DRAWS ON A NETWORK OF INTERNATIONAL RESEARCHERS AND EXPERTS, WHO WORK TOGETHER CLOSELY ON A VARIETY OF CRUCIAL SUBJECTS STRETCHING FROM NORTH AFRICA TO THE GULF.

TEAM

Dorothee Schmid, Research Fellow, Head of the Turkey/Middle East Program

Areas of expertise: Turkey, political and economic governance, foreign policy; conflicts in the Middle East; regional Mediterranean issues; French Middle East policy.

Cécile de Cordier, Assistant, Turkey/Middle East Program

DIGITAL PUBLICATIONS

Reports

Emirates Airline, Etihad Airways and Qatar Airways: Global Airline Companies Promoting the International Position and Reputation of Dubai, Abu Dhabi and Qatar, *Julien Lebel*, July 2019.

Contributions and articles outside of Ifri

A Protest Made in Algeria, *Dalia Ghanem*, Carnegie Middle East Center Commentary, April 2019.

The Shifting Foundations of Political Islam in Algeria, *Dalia Ghanem*, Carnegie Middle East Center Commentary, April 2019.

DEBATES

23 January – THE MIDDLE EAST IN 2019: WHAT TO EXPECT

With Loulouwa Al Rachid, Research Fellow, Carnegie Middle East Center; *Amine Benbernou*, Head of country and sector risk, Natixis; *Dunia Chalabi*, Managing Director, Multilateral and International Affairs, Total; *Georges Malbrunot*, Senior reporter in foreign service, *Le Figaro*; *Michel Duclos*, former Ambassador, Special Advisor, Institut Montaigne.

Moderator: *Dorothee Schmid*, Research Fellow, Head of the Turkey/Middle East Program, Ifri

14 February – A DISCUSSION WITH ALI SAMIKH AL-MARRI, PRESIDENT OF THE HUMAN RIGHTS COMMITTEE IN QATAR
With *Dominique David*, Advisor to the Executive Chairman, Ifri; *Dorothee Schmid*, Research Fellow, Head of the Turkey/Middle East Program, Ifri

20 March – CHAOS, AND AFTER. A CONVERSATION WITH GILLES KEPEL

Conference cycle for Ifri's 40th anniversary

With *Gilles Kepele*, Political Scientist; *Dorothee Schmid*, Research Fellow, Head of the Turkey/Middle East Program, Ifri.

22 March – FRANCE AND THE MIDDLE EAST (IRAQ, SYRIA, LEBANON): FROM VIOLENCE TO HOPE, Collège de France, Paris

With *Antoine Compagnon*, Professor, Collège de France; *Marc Stenger*, Bishop of Troyes, President of Pax Christi; *Saad Salloum*, Mustansiriyah University; *Omar Mohammed*, Historian and founder of Mosul Eye, Yale University; *Saja Muzahim Sadqi Salim*, Increase Social Safety in Mosul; *Bassma Kodmani*, Initiative Arab Reform, Paris; *Marwan Olu*, Lawyer, minority rights advocate, Bakhdida; *Samira Mobaied*, Vice-President of SCP (Christian Syrians for Peace); *Loulouwa Al-Rachid*, Carnegie Middle East, Beirut; *Faris Nadhmi*, Researcher in Social Psychology, Salahaddin University, Erbil; *Antoine Garapon*, *Esprit*, Paris; *Ali Hamdan*, Damascus University Faculty of Law, University of Paris-Ouest; *Nicolas Hénin*, former Journalist, President of Action Resilience; *Salam Kawakibi*, Arab Center for Research and Political Studies, Paris; *Faris Harram*, Poet, Professor and Activist, Najaf; *Feurat Alani*, creator of an animated web series, Dubai; *Nawal Alhalah*, Professor-Researcher, INALCO, *Afraha Shawqi*, independent Journalist and civic activist; *Laurent Larcher*, Journalist, *La Croix*; *Farouk Mardam Bey*, Editor, *Actes Sud*; *Henry Laurens*, Professor, Collège de France; *Abbas Halabi*, former Magistrate and Law Professor, Beirut; *Muzaham Kassim Al-Khyatt*, President, Nineveh University; *Hélène Sallon*, Journalist, *Le Monde*; *Dorothee Schmid*, Head of the Turkey/Middle East Program, Ifri.

19 June – ALGERIA AGAINST THE WALL

With *Dalia Ghanem*, Associate Research Fellow, Turkey/Middle East Program, Ifri, Research Fellow, Carnegie Middle East Center, Beirut.

Moderator: *Dorothee Schmid*, Research Fellow, Head of the Turkey/Middle East Program, Ifri

11 December – MIDDLE EAST: CAN THE ECONOMY BRING PEACE?

With *Dorothee Schmid*, Head of the Turkey/Middle East Program, Ifri; *Samir Aita*, President, Circle of Arab Economists; *Thierry Coville*, Research Fellow, Institut de relations internationales et stratégiques; *Tim Eaton*, Research Fellow, Middle East programme, Chatham House; *Virginie Robert*, Head of International Service, *Les Echos*; *Loulouwa Al-Rachid*, Associate Research Fellow, Carnegie Middle East; *Joseph Daher*, Lecturer, University of Lausanne; *Jeremy Wildeman*, Associate Research Fellow, University of Bath; *Ivan Martin*, Research Fellow, GRITIM, Pompeu Fabra University of Barcelona; *Pierre Haski*, Journalist, Columnist, *France Inter*.

Ifri/Policy Center for the New South Partnership



FOLLOWING AN INITIAL PHASE (2011-2013) DURING WHICH IFRI AND THE OCP POLICY CENTER CAME TOGETHER TO PRODUCE SEVERAL STUDIES AND EVENTS FOCUSED PARTICULARLY ON NORTH AFRICA, THE MIDDLE EAST AND AFRICA, THE TWO HAVE ESTABLISHED A PARTNERSHIP AIMED AT EXPANDING THE SPECTRUM OF RESEARCH INTO OTHER REGIONAL AND TOPICAL THEMES. THIS PARTNERSHIP IS BASED ON THREE PILLARS: REPORTS, CONFERENCES AND DISSEMINATION OF INFORMATION. THE PROGRAM BRINGS TOGETHER VARIOUS RESEARCH UNITS AT IFRI, AS WELL AS ASSOCIATED RESEARCHERS

TEAM

Thomas Gomart, Director, Ifri
Lea Metke, Project Manager, Ifri

DIGITAL PUBLICATIONS

Reports

Armed Violence in the Sahara. Are We Moving From Jihadism to Insurgency? *Mathieu Pellerin*, December 2019.

Policy Papers

Rare Earths and China: A Review of Changing Criticality in the New Economy, *John Seaman*, January 2019.

The Global Compact for Migration. Towards Global Governance of International Migration? *Matthieu Tardis*, February 2019.

Angola under Joao Lourenço: Who Are the New Players of MPLA State? *Benjamin Augé*, September 2019.

The Development of Hydrocarbons in East Africa: Political and Security Challenges, *Benjamin Augé*, October 2019.

DEBATES

25 January – 4X4 DIRECTORS FORUM 2019, Rabat

African-European Think Tank Dialogue

With *Guntram Wolff*, Director, Bruegel; *Michael Baltensperger*, Research Assistant, Bruegel; *Kidane Kiros*, Director, IPSS; *Yonas Adeye Adeto*, Associate Academic Director & Assistant Professor, IPSS; *Thomas Gomart*, Director, Ifri; *Marc-Antoine Eyl-Mazzega*, Director, Centre for Energy and Climate, Ifri; *Paolo Magri*, Executive Vice-President and Director, ISPI; *Matteo Villa*, Research Fellow, Europe and Global Governance and Business Scenarios Centre, ISPI; *Karim El Aynaoui*, Managing Director, Policy Center for the New South; *Mohammed Loulichki*, Senior Fellow, Policy Center for the New South; former Permanent Representative to the United Nations in Geneva and New York; *Obiageli Ezekwesili*, Director, AEDPI; *Idayat Hassan*, Director, Center for Democracy and Development; *Karin von Hippel*, Director-General, RUSI; *Jonathan Eyal*, Associate Director, Strategic Research Partnerships, RUSI.

11 July – THE CHALLENGES OF CYBERSECURITY: DISASSOCIATING RISKS FROM OPPORTUNITIES FOR INTERNATIONAL POLICY

With *Marc Hecker*, Director of Publications & Research Fellow, Ifri (Paris); *Mohammed Loulichki*, Senior Fellow, Policy Center for the New South (Morocco); *Stephanie Hare*, Independent Researcher and Broadcaster (London); *Kevin Signé*, Information Security Expert & Managing Partner, LMPS Group (Rabat); *Patryk Pawlak*, Executive Officer, EUISS (Brussels); *Isabel Skierka*, Research Analyst and Advisor, Digital Society Institute, ESMT (Berlin); *Joan Ali Beri*, Lecturer on Cyber Criminality, University of Buea and ENAM, Expert in Cyber Security and Cyber Criminality (Douala); *Alfredo Valladão*, Senior Fellow, Policy Center for the New South (Rabat); *Megan Lamberth*, Research Assistant, Technology and National Security Program, Center for a New American Security (Washington DC); *Lucien Castex*, Secretary-General, Internet Society France Chapter (Paris); *Jan-Peter Kleinhans*, Project Director Security in the Internet of Things, Stiftung Neue Verantwortung (Berlin); *Jean-Christophe Noël*, Associate Fellow, Security Studies Center, Ifri (Paris); *Julien Nocetti*, Research Fellow, Ifri (Paris); *Jean-Luc Vuillemin*, Executive VP International Networks, Infrastructures & Services, Orange (Paris); *Camille Morel*, PhD Candidate, IRSEM (Paris); *Clément Jeanneau*, Co-founder, Blockchain Partner (Paris); *Réda Berrehili*, Founder, Ki Foundation (Paris); *Douglas Gichuki*, Scholar in Information Law and Technology, Strathmore Law School and University of Cape Town; *Alice Ekman*, Head of China Research, Ifri (Paris).

16 November – THE PERSPECTIVES OF RAMSES 2020, Rabat

With *Thierry de Montbrial*, Founder and Executive Chairman, Ifri



Karim El-Aynaoui, Director of the Policy Centre for the New South, Morocco,
Thierry de Montbrial, Executive Chairman, Ifri

African Studies Center



CREATED AT THE END OF 2007, THE AFRICAN STUDIES CENTER AIMS TO PRODUCE DETAILED AND QUALITATIVE ANALYSIS OF THE AFRICAN CONTINENT, TRACKING ITS TRANSVERSAL DYNAMICS AND ANALYSING ITS ECONOMIC, SOCIAL, POLITICAL AND SECURITY TRANSFORMATIONS. DESIGNED TO RENEW THE FRAMES OF REFERENCE AND PROVIDE INFORMATION TO ENRICH PUBLIC DEBATE, THE PROGRAM ALSO AIMS TO HELP POLITICAL AND ECONOMIC ACTORS SHAPE THEIR POLICIES REGARDING THE CONTINENT. THE ORGANIZATION OF VARIOUS EVENTS COMPLEMENTS THE PROGRAM'S RESEARCH, BRINGING TOGETHER ACADEMIC, POLITICAL, ECONOMIC, AND CIVIL-SOCIETY ACTORS TO EXCHANGE ANALYTICAL TOOLS AND VIEWS ON THE CONTINENT. THE PROGRAM'S RESEARCH FOCUSES ON DIVERSE THEMES: THE URBANIZATION OF THE CONTINENT AND THE EMERGENCE OF MIDDLE CLASSES; COMPETITION FOR LAND ACCESS; THE EVOLUTION OF STATES; AFRICAN POLICIES TOWARDS TRADITIONAL AND EMERGING PARTNERS; GOVERNANCE AND GEOPOLITICS OF THE MINING SECTOR; SECURITY ISSUES, PARTICULARLY IN THE SAHEL AND GREAT LAKES; AND TRAFFICKING.

TEAM

Alain Antil, Director, African Studies Center

Areas of expertise: Mauritania, Sahel, West Africa, security and terrorism, trafficking.

Clélie Nallet, Research Fellow

Areas of expertise: Ethiopia, East Africa, socio-economic changes, cities, middle classes.

Victor Magnani, Project Manager

Areas of expertise: South Africa, Southern Africa, political parties, elections.

DIGITAL PUBLICATIONS

Reports

Emmanuel Macron and Africa. The vision and the legacy, *François Gaulme*, January 2019.

Policy Papers

Malawi: The Road to the 2019 Tripartite Elections. Reflections on Corruption, Land and Multiparty Politics, *Stephanie Regalia*, January 2019.

The province of South Kivu: an unknown multidimensional battlefield, *Jean Battory, Thierry Vircoulon*, February 2019.

The reconfigurations of authoritarianism in Tanzania, *Cyrielle Maingraud-Martinaud*, March 2019.

South Africa: political and economic challenges of agrarian and land reforms, *Cécile Perrot*, March 2019.

Changes in the mining sector in Burundi: from development to capture, *Thierry Vircoulon*, April 2019.

Democratic Republic of Congo: the strange coexistence, *Thierry Vircoulon*, June 2019.

From popular to holy. The sacralisation of the Presidential figure in Burundi, *Lior Fagnots*, September 2019.

The anglophone conflict in Cameroon. A dialogue without partners, *Cynthia Petrich*, October 2019.

Panorama of the Central African press. Between poverty and politics of influence, *Saber Jendoubi*, October 2019.

Conflict and trade transformations in the Central African Republic, *Mathilde Tarif*, November 2019.

Editorials

L'Afrique en questions

Zimbabwe: spiral of violence and repression, *Victor Magnani*, n° 46, February 2019.

Abiy Ahmed's liberal shifts, economic rescue or ideological turning point? *Clélie Nallet*, n° 47, March 2019.

Dakar: who's running the city? Tensions between the municipality and the Senegalese central state over the management of street vending, *Gabriella Tanvé*, n° 48, April 2019.

Tunisia's African policy: between opportunism and untapped opportunities, *Benjamin Augé*, n° 49, July 2019.

The end of the Godfathers' omnipotence in Nigerian politics? *Benjamin Augé*, n° 50, November 2019.

Contributions to *Politique étrangère*

"Post-Conflict" Democratization in Central Africa: An Anatomy of Failure, *Thierry Vircoulon*, vol. 84, 2:2019, June 2019.

Will There Be an Authoritarian Resurgence in Africa? *Victor Magnani*, *Thierry Vircoulon*, vol. 84, 2:2019, June 2019.

The Paradoxical Progression of Democracy in Mauritania, *Alain Antil*, vol. 84, 2:2019, June 2019.

Sahel: The Basis of a Disaster, *Alain Antil*, vol. 84, 3:2019, September 2019.

From the Indo-Pacific to Oceania: A Forgotten Part of the World? *François Gaulme*, vol. 84, 3:2019, September 2019.

South Africa, A Fragile Democratic Model? *Victor Magnani*, vol. 84, 4:2019, December 2019.

Contributions and articles outside of *Ifri*

Ramaphosa's South Africa on the eve of the 2019 elections, *Victor Magnani*, *Diplomatie*, n° 96, January-February 2019.

Zimbabwe: post-Mugabe hopes dashed, *Victor Magnani*, *Diplomatie*, n° 100, September 2019.

Ramaphosa's Presidency: What Has Changed? *Victor Magnani*, *ISPI Dossier*, May 2019.

(28 BLOG POSTS AND 21,900 PAGE VISITS IN 2018).

THE BLOG, LAUNCHED IN FEBRUARY 2014, PROVIDES READERS WITH ORIGINAL CONTENT, SHORT SUMMARIES OF SOME OF OUR PUBLICATIONS AND SEMINARS, AS WELL AS BOOK REVIEWS, THE ANALYSES OF GUEST RESEARCHERS, AND VIDEOS. SOME SIXTY POSTS ARE CURRENTLY AVAILABLE ON AFRIQUE DÉCRYPTAGES.

DEBATES

21 February – POLITICAL AND ECONOMIC RECONFIGURATIONS UNDER ABIY AHMED IN ETHIOPIA

With *René Lefort*, Journalist and independent Researcher; *Merera Gudina*, Professor at the University of Addis Ababa, leader of the opposition party, Oromo People's Congress; *Mehdi Labzaé*, Research Fellow, Paris 1 Panthéon-Sorbonne University; *Olivier Poujade*, President of EAGate Holdings SAS and co-Founder of East Africa Gate, Vice-President of the French Business Club in Ethiopia; *Edegilign Hailu Woldegebrael*, Research Fellow, Paris-Nanterre University; *Sabine Planel*, Research Fellow, Institute of Research for Development, Institute of African Worlds.

Moderator: *Clélie Nallet*, Research Fellow, African Studies Center, Ifri

7 June – WHAT IS THE STATE OF DEMOCRACY IN AFRICA?

With *Greg Mills*, Director, Brenthurst Foundation; *Tendai Biti*, former Minister of Finance, Zimbabwe; *Thierry Vircoulon*, Associate Research Fellow, African Studies Center, Ifri; *Olusegun Obasanjo*, former President of Nigeria.

Moderator: *Alain Antil*, Director, African Studies Center, Ifri

17 October – AFRICA IN INTERNATIONAL RELATIONS

Conference cycle for Ifri's 40th anniversary

With *Benjamin Augé*, Associate Research Fellow, African Studies Center, Ifri; *François Gaulme*, Associate Research Fellow, African Studies Center, Ifri; *Joan Tilouine*, Journalist, *Le Monde*; *Thierry Vircoulon*, Associate Research Fellow, African Studies Center, Ifri.

Moderator: *Alain Antil*, Director, African Studies Center, Ifri

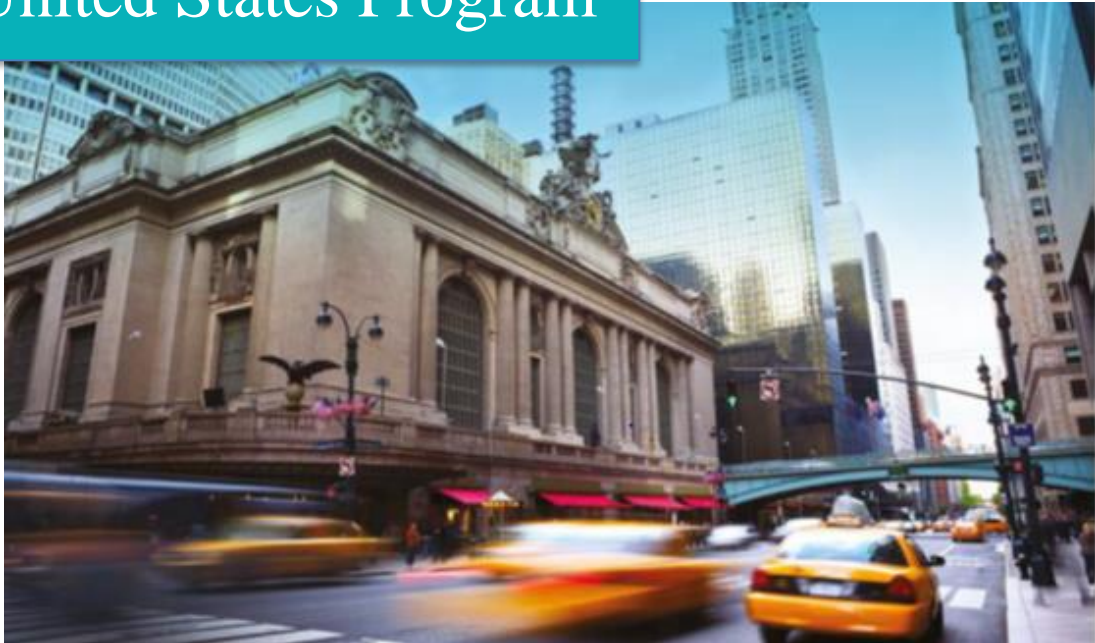
29 November – A LOOK AT THE GABON CRISIS

With *Axel Augé*, Lecturer, Rennes 2 University, seconded to the schools of Saint-Cyr Coëtquidan; *Jean du Bois de Gaudusson*, Professor of Law; *Delphine Lecoutre*, independent Researcher; *Douglas Yates*, Associate Professor, Cergy-Pontoise University.

Moderator: *François Gaulme*, Associate Research Fellow, African Studies Center, Ifri

NORTH AMERICA

United States Program



THE ELECTION OF THE POPULIST DONALD TRUMP TO THE WHITE HOUSE IN NOVEMBER 2016 SHOWS TO WHAT EXTENT AN ANALYSIS AND FOLLOW-UP OF THE AMERICAN POLITICAL LANDSCAPE IS NECESSARY – EVEN MORE SO IN LIGHT OF THE FACT THAT THE VICTORY OF SUCH AN UNUSUAL POLITICIAN RESONATES WITH SIMILAR EVENTS IN EUROPE AND THROUGHOUT THE WORLD. CREATED IN 2000, THE UNITED STATES PROGRAM SEEKS TO UNDERSTAND AMERICAN CULTURE AND POLICY FROM THE INSIDE. IT ALSO ANALYZES CHANGES IN THE COUNTRY’S DIPLOMACY AND FOREIGN AND DEFENSE POLICIES. FINALLY, IT PLAYS AN IMPORTANT ROLE IN MAINTAINING A STRONG TRANSATLANTIC RELATIONSHIP, PRODUCING AND DISSEMINATING ANALYSIS ON THE UNITED STATES THROUGHOUT FRANCE AND EUROPE, AND REGULARLY ORGANIZING EVENTS AND MEETING OPPORTUNITIES WITH AMERICAN RESEARCHERS AND OFFICIALS.

SUPPORTED BY FIELDWORK AND A WIDE NETWORK OF JOURNALISTS, PRIVATE-SECTOR PROFESSIONALS, DIPLOMATS, ACADEMICS, AND AMERICAN THINK-TANK RESEARCHERS, THE PROGRAM’S ANALYSES ARE OFFERED IN TWO FORMATS: THE POTOMAC PAPERS ARE NOTES OF AROUND THIRTY PAGES PRESENTING THE INNOVATIVE RESEARCH OF THE PROGRAM; THE *CHRONIQUES AMÉRICAINES* ARE BRIEF NOTES FOCUSED ON CURRENT U.S AFFAIRS. THE PROGRAM ALSO ORGANIZES RESEARCH SEMINARS AND, SINCE 2000, A MAJOR ANNUAL CONFERENCE EVERY DECEMBER. IN THE HOPE OF REACHING AND INFORMING AS GREAT AN AUDIENCE AS POSSIBLE, OUR EXPERTS APPEAR REGULARLY IN THE MEDIA, AND CONTRIBUTE TO IFRI’S FLAGSHIP PUBLICATIONS, *RAMSES* AND *POLITIQUE ÉTRANGÈRE*.

TEAM

Laurence Nardon, Research Fellow, Head of the United States Program

Areas of expertise: History of political ideas in the United States, American foreign policy and transatlantic relations, trade policy of the Trump administration.

DIGITAL PUBLICATIONS

Policy Papers

Potomac Papers

Trump’s trade policy: push China back, *Patrick Allard*, n° 36, March 2019.

The 2020 US Elections: 4 scenarios, 12 key states for the Senate, *Lauric Henneton*, n° 37, September 2019.

Conservative media in the 2020 campaign: unanimous support for the president? *Sébastien Mort*, n° 38, Ifri, December 2019.

Editorials

Chroniques américaines

The search for scapegoats in the repression of economic crime, a structural flaw of the American model, *Laurent Cohen-Tanguy*, June 2019.

Campaigning in 2020: the debate of ideas within the Democratic Party, *Laurence Nardon, Mathias Girard*, July 2019.

Contributions and articles outside of Ifri

Washington-Moscow: reconciliation still on hold, *Laurence Nardon*, *Diplomatie Magazine*, Les grands dossiers, n° 50, May 2019.

The tribulations of the transatlantic connection, *Laurence Nardon*, *Revue Défense Nationale*, n° 821, June 2019.

Trump 2020: The President's inner circle, *Laurence Nardon*, *Politique internationale*, n° 164, July 2019.

Trump, the media, and public opinion, *Laurence Nardon*, *Questions internationales*, n° 98, August 2019.

How can the Democratic party be rebuilt? *Laurence Nardon*, *Etudes*, n° 10, October 2019

DEBATES

7 February – THE UNITED STATES RETURNS TO THE MOON

With *John Logsdon*, former member of the NASA Advisory Council, Advisor for the United States space program

Moderator: *Laurence Nardon*, Head, North America Program, Ifri; *Xavier Pasco*, Director, Foundation for Strategic Research

4 November – THE AMERICAN ECONOMY IN 2020: CHALLENGES AND OPPORTUNITIES

Conference cycle for Ifri's 40th anniversary

With *Patrick Lenain*, Assistant Director, Head of the Economics Department, OECD; *Roland Lescure*, Member of the French National Assembly for the First Overseas Constituency, President of the Economic Affairs Commission; *Laurence Nardon*, Head, North America Program, Ifri.

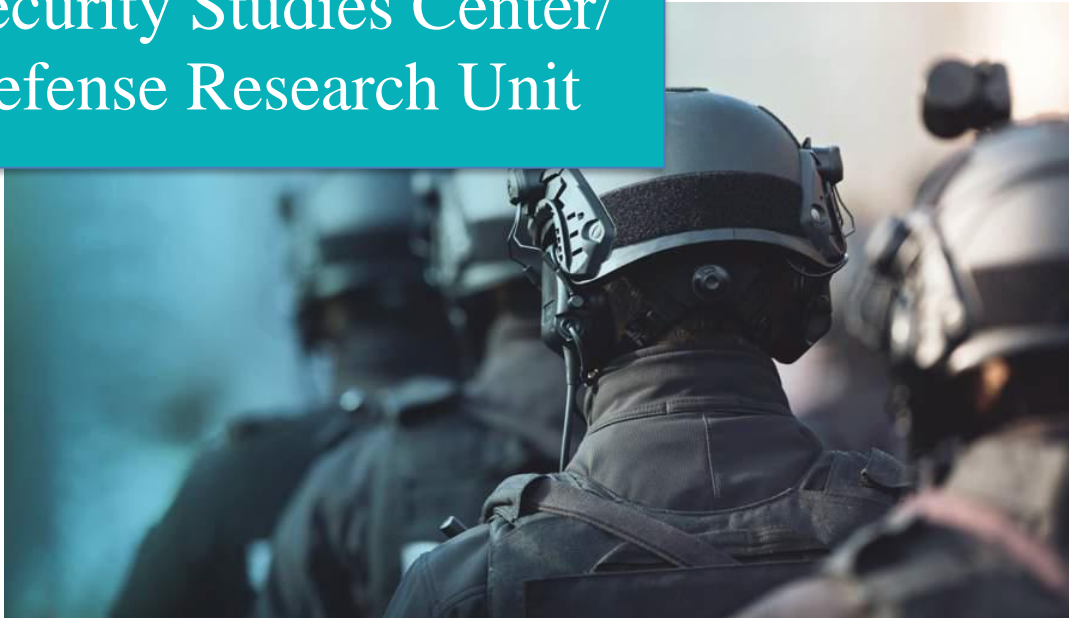
Moderator: *Marc Semo*, Journalist in charge of the Diplomacy section, *Le Monde*

6 December – ONE YEAR BEFORE THE 2020 ELECTIONS

With *Eric-André Martin*, Project Manager for the Director, Ifri; *Éléonore Peyrat*, Head of the Financial Crime and International Sanctions Office, General Directorate of the Treasury, Ministry of the Economy and Finance; *Marie de Saint-Chéron*, Director of European Affairs, Safran; *Marion Leblanc-Wohrer*, Research Fellow; *John Zogby*, Senior Partner, John Zogby Strategies LLC and founder, The Zogby Poll; *Sébastien Mort*, Lecturer in United States History and Society, Lorraine University (Metz); *Adam Nossiter*, Paris Bureau Director, *New York Times*; *Laure Mandeville*, Senior Reporter, *Le Figaro*; *Gordon Adams*, Professor Emeritus in International Relations, School of International Service, American University; *Michael Lind*, Guest Professor, Lyndon B. Johnson School of Public Affairs, The University of Texas at Austin; *Manuel Lafont Rapnouil*, Head, ECFR Paris, Senior Policy Fellow; *Laurence Nardon*, Head, North America Program, Ifri.

TOPICAL UNITS

Security Studies Center/ Defense Research Unit



THE SECURITY STUDIES CENTER, IN KEEPING WITH THE VALUES VESTED IN IFRI UPON ITS FOUNDATION, PROVIDES PUBLIC AND PRIVATE DECISION-MAKERS AND THE GENERAL PUBLIC WITH THE KEYS TO UNDERSTANDING POWER BALANCES AND CURRENT AND FUTURE MODES OF CONFLICT. TODAY, FRANCE IS EXPOSED TO A SPECTRUM OF INCREASED THREATS RANGING FROM TERRORISM TO THE EMERGING RISK OF MAJOR WAR. THIS PERSPECTIVE REQUIRES RENEWED REFLECTION, AS MUCH ON THE STRATEGIES OF CONFLICT PREVENTION (FIGHTING RADICALIZATION, NON-PROLIFERATION, ARMS CONTROL, DETERRENCE...) AS ON THE MODALITIES REQUIRED TO STRENGTHEN THE BUDGET AND CAPACITY-RELATED POWER OF THE MILITARY APPARATUS. THIS NATIONAL GOAL REQUIRES THE REDESIGNING OF PARTNERSHIPS WITH AN EYE TOWARDS CREATING EUROPEAN STRATEGIC AUTONOMY. THROUGH ITS POSITIONING AT THE INTERSECTION OF POLICY AND OPERATIONS, THE CREDIBILITY OF ITS CIVILIAN-MILITARY TEAM, AND THE WIDE DISTRIBUTION OF ITS PUBLICATIONS IN FRENCH AND ENGLISH, THE SECURITY STUDIES CENTER IS UNIQUE AMONG FRENCH THINK TANKS AS A SOURCE OF RESEARCH AND INFLUENCE ON NATIONAL AND INTERNATIONAL DEFENCE DEBATES

TEAM

Corentin Brustlein, Research Fellow, Director of the Security Studies Center

Areas of expertise: Nuclear deterrence and proliferation, transformation of armies, American and French defense policies, antimissile defence, air power.

Serge Caplain (until July 2019), Lieutenant-Colonel, Military, Research Fellow at the Defense Research Unit

Areas of expertise: command, military doctrine, tactical and operative analysis.

Jean-Baptiste Florant (from September 2019), French Navy officer, detached frigate captain, Research Fellow, Defense Research Unit

Areas of expertise: cyberwar; information war; Middle East.

Marc Hecker, Research Fellow, Security Studies Center, Director of Publications, Editor in Chief, *Politique étrangère*

Areas of expertise: terrorism, asymmetrical conflicts, wartime communication.

Aline Lebœuf, Research Fellow, Security Studies Center, Defense Research Unit

Areas of expertise: changes in world conflicts, stabilization and post-conflict reconstruction, African conflicts.

Morgan Paglia, Research Fellow, Security Studies Center, Defense Research Unit

Areas of expertise: American strategic debate, military interventions and foreign operations, coercive diplomacy, strategic competition between the great powers.

Michel Pesqueur (from September 2019), Army Officer, seconded Colonel, Research Fellow, Defense Research Unit (LRD)

Areas of expertise: foresight and military doctrine; tactical and operational analysis.

Elie Tenenbaum, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit



DIGITAL PUBLICATIONS

Reports

Focus stratégique

What is the future of jihadism? Al-Qaeda and ISIS after the Caliphate, Marc Hecker, Elie Tenenbaum, n° 87, January 2019.

The Future of Urban Warfare in the Age of Megacities, Margarita Konaev, n° 88, March 2019.

Operational command structures in the face of high-intensity threats, Serge Caplain, n° 89, June 2019.

Different perspectives on electronic warfare, Olivier Letertre, Patrick Justel, Romain Lechâble, Stéphane Dosse, n° 90, July 2019.

Strategic competition in Africa: American, Chinese and Russian military approaches, Aline Leboeuf, n° 91, August 2019.

No Longer a Middle Power: Australia's Strategy in the 21st Century, Andrew Carr, n° 92, September 2019.

Mutual Reinforcement: CSDP and NATO in the Face of Rising Challenges, Corentin Brustlein (ed.), n° 93, October 2019.

Proliferation Papers

The Franco-German Tandem: Bridging the Gap on Nuclear Issues, Emmanuelle Maitre, n° 61, January 2019.

Editorials

Commanding the armies of tomorrow, Serge Caplain, July 2019.

Democratization First. The Community Method in CFSP as a Precondition for a European Defense Policy, Annegret Bendiek, September 2019.

Sub-Surface Competition in the Euro-Atlantic Area: The Challenge to Western Dominance, Lee Willett, October 2019.

What Does It Mean to Be a European Defense Company Today? Daniel Fiott, November 2019.

Contributions and articles outside of Ifri

The future battle space. What role will linearity play? What will be the consequences for joint maneuvers? Corentin Brustlein, Morgan Paglia and Elie Tenenbaum (with Philippe Gros and Vincent Turret), FRS/Ifri, Observatoire des conflits futurs, January 2019.

What's new with the stay-behinds? Western strategy and clandestine planning at the beginning of the cold war (1945-1954), Elie Tenenbaum, in *Dans le secret du pouvoir. L'approche française du renseignement XVII^e-XXI^e siècle*, Paris, Nouveau Monde, 2019, p. 267-284, March 2019.

A French assessment of the end of the INF Treaty and its implications for Europe, in *Responses to the INF Treaty Crisis: The European Dimension*, Corentin Brustlein, Odessa, Odessa Center for NonProliferation, May 2019.

Five myths about denial of access, Corentin Brustlein, *Cahiers de la Revue Défense Nationale*, June 2019.

The thorny question of the return of jihadists to Europe, Marc Hecker, *Diplomatie magazine*, July 2019.

American nuclear deterrence and the return of strategic competition, *Corentin Brustlein, Politique américaine*, n° 33, 2019/2, September 2019.

The United States challenged by irregular wars, *Elie Tenenbaum, Politique américaine*, n° 33, 2019/2, September 2019.

The Battle of Algiers: Guerrilla Manual or Master Class? *Elie Tenenbaum, Inflexions*, n° 42, 2019, September 2019.

Who are the jihadists in France? in *Etats de la radicalisation*, *Marc Hecker*, Paris, Seuil, October 2019.

Europe's Architecture of Security in the Current Strategic Environment: Taking the Path Toward "Strategic Autonomy", in *The changing global order – Which role for the European Union?* *Morgan Paglia*, Genshagener Papiere, n° 23, October 2019.

David Galula, career soldier and strategic "ferryman", *Elie Tenenbaum, Archives Juives*, vol. 52, n° 2, p. 150-156, October 2019.

Europe and the Hybrid Threats Conundrum: the Case of Manipulation of Information, *Élie Tenenbaum* and Dmitri Teperik, in *Europe Forward: Bridging EU Council presidencies: from Bucharest to Berlin*, Global Focus Center/DGAP, November 2019.

DEBATES

7 January – MADMEN AND NUCLEAR WEAPONS: THE PSYCHOLOGY OF NUCLEAR THREATS IN THE 21ST CENTURY

With *Robert Jervis*, Professor, Columbia University, New York

Moderator: *Corentin Brustlein*, Director, Security Studies Center, Ifri

17 January – ANNUAL STUDY DAY

Future Conflicts Observatory

With *Xavier Pasco*, Director, FRS; *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit (LRD); *Marc Hecker*, Director of Publications, Research Fellow, Ifri; *Philippe Gros*, Research Associate, FRS; *Corentin Brustlein*, Director, Security Studies Center, Ifri; *Vincent Turret*, Researcher, FRS; *Marc Julienne*, Associate Research Fellow, FRS; *Nicole Vilboux*, Associate Research Fellow, FRS.

22 January – THE ARMY'S STRATEGIC OFFER

Brown Bag Seminar Series

With General *Jean-Pierre Bosser*, Chief of Staff of the French Army; *Jean-Dominique Merchet*, Journalist, specialist on defense issues, *L'Opinion*; *Elie Tenenbaum*, Research Fellow, Security Studies Center, Ifri, Coordinator of the Defense Research Unit.

Moderator: *Thomas Gomart*, Director, Ifri

8 February – DEFENSE STRATEGIES AND CAPACITY ISSUES: THE CASES OF CHINA, INDIA AND BRAZIL

Future Conflicts Observatory

With *Antoine Bondaz*, Research Fellow, FRS; *Gilles Boquérat*, Research Fellow, FRS; *Philippe Gros*, Research Fellow, FRS; *Nathalie Ruffié*, Research Fellow, FRS.

Moderator: *Corentin Brustlein*, Director, Security Studies Center, Ifri

13 February – THE INDO-PACIFIC: SHARING PERSPECTIVES FROM FRANCE AND AUSTRALIA

Brown Bag Seminar Series

With *Michael Fullilove*, Executive Director of the Lowy Institute; *Philippe Errera*, Director of Strategic Affairs, Security and Disarmament of the Ministry of Europe and Foreign Affairs, France; *Jean-Dominique Merchet*, Journalist, specialist on defense issues, *L'Opinion*.

Moderator: *Thomas Gomart*, Director, Ifri

11 March – FORCES OF PRESENCE AND SOVEREIGNTY: FROM TERRITORY PROTECTION TO PRE-POSITIONING

Seminar du Defense Research Unit (LRD)

With Colonel *Alain Vidal*, Staff Officer for Overseas Territories and Foreign Affairs; Admiral *Olivier Coupry*, Inspection of Armed Forces; Colonel *Vincent Breton*, Deputy to the Deputy General for overseas and foreign affairs (GALOME).

Moderator: *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit (LRD)

28 March – DEFENSE INNOVATION: MODELS, LESSONS AND CHALLENGES

Seminar of the Defense Research Unit (LRD)

With Lieutenant Colonel *Julien Vasseur*, program officer in the Army Technical Section; *Emmanuel Tonnelier*, Grouping of land and AirLand defense and security industries; Colonel *Erwan Rolland*, sub-chieftaincy capacity consistency, Army Staff;

Julien Malizard, Research Fellow, IHEDN Chair in Defense Economics; *Frédéric Coste*, Research Fellow, FRS; *Emmanuel Chiva*, Director of the Defense Innovation Agency.

Moderator: *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit (LRD)

30 April – MULTI-DOMAIN SYNERGY

Future Conflicts Observatory

With *Philippe Gros*, senior Research Fellow at the Foundation for Strategic Research

Moderator: *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit (LRD)

14 May – THE PLACE OF THE UNITED STATES IN FRANCE’S FOREIGN POLICY

Brown Bag Seminar Series

WITH *Gérard Araud*, French Ambassador; *Jean-Dominique Merchet*, Journalist, specialist on defense issues, *L’Opinion*; *Laurence Nardon*, Head, North America Program, Ifri.

Moderator: *Thomas Gomart*, Director, Ifri

15 May – IRANIAN POWER: FROM ASYMMETRICAL COMBAT TO HIGH-INTENSITY CAPACITY

Seminar of the Defense Research Unit (LRD)

With *Nader Uskowi*, Associate Research Fellow, Atlantic Council

Moderator: *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit (LRD)

16 May – THE FRENCH AND BRITISH NAVIES FACING WORLD NAVAL COMPETITION

Brown Bag Seminar Series

With Admiral *Christophe Prazuck*, Navy Chief of Staff; Admiral *Philip Jones*, First Sea Lord of the Royal Navy; *Jean-Dominique Merchet*, Journalist, specialist on defense issues, *L’Opinion*; *Corentin Brustlein*, Director, Security Studies Center, Ifri.

Moderator: *Thomas Gomart*, Director, Ifri

7 June – ELIMINATING WMD PROGRAMS: LESSONS LEARNED FOR FUTURE EFFORTS

With *Rebecca Hersman*, Director, Project on Nuclear Issues, Center for Strategic and International Studies; *Patrick Terrell*, Deputy Director, Center for the Study of Weapons of Mass Destruction, National Defense University.

Moderator: *Corentin Brustlein*, Director, Security Studies Center, Ifri

12 June – TERRORISM: STATE OF THE THREAT

Brown Bag Seminar Series

WITH *Pierre de Bousquet de Florian*, Head of the French National Centre for Counter-Terrorism; *Jean-Dominique Merchet*, Journalist, specialist on defense issues, *L’Opinion*; *Marc Hecker*, Research Fellow, Security Studies Center, Ifri, Director of Publications, Ifri, Editor in Chief, *Politique étrangère*.

Moderator: *Thomas Gomart*, Director, Ifri

27 June – GEOPOLITICS AND JIHADISM

Conference day organized for the benefit of the Ministry of Justice

With *Marc Hecker*, Research Fellow, Security Studies Center, Ifri; *Christophe Bertossi*, Director, Center for Migration and Citizenship, Ifri; *Alain Antil*, Director, African Studies Center, Ifri; *Elie Tenenbaum*, Coordinator of the Defense Research Unit (LRD), Ifri.

Moderator: *Marc Hecker*, Research Fellow, Security Studies Center, Ifri

2 July – TURKEY’S MILITARY EMERGENCE UP TO 2035

Future Conflicts Observatory

With *Nathalie Ruffié*, Research Fellow, FRS; *Vincent Turret*, Research Fellow, FRS.

Moderator: *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit (LRD)

September – THE INDIAN ARMED FORCES FACING THE CHALLENGE OF MODERNIZATION

With *Laxman Kumar Behera*, Research Fellow, Institute for Defence Studies and Analyses (IDSA); *Isabelle Saint-Mézard*, Associate Research Fellow, Center for Asian Studies, Ifri.

Moderator: *Aline Leboeuf*, Research Fellow, Security Studies Center, Ifri

24 September – THE IMPACT OF FOREIGN OPERATIONS ON FRENCH SECURITY POLICY

Brown Bag Seminar Series

WITH General *Grégoire de Saint-Quentin*, Deputy Operations Chief of Staff of the Army; *Jean-Dominique Merchet*, Journalist, specialist on defense issues, *L’Opinion*; *Corentin Brustlein*, Director, Security Studies Center, Ifri.

Moderator: *Thomas Gomart*, Director, Ifri

1 October – THE CAPACITY AND OPERATIONAL STRATEGIES OF IRANIAN PROXIES IN THE MIDDLE EAST

Future Conflicts Observatory

With *Morgan Paglia*, Research Fellow, Security Studies Center, Ifri; *Vincent Tourret*, Research Fellow, FRS.

Moderator: *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit (LRD)

9 October – THE CRISIS OVER THE JCPOA AND THE FUTURE OF IRAN’S STRATEGY

With *Dina Esfandiary*, Research Fellow, Belfer Center for Science and International Affairs, Harvard University

Moderator: *Corentin Brustlein*, Director, Security Studies Center, Ifri

15 October – AEROSPACE POWER: RISKS AND OPPORTUNITIES

Brown Bag Seminar Series

With General *Philippe Lavigne*, Chief of Staff of the French Air Force; *Jean-Dominique Merchet*, Journalist, specialist on defense issues, *L’Opinion*; *Corentin Brustlein*, Director, Security Studies Center, Ifri.

Moderator: *Thomas Gomart*, Director, Ifri

22 October – 2019-2020 INAUGURAL MEETING OF THE NUCLEAR AND STRATEGY NETWORK: NEW GENERATION (RNS-NG)

In partnership with the Foundation for Strategic Research (FRS)

With Admiral (2S) *Charles-Edouard de Coriolis*, former Military Representative of France to the EU and NATO, former Chief of the Strategic Oceanic Force (FOST).

Moderator: *Corentin Brustlein*, Director, Security Studies Center, Ifri

12 November – PASSIVE DEFENSE CAPABILITIES IN CURRENT AND FUTURE OPERATIONS

Future Conflicts Observatory

With *Nathalie Ruffié*, Research Fellow, FRS; *Vincent Tourret*, Research Fellow, FRS; *Philippe Gros*, Senior Research Fellow, FRS.

13 November – RUSSIAN NUCLEAR FORCE POSTURE’S PRESENT AND FUTURE

With *Thomas C. Moore*, independent consultant and former expert for the United States Senate.

Moderator: *Corentin Brustlein*, Director, Security Studies Center, Ifri

3 December – DEBATING STRATEGIC AUTONOMY AS A EUROPEAN AMBITION

WITH *Eva Hagström Frisell*, Deputy Research Director, Totalförsvarets forskningsinstitut (FOI); *Marek Kret*, Head of Policy, Polish Embassy in France; *Olivier Landour*, Director of the Europe, North America and Multilateral Action Service, Directorate General for International Relations and Strategy, Ministry of the Armed Forces; *Tony Lawrence*, Research Fellow, International Center for Defense Studies (ICDS); *Frédéric Mauro*, lawyer at the Brussels Bar, Associate Research Fellow at the Institute of International and Strategic Relations; *Magnus Petersson*, Professor of Modern History, Norwegian Institute for Defence Studies (IFS); *Ester Sabatino*, Research Fellow, Istituto Affari Internazionali; *Luis Simon*, Senior Analyst, Real Instituto Elcano; *Dick Zandee*, Head Security Unit, Clingendael Institute.

Moderator: *Corentin Brustlein*, Director, Security Studies Center, Ifri

18 December – RUSSIA’S STRATEGY IN THE EASTERN MEDITERRANEAN

Future Conflicts Observatory

With *Isabelle Facon*, Deputy Director, FRS

Moderator: *Elie Tenenbaum*, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit (LRD)

Center for Energy and Climate



THE CENTER FOR ENERGY AND CLIMATE AIMS TO INFORM PUBLIC AND PRIVATE DECISION-MAKERS ABOUT GEOPOLITICAL DEVELOPMENTS IN GLOBAL ENERGY MARKETS AND ANALYZE THEIR ECONOMIC, POLITICAL AND ENVIRONMENTAL IMPLICATIONS, AS WELL AS THEIR EFFECTS ON EUROPEAN POLICY. THE CENTER'S WORK FOCUSES ON SUBJECTS SUCH AS THE GEOPOLITICS OF FOSSIL FUEL, EUROPEAN ENERGY POLICIES, THE ELECTRICITY SECTOR, CLIMATE POLICIES, AND ENERGY TRANSITIONING.

TEAM

Marc-Antoine Eyl-Mazzega, Director, Center for Energy and Climate

Areas of expertise: Oil and gas, Russia, Ukraine, Sub-Saharan Africa, the European Union.

Carole Mathieu, EU energy and climate policy head, Center for Energy and Climate

Areas of expertise: Climate change governance, European energy policy, electricity markets, France.

Hugo Le Picard, Research Fellow

Areas of expertise: Energy saving, access to electricity, Sub-Saharan Africa, environment.

Olivier Appert, Advisor

Cécile Maisonneuve, Advisor

Cécile de Cordier, Assistant

DIGITAL PUBLICATIONS

Reports

Going Green: Are Chinese Cities Planting the Seeds for Sustainable Energy Systems? *Thibaud Voïta*, February 2019.

Shaping the Global Governance of Renewables: A Comparative Institutional Analysis, *Amélie Lougsami*, March 2019.

Biogas and Biomethane in Europe: Lessons from Denmark, Germany and Italy, *Marc-Antoine Eyl-Mazzega, Carole Mathieu* (eds.), April 2019.

Strategic Dimensions of the Energy Transition: Challenges and Responses for France, Germany and the European Union, *Marc-Antoine Eyl-Mazzega, Carole Mathieu*, April 2019.

Small modular reactors around the world: geopolitical, technological, industrial and energy perspectives, *Charles Merlin*, May 2019.

Carbon Capture, Storage and Utilization to the Rescue of Coal? Global Perspectives and Focus on China and the United States, *Sylvie Cornot-Gandolphe*, June 2019.

Status of Global Coal Markets and Major Demand Trends in Key Regions, *Sylvie Cornot-Gandolphe*, June 2019.

Offshore Wind Power Floating in its Industrial and Technological Dimension, *Michel Cruciani*, July 2019.

China's Quest for Blue Skies: The Astonishing Transformation of the Domestic Gas Market, *Sylvie Cornot-Gandolphe*, September 2019.

China's Quest for Gas Supply Security: The Global Implications, *Sylvie Cornot-Gandolphe*, September 2019.

Waste Management and Electricity Generation in Africa: Developing Waste-to-Energy to the Benefit of Sustainable Cities? *Hugo Le Picard*, September 2019.

The challenges of transforming the European electricity sector. Competition, digital, and networks, *Jacques Percebois*, November 2019.

Editorials

Edito Énergie

The Arctic: Critical Metals, Hydrogen and Wind Power for the Energy Transition, *Mikaa Mered*, January 2019.

The US-EU Rivalry for Data Protection: Energy Sector Implications, *Arnault Barichella*, February 2019.

Russia-Ukraine Gas Relations: The Mother of All Crises or a New Start to 2030? *Marc-Antoine Eyl-Mazzega*, April 2019.

The European Battery Alliance is Moving up a Gear, *Carole Mathieu*, May 2019.

Accelerating the Energy Transition in Southern Mediterranean, *S. Duygu Sever*, September 2019.

Climate Action Summit 2019: the United Nations mobilises to increase ambitions, *Carole Mathieu*, September 2019.

(De)globalisation of International Plastic Waste Trade: Stake at Play and Perspectives, *Eugénie Joltreau*, September 2019.

China's Ambiguous Positions on Climate and Coal, *Marc Velinski*, September 2019.

The war on carbon: five priorities for the European Green Deal, *Marc-Antoine Eyl-Mazzega*, *Carole Mathieu*, October 2019.

The debate is heating up: climate issues and the 2020 US presidential election, *Arnault Barichella*, December 2019.

Contributions and articles outside of Ifri

Geopolitics of energy towards 2050, *Olivier Appert*, *Les Annales des Mines, Responsabilité & Environnement*, n° 95, July 2019.

The challenges of phasing out coal in Europe, *Marc-Antoine Eyl-Mazzega*, *Les Annales des Mines, Responsabilité & Environnement*, n° 95, July 2019.

DEBATES

24 January – GEOPOLITICS OF ENERGY TRANSITION: WHAT STRATEGIES FOR CRITICAL METALS?

With *Marc-Antoine Eyl-Mazzega*, Director, Centre for Energy and Climate, Ifri; *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Raphaël Danino-Perraud*, Doctoral Student, BRGM; *Mikaa Mered*, Professor of Geopolitics of the Arctic and polar areas, ILERI; *Nicolas Mazzucchi*, Research Fellow, FRS; *Commodore Mike Deeks*, government of Western Australia; *Emmanuel Hache*, Economist, IFPEN; *Pierre-Alain Gautier*, Director of Corporate Strategy, Eramet Group; *Benjamin Nénot*, Senior Consultant, Synergy; *Claude Chanson*, Director General, Association RECHARGE; *Catherine Girard*, raw materials and energy expert, Renault; *Olivier Appert*, Advisor, Center for Energy and Climate; *Maïté Le Gleuher*, Mineral intelligence unit, BRGM; *Cécile Pelaudeix*, Associate Research Fellow, Laboratoire PACTE-Sciences Po; *Fabrice Stassin*, European public affairs, Umicore; *Rémi Galin*, Head of the Water and Biodiversity Department, MTES; *Patrice Millet*, Project Manager, Resource and raw material efficiency, European Commission.

30 January – CHINA'S ENERGY POLICIES IN THE ERA OF TRUMP

With Kevin TU, China Program Manager, IEA; John Seaman, Research Fellow, Center for Asian Studies, Ifri; Marc-Antoine Eyl-Mazzega, Director, Centre for Energy and Climate, Ifri.

28 March – A NEW ROLE FOR GAS IN THE EUROPEAN ENERGY TRANSITION, Brussels

Ifri Energy Breakfast Roundtables

With Martin Jahan de Lestang, Managing Director, Global Business line gas and power networks, Engie; Morten Johansen, Economist, Fremsyn; Domenico Maggi, Head of the European Affairs Office, Snam; Bartek Gurba, Team Lead, Wholesale markets, electricity and gas, DG ENER, European Commission; Johannes Trüby, Director, Economic Advisory, Energy & Regulation, Deloitte.

Moderator: Marc-Antoine Eyl-Mazzega, Director, Centre for Energy and Climate, Ifri

24 April – SHIFTING PARADIGMS FOR GAS IN THE EUROPEAN ENERGY TRANSITION, Brussels

Ifri Energy Breakfast Roundtables

With Martin Jahan de Lestang, Managing Director, Global Business line gas and power networks, Engie; Morten Johansen, Economist, Fremsyn; Domenico Maggi, Head of EU Affairs, Snam; Bartek Gurba, Team Leader, DG Energy, Unit B2 – Wholesale markets, electricity & gas, European Commission; Johannes Trüby, Director, Economic Advisory, Energy & Regulation, Deloitte; Marc-Antoine Eyl-Mazzega, Director, Center for Energy and Climate, Ifri.

10 May – G2030: CHINA

With David Benazeraf, China project manager, IEA; Thibaut Voïta, Associate Research Fellow, Centre for Energy and Climate, Ifri; Françoise Nicolas, Director, Center for Asian Studies, Ifri; Marc-Antoine Eyl-Mazzega, Director, Center for Energy and Climate, Ifri.

6 June – CLOSURE OF NUCLEAR AND COAL CAPACITIES IN THE NORTH-WESTERN REGION OF CONTINENTAL EUROPE: ENSURING SECURITY OF SUPPLY BEYOND 2022, Brussels

Ifri Energy Breakfast Roundtables

With Andreas Ehrenmann, Segment Director, Tractebel, Engie; Nancy Mahieu, Director General, Belgian Ministry of Energy; Thomas Veyrenc, Head of Strategy and Planning, RTE; Marc Bussieras, Director of Strategy and Outlook, EDF; André Poschmann, Head of European Electricity Policy and Market Integration, German Ministry of Economy and Energy (BMWi); Timm Kraegenow, Director of European Affairs, TenneT; Oliver Koch, Deputy Head of the Electricity and Gas Markets Unit, DG Energy, European Commission.

Moderator: Carole Mathieu, EU energy and climate policy head, Center for Energy and Climate, Ifri.

12 June – BREAKFAST DEBATE WITH TAREK AL MOLLA, MINISTER OF OIL AND MINING RESOURCES OF EGYPT

With Marc-Antoine Eyl-Mazzega, Director, Center for Energy and Climate, Thomas Gomart, Director, Ifri.

10 July – THE CHINESE CIVIL NUCLEAR STRATEGY

With Marc-Antoine Eyl-Mazzega, Director, Center for Energy and Climate, Ifri; Kevin Tu, Fellow, SIPA Columbia Center on Global Energy Policy (Beijing), former head of the China office at IEA; Dominique Vignon, member of the Académie des technologies, former CEO of Framatome; Olivier Appert, Special Advisor, Center for Energy and Climate, Ifri.

11 July – OVERVIEW OF EUROPEAN ELECTIONS AND PERSPECTIVES FOR THE ENERGY TRANSITION

With Carole Mathieu, EU energy and climate policy head, Center for Energy and Climate, Ifri; Jérémie Zeitoun, energy policy advisor (Les Verts - ALE), European Parliament; Alexis Prokoviev, former coordinator of LaREM at the National Assembly, founder of Russie-Libertés; Hans Stark, Secretary General, Study Committee on Franco-German Relations (Cerfa), Ifri; Antoine Guillou, energy-climate manager, Terra Nova; Marc-Antoine Eyl-Mazzega, Director, Center for Energy and Climate, Ifri.

10 October – BATTERIES: WHAT BIG CHALLENGES FOR TODAY AND TOMORROW? AccorHotels Arena, Paris

In partnership with BPIFrance

With Pierre-Alain Gautier, Director of Corporate Strategy, Eramet Group; Marianne Chami, Head of Storage, Strategy Department, CEA Liten; Clémence Siret, Head, Eco-conception, SAFT; Eric Mevellec, Director General, DREEV; Raphaël Danino-Perraud, doctoral student, Geological and Mineral Resources Office (BRGM).

Moderator: Carole Mathieu, EU energy and climate policy head, Center for Energy and Climate, Ifri

24 October – UKRAINE ENERGY SECTOR REFORMS AND PERSPECTIVES POST 2020

With Pavel Klimkin, former Minister of Foreign Affairs of Ukraine; Olena Pavlenko, President, DiXi Group; Oleksandr Kharchenko, Senior Energy Advisor, National Security and Defense Council of Ukraine; Vadym Glamazdin, Head of Government Relations, Naftogaz; Olivier Appert, Senior Advisor, Center for Energy & Climate, Ifri; Marc-Antoine Eyl-Mazzega, Director, Center for Energy and Climate, Ifri.

8 November – G2030: INDIA

With *Sylvia Beyer*, Country Desk Officer, IEA; *Navroz K. Dubash*, Professor, Center for Policy Research; *Isabelle Saint-Mézard*, Associate Research Fellow, Center for Asian Studies, Ifri; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri.

20 November – PRESENTATION OF THE WORLD ENERGY OUTLOOK 2019, Sciences Po, Paris

In partnership with PSIA Sciences Po

With *Tim Gould*, Head of the Energy Supply Division, International Energy Agency (IEA); *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri; *François Kaladiyan*, IFP Energies Nouvelles; *Denis Florin*, Sciences Po Alumni Energy, Infrastructures and Mobilities Group; *Enrico Letta*, Dean of PSIA; *Giacomo Luciani*, Scientific Advisor of the Master in International Energy, PSIA.

21 November – AN EU INDUSTRIAL STRATEGY TOWARDS CLIMATE-NEUTRALITY, Brussels

Ifri Energy Breakfast Roundtables

With *Juho Kortenieni*, Ministry of Economic Affairs and Employment of Finland; *Hans van Steen*, Director, DG Energy, European Commission; *Bertrand Piccard*, Founder and Chairman, Solar Impulse Foundation; *Marc Nézet*, Senior Vice-President Innovation, Schneider Electric; *Giles Dickson*, CEO, WindEurope; *Jean-Baptiste Pernot*, Board Member, SAFT Batteries; *Benjamin Denis*, Policy Advisor, IndustriALL European Trade Union; *Walburga Hemetsberger*, CEO, Solar Power Europe; *Ewelina Wójcik*, Director, Regional Office of Silesia Voivodeship in Brussels; *Dirk Vansintjan*, CEO, REScoop.EU; *Carole Mathieu*, Research Fellow, Center for Energy and Climate, Ifri; *Gwénolé Cozigou*, Director Industrial Transformation and Advanced Value Chains, DG GROW, European Commission; *Verena Fennemann*, Director of EU office, Fraunhofer; *Emilie Alberola*, Director of Research & Innovation, EcoAct; *Vincent Thouvenin*, Director European Affairs, RTE; *Øyvind Vessia*, Head of European Affairs, Ørsted; *Guy Ethier*, SVP Environment, Health & Safety, Umicore; *Cédric Philibert*, Associate Fellow, Ifri; *Jochen Hierl*, Principal Advisor, European Investment Bank; *Christophe Desrumaux*, Partner Venture, Demeter; *Christophe Hadjal*, Head of Advisory & Business Development – Natural Ressources, Metals & Mining, Société Générale; *Michel Matheu*, Head of EU Strategy and Stakeholder Relations, EDF; *Clive Pitt*, CFO and board member, Allego; *Diego Pavia*, InnoEnergy; *Pascal Canfin*, Chair of ENVI committee, European Parliament.

27 November – THE EUROPEAN UNION AND THE CHALLENGE OF CARBON NEUTRALITY IN 2050: WHAT STRATEGIES AND TRAJECTORIES?

Conference cycle for Ifri's 40th anniversary

With *Carole Mathieu*, EU energy and climate policy head, Center for Energy and Climate, Ifri; *Emmanuel Tuchscherer*, Director of European Affairs, ENGIE; *François Dassa*, Director of the Foresight and International Relations mission, EDF; *Orith Azoulay*, Managing Director, Global Head of Green & Sustainable Finance, Natixis; *Claude Mandil*, Chairman, Global CCS Institute.

Moderator: *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri

Center for Migration and Citizenship



THROUGH THE CREATION OF THE CENTER FOR MIGRATION AND CITIZENSHIP IN 2011, IFRI SOUGHT TO BETTER STRUCTURE FRENCH AND EUROPEAN RESEARCH ON MIGRATION AND NEW CITIZENSHIP PRACTICES, KEY INTERNATIONAL RELATIONS ISSUES IN AN INCREASINGLY INTERDEPENDENT WORLD. THE CENTER OFFERS FRESH THINKING ON MIGRATION AND DIVERSITY, USING AN INNOVATIVE METHODOLOGY THAT INVOLVES ACTORS DIRECTLY AFFECTED BY THESE QUESTIONS; INSTITUTIONS, DECISION-MAKERS, NGOs, CORPORATES, MIGRANTS AND INHABITANTS OF WORKING-CLASS NEIGHBORHOODS ARE ALL PARTICIPANTS, AS WELL AS BENEFICIARIES, OF THE RESEARCH CARRIED OUT BY THE CENTER FOR MIGRATION AND CITIZENSHIP.

TEAM

Christophe Bertossi, Director, Center for Migration and Citizenship

Areas of expertise: Citizenship, multiculturalism, institutions, discrimination, migration policies, Muslims in Europe, migration and the private sector.

Matthieu Tardis, Research Fellow

Areas of expertise: Migratory policy and asylum in Europe, refugees and asylum seekers in the world, migration and the private sector.

DIGITAL PUBLICATIONS

Reports

Another Story from the “Refugee Crisis”. Resettlement in Small Towns and Rural Areas in France, *Matthieu Tardis*, July 2019.

Contributions to *Politique étrangère*

Is the EU Better Prepared for the Next Migration Challenges? *Matthieu Tardis*, vol. 84, 3:2019, September 2019.

DEBATES

18 June – IS CITIZEN ENGAGEMENT THE FUTURE OF REFUGEE AND MIGRANT RECEPTION?

With *Michel Rousseau*, Tous migrants; *Alice Barbe*, Director, Singa; *Pascal Godon*, responsible for the refugee reception platform, Fédération de l'entraide protestante; *Cécile Pierra Schiever*, President, Kodiko; *Alain Régnier*, interministerial delegate for the reception and integration of refugees, Ministry of the Interior; *Suzanne de Bellescize*, Head of the Migrant Solidarity program, Fondation de France; *Jean-Jacques Goron*, Managing Director, BNP-Paribas Foundation; *Eric Recoura*, Director of International Affairs, City of Grenoble; *Daniele Albanese*, Head of migration policies and international protection, Caritas Italiana.

18 June – WHAT GLOBAL GOVERNANCE FOR MIGRATION?

Conference cycle for Ifri's 40th anniversary

With *Najat Vallaud-Belkacem*, Director General, Global Affairs, Ipsos, member of the Advisory Board for the Tent Partnership for Refugees; *Juan Manuel Gomez Robledo*, Ambassador of Mexico to France; *Ahmad Awad Sakine*, Ambassador, Head of the Permanent Mission of the African Union to the European Union; *Aurélien Taché*, National Assembly member for Val d'Oise; *Renaud Girard*, Reporter, international columnist, *Le Figaro*.

Moderator: *Christophe Bertossi*, Director, Center for Migration and Citizenship, Ifri

24 September – RESPONDING TO THE NEEDS OF REFUGEES AND THE TERRITORIES: LESSONS FROM THE CORREZIAN RECEPTION MODEL, Uzerche

With *Frédéric Veau*, prefect of Corrèze; *Pierre Delmas*, Director, Departmental Directorate of social cohesion and protection of the population; *Matthieu Tardis*, Research Fellow, Center for Migration and Citizenship, Ifri.

24 September – WELCOMING REFUGEES AROUND THE WORLD: ARE SMALL TOWNS BUILDING THE MODEL OF TOMORROW?, Uzerche

With *Céline Schmitt*, public information manager, HCR France; *Matthieu Tardis*, Research Fellow, Center for Migration and Citizenship, Ifri; *Jean-Paul Grador*, Mayor, city of Uzerche.

26 November – REFUGEE AND MIGRANT PARTICIPATION: FROM USERS' RIGHTS TO ASSOCIATION GOVERNANCE, Saint-Denis

With *Sophie Bilong*, Consultant; *Nadine Camp*, Consultant; *Matthieu Tardis*, Research Fellow, Center for Migration and Citizenship, Ifri; *Christophe Bertossi*, Director, Center for Migration and Citizenship, Ifri.

PUBLICATIONS IN 2019

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Ramses 2020: A world without a compass? *Thierry de Montbrial, Dominique David* (ed.), Paris, Ifri-Dunod, September 2019.

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2019-2029: The world in 10 years, vol. 84, 1:2019, March 2019.

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The Indo-Pacific: A Viable Concept? vol. 84, 3:2019, September 2019.

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The panic of the world: 10 geopolitical issues, *Thomas Gomart*, Paris, Editions Tallandier, January 2019.

DIGITAL PUBLICATIONS FROM RESEARCH UNITS

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AFRICAN STUDIES CENTER

Reports

Emmanuel Macron and Africa. The vision and the legacy, *François Gaulme*, January 2019.

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Malawi: The Road to the 2019 Tripartite Elections. Reflections on Corruption, Land and Multiparty Politics, *Stephanie Regalia*, January 2019.

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L'Afrique en questions

Zimbabwe: spiral of violence and repression, *Victor Magnani*, n° 46, February 2019.

Abiy Ahmed's liberal shifts, economic rescue or ideological turning point? *Clélie Nallet*, n° 47, March 2019.

Dakar: who's running the city? Tensions between the municipality and the Senegalese central state over the management of street vending, *Gabriella Tanvé*, n° 48, April 2019.

Tunisia's African policy: between opportunism and untapped opportunities, *Benjamin Augé*, n° 49, July 2019.

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Ramaphosa's South Africa on the eve of the 2019 elections, *Victor Magnani*, *Diplomatie*, n° 96, January-February 2019.

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NORTH AMERICA PROGRAM

Policy Papers

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The 2020 US Elections: 4 scenarios, 12 key states for the Senate, *Lauric Henneton*, n° 37, September 2019.

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The search for scapegoats in the repression of economic crime, a structural flaw of the American model, *Laurent Cohen-Tanguy*, June 2019.

Campaigning in 2020: the debate of ideas within the Democratic Party, *Laurence Nardon*, *Mathias Girard*, July 2019.

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Washington-Moscow: reconciliation still on hold, *Laurence Nardon, Diplomatie Magazine*, Les grands dossiers, n° 50, May 2019.

The tribulations of the transatlantic connection, *Laurence Nardon, Revue Défense Nationale*, n° 821, June 2019.

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How can the Democratic party be rebuilt? *Laurence Nardon, Etudes*, n° 10, October 2019

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Reports

Japan and Central Asia: Do Diplomacy and Business Go Hand-in-Hand? *Nikolay Murashkin*, April 2019.

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Policy Papers

Asie. Visions

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The 'Conservative Turn' in Indonesian Islam: Implications for the 2019 Presidential Elections, *Leonard C. Sebastiant, Andar Nubowo*, n° 106, March 2019.

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Prospects for the New EU Strategy on India: Game Changer or Business as Usual? *Garima Mohan*, n° 108, September 2019.

Hong Kong : The 2019 Protest Movement and the Future of Autonomy, *Sebastian Veg*, n° 109, November 2019.

China's Social Credit System: A Chimera with Real Claws, *Séverine Arsène*, n° 110, November 2019.

India's Space Program – International Competition and Evolution, *Rajeswari Pillai Rajagopalan*, n° 111, December 2019.

Editorials

Lettre du Centre Asie

Where is Thailand heading? Electoral wandering and democratic fluctuations, *Charuwan Lowira-Lulin*, n° 76, February 2019.

Japan, "model" of disaster prevention? *Jean-François Heimbürger*, n° 77, June 2019.

70th anniversary of the People's Republic of China: Beijing between celebrations and interrogations, *Sophie Boisseau du Rocher, Eric André Martin, Françoise Nicolas, John Seaman*, n° 78, October 2019.

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Japan: a major player in the era of a Sino-American rivalry? *Céline Pajon, Diplomatie Magazine*, n° 97, March 2019.

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5G and the US-China Tech Rivalry – a Test for Europe's Future in the Digital Age. How Can Europe Shift from Back Foot to Front Foot? *Daniel Voelsen, Tim Rühlig, John Seaman*, SWP Comment 2019/C 29, June 2019.

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Thirty years after the fall of the wall: German unity, *Stephan Steinlein*, November 2019.

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Tackling the Root Causes of Displacement: the German Discourse, *Benjamin Schraven*, n° 146, March 2019.

Where is the SPD going? The German Social Democrats and the way out of crisis, *Etienne Dubsloff*, n° 147, May 2019.

Sustaining Multilateralism in a Multipolar World. What France and Germany Can Do to Preserve the Multilateral Order, *Claire Demesmay, Barbara Kunz (eds.)*, n° 148, June 2019.

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The Right-wing Extremism in Germany. An Underestimated Threat? *Nele Wissmann*, n° 151, December 2019.

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Towards an integration of French and German economies? The ambitions of the Franco-German Aachen Treaty, *Hans Stark*, January 2019.

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Migration and Cohesion in Europe: a Challenge, not a Contradiction, *Groupe Daniel Vernet*, May 2019.

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Russia's Militia Groups and their Use at Home and Abroad, *Marlène Laruelle*, n° 113, April 2019.

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Russian Nuclear Modernization and Putin's Wonder-Missiles: Real Issues and False Posturing, *Pavel Baev*, n° 115, August 2019.

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Dazed and Confused: Russian Information Warfare in the Middle East – The Syria Lessons, *Julien Nocetti*, European Institute of the Mediterranean, Policy Brief, February 2019.

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Turkey on the fringes of the Gulf: an enraged spectator, *Dorothee Schmid*, *Politique Internationale*, n° 165, November 2019.

Turkey: the roots of the crisis, *Dorothee Schmid*, *Études*, December 2019.

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Going Green: Are Chinese Cities Planting the Seeds for Sustainable Energy Systems? *Thibaud Voïta*, February 2019.

Shaping the Global Governance of Renewables: A Comparative Institutional Analysis, *Amélie Lougsami*, March 2019.

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Strategic Dimensions of the Energy Transition: Challenges and Responses for France, Germany and the European Union, *Marc-Antoine Eyl-Mazzega, Carole Mathieu*, April 2019.

Small modular reactors around the world: geopolitical, technological, industrial and energy perspectives, *Charles Merlin*, May 2019.

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Offshore Wind Power Floating in its Industrial and Technological Dimension, *Michel Cruciani*, July 2019.

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Waste Management and Electricity Generation in Africa: Developing Waste-to-Energy to the Benefit of Sustainable Cities? *Hugo Le Picard*, September 2019.

The challenges of transforming the European electricity sector. Competition, digital, and networks, *Jacques Percebois*, November 2019.

Editorials

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Russia-Ukraine Gas Relations: The Mother of All Crises or a New Start to 2030? *Marc-Antoine Eyl-Mazzega*, April 2019.

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Geopolitics of energy towards 2050, *Olivier Appert*, Les Annales des Mines, Responsabilité & Environnement, n° 95, July 2019.

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SECURITY STUDIES CENTER

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What is the future of jihadism? Al-Qaeda and ISIS after the Caliphate, *Marc Hecker, Elie Tenenbaum*, n° 87, January 2019.

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CONFERENCES AND DEBATES IN 2019

25 February

AFTER ISIS, A NEW IRAQ

With *Barham Saleh*, President of the Republic of Iraq

Moderator: *Thierry de Montbrial*, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques



18 March

GEOPOLITICAL OVERVIEW - 2019

With *Thomas Gomart*, Director, Ifri

Moderator: *Thierry de Montbrial*, Executive Chairman, Ifri, Member of the Académie des Sciences morales et politiques

10 April

THE FUTURE OF EUROPE IN THE CONTEXT OF SINO-AMERICAN COMPETITION, Sorbonne, Paris



With *Gilles Pécout*, Rector of the Ile-de-France region, Rector of the academy of Paris, Chancellor of the universities of Paris; *Bruno Le Maire*, Minister of the Economy and Finance; *Thierry de Montbrial*, Founder and Executive Chairman, Ifri; *Franziska Brantner*, Member of European Parliament, Bundestag; *Jean-Louis Bourlanges*, Deputy, Vice-President of the European Affairs Commission, National Assembly; *Bernardino Leon*, Director General of the Emirates Diplomatic Academy, former Special EU Representative for the Southern Mediterranean Region; *Igor Yurgens*, President of the Institute of Contemporary Development (Moscow); *Christine Ockrent*, Journalist and writer, producer of "Affaires étrangères" on *France Culture*; *Louise Mushikiwabo*, Secretary General of Organisation internationale de la Francophonie, former Minister of Foreign Affairs, Rwanda; *John Allen*, President, Brookings Institution; *Kishore Mahbubani*, Senior Advisor and Professor in the Practice of Public Policy at the National University of Singapore; *Sylvie Kauffmann*, Editorial Director, *Le Monde*; *Jean-Louis Gergorin*, former Director of the Centre d'Analyse et Prévision, Ministry of Foreign Affairs; *Thomas*

Gomart, Director, Ifri; Marc Hecker, Director of Publications, Ifri; Thomas Bagger, Diplomatic Advisor to the President, Germany; Robin Niblett, Director, Chatham House; Daniela Schwarzer, Director, DGAP; Bassma Kodmani, Director of the Arab Reform Initiative; Jean-Paul Agon, Chairman and CEO of l'Oréal; Patrick Pouyanné, Chairman and CEO, Total; Julian King, European Commissioner for the Security Union; Jean-Marie Guéhenno, former Deputy Secretary General of the United Nations; Wolfgang Ischinger, President, Munich Security Conference; Nathalie Tocci, Special Advisor to the High Representative of the European Union for Foreign Affairs and Security Policy; Hubert Védrine, former Minister of Foreign Affairs; Nicole Gnesotto, President, IHEDN; Jean-Yves Le Drian, Minister for Europe and Foreign Affairs.



18 September

A WORLD WITHOUT A COMPASS?

Presentation of RAMSES 2020

With Dominique David, Advisor to the Executive Chairman, Ifri, co-Director of RAMSES; Olivier Dabène, University Professor, Research Fellow, Observatoire politique de l'Amérique latine et des Caraïbes (OPALC); Eric André Martin, Project Manager for the Director, Ifri; Morgan Paglia, Research Fellow, Security Studies Center, Ifri; Thierry de Montbrial, Executive Chairman and Founder, Ifri, Member of the Académie des Sciences morales et politiques; François Clemenceau, editor-in-chief, international columnist, Le Journal du Dimanche.

12-14 October

12TH EDITION OF THE WORLD POLICY CONFERENCE, Marrakesh

Thierry de Montbrial, Executive Chairman and Founder, Ifri, Member of the Académie des Sciences morales et politiques

13 November

LEARNING FROM THE PAST AND LOOKING TO THE FUTURE: 30TH ANNIVERSARY OF THE FALL OF THE BERLIN WALL, Paris Peace Forum, Paris

With Andreï Gratchev, Political Scientist, former Advisor and spokesperson for Mikhail Gorbachev; Hubert Védrine, former Minister of Foreign Affairs; Daniela Schwarzer, Director, German Council on Foreign Relations (DGAP); Yoichi Suzuki, Adjunct Fellow, Japan Institute of International Affairs (JIIA), Former Japanese Ambassador to Singapore and France.

Moderator: Thomas Gomart, Director, Ifri

2 December

HAS THE WORLD GONE CRAZY? BPI, Centre Pompidou

With Nicole Gnesotto, holder of the chair on the European Union, Centre national des arts et métiers (CNAM); Thomas Gomart, Director, Ifri.

Financial Annex

Accounts - 31 December 2019

	Budget 2019	Actual 2019	Actual 2018		Budget 2019	Actual 2019	Actual 2018
Expenditures				Subsidies	1 452 310	1 477 810	1 452 310
Office supplies	52 200	61 651	126 506				
EDF/GDF/Water	18 600	27 475	30 393				
Books	29 100	28 194	26 498				
	4 500	5 983	69 615				
Other external expenditures	1 839 880	2 086 090	1 869 412	Private funding	4 678 019	5 275 535	5 067 040
Printing fees	90 800	62 609	74 724	Donations and member	840 000	1 211 487	936 696
Rental fees	4 000	4 151	28 106	Publications	83 500	126 096	108 483
Maintenance	147 020	333 286	171 123	Program and contract fun	3 600 137	3 925 995	4 009 640
Insurance	18 230	18 387	17 906	Other income	10 000	11 957	12 221
Research material	45 350	46 627	42 545				
Honoraria and professional s	772 017	941 397	929 151				
Donations, membership subs	6 500	130 562	48 552				
General travel and meetings	666 100	477 304	471 259				
Postage and telephone	86 863	66 098	80 789				
Other management fees	3 000	5 669	5 258				
Taxes	360 000	339 861	352 647	Dedicated fundraising		0	70 000
Taxes on salaries	175 000	168 579	172 214				
Other taxes	185 000	171 282	180 433				
Salaries and personnel costs	3 750 249	3 696 724	3 717 478	Provision reversal		0	64 823
				Transferred expenses		298	39 803
Deferred grant revenue	0	0	0	Management income		7 789	1 627
Depreciation and provisions	150 000	305 125	354 729				
				Operation income	6 130 329	6 761 432	6 695 602
Operational expenditures	6 152 329	6 489 452	6 420 770	Financial income	40 000	23 414	25 815
Financial expenditures			44	Release of financial provisions			2 823
Exceptional expenditures		529	3 439	Exceptional income		0	
Corporate taxes		104 102	67 246				
Income after tax		189 242	230 340				
TOTAL	6 152 329	6 783 324	6 721 839	TOTAL	6 152 329	6 783 324	6 721 839

Balance sheet - 31 December 2019

ASSETS		#		2018	
		gross	net	gross	net
		depreciation			
FIXED ASSETS					
Intangible assets					
Software		122 797	983	5 779	
Tangible assets					
Land		3 886 345	3 886 345	3 886 345	
Buildings		5 597 974	1 742 533	1 815 203	
General facilities		1 136 095	329 536	217 240	
Transportation equipment		33 720	21 488	28 232	
Office equipment, furniture, computer hardware		690 132	79 582	93 009	
Fixed assets in progress		0	0	0	
Financial assets					
Deposits		684	684	684	
Interest		11	11	11	
Loans		23	23	23	
Other investments			0	0	
		11 467 780	6 061 186	6 046 526	
CURRENT ASSETS					
Inventories		32 229	787	787	
Other debtors/pre-payments		0	0	1 583	
Receivables and related accounts		660 095	660 095	877 537	
Other assets		87 552	87 552	177 465	
Investment securities		0	0	0	
Bank balances		6 281 225	6 281 225	5 662 874	
Accrued income		135 284	135 284	121 524	
		7 196 385	7 164 943	6 841 770	
CURRENCY CONVERSION ADJUSTMENT					
TOTAL ASSETS		18 664 165	13 226 129	12 888 295	
LIABILITIES					
FUNDS					
Non-profit associative funds				8 470 553	
Endowments				47	
Stocks				2 264 708	
Associative project reserve				150 000	
Excess/deficit of the year				189 242	
TOTAL FUNDS				11 074 549	10 885 308
PROVISIONS FOR RISK AND EXPENSES					
General risks				0	
Retirement expenditures				282 418	
Other provisions				232 215	
DEFERRED GRANT REVENUE					
Deferred grant revenue				0	
FINANCIAL DEBTS					
Bank				0	
SUPPLIER DEBTS AND ACCOUNTS PAYABLE					
Accounts payable and other liabilities				384 454	
Accrued expenses				35 049	
Advances and downpayments				0	
Other debts (and forthcoming expenses)				173 825	
TAXES AND SOCIAL SECURITY					
Staff and accounts payable				190 881	
Social and tax administration/state				437 496	
LIABILITIES ON FIXED ACCOUNTS AND RELATED ACCOUNT				0	
Accruals and deferred income				415 242	
CURRENCY CONVERSION ADJUSTMENT					
TOTAL LIABILITIES				13 226 129	12 888 295



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Daphné Bertin

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