

Annual Report 2020



French Institute of
International Relations



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Ifri, leading think tank on international questions

IFRI IS THE PREMIER FRENCH INSTITUTE FOR RESEARCH AND DEBATE ON CONTEMPORARY INTERNATIONAL RELATIONS. IN 40 YEARS, IFRI BECAME A LEADING INSTITUTE, SOUGHT OUT BY DECISION-MAKERS AND RECOGNIZED BY ITS PEERS.

CREATED IN 1979 AND LED BY THIERRY DE MONTBRIAL, IFRI IS CONSISTENTLY RANKED AMONG THE TOP MOST INFLUENTIAL THINK TANKS IN THE WORLD BY THE UNIVERSITY OF PENNSYLVANIA'S GLOBAL GO TO THINK TANK INDEX REPORT.

IFRI'S GOVERNANCE, THE DIVERSITY OF ITS FUNDING, ITS ETHICAL FRAMEWORK AS LAID OUT IN ITS MISSION STATEMENT, AND THE QUALITY OF ITS WORK GUARANTEE ITS INDEPENDENCE AND PROTECTION OF ITS CORE VALUES.

- **PROMOTE DIALOGUE** BETWEEN EXPERTS, OPINION LEADERS, PRIVATE AND PUBLIC SECTOR DECISION-MAKERS, AND CIVIL SOCIETY REPRESENTATIVES.
- **IDENTIFY CURRENT INTERNATIONAL ISSUES** AND PUT THEM INTO PERSPECTIVE.
- **PROVIDE A VISION OF THE FUTURE** BASED ON GEOPOLITICAL AND GEO-ECONOMIC DYNAMICS.
- **PRODUCE POLICY-ORIENTED RESEARCH** TO SHED LIGHT ON SUBJECTS IMPORTANT TO DECISION-MAKERS.

RESEARCH: ANALYZE, PREDICT

As a multidisciplinary research institute, Ifri is composed of a team of more than 30 full-time researchers and a community of associated researchers in France and abroad. Its researchers are perfectly positioned within influential international networks and regularly on the ground conducting field research. Ifri's research is spread over a number of research units, covering:

- **Regional questions:** *Europe, Russia/NIS, Asia, North America (United States and Canada), Sub-Saharan Africa, Turkey/Middle East*
- **Topical questions:** *Security and strategic affairs, geopolitics of technology (new program in 2020), energy and climate, migrations and citizenship, space*

Transversal and policy-oriented by nature, Ifri's work feeds into four spheres: political, economic, academic, and the media. From an analysis and forecasting perspective, the research is designed to aid public and private decision-makers and to support Ifri's partners and the organizations with which it interacts.

Ifri disseminates its analyses in multiple languages, including French, English, German, and Russian. In 2020, Ifri's experts published more than **160 policy papers, studies, and online editorials**.

DEBATES: IFRI AS A SPACE FOR CONNECTION, DIALOGUE AND EXCHANGE

Research at Ifri is carried out hand-in-hand with debate; through mutual enrichment they combine to provide a realistic and pragmatic approach to addressing international questions. Ifri's debates are conducted within an informal and non-partisan framework that promotes exchange between experts and public- and private-sector decision-makers.

In 2020, Ifri provided a diverse offering of more than **120 online videoconferences, workshops, and seminars**. Ifri's researchers participated in more than 40 international events.

In 2020, Ifri adapted its intellectual agenda

FOLLOWING THE APRIL 22, 2020 MEETING OF ITS BOARD OF DIRECTORS, IFRI EMBARKED ON AN ADAPTATION OF ITS INTELLECTUAL OFFER, FOCUSING ON THE FIRST CONSEQUENCES OF COVID-19 ON INTERNATIONAL RELATIONS. THE REFLECTION PROCESS CARRIED OUT BY THE INSTITUTE TOOK INTO ACCOUNT THE NEEDS EXPRESSED BY ITS VARIOUS STAKEHOLDERS, ESPECIALLY COMPANIES AND NATIONAL AUTHORITIES.

A NEW **INTELLECTUAL AGENDA** HAS BEEN LAUNCHED, BASED ON A TRANSVERSAL APPROACH TO FRAMING AND GUIDING FUTURE RESEARCH AS WE APPROACH 2021-2023.

WITH THE HEALTH CRISIS, GLOBALIZATION IS ENTERING A NEW PHASE. IFRI'S WORKING HYPOTHESIS IS THAT OF AN AMPLIFICATION OF INTERDEPENDENCE, NOT ONLY VIA ENVIRONMENTAL, DEMOGRAPHIC, HEALTH, SOCIOLOGICAL AND TECHNOLOGICAL CONSTRAINTS, BUT ALSO THROUGH A MULTIPLICATION AND A SHIFTING OF DEPENDENCIES.

THE COVID-19 CRISIS IS OPERATING AS A CATALYST FOR TRENDS IDENTIFIED BY IFRI WELL BEFORE LOCKDOWN. TAKING INTO ACCOUNT ITS ALREADY VISIBLE EFFECTS, THE CRISIS PRESENTS A MOMENT TO REFLECT DEEPLY ON FRANCE'S INTERNATIONAL POSITIONING AND ALL OF ITS ACTORS AND DECISION-MAKERS ON THE ONE HAND, AND ON THE NATURE OF GLOBALIZATION POST-COVID ON THE OTHER.



FROM AN ANALYSIS AND FORECASTING PERSPECTIVE, IFRI DESIGNS ITS RESEARCH AND EXPERTISE WORK TO AID PUBLIC AND PRIVATE DECISION-MAKING. IT ALSO SEEKS TO SHED LIGHT ON HIDDEN ISSUES AND IDENTIFY “BLACK SWANS”. THIS APPROACH IS MANIFESTED THROUGH THREE MAIN TYPES OF TOOLS:

- **ANALYSIS OF THE GEO³: GEOSTRATEGIC, GEOPOLITICAL AND GEO-ECONOMIC.** WITH THE COVID-19 CRISIS, IFRI IS PARTICULARLY FOCUSED ON DEVELOPING THE LATTER.
- **IDENTIFICATION OF OPPORTUNITIES TO USE POLITICAL CAPITAL.**
- **MANAGEMENT OF INTERDEPENDENCE** THROUGH ANALYSIS OF RELATIONS BETWEEN ECONOMIES AND POWER, STATES AND MARKETS, AND STATES, SOCIETIES, AND INDIVIDUALS.

FURTHERMORE, IN 2020-2021, IFRI IS STRUCTURING IS RESEARCH AROUND 3 PILLARS:

- **POWER HIERARCHIES**
- **CRITICAL ISSUES OF GLOBALIZATION**
- **THE TRAJECTORY OF THE EU AND FRANCE**

Ifri, integral member of a high-level international network

IFRI IS AN ESSENTIAL ACTOR IN THE ANALYSIS OF INTERNATIONAL RELATIONS

❖ VIDEO CONFERENCES

22 May – COUNCIL OF COUNCILS FIRST VIRTUAL CONFERENCE

Issues addressed: COVID-19's Implications for the Future World Order and International Cooperation; COVID-19 and the Future of Global Health Governance

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri

23 June – EUROPE IN A POST-COVID-WORLD

Think Tanks and MoFA Policy Planners virtual discussion in a PostCOVID-19 World

With *Riccardo Alcaro*, IAI; *Rosa Balfour*, Carnegie Europe; *Sławomir Dębski*, PISM; *Janis Emmanouilidis*, EPC; *Mark Leonard*, ECFR; *George Pagoulatis*, Eliamep; *Charles Powell*, Elcano; *Kirsti Raik*, Estonian FP Institute; *Daniela Schwarzer*, DGAP; *Nathalie Tocci*, IAI; *Armando Barucco*, Ministry of Foreign Affairs and International Cooperation, Italy; *Hervé Delphin*, EEAS Policy Planning; *Sebastian Groth*, Ministry of Foreign Affairs, Germany; *Manuel Lafont Rapnouil*, Ministry of Europe and Foreign Affairs, France; *José Sabadell*, Ministry of Foreign Affairs and International Cooperation, Spain; *Liane Saunders*, Foreign and Commonwealth Office, UK

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri

9 July – EU-ASIA PACIFIC RELATIONS

Think Tanks and MoFA Policy Planners virtual discussion in a Post COVID-19 World

With *Armando Barucco*, Head of Policy Planning Unit, Ministry of Foreign Affairs, Italy; *Sarah Bernardy*, Deputy Head of Policy Planning Unit, Ministry of Foreign Affairs, Germany; *Michael Fullilove*, Executive Director, The Lowy Institute, Australia; *Frédéric Grare*, Policy Planning Unit, Ministry of Foreign Affairs, France; *Mikko Huotari*, Executive Director, Mercator Institute for China Studies (MERICS), Germany; *Sasae Ken'ichiro*, President, Japan Institute of International Affairs, Japan; *Laura Krug*, Chief of Staff to the Director, DGAP, Germany; *Stefano Marguccio*, Deputy Head of Policy Planning Unit, Ministry of Foreign Affairs, Italy; *Jing Men*, Director of the EU-China Research Centre, Collège d'Europe, Belgium; *Robin Niblett*, Director & CEO, Chatham House, UK;

Nilsson-Wright, Senior Research Fellow, Asia-Pacific Programme, Chatham House, UK; *Haksoon Paik*, President, The Sejong Institute, Republic of Korea; *Siswo Pramono*, the DG of Policy Planning MoFA, Indonesia; *Gareth Price*, Senior Research Fellow, Asia-Pacific Programme, Chatham House, UK; *Liane Saunders*, Head of Policy Planning Unit, Ministry of Foreign Affairs, UK; *Daniela Schwarzer*, Director & CEO, DGAP, Germany; *Nigel Stanier*, Assistant Secretary, Strategic Policy, Department of Foreign Affairs and Trade (DFAT), Australia; *Nathalie Tocci*, Director, Institute of International Affairs, Italy; *Philips Vermonte*, Executive Director, Centre for Strategic and International Studies, CSIS, Indonesia; *Shigeo Yamada*, Deputy Minister for Foreign Policy, Foreign Policy Bureau, Japan

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri

8 September – COUNCIL OF COUNCILS SECOND VIRTUAL CONFERENCE

Issues addressed: The United Nations at Seventy-Five; COVID-19 Update: Strengthening International Cooperation on Vaccine Production and Distribution
Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri

10 September – GROWING TENSIONS IN THE MEDITERRANEAN

Think Tanks and MoFA Policy Planners virtual discussion in a Post-COVID-19 World

With *Armando Barucco*, Head of Policy Planning Unit, Ministry of Foreign Affairs, Italy; *Yann Braem*, Political Counsellor (External relations), Embassy of France in Egypt, France; *Félix Buttin*, Policy Planning Staff, Ministry of Foreign Affairs, France; *Silvia Colombo*, Head of Italy's Foreign Policy Program, Senior Fellow in the Mediterranean and Middle East Program, IAI, Italy; *Luca Franza*, Head of the Energy, Climate and Resources Program, IAI, Italy; *Sebastian Groth*, Head of Policy Planning Unit, Ministry of Foreign Affairs, Germany; *Karim El Aynaoui*, President, Policy Center for the New South, Morocco; *Muhammad Kamal*, Advisory Board Member, Manager of International Relations Program, Egyptian Center for Strategic Studies (ECSS), Egypt; *Memduh Karakullukçu*, former Vice-Chair and former President of Global Relations Forum (GRF), Turkey; *Manuel Lafont Rapnouil*, Head of Policy Planning Staff, Ministry of Foreign Affairs, France; *Robin Niblett*, Director & CEO, Chatham House, UK; *Christophe Prazuck*, former Chief of Staff of the French Navy, Ministry of Armed Forces, France; *Abderahman Salaheldin*, Ambassador (Ret.) and former Egyptian Assistant Foreign Minister, Egypt; *Guillaume Saragoni*, French Navy, Ministry for the Armed Forces, France; *Liane Saunders*, Head of Policy Planning Unit, Ministry of Foreign Affairs, UK; *Günter Seufert*, Head of CATS, SWP, Germany; *Daniela Schwarzer*, Director & CEO, DGAP, Germany; *Nathalie Tocci*, Director, IAI, Italy; *Panayotis Tsakonas*, Senior Research Fellow and Head of the Security and Turkey Program, Eliamep, Greece
Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri; *Dorothee Schmid*, Head of Turkey/Middle East Program, Ifri; *Lea Metke*, Project Officer to the Director, Ifri

29 October – EUROPE–RUSSIA RELATIONS

Think Tanks and MoFA Policy Planners virtual discussion in a Post-COVID-19 World

With *Armando Barucco*, Head of Policy Planning Unit, Ministry of Foreign Affairs, Italy; *Sarah Bernardy*, Deputy Head of Policy Planning Unit, Ministry of Foreign Affairs of Germany; *Arnaud Danjean*, MEP, European Parliament, France; *Etienne de Durand*, Deputy for Defense Policy and Strategic Foresight, Directorate General for International Relations and Strategy, France; *Sebastian Groth*, Head of Policy Planning Unit, Ministry of Foreign Affairs, Germany; *Manuel Lafont Rapnouil*, Head of Policy Planning Staff, Ministry of Foreign Affairs, France; *Stefano Marguccio*,

Deputy Head of Policy Planning Unit, Ministry of Foreign Affairs of Italy; *Frédéric Mondoloni*, Continental Europe Director, Ministry of Foreign Affairs, France; *Robin Niblett*, Director & CEO, Chatham House, UK; *Christophe Prazuck*, former Chief of Staff of the French Navy, Ministry of Armed Forces, France; *Vincent Pringault*, Head of the Economic Department, Embassy of France to Ukraine, France; *Jean-Maurice Ripert*, Former Ambassador of France to China and Russia, France; *Liane Saunders*, Head of Policy Planning Unit, Ministry of Foreign Affairs, UK; *Daniela Schwarzer*, Director & CEO, DGAP, Germany; *Nathalie Tocci*, Director, IAI, Italy; *Dmitri Trenin*, Director, Carnegie Moscow Center, Russia

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri; *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri; *Léa Carty*, Project Officer to the Director, Ifri; *Lea Metke*, Project Officer to the Director, Ifri

30 October – 2020 EUROPE VIRTUAL THINK TANK SUMMIT

Issues addressed: The public health, social, economic and political impacts of the COVID-19 crisis on Europe; Presentation of Relevant Recommendations and Action Plans to Save Lives and Livelihoods in Europe; Assessment and Call to Action

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri

5 November – US-EUROPEAN RELATIONS AFTER THE US ELECTION

Think Tanks and MoFA Policy Planners virtual discussion in a Post-COVID-19 World

With *Riccardo Alcaro*, Research Coordinator and Head, Global Actors Program, IAI, Italy; *Luca Argenta*, Scientific Advisor, Friedrich Ebert Stiftung, Rome Office, Italy; *Emma Ashford*, Senior Fellow, New American Engagement Initiative, ACUS, USA; *Armando Barucco*, Head of Policy Planning Unit, Ministry of Foreign Affairs, Italy; *Marzia Benini*, US Embassy to Italy; *Benedetta Berti-Alberti*, Head of Policy Planning, North Atlantic Treaty Organization (NATO); *Susan Corke*, Senior Fellow and Director, Transatlantic Democracy Working Group, GMF, USA; *Hervé Delphin*, Head of Division, Strategic Planning, European External Action Service (EEAS), EU; *Anthony Gregory*, Professor, Department of History, Brown University, USA; *Sebastian Groth*, Head of Policy Planning Unit, Ministry of Foreign Affairs, Germany; *Barbara Keys*, Professor, Department of History, Durham University, UK; *Hans Kundnani*, Senior Research Fellow, Europe Programme, Chatham House; *Manuel Lafont Rapnouil*, Head of Policy Planning Staff, Ministry of Foreign Affairs, France; *Robin Niblett*, Director & CEO, Chatham House, UK; *Nicolò Russo Perez*, Head, Governance & International Relations, Compagnia di San Paolo, Italy; *Liane Saunders*, Head of Policy Planning Unit, Ministry of Foreign Affairs, UK; *Claudia Schmucker*, Head, Geo-Economics Program,

Germany; *Daniela Schwarzer*, Director & CEO, DGAP, Germany; *Nathalie Tocci*, Director, IAI, Italy
Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri; *Eric André Martin*, Secretary General, Study Committee on Franco-German Relations, Ifri; *Léa Carty*, Project Officer to the Director, Ifri; *Lea Metke*, Project Officer to the Director, Ifri

9-10 November – COUNCIL OF COUNCILS 9TH ANNUAL CONFERENCE

Issues addressed: Discussion on the US Election; Great Power Relations and the Future of Global and Regional Order; The State of Global Governance; Reforming Global Health Governance; The Future of Climate Change Beyond the Paris Agreement

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri; *Carole Mathieu*, Research Fellow, Center for Energy and Climate, Ifri

13 November – VIRTUAL GLOBAL THINK TANK SUMMIT

Issues addressed: The public health, social, economic and political impact of the COVID-19 crisis on Europe; Ideas and action in the face of the pandemic; How COVID-19 accelerated change and what think tanks must do to survive

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri

7 December – QUAD MEETING

With *Melinda Bohannon*, Director, FCDO; *Renata Dwan*, Deputy Director, Chatham House; *Susanne Fries-Gaier*, Director, Department of International Affairs/UN/Africa, Federal Chancellery of Germany; *Creon Butler*, Head of the Global Economy and Finance Programme, Chatham House; *Laura von Daniels*, Director, Americas Center, SWP; *Marc Lyall Grant*, Advisor, Chatham House; *James Dobbins*, Research Fellow, RAND Corporation; *Sebastian Groth*, Director of Strategic Planning, German Ministry of Foreign Affairs; *Angus Lapsley*, Director General, Strategy and International, Ministry of Defence, UK; *Gitta Lauster*, Assistant to the Director, SWP; *Volker Perthes*, Advisor, SWP; *Stefan Mair*, Director, SWP; *Miranda Priebe*, Director, Center for Analysis of US Grand Strategy, RAND Corporation; *Claudia Major*, Director, International Security Division, SWP; *Hans Pung*, President, RAND Corporation; *Michael Rich*, President and Director

General, RAND Corporation; *Mike Mazarr*, Political Scientist, RAND Corporation; *Charles Ries*, Vice-President, RAND Corporation; *Robin Niblett*, Director, Chatham House; *Liane Saunders*, Director of Strategy and Strategic Programmes Coordinator, Ministry of Foreign Affairs, UK; *Roland Paris*, Director, Center of International Politics Studies, University of Ottawa, Canada; *Henri-Schricke*, Military Representative of France to the EU and NATO, Ministry of the Armed Forces; *Ailsa Terry*, Director, Department of International Affairs, UK Cabinet Secretariat

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri; *Corentin Brustlein*, Director, Security Studies Center, Ifri; *Eric-André Martin*, Secretary General, Study Committee on Franco-German Relations, Ifri; *Alice Pannier*, Head of the Geopolitics of Technology Program, Ifri

10 December – WRAP-UP SESSION

Think Tanks and MoFA Policy Planners virtual discussion in a Post-COVID-19 World

With *Armando Barucco*, Head of Policy Planning Unit, Ministry of Foreign Affairs, Italy; *Sebastian Groth*, Head of Policy Planning Unit, Ministry of Foreign Affairs, Germany; *Manuel Lafont Rapnouil*, Head of Policy Planning Staff, Ministry of Foreign Affairs, France; *Robin Niblett*, Director & CEO, Chatham House, UK; *Liane Saunders*, Head of Policy Planning Unit, Ministry of Foreign Affairs, UK; *Daniela Schwarzer*, Director & CEO, DGAP, Germany; *Nathalie Tocci*, Director, IAI, Italy

Speaker/Ifri participant: *Thomas Gomart*, Director, Ifri; *Léa Metke*, Project Officer to the Director, Ifri



Notable guests in 2020

EXCHANGING ON ALL ASPECTS OF INTERNATIONAL RELATIONS, PROMOTING DIALOGUE BETWEEN EXPERTS, PUBLIC AND PRIVATE-SECTOR DECISION-MAKERS, AND OPINION LEADERS.

IN 2020, IFRI ADAPTED TO THE HEALTH CRISIS BY DIVERSIFYING ITS DEBATE OFFERINGS. MORE THAN 120 EVENTS WERE ORGANIZED — ONLINE CONFERENCES, WORKSHOPS AND SEMINARS (92), IN-PERSON EVENTS (28) AND HYBRID EVENTS (2), ALL WHILE RESPECTING HYGIENE RULES AND REGULATIONS.

IFRI WELCOMED MORE THAN 80 FRENCH AND FOREIGN PUBLIC FIGURES TO ITS EVENTS.



Christophe Arend, Member of French National Assembly and Moselle representative, President of the French-German Parliamentary Friendship Group
Alexander Baum, Head of the EU Delegation to Botswana, European External Action Service (EEAS), Brussels

Sylvie Bermann, former French Ambassador to China, UK and Russia
Xavier Chen, President, Beijing Energy Club
Matthew Cheung, Chief Secretary for Administration of the Hong Kong SAR Government



Meeting with **Fahad Almubarak**, Secretary General of the Saudi Secretariat to the G20 (Sherpa) with Dorothee Schmid and Thomas Gomart, Ifri



Meeting with **Mohamed Bazoum**, Minister of State, Interior Minister (elected President of Niger in March 2021). With Alain Antil and Thierry de Montbrial, Ifri.

Thierry Burkhard, Army Chief of Staff
Vincent Cochetel, Special Envoy for the Central Mediterranean Situation, United Nations High Commissioner for Refugees (UNHCR)
Bard College, Columnist for the “Global View”, Wall Street Journal
Julie Cerqueira, Executive Director, US Climate Alliance
François Chih-chung Wu, Representative, Taipei Representative Office in France
Nicolas de Rivières, Ambassador, Permanent Representative of France to the United Nations
François Delattre, Secretary General of the French Ministry of Europe and Foreign Affairs
Kathrin Deschauer, Spokesperson of the permanent representation of Germany to the United Nations in New York
EJ Dionne, Professor at Georgetown and Harvard, Research Fellow, Brookings Institution, and Columnist at the Washington Post
Andreï Dmitriev, Co-President of the “Govori Pravdu” movement and opposition candidate in the 2020 Belarussian presidential election
Robert Dölger, Ambassador, regional representative of the Federal Ministry of Foreign Affairs for sub-Saharan Africa and the Sahel
Christophe Fleurence, Vice-President, Business Development, Africa, Total Eren
Christopher Fox, Head of Europe & Offshore at Department for Business, Energy & Industrial Strategy (BEIS)
Pierre-Etienne Franc, Vice-President, Hydrogen Energy, Air Liquide, Secretary of the Hydrogen Council
Benjamin Haddad, Director of the Future Europe Initiative, Atlantic Council, Expert on European policy and transatlantic relations

Michael Hinterdobler, Head of European Policy and International Relations, Bavarian State Chancellery
Adam Guibourge-Czetwertyński, Under-Secretary of State, Republic of Poland
Junichi Ihara, Ambassador of Japan in France
Jean-Michel Jacques, Deputy, Vice-President of the Defense Committee, French National Assembly
Pierre Jacquet, President of the Global Development Network (GDN) and member of the Circle of Economists
Fabienne Keller, MEP, European Parliament
Ivan Korčok, Minister of Foreign and European Affairs, Slovakia
Zaki Laïdi, Special Adviser to the High Representative of the European Union for Foreign Affairs and Security Policy
Pascal Lamy, former Director General of the World Trade Organization, President of the Paris Peace Forum
Nico Lange, Chief of Executive Staff, German Defense Ministry
Cédric Le Bousse, Director of Marine Renewable Energy for France, EDF
Alexander Lennon, Editor-in-Chief, The Washington Quarterly
Christoph Matschie, Member of the German Bundestag (MdB), President of the Africa Discussion Group, Deputy Member of the Commission on Economic Cooperation and Development, Member of the Commission of Foreign Affairs
Mihoko Matsubara, Chief Cybersecurity Strategist, NTT Corporation in Tokyo
Thomas Maurisse, Vice-President, LNG, Total
Anthony Mburu, Director General and founder, Enerstore Africa





Dinner-debate with **Louise Mushikiwabo**, Secretary General of the International Organization of La Francophonie

Arrmanatha Nasir, Ambassador of Indonesia in France
François-Xavier Olivieri, Executive Vice-President, Hydrogen Business Unit, Engie

Marta Pardavi, Co-President, Hungarian Helsinki Committee

Christoph Rauh, Head of Africa Sub-Division, Federal Ministry for Economic Cooperation and Development (BMZ), Bonn

Bernard Rogel, former Chief of Staff for the President of the Republic

Nils Schmid, Member of the German Bundestag (MdB), Foreign policy spokesman for the SPD parliamentary group

Oumar Sylla, Executive Director, Regional Office for Africa, UN-Habitat

Audrey Tang, Digital Minister, Taiwan

Tomohiko Taniguchi, former Special Adviser to the Cabinet and chief editor of foreign policy speeches of Japanese Prime Minister Shinzo Abe

François Villeroy de Galhau, Governor, Banque de France

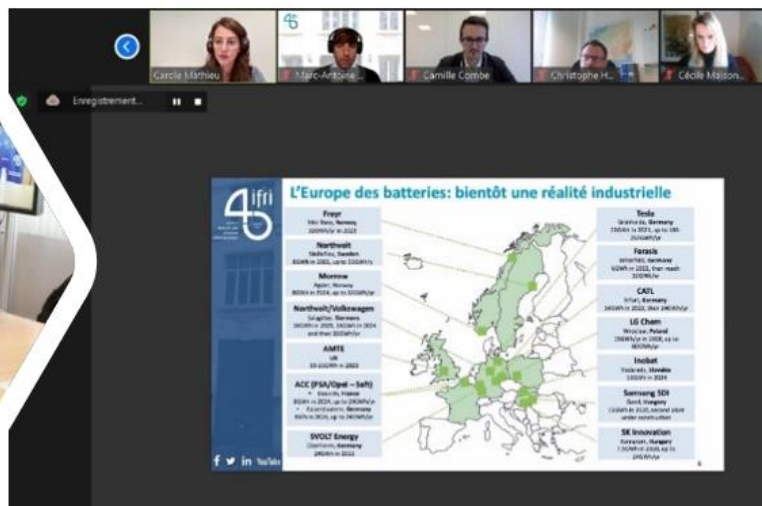
Pierre Vimont, Diplomat, Special Representative of the President of the Republic for Strategic dialogue with Russia

Conference with **Wang Yi**, State Councilor and Minister of Foreign Affairs of the People's Republic of China





Video conferences, webinars and dinner-debates



Ifri's publications in 2020

THE MAJORITY OF IFRI'S RESEARCH IS FREELY AVAILABLE ON IFRI'S WEBSITE.

DIGITAL PUBLICATIONS

"NOTES DE L'IFRI" (POLICY PAPERS), "ÉTUDES DE L'IFRI" (REPORTS), AND "ÉDITORIAUX DE L'IFRI" (EDITORIALS).

THEMATIC COLLECTIONS

ASIE.VISIONS, NOTES DU CERFA, VISIONS FRANCO-ALLEMANDES, POTOMAC PAPERS, RUSSIE.NEI.VISIONS, FOCUS STRATÉGIQUE, PROLIFÉRATION PAPERS...

IFRI PUBLISHES ANALYSES IN FRENCH, ENGLISH, GERMAN AND RUSSIAN.

IN 2020, IFRI PUBLISHED A SPECIAL ISSUE OF *POLITIQUE ÉTRANGÈRE* TITLED "THE FUTURE OF EUROPE IN THE CONTEXT OF SINO-AMERICAN COMPETITION". THE ISSUE FOCUSES ON THE PROCEEDINGS OF THE CONFERENCE ORGANIZED AT THE SORBONNE IN CELEBRATION OF IFRI'S 40TH ANNIVERSARY.

IFRI ALSO PUBLISHED MORE THAN **160** POLICY PAPERS, REPORTS AND DIGITAL EDITORIALS, **6** BOOKS AND MORE THAN **40** ARTICLES AND CONTRIBUTIONS.



TWO FLAGSHIP PUBLICATIONS

POLITIQUE ÉTRANGÈRE

Editors-in-chief: Dominique David and Marc Hecker

A space for deep analysis and debate, Ifri's quarterly journal, *Politique étrangère*, provides a guide for decoding international events. Articles, current event-related debates and historical analyses can be found online at politique-etrangere.com.

The themes covered in 2020 included: **The Gulf: new center of the Middle East?** (n° 1/2020); **COVID-19: health and geopolitical crisis** (n° 2/2020); **COVID-19: down with globalization, long live Europe?** (n° 3/2020); **Brexit: the woes of breaking up** (n° 4/2020).

RAMSES 2021: AT THE EDGE?

Annual report on the global economic system and strategies.

Co-Directors: Thierry de Montbrial, Dominique David

Opening with Thierry de Montbrial's "**Perspectives**", an original synthesis of the trends of the past year, this issue covers the whole field of international relations of the past year. The three thematic sections are **Health and climate: COVID-19, what now? / Europe: redo or undo / Middle East: 10 years after the false spring**. In 2020 *Ramses* also covered the economic and technological consequences of COVID-19, security and migration challenges, and the strategic issues specific to each continent.

RAMSES 2021 includes **8 videos** of Ifri's researchers providing concise analyses of the **most critical issues in international affairs**. The **Repères** section presents an indispensable documenting tool, with statistics, chronology and original maps.



Ifri's corporate members

SINCE ITS CREATION IN 1979, IFRI HAS DEVELOPED A SPECIAL RELATIONSHIP WITH ITS CORPORATE MEMBERS. DEDICATED STUDIES, NETWORKING, INTERACTION WITH ITS RESEARCH TEAMS, AND ACCESS TO ITS INTERNATIONALLY RENOWNED EXPERTISE AND CONNECTIONS ARE SOME OF THE ADVANTAGES IFRI OFFERS ITS PARTNERS.

AS AN INSTITUTION RECOGNIZED FOR ITS PUBLIC UTILITY, IFRI IS FINANCED BY PRIVATE CONTRIBUTIONS — FROM COMPANIES, EMBASSIES, ORGANIZATIONS AND INDIVIDUAL MEMBERS — ACCOUNTING FOR MORE THAN 70% OF ITS RESOURCES, AND ALSO RECEIVES STATE SUPPORT.



François Villeroy de Galhau, Governor of the Banque de France,
Thierry de Montbrial, President of Ifri.

In 2020, Ifri adapted its partner events to meet social distancing requirements resulting from the COVID-19 crisis. Video conferences and webinars were organized at a particularly high frequency for a number of months, in response to numerous requests from the Institute's partners. Ifri's ability to quickly adapt its services allowed it to maintain an uninterrupted focus on the concerns of its stakeholders.

The value of company membership lies in the access to Ifri's network and the opportunities for exchange with different stakeholders. Through membership, companies actively participate in Ifri's debates and events, alongside the foremost experts and observers on the international scene, and contribute to the influence of French expertise in international relations.



Stéphane Honig, Strategy Director, Natixis, Yann
Roland, Director of Development, Ifri.

- *"Ifri is ideally placed to support strategy and planning for business leaders. For the Institute's teams, it is all about helping our partners develop a more global vision of risk, and geopolitical risk in particular, to inform long-term decision-making."* **Yann Roland**, Director of Development, Ifri.

IN 2020, THE FOLLOWING COMPANIES PLEDGED OR INCREASED THEIR SUPPORT FOR THE INSTITUTE:

AIR LIQUIDE, CAPGEMINI, CRÉDIT MUTUEL EQUITY, DASSAULT SYSTÈMES, EDMOND DE ROTHSCHILD ASSET MANAGEMENT, EQUINOR, LA FABRIQUE DE LA CITÉ, JICA AND ORANGE.

WE THANK THEM WARMLY FOR THEIR SUPPORT.

THERE ARE TWO WAYS TO SUPPORT IFRI:

- BECOME A MEMBER
- SUPPORT A SPECIFIC RESEARCH PROGRAM

TAX ADVANTAGES ARE AVAILABLE FOR BOTH FORMS OF PATRONAGE.

Meetings reserved for Ifri's members and partners

BREAKFASTS, LUNCHES AND DINNER-DEBATES

CHAIRER BY: **THIERRY DE MONTBRIAL**

17 February - *François Villeroy de Galhau*, Governor of the Banque de France

22 June - *Zaki Laïdi*, special adviser to the High Representative of the European Union for Foreign Affairs and Security Policy

10 July - *Pierre Jacquet*, President of the Global Development Network (GDN) and member of the Circle of Economists

30 September - *Louise Mushikiwabo*, Secretary General of the International Organization of La Francophonie



Louise Mushikiwabo, Secretary General of the International Organization of La Francophonie; Thierry de Montbrial, President of Ifri.



Thomas Gomart, Director of Ifri, Christine Desouches, Member of Ifri's Advisory Board, Hubert des Longchamps, former Director of Public Affairs, Total

LES MENSUELLES IFRI/LES JEUDIS DE L'IFRI

DEBATES WITH ONE OF IFRI'S RESEARCHERS OR A GUEST EXPERT

CHAIRER BY: **THOMAS GOMART**

Les Mensuelles Ifri are organized with the support of Société Générale



IN MARCH 2020, IFRI TRANSFORMED ITS LUNCH-DEBATES, "**LES MENSUELLES IFRI/ENTREPRISES**", INTO A SERIES OF VIDEO CONFERENCES ENTITLED "**LES JEUDIS DE L'IFRI**".

THESE WEEKLY MEETINGS ARE DEDICATED TO EXAMINING THE EVOLUTION OF INTERNATIONAL AFFAIRS, BRINGING TOGETHER IFRI'S RESEARCHERS AND HIGH-LEVEL GUEST EXPERTS, INCLUDING MANY INTERNATIONAL THINK TANK DIRECTORS (18 MEETINGS BETWEEN APRIL AND DECEMBER 2020).

AN UNMISSABLE EXPERIENCE FOR IFRI'S CORPORATE MEMBERS AND PARTNERS, **LES JEUDIS DE L'IFRI** TRANSITIONED TO A MONTHLY SCHEDULE FROM SEPTEMBER 2020.

25 February - WHY IS THE FRANCO-GERMAN MOTOR SLIPPING?

Daniela Schwarzer, Director, German Council on Foreign Relations (DGAP)

25 March - WHAT IS TURKEY SEEKING IN THE MIDDLE EAST?

Les Jeudis de l'Ifri (video conference)

Dorothee Schmid, Head of the Turkey/Middle East Program, Ifri

2 April - WILL CORONAVIRUS GET TRUMP REELECTED?

Les Jeudis de l'Ifri (video conference)

Laurence Nardon, Head, North America Program, Ifri

9 April - WILL COVID-19 CONTAMINATE ENERGY AND CLIMATE POLICIES?

Les Jeudis de l'Ifri (video conference)

Marc-Antoine Eyl-Mazzega, Director, Center for Energy and Climate, Ifri

16 April - RUSSIA IN THE TRIPLE STORM: CONSTITUTIONAL REFORMS, ECONOMIC CRISIS, PANDEMIC MANAGEMENT

Les Jeudis de l'Ifri (video conference)

Tatiana Kastouéva-Jean, Director, Russia/NIS Center, Ifri

Meetings reserved for Ifri's members and partners (cont.)

23 April - HAS COVID-19 CONTAMINATED VALUE CHAINS IN EAST ASIA?

Les Jeudis de l'Ifri (video conference)

Françoise Nicolas, Director, Center for Asian Studies, Ifri

30 April - HOW CAN SUB-SAHARAN AFRICAN COUNTRIES COPE WITH COVID-19?

Les Jeudis de l'Ifri (video conference)

Alain Antil, Director of the African Studies Center, Ifri

7 May - HAS COVID-19 CONTAMINATED THE FRANCO-GERMAN RELATIONSHIP?

Jeudis de l'Ifri (video conference)

Eric André Martin, Secretary General, Study Committee on Franco-German Relations, Ifri

14 May - BETWEEN OBVIOUS RISKS AND BLACK SWANS: STRATEGIC ISSUES AFTER COVID-19

Jeudis de l'Ifri (video conference)

Corentin Brustlein, Director, Security Studies Center, Ifri

28 May - THE EU AFTER KARLSRUHE AND THE FRANCO-GERMAN INITIATIVE ON EU DEBT: IS IT A HAMILTONIAN MOMENT?

Jeudis de l'Ifri (video conference)

Guntram Wolff, Director, Bruegel

4 June - WHERE IS DONALD TRUMP TAKING THE UNITED STATES?

Jeudis de l'Ifri (video conference)

James M. Lindsay, Senior Vice-President and Director of Studies, Council on Foreign Relations

11 June - UNITED STATES – EUROPE RELATIONS AND THE NOVEMBER 2020 ELECTIONS

Jeudis de l'Ifri (video conference)

Charles Ries, International Vice-President, Rand Corporation

18 June - THE BELT & ROAD INITIATIVE (BRI) IN SOUTHEAST ASIA: RESHUFFLING THE CARDS AFTER COVID-19?

Jeudis de l'Ifri (video conference)

Sophie Boisseau du Rocher, Associate Research Fellow, Center for Asian Studies, Ifri

25 June - CHINA IN AFRICA: FROM POLITICAL PRESENCE TO ENVIRONMENTAL FOOTPRINT

Jeudis de l'Ifri (video conference)

Thierry Vircoulon, Associate Research Fellow, African Studies Center, Ifri

2 July - POLITICAL CONSEQUENCES OF ECONOMIC SANCTIONS ON THE TRANSATLANTIC RELATIONSHIP

Jeudis de l'Ifri (video conference)

Rawi Abdelal, Professor, Harvard Business School

9 July - COVID-19 IN LATIN AMERICA: CATALYST OF CRISES

Jeudis de l'Ifri (video conference)

Francisco de Santibañes, Secretary General, Argentine Council for International Relations (CARI)

17 September - CHINA, A NEW ENGINE FOR EUROPEAN INTEGRATION?

Jeudis de l'Ifri (video conference)

Marc Julienne, Research Fellow, Head of China Research, Center for Asian Studies, Ifri

8 October - HOW CAN ESCALATION IN THE EASTERN MEDITERRANEAN BE AVOIDED?

Jeudis de l'Ifri (video conference)

Dorothee Schmid, Research Fellow, Head of Contemporary Turkey and Middle East Program, Ifri

5 November - AMERICAN PRESEDENTIAL ELECTION, TWO DAYS AWAY

Jeudis de l'Ifri (video conference)

Laurence Nardon, Head, North America Program, Ifri

17 December - AFTER BREXIT, WHAT WILL THE RELATIONSHIP BE BETWEEN THE EUROPEAN UNION AND THE UNITED KINGDOM?

Jeudis de l'Ifri (video conference)

Claude-France Arnould, Advisor on European Affairs, Ifri



Thomas Gomart, Director, Ifri; Dorothee Schmid, Head of Turkey/Middle East Program, Ifri



THE AMBASSADORS TABLE

LUNCH-DEBATES WITH FOREIGN AMBASSADORS IN FRANCE

PRESIDED BY: THIERRY DE MONTBRIAL

21 January - Arrmanatha Nasir, Indonesian Ambassador to France



CONFERENCES RESERVED FOR IFRI MEMBERS

12 May - COVID-19 IN THE MIDDLE EAST: IMMUNITY IN THE CHAOS? (video conference)

Members-only conference

With Dorothee Schmid, Head of Turkey/Middle East Program, Ifri

Moderator: Thomas Gomart, Director, Ifri

15 October - HOW CAN ELECTRICAL NETWORKS IN AFRICA BE STRENGTHENED? (video conference)

Members-only conference

With Hugo Le Picard, Research Fellow, Center for Energy and Climate, Ifri

Moderator: Marc Hecker, Director of Research and Development, Ifri

Ifri's partners

As of 31 December 2020

PARTNER COMPANIES, ORGANIZATIONS AND FOUNDATIONS

ADECCO FOUNDATION	DASSAULT SYSTÈMES	MEDEF
AGENCE FRANÇAISE DE DÉVELOPPEMENT (AFD)	DMZ INTERNATIONAL FORUM ON THE PEACE ECONOMY	MERIDIAM
AIR FRANCE	EDF	MICHELIN
AIR LIQUIDE	ENGIE	MITSUBISHI FRANCE
AIRBUS	EQUANCY	NATIXIS
AMRAE	EQUINOR	NAVAL GROUP
ARIANEGROUP	EUTELSAT	OPEN SOCIETY INITIATIVE FOR EUROPE
ARQUUS	FONDATION DE FRANCE	ORANGE
BANQUE DE FRANCE	GROUPAMA ASSET MANAGEMENT	ORTEC EXPANSION
BNP PARIBAS	GROUPE LA POSTE	POLICY CENTER FOR THE NEW SOUTH
BNP PARIBAS FOUNDATION	GROUPE RENAULT	PORTICUS
BOUYGUES	GROUPE SODEXO	PRONUTRI
BPIFRANCE	GROUPE VINCI	RESEARCH FOR PEACE AND SECURITY
CAISSE DE DÉPÔT ET PLACEMENT DU QUÉBEC	IFP ÉNERGIES NOUVELLES	ROTHSCHILD & CIE BANQUE
CAPGEMINI	INDUSTRIES ET FINANCES PARTENAIRES	RTE
CEA	JBIC	SANOFI
CENTRE NATIONAL D'ÉTUDES SPATIALES	JETRO PARIS	SANOFI ESPOIR FOUNDATION
CITIGROUP	JICA	SOCIÉTÉ GÉNÉRALE
CLARENCE WESTBURY FOUNDATION	L'ORÉAL	SUEZ FOUNDATION
COGES	L'ORÉAL FONDATION	THALES INTERNATIONAL
CONSEIL SUPÉRIEUR DU NOTARIAT	LA FABRIQUE DE LA CITÉ	TOTAL
CPR AM	LAZARD FRÈRES GESTION	TOTAL FOUNDATION
CRÉDIT AGRICOLE	MANPOWER FOUNDATION	UNIGRAINS
CRÉDIT MUTUEL EQUITY	MAZARS	VALLOUREC
	MBDA FRANCE	VEOLIA
	MBO PARTENAIRES	VIEL & CIE

EMBASSIES AND DELEGATIONS

ALGERIA	GREECE	OMAN
ANDORRA	HUNGARY	POLAND
ARMENIA	INDIA	QATAR
AUSTRIA	INDONESIA	ROMANIA
AZERBAIJAN	IRAQ	RUSSIA
BELARUS	IRELAND	SERBIA
BELGIUM	ISRAEL	SINGAPORE
BRAZIL	JAPAN	SLOVAKIA
CANADA	KUWAIT	SOUTH KOREA
CHINA	LATVIA	SWEDEN
CYPRUS	LITHUANIA	SWITZERLAND
DENMARK	LUXEMBOURG	TAIPEI REPRESENTATION OFFICE IN FRANCE
ESTONIA	MINISTRY OF FOREIGN AFFAIRS OF JAPAN	THE NETHERLANDS
FINLAND	MONACO	TURKEY
GENERAL DELEGATION OF QUEBEC IN FRANCE	MOROCCO	UNITED KINGDOM
GEORGIA	NEW ZEALAND	VIETNAM
GERMANY	NORWAY	

Ifri's media presence

IFRI OFFERS THE FRENCH AND FOREIGN MEDIA A FORUM TO MEET AND DEBATE, AN INDEPENDENT PLATFORM WHERE IDEAS AND ANALYSES CAN BE SHARED AND FURTHER DEVELOPED.

IN 2020, THE COVID-19 PANDEMIC SHIFTED THE BALANCES AMONG GLOBAL POWERS. IFRI WAS CALLED ON BY NUMEROUS FRENCH AND FOREIGN PRESS OUTLETS TO PROVIDE AN UNDERSTANDING OF NEW GEOPOLITICAL ISSUES AND EUROPE'S CHALLENGES. IN ADDITION TO THE MANY ARTICLES, PANELS AND INTERVIEWS WITH RESEARCHERS, IFRI CONTRIBUTED TO MORE THAN 460 TELEVISION AND RADIO APPEARANCES AND WAS CITED OVER 4,250 TIMES, INCLUDING 2,530 TIMES IN THE FOREIGN PRESS.



In 2020, Ifri was strongly present in the national daily press, in particular in **Le Monde** (more than 65 contributions), **Le Figaro** (more than 50), **Les Échos** (more than 30), **La Tribune**, and **Liberation** with a total of more than 50 bylined columns and interviews. Ifri's researchers were particularly present on television and radio platforms, including interviews in the news reports of **France 2**, **France 24**, **ARTE**, **Euronews**, **CNN**, more than 26 participations in "C dans l'air" on **France 5**; a regular presence on news channels (**BFM** and **BFM Business**, **CNews**, **LCI**, **LCP-Public Sénate**), excellent collaboration with **France Culture** (more than 110 contributions) and **RFI**, as well as with national radio stations such as **France Inter**, **France Info** and **Europe 1**. Ifri's researchers and work have been cited in **The New York Times**, **The Financial Times**, **Newsweek**, **Bloomberg**, **CNN**, **The Washington Post** and **Euronews**, as well as in Russian, Chinese, Arabic, African and European press outlets...



Ifri online

IN A TIME OF “FAKE NEWS”, THE ROLE OF A THINK TANK SUCH AS IFRI IS TO PROVIDE SOUND, RELIABLE EXPERTISE TO WEB AND SOCIAL MEDIA USERS.

IN 2020, IFRI STRENGTHENED ITS ONLINE PRESENCE THROUGH 6 PLATFORMS (SEE BELOW).

- **THE WEBSITE:** WWW.IFRI.ORG

PRE-EMINENT RESOURCE COVERING ALL MAJOR INTERNATIONAL QUESTIONS, IFRI’S WEBSITE SAW MORE THAN 1.6 MILLION VISITS IN 2020. AVAILABLE IN 4 LANGUAGES (FRENCH, ENGLISH, GERMAN, RUSSIAN), IT ALLOWS VISITORS TO KEEP UP WITH IFRI AND EASILY ACCESS ITS MOST RECENT PUBLICATIONS.



- **SOCIAL MEDIA:**



FACEBOOK: With **105,328** followers, Ifri’s Facebook page acts as a daily interface with the general public. Studies, media, videos, and graphics are published regularly. Besides helping to disseminate Ifri’s publications to a wider audience, this page also provides a space for interaction and feedback from web users.



TWITTER: Instant information, targeted communication, multiple contacts in the political, media and institutional spheres: some **30,860** followers receive daily updates about Ifri’s news highlights.



LINKEDIN: Leading online platform for professionals, through which Ifri disseminates rich and diverse daily content to its **39,714** followers.

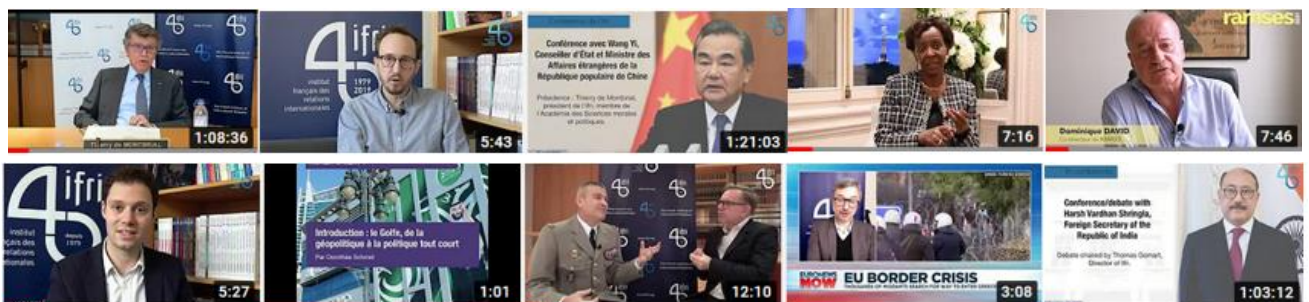


INSTAGRAM: With almost **1,500** followers, Ifri uses this platform to enhance its presence through the dissemination of photographs and visual content.

- **VIDEO**



YOUTUBE: In 2020, Ifri published more than **60 exclusive videos** for its **5,000** followers on the popular video platform.



INFOGRAPHICS



In 2020, Ifri published more than 40 infographics intended to highlight key points of important studies and research, and increase accessibility to the general public.

IFRI INCREASES ITS VISIBILITY IN THE BLOGOSPHERE WITH THREE BLOGS:

ultimaratio-blog.org, blog of the Security Studies Center, and a leading blog on security and defense issues

politique-etrangere.com, blog of the publication *Politique étrangère*

afriquedecryptages.wordpress.com, blog of the African Studies Center

World Policy Conference

WPC – HEALTH – 1ST EDITION

2 DECEMBER 2020, *ONLINE CONFERENCE*

IN 2020, THE WORLD POLICY CONFERENCE LAUNCHED ITS FIRST THEMED CONFERENCE, **WPC – HEALTH**. THIS FULL-DAY FORUM SOUGHT TO INTRODUCE **HEALTH** AS ONE OF THE CENTRAL THEMES OF THE WPC, ON THE SAME LEVEL AS MORE TRADITIONAL SUBJECTS SUCH AS GEOPOLITICS AND ECONOMICS. THIS INAUGURAL EDITION BROUGHT TOGETHER **17 SPEAKERS** FROM THE ACADEMIC AND MEDICAL WORLDS, INTERNATIONAL ORGANIZATIONS, THE PRIVATE SECTOR AND CIVIL SOCIETY.



WPC – Health does not attempt to be yet another industry health conference. Its purpose is to focus on medium- and long-term perspectives of crucial global health issues with the objective of raising awareness of their essential political, social, economic and ethical dimensions. It is destined for a public whose major concerns are the policy implications of nation-state interdependence. Although the seed of its creation germinated long before the start of the COVID-19 pandemic, the launch of this annual meeting could not have happened at a more relevant time, as the world faces a shock of such magnitude.

The **first edition of WPC – Health** was held online. The conference was kicked off with an introduction by **Thierry de Montbrial**, and a video message from **Tedros Adhanom Ghebreyesus**, Director General of the World Health Organization.

Three plenary sessions covering **1. The lessons of COVID-19**, **2. Technology, Economics, Health Ethics**, and **3. Mental Health and Addiction** followed, sparking discussion on the consequences and lessons to be drawn from the COVID-19 crisis from a global governance perspective, on economic and ethical questions in light of technological revolutions in the health sector, and on mental health issues that have emerged in public discourse throughout the pandemic. Among the speakers who shed light on these issues were **Michel Kazatchkine** (Special Advisor to the Joint United Nations Program on HIV/AIDS for Eastern Europe and Central Asia; Senior Fellow at the Global Health Center of the Graduate Institute of International and Development Studies in Geneva), **Antoine Flahault** (Director of the Institute of Global Health at the University of Geneva), **Alexandre de Gernay** (Senior Vice-President, Global Head of Cardiovascular and Established Products, Sanofi), **Jean Kramarz** (Health Business Line Director, Axa Partners), **Elhadj As Sy** (Co-President of the Global Pandemic Preparedness Monitoring Board of the WHO and the World Bank, Chair of the Board of Directors of the Kofi Annan Foundation), **Juliette Tuakli** (Medical Director, CEO of CHILDAccra Medical Group, Ghana; Chair of the Board of Directors of United Way Worldwide), **Patrick Nicolet** (Chief Technology Officer of Capgemini), **Daniel Andler** (Professor emeritus at Sorbonne University, member of the Académie des sciences morales et politiques), **Jacques Biot** (Senior consultant in the field of telecommunications and AI, former President of the Ecole Polytechnique de Paris), **Carlos Moreira** (Founder and CEO of WISEKey, former cybersecurity expert for the United Nations), **Alexandra Prioux** (President of Alcediag, founder of SkillCell), **Arthur Stril** (Chief Business Officer and member of the board of directors for Collectis), **Michael van den Berg** (Policy Analyst, Department of Health, Directorate for Employment, Labor and Social Affairs, OECD), **Roberto Burioni** (Professor of microbiology and virology at Vita-Salute San Raffaele University in Milan), **Jean-Pierre Lablanchy** (Psychiatrist, member of the supervisory board of EDEIS).

This first edition of **WPC – Health** shed light on several key issues, more clearly revealing the characteristics and scope of the many challenges that health poses to global governance.

At the end of the one-day meeting, a report was produced and a digital version was made available on the WPC website:
<https://www.worldpolicyconference.com/2020-report/>



Antoine Flahault, Elhadj As Sy, Alexandre de Gernay, Michel Kazatchkine, Juliette Tuakli et Jean Kramarz, lors de la Session 1 de la WPC – Health, intitulée *The lessons of COVID-19*.

Sites Web :
www.worldpolicyconference.com
www.worldpolicyconferencetv.com

Réseaux sociaux :
 [fb.com/worldpolicyconference/](https://www.facebook.com/worldpolicyconference/)
 [@WorldPolicyConf](https://twitter.com/WorldPolicyConf)
 [@WorldPolicyConf](https://www.instagram.com/WorldPolicyConf)
 [World Policy Conference TV](https://www.youtube.com/WorldPolicyConf)

The Team

As of 31 December 2020

Thierry de Montbrial, Founder and Executive Chairman,
Member of the Académie des sciences morales et politiques
Florence Richomme, Executive Assistant and Project Officer

Thomas Gomart, Director
Lea Metke, Project Officer to the Director

Valérie Genin, Secretary General
Karine Lusardi, Assistant to the Secretary General

Doïna Romanenko, Director, Office of the Executive Chairman
Vincent Delaire, Assistant

Dominique David, Advisor to the President

Song-Nim Kwon, Executive Director of the WPC
Virginie Poithier, Laura Lenoury, Delphine Dumon

Natacha Crance, Head of Communication

EXECUTIVE COMMITTEE

Thomas Gomart, Director
Valérie Genin, Secretary General
Yann Roland, Director of Development
Corentin Brustlein, Director, Security Studies Center
Marc Hecker, Director, Research and Development
Tatiana Jean, Director, Russia/NIS Center
Françoise Nicolas, Director, Center for Asian Studies
Doïna Romanenko, Director, Office of the Executive Chairman

RAMSES

Thierry de Montbrial and Dominique David,
Co-Directors

Politique étrangère

Dominique David, Editor-in-Chief

RESEARCH / ADMINISTRATION

Europe

Study Committee on Franco-German Relations (Cerfa)

Eric-André Martin, Secretary General
Marie Krpata, Research Fellow
Paul Maurice, Research Fellow
Catherine Naïker, Assistant

Austro-French centre for Rapprochement in Europe (FAC)

Dominique David, President

Russia/NIS Center

Tatiana Kastouéva-Jean, Director
Anne Souin, Project Manager
Florian Vidal, Research Fellow

Center for Asian Studies Ifri

Françoise Nicolas, Director
Marc Julienne, Research Fellow
Céline Pajon, Research Fellow
John Seaman, Research Fellow

Turkey/Middle East Program

Dorothee Schmid, Head
Cécile de Cordier, Assistant

African Studies Center

Alain Antil, Director
Sina Schlimmer, Research Fellow

North America Program

Laurence Nardon, Head

GeoTech Program

Alice Pannier, Head

Security Studies Center

Corentin Brustlein, Director
Élie Tenenbaum, Research Fellow
Marc Hecker, Research Fellow
Aline Lebœuf, Research Fellow
Morgan Paglia, Junior Researcher
Laure de Rochegonde, Junior Researcher

Defense Research Unit (LRD)

Élie Tenenbaum, Coordinator
Raphaël Briant, Research Fellow
Corentin Brustlein, Research Fellow
Jean-Baptiste Florant, Research Fellow
Aline Lebœuf, Research Fellow
Michel Pesqueur, Research Fellow

Center for Energy and Climate

Marc-Antoine Eyl-Mazzega, Director
Carole Mathieu, Research Fellow
Hugo Le Picard, Junior Researcher
Cécile de Cordier, Assistant

Center for Migration and Citizenship

Christophe Bertossi, Director
Matthieu Tardis, Research Fellow

PUBLICATIONS

Marc Hecker, Director of Publications
Sharleen Laverigne, Copy Editor, Head of Distribution
Daphné Bertin, Copy Editor

Documentation

Daniel Marier, Archivist
Azra Isakovic, Archivist

Digital Communication

Clothilde Goujard, Digital Communications Officer

STRATEGIC DEVELOPMENT

Yann Roland, Director of Development
Sandrine Bañales, Corporate and Embassies Relations Coordinator
Barbara M'Chiri, CRM and Relations with Individual Members Officer
Elia Mompontet Zabala, Partnerships Development Officer

OFFICE OF THE SECRETARY GENERAL

Valérie Genin, Secretary General
Karine Lusardi, Assistant
Nadia Fraioli, Travel Manager

Accounting

Annie Acher, Accountant, Payroll Manager
Christina Jovanovic, Accountant

General services

Nathalie Magnier, Director
Mhenna Larbes, Senior Maintenance Technician
Nicolas Lang, Technician
Barbara M'Chiri, Assistant
Catherine Naiker, Aminata Kaba, Receptionists

More information on the directors and researchers is available on Ifri's website (www.ifri.org)

Board of Directors

As of 31 December 2020

Executive Chairman

Thierry de Montbrial, Executive Chairman, Ifri, Member of the Académie des sciences morales et politiques

Deputy Chairman

Louis Schweitzer, former CEO of Renault

Treasurer

François Drouin, President of ETI Finance

Members

Jean-Paul Agon, Chairman and CEO of L'Oréal

Marianne Bastid-Bruguère, Member of the Académie des Sciences morales et politiques

Marie-Françoise Bechtel, Vice-President of the Res Publica Foundation, State Councilor, former Director of the ENA (National School of Administration)

Jean-Louis Boulranges, Member of European Parliament, Honorary Counselor at the Cour des comptes

Jean Burelle, President, Burelle Participations S.A.

Nathalie Delapalme, Executive Director and Administrator of the Mo Ibrahim Foundation (promoting good governance practices in Africa and recognizing excellence in African leadership)

Hervé Gaymard, former Minister, former Member of Parliament, President of the Departmental Council of Savoie

Elisabeth Guigou, former Minister, former Member of Parliament, President of the Anna Lindh Euro-Mediterranean Foundation for the Dialogue Between Cultures

Marion Guillou, President of the Board of Directors of Agreenium, French Institute for Agricultural, Forestry and Veterinary Sciences, Special Counselor, State Council

Didier Lallement, Paris Police Prefect, Honorary Counselor at the Cour des Comptes

André Lévy-Lang, Founder and President of the Louis Bachelier Institute, Professor Emeritus at University Paris Dauphine

Christine Manigand, Professor of Contemporary History, University of Paris 3 Sorbonne Nouvelle

Jean-Claude Meyer, Vice-President, Rothschild Europe

Christian Noyer, Honorary Governor, Banque de France

Serge Sur, Professor Emeritus of Public Law, University of Paris 2 Panthéon-Assas

Mostafa Terrab, Chairman and CEO, Groupe OCP

Advisory Board

As of 31 December 2020

Chairman

Thierry de Montbrial, Executive Chairman, Ifri, Member of the Académie des sciences morales et politiques

Members

Jean-Pierre Chevènement, former Minister, former Senator, President of the Res Publica Foundation

Dominique David, Adviser to the Executive Chairman, Ifri

Etienne de Durand, Deputy for Defense Policy and Strategic Foresight, DGRIS, Ministry of Armed Forces

Stanislas de Laboulaye, Vice-President, Sovereign Global Solutions, former Ambassador

Alain Dejammet, French Ambassador

Christine Desouches, Expert consultant to international organizations, former Special Counselor on political and diplomatic affairs to the Secretary General of the Francophonie

Karim El Aynaoui, Director General of the Policy Center for the New South, Dean of the School of Economics and Social Science, University Mohammed VI Polytechnic

Nicole Gnesotto, Professor at the Conservatoire national des arts et métiers, "European Union: Institutions and Policies" Chairholder, Chair of the Board of Directors of the Institute of Higher National Defense Studies (IHEDN)

Thomas Gomart, Director, Ifri

Marc Hecker, Director of Research and Development, Ifri

Fadia Kiwan, Honorary Director of the Institute of Political Science at the Saint Joseph University of Beirut

Manuel Lafont-Rapnouil, Director of the Center of Analysis, Foresight and Strategy (CAPS), Ministry of Europe and Foreign Affairs

Jean-David Levitte, French Ambassador, Member of the Académie des sciences morales et politiques

Joseph Maïla, Professor of Geopolitics, Mediation and International Relations at ESSEC, former Rector of the Institut Catholique de Paris

Jean-Claude Mallet, Director of Public Affairs, Total

Patrick Messerlin, Professor Emeritus at Sciences Po, Director of the World Economy Group at Sciences Po

Anne-Thida Norodom, Professor of Public Law, Paris Descartes University

Georges-Henri Soutou, Professor Emeritus of Contemporary History at University of Paris 4, Member of the Académie des sciences morales et politiques

Research



REGIONAL UNITS

EUROPE

- STUDY COMMITTEE ON FRANCO-GERMAN RELATIONS (CERFA)
- AUSTRO-FRENCH CENTER FOR RAPPROCHEMENT IN EUROPE (FAC)

RUSSIA/NIS CENTER

CENTER FOR ASIAN STUDIES

NORTH AFRICA/MIDDLE EAST/MEDITERRANEAN

- CONTEMPORARY TURKEY
- MIDDLE EAST
- IFRI – POLICY CENTER FOR THE NEW SOUTH PARTNERSHIP

AFRICAN STUDIES CENTER

NORTH AMERICA PROGRAM

TOPICAL UNITS

SECURITY STUDIES CENTER/DEFENSE RESEARCH UNIT (LRD)

CENTER FOR ENERGY AND CLIMATE

CENTER FOR MIGRATION AND CITIZENSHIP

REGIONAL UNITS

EUROPE

STUDY COMMITTEE ON FRANCO-GERMAN RELATIONS (CERFA)

CREATED IN 1954 THROUGH AN INTERGOVERNMENTAL AGREEMENT BETWEEN THE FEDERAL REPUBLIC OF GERMANY AND FRANCE, THE STUDY COMMITTEE ON FRANCO-GERMAN RELATIONS (CERFA) IS TODAY ONE OF THE OLDEST BILATERAL ORGANIZATIONS SHARED BY THE TWO COUNTRIES.

ITS MAIN OBJECTIVES ARE TO:

- CONTRIBUTE TO A BETTER UNDERSTANDING OF THE TWO COUNTRIES' POLITICAL, SOCIAL AND ECONOMIC APPROACHES;
- ANALYZE THE CONSTANTLY EVOLVING FRANCO-GERMAN RELATIONSHIP IN THE EUROPEAN UNION (EU).



TEAM

Eric André Martin, Secretary General (since March 2020)

Areas of expertise: German domestic and foreign policy, Franco-German relations; European politics; Domestic policy debates of European Union member states; EU international relations; Non-proliferation issues and control of trade in strategic goods; International sanctions

Hans Stark, Secretary General (until March 2020), Advisor on Franco-German relations (since March 2020)

Areas of expertise: Contemporary Germany (domestic and foreign policy), Franco-German relations (security issues, European construction), and European integration (history, foreign policy and common security)

Paul Maurice, Research Fellow (since March 2020)

Areas of expertise: German domestic policy; Political parties and electoral geography in Germany; Foreign policy of the Federal Republic of Germany; History of Franco-German relations and European construction

Katja Borck, Project Manager, "Dialogue d'avenir franco-allemand" (until March 2020)

Marie Krpata, Research Fellow (since September 2020)

Areas of expertise: Internal policy debates within the member states of the European Union; EU international relations; Human and minority rights and security, social cohesion; Transport and urban issues

Catherine Naiker, Assistant

DIGITAL PUBLICATIONS

Notes du Cerfa

Alternative für Deutschland (AfD), an extreme right party?, Fabian Virchow, n° 152, March 2020.

Captain in the Storm: Challenges and Opportunities for the German EU Council Presidency, *Claire Demesmay*, n° 153, July 2020.

German Economic Policy during the Corona-crisis. How Germany Intends to Support its Economy, *Sandra Parthie*, n° 154, October 2020.

The Karlsruhe Court Judgment: A Thunderclap from a Clear Sky?, *David Capitant*, n° 155, October 2020.

The German Healthcare System in the Face of the Coronavirus Crisis, *Patrick Hassenteufel*, n° 156, November 2020.

Uncertain Times Lie Ahead. The CDU at the End of the Merkel Era, *Frank Decker*, n° 157, December 2020.

Visions franco-allemandes

Breakthrough for Decentralized Franco-German cooperation? Perspectives after the Aachen Treaty, *Andreas Marchetti*, n° 30, June 2020.

The Franco-German Armaments Cooperation. An Impossible Agreement?, *Detlef Puhl*, n° 31, November 2020.

Editorials

Three times two for Europe. How a strengthening of France-Germany, Germany-Poland and France-Poland bilateral relations can move the EU forward, *Groupe Daniel Vernet, Groupe Copernic*, March 2020.

Coronavirus: Franco-German solidarity put to the test, *Paul Maurice*, April 2020.

Bavaria and France. Preparing the Future together, *Florian Herrmann*, August 2020.

Thirty Years after its Reunification, Germany's "European Moment"?, *Paul Maurice*, October 2020.

Strategic European Autonomy: let's stop getting bogged down in toxic debates, *Claudia Major, Christian Mölling*, December 2020.

External contributions and articles

European Identit(y/ies), *Class of 2019, Dialogue d'avenir franco-allemand*, February 2020.

After Brexit: France and Germany head to head among the EU 27, *Hans Stark*, ThucyBlog, n° 20, March 2020.

Europe and the Franco-German duo facing the coronavirus crisis, *Hans Stark*, ThucyBlog, n° 34, May 2020.

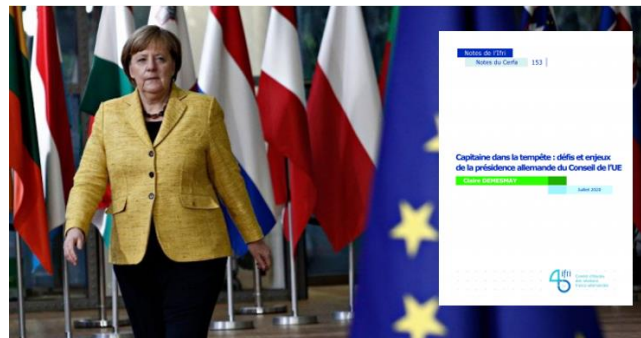
From PDS to AfD: the socio-political stakes of nostalgia in East Germany, *Paul Maurice*, *Les droits de l'Homme en Europe orientale et dans l'espace post-soviétique*, n° 34, June 2020.

In search of a common spirit: the countries of the Weimar Triangle in the COVID-19 crisis, *Nele Katharina Wissmann, Łukasz Jurczyszyn*, Paper Series "Acting European? The European Union and the Weimar Triangle in the Coronavirus Crisis", n° 5, June 2020.

30 years of German foreign policy. Between the desire for continuity and inevitable tension, *Hans Stark*, *Allemagne d'aujourd'hui*, n° 232, June 2020.

Germany, thirty years after its reunification, *Hans Stark*, *Allemagne d'aujourd'hui*, n° 232, June 2020.

The defense policy of a unified Germany: from a priority to crisis management to the return of territorial defense, *Michel Drain*, *Allemagne d'aujourd'hui*, n° 232, June 2020.



The Aachen Treaty on Franco-German Cooperation and Integration, *Hans Stark, Xavier Pacreau*, Annuaire français de relations internationales 2020, Volume XXI, Université Panthéon-Assas, Centre Thucydide, July 2020.

The Franco-German Parliamentary Assembly, a new dimension of the Franco-German partnership, *Michel Drain*, Annuaire français de relations internationales 2020, Volume XXI, Université Panthéon-Assas, Centre Thucydide, July 2020.

Germany and the Economic and Monetary Union. Between the desire for European integration and the affirmation of national interests, *Hans Stark*, Allemagne d'aujourd'hui, n° 233, September 2020.

The eviction of Europe from the Middle East, *Eric-André Martin*, Questions internationales, n° 103, October 2020.

Cosmopolitanism, exile and internationalism: the transnational trajectory of the scientific and political careers of East German academics, *Paul Maurice*, Les Cahiers Sirice, n°25, vol. 2, 2020, November 2020.



COVID-19 Reveals Europe's Strategic Loneliness, *Eric-André Martin*, IAI Papers 20/40, November 2020.

France-Germany, brought together against the crisis? Political, economic, and social reactions to the coronavirus pandemic in Franco-German relations, *Paul Maurice*, Revue du Rhin supérieur, n° 2, November 2020.

DEBATES

17 June – GERMANY'S DEFENSE POLICY FACING ATLANTIC SOLIDARITY (video conference)

In partnership with the Konrad Adenauer Foundation

With *Nico Lange*, Cabinet Director at the Ministry of Defense of the Federal Republic of Germany; *Eric André Martin*, Secretary General, Study Committee on Franco-German Relations, Ifri

Moderator: *Thomas Gomart*, Director, Ifri

25 June - THE FRANCO-BAVARIAN DIALOGUE AND BAVARIA'S PLACE IN EUROPE WITHIN THE FRAMEWORK OF THE GERMAN PRESIDENCY OF THE COUNCIL OF THE EU (video conference)

In partnership with the Bavarian Hanns Seidel Foundation (HSS)

Welcome message: Philipp Siegert, HSS, Munich

With *Michael Hinterdobler*, Head of European Policy and International Relations, Bavarian State Chancellery; *Vincent Muller*, Member of the Center for Analysis, Forecasting and Strategy (CAPS) at Quai d'Orsay.

Moderator: *Paul Maurice*, Research Fellow, Cerfa, Ifri.

30 June - EU-CHINA RELATIONS: WHAT IS THE STATUS WITH COVID-19? (video conference)

With *Eric André Martin*, Secretary General, Study Committee on Franco-German Relations (Cerfa), Ifri; *Mikko Huotari*, Executive Director, Mercator Institute for China Studies (MERICS); *John Seaman*, Research Fellow, Center for Asian Studies, Ifri; *Paul Maurice*, Research Fellow, Study Committee on Franco-German Relations (Cerfa), Ifri

7 September - FRENCH AND GERMAN AFRICA POLICY (video conference)

In partnership with the Friedrich Ebert Foundation, the Deutsches Institut für Entwicklungspolitik (DIE) and the African Studies Center, Ifri

With *Manfred Öhm*, Director of the Sub-Saharan Africa Section, International Cooperation Division, Friedrich-Ebert-Stiftung (FES); *Eric-André Martin*, Secretary General, Cerfa, Ifri; *Benedikt Erforth*, Research Fellow, Deutsches Institut für Entwicklungspolitik (DIE); *Alain Antil*, Director, African Studies Center, Ifri; *Sina Schlimmer*, Research Fellow, African Studies Center, Ifri

12 November - THE GERMAN PRESIDENCY OF THE COUNCIL OF THE EUROPEAN UNION: WHAT CHALLENGES FOR THE FUTURE OF THE EUROPEAN PROJECT? (video conference)

In partnership with Interphaz, Centre d'Information Europe direct, Lille Métropole and the Goethe Institut de Lille

With *Paul Maurice*, Research Fellow, Cerfa, Ifri; *Michaela Wiegel*, Journalist, Paris Correspondent for the Frankfurter Allgemeine Zeitung

2 December - THE GERMAN PRESIDENCY OF THE UNITED NATIONS SECURITY COUNCIL (video conference)

In partnership with the Master 2 Europe of Sciences Po Strasbourg and the organization of the digital department

With *Christophe Arend*, Member of French National Assembly and representative of Moselle, President of the French-German Parliamentary Friendship Group; *Kathrin Deschauer*, Spokesperson of the permanent representation of Germany to the United Nations in New York; *Marie Krpata*, Research Fellow, Study Committee on Franco-German Relations, Ifri; *Alexandra Novosseloff*, Expert on international organizations, Research Fellow, International Peace Institute, Centre Thucydide, Université Panthéon-Assas

9 December - A RESILIENT EUROPE? CRISES AND CLIMATE CHANGE AS MODERNIZING FACTORS IN THE EU (video conference)

In partnership with the Konrad Adenauer Foundation

With *Pascal Lamy*, former European Commerce Commissioner, former Director General of World Trade Organization, President of the Paris Peace Forum; *Roland Freudenstein*, Director of Research, Wilfried Martens Center for European Studies, Brussels; *Paul Maurice*, Research Fellow, Study Committee on Franco-German Relations, Ifri

Moderator: *Andreas Noll*, Journalist, Deutschlandfunk Bonn.

AUSTRO-FRENCH CENTER FOR RAPPROCHEMENT IN EUROPE (FAC)

THE AUSTRO-FRENCH CENTER FOR RAPPROCHEMENT IN EUROPE (FAC) IS AN INTERGOVERNMENTAL ORGANIZATION CREATED IN 1978 FOR THE PURPOSE OF CONSOLIDATING BILATERAL RELATIONS BETWEEN FRANCE AND AUSTRIA. THE FAC FOCUSES ITS ACTIVITIES ON PROBLEMS RELATED TO EU EXPANSION IN CENTRAL AND EASTERN EUROPE, AND HELPING DEVELOP PUBLIC AND PRIVATE DIALOGUE BETWEEN EUROPEAN COUNTRIES ON THE FUTURE OF EUROPEAN INSTITUTIONS AND THE CONTINENTAL ARCHITECTURE.



TEAM

Thierry de Montbrial, Honorary President

Dominique David, President

Hans Dietmar Schweisgut, Secretary General

Peter Jankowitsch, former Secretary General, Member of the board of directors

Florent Marciacq, Project Manager

Magda Stumvoll, Officer

Dominique Letourneur, Advisor

DEBATES

28 May THE END OF AMERICAN LEADERSHIP? CHALLENGES AND IMPLICATIONS FOR EUROPE AND THE INTERNATIONAL SYSTEM (video conference)

With *Eva Nowotny*, President of the University Council of the University of Vienna, Vice-President of the Bruno Kreisky Forum in Vienna, former Austrian Ambassador to the United States; *Laurence Nardon*, Research Fellow and Director of the North America Program, Ifri

Moderator *Hans Dietmar Schweisgut*, Secretary General, Austro-French Center for Rapprochement in Europe (FAC)

16 June - AFTER COVID-19: CHALLENGES FOR THE EUROPEAN UNION (video conference)

In partnership with *GLOBSEC Policy Institute* and the EUI School of Transnational Governance

With *Ivan Korčok*, Minister of Foreign and European Affairs of Slovakia; *Robert Vass*, President of GLOBSEC

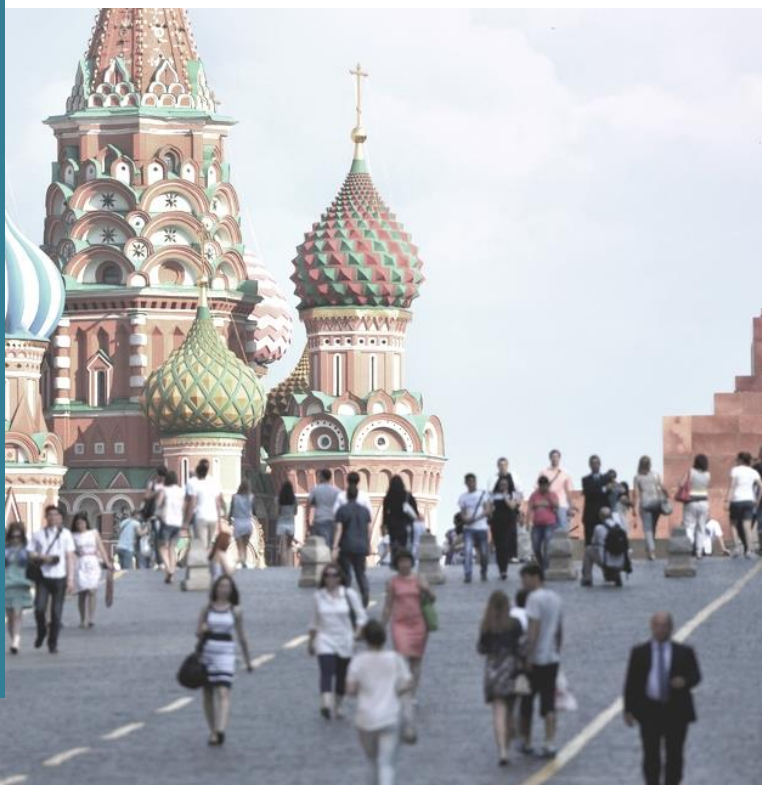
Moderator *Alexander Stubb*, Director of the EUI School of Transnational Governance

27 October - TRADE, INVESTMENT, TECHNOLOGY, CLIMATE CHANGE, HUMAN RIGHTS: HOW SHOULD THE EUROPEAN UNION NEGOTIATE WITH CHINA? (video conference)

With *Dominique David*, President, Austro-French Centre for Rapprochement in Europe (FAC), Advisor to the President of Ifri, Paris; *Claudia Crawford*, Director, Konrad Adenauer Foundation Multilateral Dialogue, Vienna; *Dietmar Schweisgut*, Secretary General, Austro-French Centre for Rapprochement in Europe (FAC), Vienna

RUSSIA AND THE NEWLY INDEPENDENT STATES (NIS) SHOW ALL THE CHARACTERISTICS OF AREAS MARKED BY STRONG POTENTIAL AND CHRONIC INSTABILITY. AN INCONTROVERTIBLE ENERGY PARTNER WITH A PROMISING MARKET, RUSSIA IS PLAGUED BY INTERNAL CONFLICTS AND REMAINS DIFFICULT TO PENETRATE.

BECAUSE OF ITS INTERNATIONAL STATUS AND POWER POLITICS, RUSSIA IS AN EMERGING COUNTRY UNLIKE ANY OTHER. THE REGION IS DISTINGUISHED BY ITS EXTREME HETEROGENEITY, AND THE INTERVENING DEVELOPMENTS THAT HAVE ALTERED THE RELATIONS THAT EACH COUNTRY MAINTAINS WITH MOSCOW AND OTHER EXTERNAL PLAYERS. THE RUSSIA/NIS CENTER WAS CREATED IN 2004 WITH THREE MAIN OBJECTIVES: TO ANTICIPATE CHANGES IN THE REGION, PROVIDE EXPERTISE, AND OFFER INSIGHTS TO DECISION-MAKERS.



TEAM

Tatiana Kastouéva-Jean, Director, Russia/NIS Center

Areas of expertise: Russian and Ukrainian domestic and foreign policies, Political and security issues of the post-Soviet space.

Maxime Audinet, Research Fellow (until November 2020)

Areas of expertise: Soft power, Russian influence and public diplomacy (international media, cultural diplomacy)

Florian Vidal, Research Fellow

Areas of expertise: Regional dynamics in the Arctic (Northern Europe and Russia); Mining strategies and energy transition; Political and anthropocene ecology

Anne Souin, Project Manager

DIGITAL PUBLICATIONS

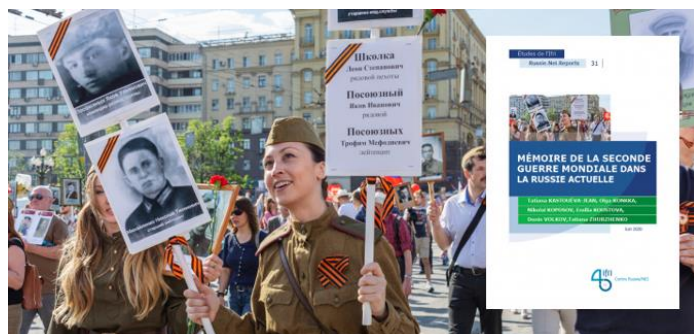
Reports

Russie.Nei.Reports

The Return: Russia and the Security Landscape of Northeast Asia, *Bobo Lo*, n° 29, March 2020.

When war comes to school: the militarization of education in Russia, *Olga Konkka*, n° 30, May 2020.

The memory of World War II in contemporary Russia, *Tatiana Kastouéva-Jean (ed.)*, *Olga Konkka*, *Nikolai Koposov*, *Emilia Koustova*, *Denis Volkov*, *Tatiana Zhurzhenko*, n° 31, June 2020.



A regime in turmoil: Belarus' internal and external security system, *Andreï Paratnikau*, n° 32, August 2020.

One Year of Zelensky's Presidency: One Step Forward, One Step Back, *Leonid Litra, Alyona Getmanchuk*, n° 33, October 2020.

The Outsider: Russia in the Race for Artificial Intelligence, *Julien Nocetti*, n° 34, December 2020.



Policy papers

Russie.Nei.Visions

Russia's Arctic Policy: A Power Strategy and its Limits, *Marlène Laruelle*, n° 117, March 2020.

Transformation of Russian Strategic Culture: Impacts from Local Wars and Global Confrontation, *Pavel Baev*, n° 118, June 2020.

Russia and Latin America in the 21st Century: A Difficult Rapprochement, *Andreï Piatakov*, n° 119, July 2020.

Russian Private Military Contractors in Sub-Saharan Africa: Strengths, Limitations and Implications, *Sergey Sukhankin*, n° 120, September 2020.

Editorials

Russia in the face of a triple challenge: constitutional reform, falling oil prices, and COVID-19, *Tatiana Kastouéva-Jean*, April 2020.

External contributions and articles

Soft power in Russian foreign policy: denigration and promotion, *Maxime Audinet*, *Questions internationales*, n° 101, January 2020.

Russia-US, a deadlocked relationship, *Tatiana Kastouéva-Jean*, Dossier Russie: la puissance solitaire, *Questions internationales*, January 2020.

Extractive Operations in the Arctic: The Cases of Equinor and Norilsk Nickel, *Florian Vidal*, *Réalités opérationnelles de l'environnement arctique*, *Études* n°74, IRSEM, June 2020.

Global Order in the Shadow of the Coronavirus: China, Russia and the West, *Bobo Lo*, Lowy Institute Analysis, July 2020.

What challenges for Russian society? *Tatiana Kastouéva-Jean*, *Diplomatie*, August 2020.

Russia facing the coronavirus: crisis management and political challenges, *Tatiana Kastouéva-Jean*, *Diplomatie*, August 2020.

Putin's Russia in 100 questions, *Tatiana Kastouéva-Jean*, Paris, Éditions Tallandier, September 2020 (reissue with update).

No Peacemakers for the New/Old Caucasian War: Understanding the Armenia-Azerbaijan Clash, *Pavel Baev*, Order from Chaos, Brookings, September 2020.

Why comparing RT to France 24 does not make sense, *Maxime Audinet*, INA, La Revue des médias, 23 November 2020.

24 June - UKRAINE, WHAT IS THE EVALUATION OF VOLODYMYR ZELENSKY'S FIRST YEAR AS PRESIDENT? (video conference)

With *Olexiy Haran*, Professor of Comparative Politics, National University of Kyiv-Mohyla Academy, Director of Research at the Democratic Initiatives Foundation and Leo Litra

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

8 July - EPIDEMIC, ECONOMY, CONSTITUTIONAL REFORM: VLADIMIR PUTIN'S THREE BATTLES IN 2020 (video conference)

With *Marlène Laruelle*, Professor at George Washington University, Director of the Institute for European, Russian and Eurasian Studies; *Julien Vercueil*, University Professor, Vice-President of INALCO

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

29 September - BELARUS, WHAT OUTCOME FROM THE POLITICAL CRISIS? (video conference)

With *Andreï Paratnikau*, Founder and Director, Belarus Security Blog; *Andreï Dmitriev*, Co-President of the "Govori pravdu" movement and opposition candidate in the 2020 Belarussian presidential election

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

22 October - THE SINO-RUSSIAN STRATEGIC PARTNERSHIP: WHAT PERSPECTIVES IN THE POST-COVID ERA? (video conference)

With *Alexandre Gabouïev*, Director of the Asia-Pacific Program at the Carnegie Center in Moscow and Vassili Kachine, Research Fellow, Center for European and International Studies of the High College of Economics, Moscow; *Marc Julienne*, Research Fellow, Center for Asian Studies, Ifri

Moderator: *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center, Ifri

20 November – RUSSIA'S FOREIGN POLICY OUTLOOK AFTER 2020 (in the series: A YEAR OF TURBULENCE: RUSSIA FACING THE CHALLENGES OF 2020) (video conference)

With *Thomas Gomart*, Director, Ifri; *Alice Guitton*, Director General of International Relations and Strategy (DGRIS), Ministry of the Armed Forces; *Tatiana Kastouéva-Jean*, Director, Russia/NIS Center; *Andreï Kortounov*, Director General, Russian International Affairs Council (RIAC), Moscow; *Pierre Vimont*, Diplomat, Special Representative of the President of the Republic for strategic dialogue with Russia; *Stefan Meister*, Head of the South Caucasus Office (Tbilisi), Heinrich Böll Foundation, Associate Researcher, German Society for Foreign Policy (DGAP), Berlin; *Marianna Belenkaïa*, Journalist specializing in the Middle East, Kommersant, Moscow

27 November - TREMBLINGS AND TENSIONS OF THE POST-SOVIET SPACE (in the series: A YEAR OF TURBULENCE: RUSSIA FACING THE CHALLENGES OF 2020) (video conference)

With *Madeleine Courant*, Policy Officer for Eastern Europe, Russia, Caucasus, Central Asia and Western Balkans, CAPS, Ministry of Europe and Foreign Affairs; *Valeria Kostugova*, Political Analyst, Editor-in-chief of Nashe Mnenie, Minsk; *Sergiy Solodkyy*, Vice-President, New Europe Center, Kiev; *Régis Genté*, Journalist and independent consultant, Tbilisi

1 December - WEAKENED STRATEGIC ASSETS? (in the series: A YEAR OF TURBULENCE: RUSSIA FACING THE CHALLENGES OF 2020) (video conference)

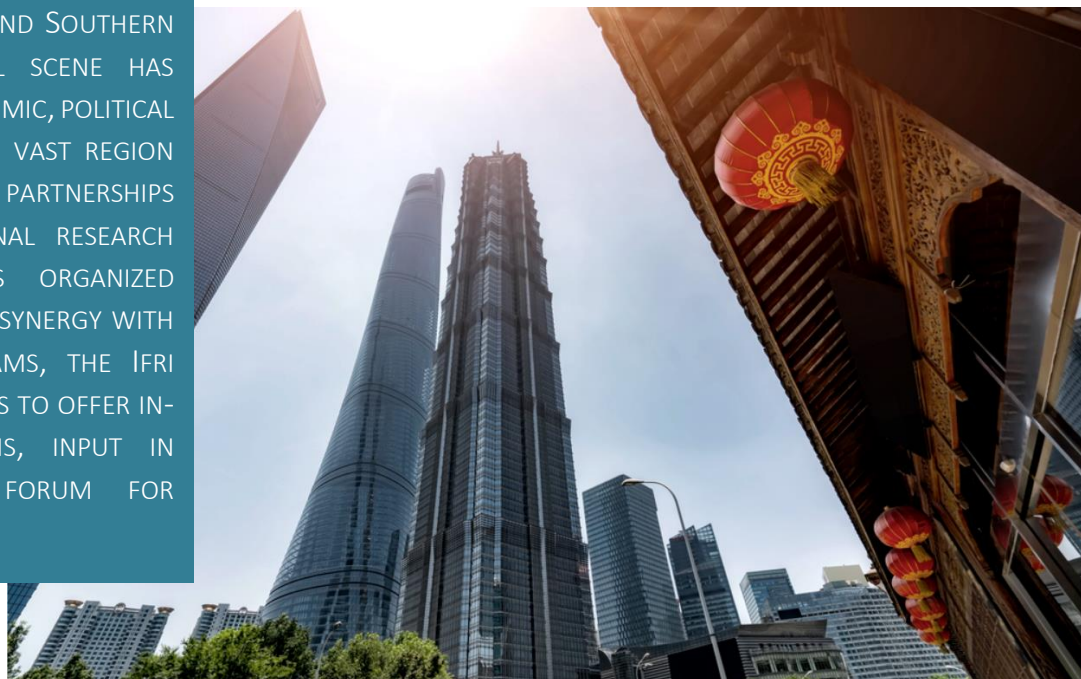
With *Céline Marangé*, Research Fellow, Historical Defense Service, Permanent consultant to CAPS on Central and Eastern Europe; *Andreï Baklitski*, Consultant, Pir-Center, Research Fellow, MGIMO Institute for International Studies, Moscow; *Florian Vidal*, Research Fellow, Russia/NIS Center, Ifri, Paris; *Igor Delanoë*, Deputy Director, Franco-Russian Observatory, Moscow; *Julien Nocetti*, Associate Researcher, Russia/NIS Center, Ifri, Lecturer/Researcher, Écoles de Saint-Cyr Coëtquidan

11 December - 2020: THE PUTIN SYSTEM CHALLENGED BY CRISES (in the series: A YEAR OF TURBULENCE: RUSSIA FACING THE CHALLENGES OF 2020) (video conference)

With *Sergei Guriev*, Professor and Scientific Director of the master's and PhD programs in Economics at Sciences Po, Paris; *Vladimir Ryzhkov*, Professor at the Faculty of International Economics and Politics at the High College of Economics, Moscow; *Andreï Kolesnikov*, Director of the Domestic Politics and Political Institutions Program at the Carnegie Center in Moscow.

CENTER FOR ASIAN STUDIES

THE EMERGENCE OF EASTERN AND SOUTHERN ASIA ON THE INTERNATIONAL SCENE HAS INTENSIFIED THE COMPLEX ECONOMIC, POLITICAL AND SECURITY ISSUES THAT THE VAST REGION FACES. THROUGH ITS RESEARCH, PARTNERSHIPS WITH IMPORTANT INTERNATIONAL RESEARCH CENTERS, AND THE EVENTS ORGANIZED THROUGH COLLABORATION AND SYNERGY WITH OTHER IFRI RESEARCH PROGRAMS, THE IFRI CENTER FOR ASIAN STUDIES AIMS TO OFFER IN-DEPTH INSIGHT AND ANALYSIS, INPUT IN DECISION-MAKING, AND A FORUM FOR DIALOGUE ON CRUCIAL ISSUES.



TEAM

Françoise Nicolas, Director

Areas of expertise: Economic integration of Asia Pacific, Trade and investment dynamics

Céline Pajon, Research Fellow, Head of Japan research

Areas of expertise: Japanese foreign and defense policy, Indo-Pacific geostrategy

John Seaman, Research Fellow

Areas of expertise: China, Energy issues, Geo-economic dynamics

Marc Julienne, Research Fellow, Head of China research

Areas of expertise: Chinese foreign policy, Chinese security and defense policy (modernization of the army, naval strategy, deterrence, fight against terrorism), Domestic policy and evolution of the security apparatus, Industrial framework and defense technology

DIGITAL PUBLICATIONS

Reports

East Asia Security in Flux. What Regional Order Ahead?, *Céline Pajon, Masashi Nishihara (ed.)*, May 2020.

Towards a More Principled European China Policy, *Tim Rühlig*, November 2020.

Policy papers

Asie. Visions

Japan's Trade Policy in the Midst of Uncertainty, *Yuka Fukunaga*, n° 112, February 2020.

The Belt and Road: China's "Community of Destiny" for Southeast Asia?, *Sophie Boisseau du Rocher*, n° 113, June 2020.

Making Sense of India's Citizenship Amendment Act 2019: Process, Politics, Protests, *Hilal Ahmed*, n° 114, June 2020.

Japan's Space Program: Shifting Away from "Non-Offensive" Purposes?, *Lionel Fatton*, n° 115, July 2020.

Turkey-China Relations: Ambitions and Limits of the Economic Cooperation, *Tolga Bilener*, n° 116, October 2020.

A Democratic Tour de Force: How the Korean State Successfully Limited the Spread of COVID-19, *Juliette Schwak*, n° 117, November 2020.

Editorials

Lettre du Centre Asie

COVID-19: a first political assessment in China, *Marc Julienne*, n° 79, March 2020.

Korean Democracy in Times of Coronavirus, *Christophe Gaudin*, n° 80, April 2020.

The East Asia and COVID-19: the return of the menace of poverty, *Françoise Nicolas*, n° 81, April 2020.



Economy and Diplomacy: China's two Challenges in the Post-COVID-19 World, *Marc Julienne*, n° 82, May 2020.

Contrasting outcomes of the Abe era: domestic tensions, diplomatic successes, *Céline Pajon*, n° 83, September 2020.

Towards Tougher Bilateral Relations Between the EU and China, *Marc Julienne*, n° 84, September 2020.

Protests in Thailand: The youth takes on the system, *Sophie Boisseau du Rocher*, n° 85, September 2020.

Ambitious New Climate Goals Shouldn't Let China off the Hook, *John Seaman*, n° 86, September 2020.

Should We Forget about the Asia-Africa Growth Corridor?, *Takuya Taniguchi*, n° 87, October 2020.

Improving Economic Security: Proposals from Japan, *Shin Oya*, n° 88, December 2020.



Studies coedited with or published outside of Ifri

Europe in the Face of US-China Rivalry, *John Seaman et al.*, European Think-Tank Network on China (ETNC), January 2020.

COVID-19 and Europe-China Relations, *John Seaman (ed.)*, Special Report, European Think-Tank Network on China (ETNC), April 2020.

European public opinion on China in the age of COVID-19: Differences and common ground across the continent, *Richard Q. Turcsány, Matej Šimalčík, Marc Julienne et al.*, "Sinophone Borderlands Europe Survey", Palacky University Olomouc, Czech Republic, November 2020.

French Public Opinion on China in the Age of COVID-19: Political distrust trumps economic opportunities, *Marc Julienne et al.*, "Sinophone Borderlands Europe Survey", Palacky University Olomouc, November 2020.



External contributions and articles

Is Japan back on the international stage?, *Céline Pajon*, Les grands dossiers de Diplomatie, n° 56, May 2020.

Japan in the 2019 G20 and G7 Summits: A Key Partner for Europe?, *Céline Pajon*, Global Policy, Essay, May 2020.

Dollar against Renminbi: (premature) history of an impending demise, *Françoise Nicolas*, Questions internationales, n° 102, July 2020.

China and the Emerging Geopolitical Dimension of Technical Standardization, John Seaman, Japan Spotlight, July/August 2020, pp.45-48.

China in the Middle East: a growing economic engagement, political neutrality under pressure, *Marc Julienne*, Questions internationales, n° 103, October 2020.

What Would Suga's Indo-Pacific Strategy Look Like?, *Céline Pajon*, Commentary ISPI, October 2020.

France's incoherent China policy confuses partners, *Françoise Nicolas*, East Asia Forum, October 2020.

China: dominant power in space, *Marc Julienne*, Diplomatie, Les Grands dossiers, n°58, October-November 2020.

China post-COVID-19: towards a new model for growth?, *Françoise Nicolas*, Echanges internationaux, n° 117, pp. 22-23, December 2020.

France's search for greater (European) autonomy in the digital age, John Seaman, Marc Julienne, Françoise Nicolas, in Maaïke Okano-Heijmans and Brigitte Dekker (eds.), "Dealing with China on High-Tech Issues: Views from the US, EU and like-minded countries in a changing geopolitical landscape", Netherlands Institute of International Relations, Clingendael Report, December 2020.

France's Indo-Pacific Strategy and the Quad Plus, *Céline Pajon*, The Journal of Indo-Pacific Affairs, vol. 3, n°5, Special Issue: Quad Plus-Form versus substance, December 2020.

DEBATES

12 February - FROM EAST ASIA TO INDO-PACIFIC: STRATEGIC RISKS, POWER SHIFT AND NEW ORDER IN THE MAKING (video conference)

With *Thierry de Montbrial*, President, Ifri; *Junichi Ihara*, Ambassador of Japan in France; *Barry Desker*, Distinguished Fellow at the S. Rajaratnam School of International Studies, Singapore; *Masashi Nishihara*, President, Research Institute for Peace and Security; *Céline Pajon*, Head of Japan Research, Center for Asian Studies, Ifri; *Patrick Cronin*, Asia-Pacific Security Chair, Hudson Institute; *Hugo Meijer*, CNRS Research Fellow, Sciences Po (CERI), France; *Hiroyuki Akita*, Editorial Staff Writer, The Nikkei, Japan

1st July - WHAT FUTURE FOR HONG KONG? (video conference)

With *Sebastian Veg*, Director of Studies at the Ecole des hautes études en sciences sociales, Honorary Professor at the University of Hong Kong; *Pierre Haski*, Journalist, France Inter

Moderator: *Marc Julienne*, Research Fellow, Head of China research, Center for Asian Studies, Ifri

21 July - HONG KONG AFTER THE NEW SECURITY LAW (video conference)

With *Matthew Cheung*, Chief Secretary for Administration of the Hong Kong SAR Government; *Marc Julienne*, Research Fellow, Head of China Research, Ifri; *Alicia Garcia-Herrero*, Senior Fellow, Bruegel

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

15 September - JAPAN'S CYBERSECURITY STRATEGY: FROM THE OLYMPIC GAMES TO THE WORLD (video conference)

With *Jacopo Bellasio*, Senior Analyst, Defense, Security and Infrastructure, RAND Europe; *Mihoko Matsubara*, Chief Cybersecurity Strategist, NTT Corporation in Tokyo; *Kavé Salamatian*, Professor of Computer Science, University of Savoie

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

12 October - JAPAN AFTER SHINZO ABE: WHAT DIPLOMATIC LEGACY? (video conference)

With *Tomohiko Taniguchi*, Former Special Advisor to the Cabinet and Principal Writer of Foreign Policy Speeches for Japanese Prime Minister Shinzo Abe; *Céline Pajon*, Research Fellow, Head of Japan research, Center for Asian studies, Ifri

Moderator: *Thomas Gomart*, Director, Ifri

29 October - CONFERENCE WITH HARSH VARDHAN SHRINGLA, FOREIGN SECRETARY OF THE MINISTRY OF EXTERNAL AFFAIRS OF INDIA (video conference)

With *Harsh Vardhan Shringla*, Foreign Secretary, Ministry of External Affairs, India

Moderator: *Thomas Gomart*, Director, Ifri

17 November - A NEW ACTOR IN THE INDO-PACIFIC? THE NEW SOUTHERN POLICY OF SOUTH KOREA (video conference)

With *Choong-Ryeol Lee*, Professor, Korea University; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Wongi Choe*, Head of Center for ASEAN-India Studies, Korea National Diplomatic Academy (KNDA); *John Nilsson-Wright*, Research Fellow, Korea Foundation, Research Fellow, Chatham House, Lecturer, University of Cambridge

Moderator: *Christophe André*, Economist, OECD; *Antoine Bondaz*, Director, Korea Program, Foundation for Strategic Research

24 November - TECHNOLOGY AND POLITICS: CHALLENGES AND OPPORTUNITIES FOR GOVERNANCE AND DEMOCRACY (in the series TECHNOLOGICAL REVOLUTION AND REGIONAL ORDER IN EAST ASIA) (video conference)

With *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *François Chih-chung Wu*, Representative, Taipei Representative Office in France; *John Lee*, Analyst, Mercator Institute for China Studies; *Yeali Sun*, Professor, Department of Information Management, National Taiwan University, Member of the National Communication Commission of Taiwan; *Yumin Joo*, Associate Professor, KDI School of Public Policy and Management

Moderator: *John Seaman*, Research Fellow, Center for Asian Studies, Ifri

25 November - TECHNOLOGY AND ECONOMICS: TECHNO-NATIONALISM VS TECHNO-GLOBALISM IN EAST ASIA (in the series TECHNOLOGICAL REVOLUTION AND REGIONAL ORDER IN EAST ASIA) (video conference)

With *Alex Capri*, Research Fellow, National University of Singapore Business School; *Clara Gillispie*, Advisor, National Bureau of Asian Research; *Huong Le Thu*, Analyst, Australian Strategic Policy Institute

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

26 November - TECHNOLOGY AND SECURITY: ADAPTING TO CHANGING CYBER-SECURITY THREATS IN EAST ASIA (in the series TECHNOLOGICAL REVOLUTION AND REGIONAL ORDER IN EAST ASIA) (video conference)

With *Jun Osawa*, Research Fellow, Institute for International Policy Studies, Tokyo; *Benjamin Ang*, Research Fellow and Deputy Director, Centre of Excellence for National Security, S Rajarathnam School of International Studies

Moderator: *Marc Julienne*, Research Fellow, Head of China research, Center for Asian Studies, Ifri

30 November - A CONVERSATION WITH AUDREY TANG, DIGITAL MINISTER, TAIWAN (in the series TECHNOLOGICAL REVOLUTION AND REGIONAL ORDER IN EAST ASIA) (video conference)

With *Audrey Tang*, Digital Minister, Taiwan; *Alice Pannier*, Research Fellow, Head of Geopolitics of Technology Program, Ifri; *Marc Julienne*, Research Fellow, Head of China research, Center for Asian Studies, Ifri

Moderator: *Thomas Gomart*, Director, Ifri

8 December - RETHINKING ECONOMIC SECURITY IN THE (POST) COVID ERA (video conference)

With *Thibaud Moulin*, Associate, KYU; *Shin Oya*, Senior Consultant, Asia Pacific Initiative, Tokyo, Representative for strategic research, JBIC Japan; *Lurong Chen*, Economist, ERIA, Jakarta

Moderator: *Françoise Nicolas*, Director, Center for Asian Studies, Ifri

NORTH AFRICA/MIDDLE EAST/MEDITERRANEAN

CONTEMPORARY TURKEY

THE CONTEMPORARY TURKEY PROGRAM, ESTABLISHED IN 2007, HAS TWO MAIN OBJECTIVES:

- 1) TO DEVELOP NEW TOOLS FOR ANALYZING THE POLITICAL, ECONOMIC AND SOCIAL DYNAMICS WITHIN TURKEY ITSELF, AS WELL AS UNDERSTANDING THE COUNTRY'S RISE ON THE INTERNATIONAL SCENE;
- 2) TO STRENGTHEN THE INSTRUMENTS OF FRANCO-TURKISH DIALOGUE BETWEEN THE POLITICAL AND ECONOMIC DECISION-MAKERS OF BOTH COUNTRIES AND BETWEEN CIVIL SOCIETY GROUPS. THE PROGRAM ALSO AIMS TO STIMULATE PUBLIC DEBATE IN BOTH COUNTRIES THROUGH CONFERENCES, SEMINARS AND PUBLICATIONS; TO IDENTIFY RELEVANT ACTORS IN FRANCE AND TURKEY, IN BOTH CIVIL SOCIETY AND INSTITUTIONAL CIRCLES, AND TO ORGANIZE ACTIVITIES THAT ENCOURAGE SOCIALIZATION, PARTICULARLY AMONG MEDIA PROFESSIONALS ("FRANCO-TURKISH MEDIA DIALOGUE").



TEAM

Dorothee Schmid, Research Fellow, Head of the Turkey/Middle East Program

Areas of expertise: Turkey, political and economic governance, foreign policy; Conflicts in the Middle East; Regional Mediterranean issues; French Middle East policy

Cécile de Cordier, Assistant, Turkey/Middle East Program

DIGITAL PUBLICATIONS

Reports

Turkish Airlines: An International Strategic Instrument for Turkey, *Julien Lebel*, April 2020.

Policy papers

France and the Modernization of the EU-Turkey Customs Union: Interests and Obstacles, *Dorothee Schmid, Aurélien Denizeau*, July 2020.

Editorials

The highly politicized management of COVID-19 in Turkey, *Antoine Michon*, May 2020.

Turkey's Discovery of a New Gas Field in the Black Sea and its Potential Implications, *Hasan Selim Özütem*, October 2020.

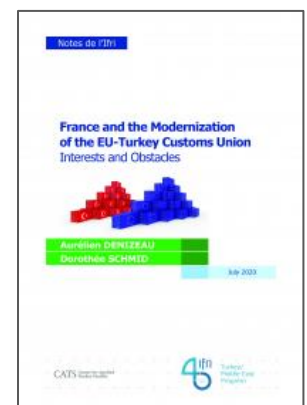
External contributions and articles

Is Escalation Between France and Turkey in the Middle East and Beyond Inescapable?, *Dorothee Schmid*, Geneva Center for Security Policy, Syria Transition Challenges Project, *Syria Discussion Paper* (16), 11 November 2020

DEBATES

24 June - LIBYA, EASTERN MEDITERRANEAN, SYRIA: WHY TURKEY IS OPENING NEW FRONTS (video conference)

With Galip Dalay, Richard von Weizsäcker Research Fellow, Robert Bosch Academy, Associate Researcher, Ifri; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri; *Dorothee Schmid*, Head, Turkey/Middle East Program, Ifri



MIDDLE EAST

IFRI'S MIDDLE EAST/NORTH AFRICA PROGRAM AIMS TO PROVIDE EXPERTISE ON THE EVOLUTION OF THE REGION'S POLITICAL SYSTEMS, SOCIETIES AND ECONOMIES THROUGH DEEP ANALYSES OF LOCAL, REGIONAL AND INTERNATIONAL DYNAMICS IN ORDER TO INFORM THE DEVELOPMENT OF NEW POLICIES. THE PROGRAM SEEKS TO ANTICIPATE NEW DIRECTIONS FOR EACH COUNTRY AND DECIPHER THE RISKS AND POTENTIAL OUTCOMES. IT DRAWS ON A NETWORK OF INTERNATIONAL RESEARCHERS AND EXPERTS WHO WORK TOGETHER CLOSELY ON A VARIETY OF CRUCIAL SUBJECTS STRETCHING FROM NORTH AFRICA TO THE GULF, AND WORK IN COOPERATION ON A VARIETY OF TOPICAL THEMES.



TEAM

Dorothee Schmid, Research Fellow, Head, Turkey/Middle East Program

Areas of expertise: Turkey, political and economic governance, foreign policy; Conflicts in the Middle East; Regional Mediterranean issues; French Middle East policy

Cécile de Cordier, Assistant, Turkey/Middle East Program

DIGITAL PUBLICATIONS

Policy papers

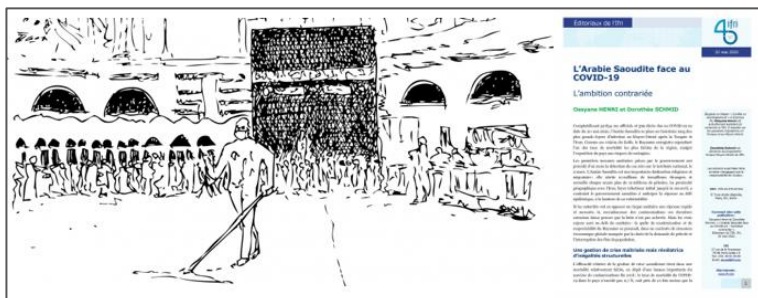
The Aborted Mobilization of Jordan's Retired Servicemen, *Rémy Roisnel*, February 2020.

The consequences of COVID-19 for Israel and the Palestinian Territories. Quickening the pace of history?, *Antoine Michon*, June 2020.

Editorials

Lebanon in the face of the COVID-19 epidemic: Yet another disaster?, *Loulouwa Al-Rachid*, April 2020.

Saudi Arabia facing COVID-19: Ambition thwarted, *Dorothee Schmid, Ossyane Henni*, May 2020.



The Gulf: from Geopolitics to Plain Politics, *Dorothee Schmid*, vol. 85, n° 1, 2020, March 2020.

External contributions and articles

Competing Power Schemes over Libya and the Challenge for Europe, *Dorothee Schmid*, in Foreign Policy Research Institute, Heinrich Böll Stiftung Washington and Heinrich Böll Stiftung Istanbul, The Eastern Mediterranean and Regional Security: A Transatlantic Dialogue series, *Special Report*, December, 2020

DEBATES

22 February - NORTH AFRICA AND THE MIDDLE EAST: 2020 PERSPECTIVES

With *Adel Bakawan*, Associate Researcher, Ifri, Director, Iraq Sociology Center; *Arnaud Kalika*, Security Officer, Meridiam; *Delphine Minoui*, Reporter and Middle East correspondent, Le Figaro; *Gurvan Le Bras*, Deputy Director, Center for Analysis, Forecasting and Strategy, Ministry for Europe and Foreign Affairs

Moderator: *Dorothee Schmid*, Research Fellow, Head, Turkey/Middle East Program, Ifri

14 December - THE GULF, NEW CENTER OF THE MIDDLE EAST (video conference)

With *Dorothee Schmid*, Head, Turkey/Middle East Program, Ifri; *Emma Soubrier*, Doctor of Political Science, Visiting Scholar, Arab Gulf States Institute in Washington, Associate Researcher, Centre Michel de l'Hospital; *Clément Therme*, Specialist on Iran, Research Fellow, CERI (Sciences Po) and Ecole des hautes études en sciences sociales

IFRI–POLICY CENTER FOR THE NEW SOUTH PARTNERSHIP

FOLLOWING AN INITIAL PHASE (2011–2013) DURING WHICH IFRI AND THE OCP POLICY CENTER CAME TOGETHER TO PRODUCE SEVERAL STUDIES AND EVENTS FOCUSED PARTICULARLY ON NORTH AFRICA, THE MIDDLE EAST AND AFRICA, THE TWO HAVE ESTABLISHED A PARTNERSHIP AIMED AT EXPANDING THE SPECTRUM OF RESEARCH INTO OTHER REGIONAL AND TOPICAL THEMES.

THE PARTNERSHIP IS BASED ON THREE PILLARS: REPORTS, CONFERENCES AND DISSEMINATION OF INFORMATION. THE PROGRAM BRINGS TOGETHER VARIOUS RESEARCH UNITS AT IFRI, AS WELL AS ASSOCIATED RESEARCHERS.



TEAM

Thomas Gomart, Director, Ifri

Lea Metke, Project Officer to the Director, Ifri

DIGITAL PUBLICATIONS

Reports

Korea in Africa: Between Soft Power and Economic Interests, *Françoise Nicolas*, January 2020.

Middle East: The Economy in the Race for Power, *Dorothee Schmid, Amine Benbernou*, March 2020.

Accelerating the Energy Transition: The Role of Green Finance and its Challenges for Europe, *Pauline Deschryver, Charlotte Gardes, Théo Maret, Clémence Pelegrin*, April 2020.

Mozambique: Security, Political and Geopolitical Challenges of the Gas Boom, *Benjamin Augé*, August 2020.

Policy papers

China and the New Geopolitics of Technical Standardization, *John Seaman*, January 2020.

The Potential of Digital Technologies for Centralized Electricity Systems in Sub-Saharan Africa, *Hugo Le Picard*, October 2020.

The US-China Trade War: What Is the Outcome after the Trump Presidency? *Laurence Nardon, Mathilde Velliet*, November 2020.

Japan's Economic Diplomacy in Africa: Between Strategic Priorities and Local Realities, *Céline Pajon*, December 2020.

DEBATES

3 February - 4X4 DIRECTORS FORUM 2020

African-European Think Tank Dialogue

With *Guntram Wolff*, Director, Bruegel; *Yonas Adeye Adeto*, Director, IPSS; *Thomas Gomart*, Director, Ifri; *Paolo Magri*, Executive Vice-President and Director, ISPI; *Karim El Aynaoui*, Managing Director, Policy Center for the New South; *Jonathan Eyal*, Associate Director, Strategic Research Partnerships, RUSI

AFRICA

AFRICAN STUDIES CENTER

CREATED AT THE END OF 2007, THE AFRICAN STUDIES CENTER AIMS TO PRODUCE DETAILED AND QUALITATIVE ANALYSIS OF THE AFRICAN CONTINENT, TRACKING ITS TRANSVERSAL DYNAMICS AND ANALYZING ITS ECONOMIC, SOCIAL, POLITICAL AND SECURITY TRANSFORMATIONS.

DESIGNED TO RENEW THE FRAMES OF REFERENCE AND PROVIDE INFORMATION TO ENRICH PUBLIC DEBATE, THE PROGRAM ALSO AIMS TO HELP POLITICAL AND ECONOMIC ACTORS SHAPE THEIR POLICIES REGARDING THE CONTINENT. THE ORGANIZATION OF VARIOUS EVENTS COMPLEMENTS THE PROGRAM'S RESEARCH, BRINGING TOGETHER ACADEMIC, POLITICAL, ECONOMIC AND CIVIL SOCIETY ACTORS TO EXCHANGE ANALYTICAL TOOLS AND VIEWS ON THE CONTINENT.

THE PROGRAM'S RESEARCH FOCUSES ON DIVERSE THEMES: THE URBANIZATION OF THE CONTINENT AND THE EMERGENCE OF MIDDLE CLASSES; COMPETITION FOR LAND ACCESS; THE EVOLUTION OF STATES; AFRICAN POLICIES TOWARDS TRADITIONAL AND EMERGING PARTNERS; GOVERNANCE AND GEOPOLITICS OF THE MINING SECTOR; SECURITY ISSUES, PARTICULARLY IN THE SAHEL AND GREAT LAKES; AND TRAFFICKING.



TEAM

Alain Antil, Director

Areas of expertise: Mauritania, Sahel, West Africa, security and terrorism, trafficking

Sina Schlimmer, Research Fellow (since May 2020)

Areas of expertise: Urban governance; Border policy; Kenya, Tanzania, East Africa; Nation-building, analysis of public policy

Victor Magnani, Project manager (until August 2020)

Areas of expertise: South Africa, Southern Africa, Election issues

DIGITAL PUBLICATIONS

Reports

The Gabonese Opposition Diaspora in France: A Political Mobilization in the Context of the 2016 Post-electoral Crisis, *Delphine Lecoutre*, October 2020.

Israel-Africa Relations: What Can We Learn from the Netanyahu Decade?, *Benjamin Augé*, November 2020.



Policy papers

Customary powers in the DRC: institutionalization, politicization and resilience, *Thierry Vircoulon, Jean Battory*, March 2020.

The ecosystem of armed groups in the Central African Republic, *Thierry Vircoulon*, April 2020.

DRC: tiptoeing toward change, *Marc-André Lagrange, Thierry Vircoulon*, May 2020.

Russian economic and security strategy in Mozambique, *Tristan Coloma*, May 2020.



Education and power in the Anglophone conflict in Cameroon, *Cynthia Petrigh*, June 2020.

Boko Haram and the limits of extreme repression in Nigeria: new perspectives?, *Marc-Antoine Perouse de Montclos*, July 2020.

Editorials

L'Afrique en questions

Focus on Africa for the UK in Brexit time, *François Gaulme*, n° 51, February 2020.

Saudi Arabia's policy in Africa: trajectories and objectives, *Benjamin Augé*, n° 52, February 2020.

The arrival of COVID-19 in sub-Saharan Africa, what to expect? *Alain Antil*, n° 53, April 2020.

The COVID-19 crises in southern Africa: concerns and first consequences, *Victor Magnani, Thibaud Kurtz*, n° 54, April 2020.

COVID-19 in the Sahel: a slow pandemic with many consequences, *Alain Antil, Katia Djellat*, n° 55, May 2020.

East Africa facing the management of COVID-19. A web of crises? *Sina Schlimmer*, n° 56, June 2020.

Circulation and Commercialization of Chloroquine in West Africa: Drug Geopolitics in Light of COVID-19, *Antonin Tisseron*, n° 57, July 2020.

Tanzania's 2020 General Elections between Repression and Manipulation. A Consolidation of Magufuli's "Authoritarian Turn"? *Sina Schlimmer, Cyrielle Maingraud-Martinaud*, n° 58, November 2020.

The issue of public debts in Africa. A crystallization of new international power relations, *Adrien Hartemann*, n° 59, November 2020.



Contributions to *Politique étrangère*

COVID-19 in Africa: A Continent's Response to a Global Crisis, *Fred Eboko, Sina Schlimmer*, vol 85, 4:2020, December 2020.

External contributions and articles

The G5 Sahel and the concept of "security-development", *Alain Antil*, *Recherches internationales* n° 117, January-March 2020.

Caught in the Web of Bureaucracy? How ‘Failed’ Land Deals Shape the State in Tanzania, *Sina Schlimmer*, International Development Policy, August 2020.

Unending Violence in the Sahel, *Alain Antil*, Etudes, September 2020.

Anticipate, adapt and correct public policies. The Integrated Policy Monitoring Strategy (IPMS), a tool for policy mapping and multifactor analysis, *Dominique Darbon, Rozenn Nakanabo Diallo, Olivier Provini and Sina Schlimmer*, n°63, Technical reports from the AFD, November 2020.



AFRIQUE DÉCRYPTAGES BLOG

THE BLOG, LAUNCHED IN FEBRUARY 2014, PROVIDES READERS WITH ORIGINAL CONTENT, SHORT SUMMARIES OF SOME OF OUR PUBLICATIONS AND SEMINARS, AS WELL AS BOOK REVIEWS, THE ANALYSES OF GUEST RESEARCHERS, AND VIDEOS. MORE THAN 100 POSTS ARE CURRENTLY AVAILABLE ON AFRIQUE DÉCRYPTAGES.

[HTTPS://AFRIQUEDECRYPTAGES.WORDPRESS.COM/](https://afriquedecryptages.wordpress.com/)

DEBATES

23 January - MOZAMBIQUE IN CRISIS

With Domingos do Rosario, Eduardo Mondlane University; Corinna Jentzsch, Leiden University; Sergio Chichava, Institute of Social and Economic Studies; Salvador Forquilha, Institute of Social and Economic Studies; Eric Morier-Genoud, Queen's University Belfast; Regio Conrado, Sciences Po Bordeaux; Nikkie Weigink, Utrecht University; Michel Cahen, Sciences Po Bordeaux; Marc-Antoine Pérouse de Montclos, IRD; Mathias de Alencastro, Brazilian Center of Analysis and Planning; Benjamin Augé, Ifri; Alex Vines, Chatham House

7 September - FRENCH AND GERMAN AFRICA POLICY (video conference)

In partnership with the Friedrich Ebert Foundation, the Deutsches Institut für Entwicklungspolitik (DIE), and Cerfa
With Manfred Öhm, Director of the Sub-Saharan Africa Section, International Cooperation Division, Friedrich-Ebert-Stiftung (FES); Eric-André Martin, Secretary General, Cerfa, Ifri; Benedikt Erforth, Research Fellow, Deutsches Institut für Entwicklungspolitik (DIE); Alain Antil, Director, African Studies Center, Ifri; Sina Schlimmer, Research Fellow, African Studies Center, Ifri; François Gaulme, Associate Researcher, African Studies Center, Ifri; Kirsten Schönefeld, Sub-Saharan Africa Section, International Cooperation Division, Friedrich-Ebert-Stiftung (FES); Christoph Rauh, Head of Sub-Division, Africa, Federal Ministry for Economic Cooperation and Development (BMZ), Bonn; Jean-Michel Jacques, Vice-President of the Defense Committee at the French National Assembly; Robert Dölger, Ambassador, Regional representative of the Federal Ministry of Foreign Affairs for Sub-Saharan Africa and the Sahel; Jean-Pierre Bat, Africa Policy Officer, Center for Analysis, Forecasting and Strategy (CAPS) of the Ministry of Europe and Foreign Affairs; Nils Schmid, Member of the German Bundestag (MdB), Spokesperson of the SPD parliamentary group for foreign policy; Christine Hackenesch, Director of the research program “Inter and transnational cooperation”, Deutsches Institut für Entwicklungspolitik (DIE); Christoph Matschie, Member of the German Bundestag (MdB), Chairman of the discussion group on Africa, Deputy member of the Committee for Economic Cooperation and Development, Member of the Committee on Foreign Affairs; Alexander Baum, Principal advisor for Post-Cotonou, European External Action Service (EEAS), Brussels.

NORTH AMERICA

UNITED STATES PROGRAM

THE CIRCUMSTANCES UNDER WHICH DONALD TRUMP'S PRESIDENTIAL TERM ENDED IN JANUARY 2021 SHOW THE EXTENT TO WHICH THE WORK OF MONITORING AND ANALYZING THE CHANGES IN THE AMERICAN POLITICAL LANDSCAPE IS NECESSARY – NOT TO MENTION THE FACT THAT THE VICTORY OF THIS POPULIST AND NONCONFORMIST CANDIDATE IN 2016 RESONATED WITH SIMILAR EVENTS IN EUROPE AND THROUGHOUT THE WORLD.

CREATED IN 2000, THE UNITED STATES PROGRAM SEEKS TO UNDERSTAND AMERICAN CULTURE AND POLICY FROM THE INSIDE. IT ALSO ANALYSES CHANGES IN THE COUNTRY'S DIPLOMACY AND FOREIGN AND DEFENSE POLICIES. FINALLY, IT PLAYS AN IMPORTANT ROLE IN MAINTAINING A STRONG TRANSATLANTIC RELATIONSHIP, PRODUCING AND DISSEMINATING ANALYSIS ON THE UNITED STATES THROUGHOUT FRANCE AND EUROPE, AND REGULARLY ORGANIZING EVENTS AND MEETING OPPORTUNITIES WITH AMERICAN RESEARCHERS AND OFFICIALS.

SUPPORTED BY FIELDWORK AND A WIDE NETWORK OF JOURNALISTS, PRIVATE-SECTOR PROFESSIONALS, DIPLOMATS, ACADEMICS AND AMERICAN THINK-TANK RESEARCHERS, THE PROGRAM'S ANALYSES ARE OFFERED IN TWO FORMATS: THE POTOMAC PAPERS ARE NOTES OF AROUND THIRTY PAGES PRESENTING THE INNOVATIVE RESEARCH OF THE PROGRAM; THE *CHRONIQUES AMÉRICAINES* ARE BRIEF NOTES FOCUSED ON CURRENT US AFFAIRS. THE PROGRAM ALSO ORGANIZES RESEARCH SEMINARS AND, SINCE 2000, A MAJOR ANNUAL CONFERENCE EVERY DECEMBER. IN THE HOPE OF REACHING AND INFORMING AS GREAT AN AUDIENCE AS POSSIBLE, OUR EXPERTS APPEAR REGULARLY IN THE MEDIA, AND CONTRIBUTE TO IFRI'S FLAGSHIP PUBLICATIONS, *RAMSES* AND *POLITIQUE ÉTRANGÈRE*.



TEAM

Laurence Nardon, Research Fellow, Head, United States Program

Areas of expertise: History of American political ideology, American foreign policy and transatlantic relations, Trade policy of the Trump administration.

DIGITAL PUBLICATIONS

Reports

Technology Strategies in China and the United States, and the Challenges for European Companies, Laurence Nardon (ed.), Sofia Bournou, Jean-François Bureau, Pierre Girard, André Loeseckrug-Pietri, Eric André Martin, John Seaman, Mathilde Velliet, Marion Welles, October 2020.

Policy papers

Potomac Papers

Minnesota: understanding national issues through the prism of territories, Cynthia Ghorra-Gobin, Martine Azuelos, n° 39, September 2020.

The Sino-US Trade War: A status update following the Trump presidency, *Laurence Nardon, Mathilde Velliet*, n°40, December 2020.



Editorials

Chroniques américaines

COVID-19: the end of American leadership? *Laurence Nardon*, April 2020.

The inequality of the Electoral College in the United States: How can American democracy be fixed? *Soufian Alsabbagh*, October 2020.

Washington-Tehran: is the election of Biden a game-changer? *Sylvain Guillaud*, November 2020.

Contributions to *Politique étrangère*

What American foreign policy after 2020? *Laurence Nardon*, vol. 85, 2:2020, June 2020.

DEBATES

10 November - TECHNOLOGICAL STRATEGIES IN CHINA AND THE UNITED STATES: WHAT CHALLENGES FOR EUROPEAN COMPANIES? (video conference)

With *Jean-François Bureau*, President of IOConseil; *Eric-André Martin*, Secretary General, Study Committee on Franco-German Relations, Ifri; *John Seaman*, Research Fellow, Center for Asian Studies, Ifri

Moderator: *Laurence Nardon*, Head, North America Program, Ifri

10 December - AMERICAN DOMESTIC POLICY AFTER THE NOVEMBER ELECTIONS (in the series “JOE BIDEN’S AMERICA: CALM AFTER THE STORM?”) (video conference)

With *EJ Dionne*, Professor at Georgetown and Harvard Universities, Research Fellow, Brookings Institution, Columnist, Washington Post, NPR, MSNBC; *Henry Olsen*, Research Fellow, Ethics & Public Policy Center; *Célia Belin*, Guest Researcher, Brookings Institution; *Ramesh Ponnuru*, Research Fellow, American Enterprise Institute

Moderator: *Laurence Nardon*, Head, North America Program, Ifri

11 December - THE FOREIGN POLICY OF THE BIDEN ADMINISTRATION (in the series “JOE BIDEN’S AMERICA: CALM AFTER THE STORM?”) (video conference)

With *Stephen Wertheim*, Co-founder and Deputy Director of Research and Policy, Quincy Institute; *Kristin Diwan*, Research Fellow, Arab Gulf States Institute, Washington; *Benjamin Haddad*, Director of the Future Europe Initiative, Atlantic Council, Expert on European policy and transatlantic relations; *Alexander Lennon*, Editor-in-Chief, The Washington Quarterly, Lecturer, George Washington University, Specialist in foreign and defense policies of the great powers; *Laurence Nardon*, Head, North America Program, Ifri

Moderator: *Walter Russell Mead*, Research Fellow, Hudson Institute, Professor, Bard College, Columnist, “Global View”, Wall Street Journal

TOPICAL UNITS

SECURITY STUDIES CENTER / DEFENSE RESEARCH UNIT (LRD)

THE SECURITY STUDIES CENTER, IN KEEPING WITH THE VALUES VESTED IN IFRI UPON ITS FOUNDATION, PROVIDES PUBLIC AND PRIVATE DECISION-MAKERS AND THE GENERAL PUBLIC WITH THE KEYS TO UNDERSTANDING POWER BALANCES AND CURRENT AND FUTURE MODES OF CONFLICT.

TODAY, FRANCE IS EXPOSED TO A SPECTRUM OF INCREASED THREATS, RANGING FROM TERRORISM TO THE EMERGING RISK OF MAJOR WAR. THIS PERSPECTIVE REQUIRES RENEWED REFLECTION, AS MUCH ON THE STRATEGIES OF CONFLICT PREVENTION (FIGHTING RADICALIZATION, NON-PROLIFERATION, ARMS CONTROL, DETERRENCE...) AS ON THE MODALITIES REQUIRED TO STRENGTHEN THE BUDGET AND CAPACITY-RELATED POWER OF THE MILITARY APPARATUS.

THIS NATIONAL GOAL REQUIRES REDESIGNING PARTNERSHIPS WITH AN EYE TO CREATING EUROPEAN STRATEGIC AUTONOMY. THROUGH ITS POSITIONING AT THE INTERSECTION OF POLICY AND OPERATIONS, THE CREDIBILITY OF ITS CIVILIAN-MILITARY TEAM AND THE WIDE DISTRIBUTION OF ITS PUBLICATIONS IN FRENCH AND ENGLISH, THE SECURITY STUDIES CENTER IS UNIQUE AMONG FRENCH THINK TANKS AS A SOURCE OF RESEARCH AND INFLUENCE ON NATIONAL AND INTERNATIONAL DEFENSE DEBATES.



TEAM

Corentin Brustlein, Research Fellow, Director

Areas of expertise: Nuclear deterrence and proliferation, transformation of armies, American and French defense policies, air power

Raphaël Briant, Air Force Officer, seconded Lieutenant-Colonel, Research Fellow, Defense Research Unit (since September 2020)

Areas of expertise: Air and space power, command and use of force, cyber war and multi-modal fighting, technology and innovation

Jean-Baptiste Florant, Officer in the national Marines, Seconded Frigate Captain, Research Fellow, Defense Research Unit

Areas of expertise: Cyber warfare, information warfare, Middle East

Marc Hecker, Research Fellow, Security Studies Center, Director of Research and Development, Editor-in-Chief of *Politique étrangère*

Areas of expertise: Terrorism, asymmetrical conflicts, wartime communication

Aline Lebœuf, Research Fellow, Security Studies Center, Defense Research Unit

Areas of expertise: Changes in world conflicts, stabilization and post-conflict reconstruction, African conflicts

Morgan Paglia, Research Fellow, Security Studies Center, Defense Research Unit

Areas of expertise: American strategic debate, military interventions and foreign operations, coercive diplomacy, strategic competition between the great powers

Alice Pannier, Research Fellow, Security Studies Center, Head, Geopolitics of Technology (since October 2020)

Areas of expertise: Defense and security policies in Europe, EU, Nato, transatlantic relations

Michel Pesqueur, Army Officer, Seconded Colonel, Research Fellow, Defense Research Unit

Areas of expertise: Prospective and military doctrine, tactical and operative analysis

Laure de Rochegonde, Research Fellow, Security Studies Center (since March 2020)

Areas of expertise: Autonomous weapons systems and military robotics, disarmament diplomacy, international negotiations

Elie Tenenbaum, Research Fellow, Security Studies Center, Coordinator of the Defense Research Unit

Areas of expertise: Military interventions and foreign operations, irregular warfare and hybrid strategies

BOOKS

Alice Pannier, *Rivals in Arms: The Rise of UK-France Defense Relations in the 21st Century*. Montréal: McGill-Queen's University Press (2020)

Alice Pannier, *French Defence Policy since the End of the Cold War*. London: Routledge (2020), with Olivier Schmitt



DIGITAL PUBLICATIONS

Reports

Focus stratégique

Remnants of an empire or strongholds? The future of the French strategy of presence and sovereignty, *Elie Tenenbaum, Morgan Paglia, Nathalie Ruffié*, n° 94, February 2020.



Iran and its “proxies” in the Middle East. The challenges of proxy warfare, *Morgan Paglia, Vincent Turret*, n° 95, March 2020.

Complementarity or competitive? Franco-British cooperation and the European horizon of French defense, *Alice Pannier*, n° 96, April 2020.

The foundations of power. Geopolitical and strategic issues of advanced military bases, *Morgan Paglia*, n° 97, May 2020.

Human resources, a strategic challenge for armies, *Michel Pesqueur*, n° 98, June 2020.

In search of the augmented soldier: Hopes and illusions of a promising concept, *Jean-Christophe Noël*, n° 99, September 2020.



Proliferation Papers

Current and Future Trends in Chinese Counterspace Capabilities, *Brian Weeden*, n° 62, November 2020

Editorials

French defense in the face of COVID-19: What challenges lie beyond the horizon? *Corentin Brustlein*, April 2020.



The European Equation of Nuclear Deterrence, Variables and Possible Solutions, *Quentin Lopinot*, July 2020.

Contributions to *Politique étrangère*

Nuclear multipolarity: myths and realities of competition, *Corentin Brustlein*, vol. 85, 2:2020, June 2020.

External contributions and articles

Corentin Brustlein, “NATO’s Nuclear Posture and Arms Control”, in John Andreas Olsen (ed.), *Future NATO. Adapting to New Realities*, London, RUSI, Whitehall Paper, 95:1, 2020, p. 119-130.

Corentin Brustlein, “The Role of SSBNs in French Nuclear Posture and Maritime Strategy”, in Rory Medcalf, Katherine Mansted, Stephan Frühling and James Goldrick (eds.), *The Future of the Undersea Deterrent: A Global Survey*, Acton, National Security College, The Australian National University, 2020, p. 55-57.

Alice Pannier, “An ‘Improbable Paris-Berlin-Commission Triangle’: Usages of Europe and the revival of EU Defense Cooperation after 2016”, *Journal of European Integration*, 2020, with Lucie Béraud-Sudreau

Alice Pannier, “Beyond Brexit: a necessary cooperation re-boot”, *Revue Défense nationale*, n° 834, November 2020

Alice Pannier, “Strategic suspense: British foreign and defense policy at a crossroads”, *War on the Rocks*, 14 August 2020

Michel Pesqueur and Elie Tenenbaum, “The challenges of ‘high intensity’: strategic or capability issues?”, *Cahier de la Revue Défense Nationale*, October 2020, p. 11-17.

DEBATES

21 January - ANNUAL STUDY DAY OF THE FUTURE CONFLICTS OBSERVATORY

With Corentin Brustlein, Ifri; Isabelle Facon, FRS; Philippe Gros, FRS; Morgan Paglia, Ifri; Nathalie Ruffié, FRS; Elie Tenenbaum, Ifri; Vincent Tourret, FRS;

10 March - FUTURE LAND ENGAGEMENT: CONSTANTS AND BREAKTHROUGHS

Brown Bag Seminar Series

With Thierry Burkhard, Army Chief of Staff; Jean-Dominique Merchet, Journalist, Defense specialist, L’Opinion; Elie Tenenbaum, Research Fellow, Security Studies Center, Coordinator, Defense Research Unit (LRD), Ifri

Moderator: Thomas Gomart, Director, Ifri

29 May - THE EVOLUTION OF LONG-RANGE ARMS THROUGH TO 2035 (video conference)

Future Conflicts Observatory Breakfast

With Philippe Gros, FRS; Stéphane Delory, FRS

Moderator: Corentin Brustlein, Ifri

9 June - DEFENSE INNOVATION: LESSONS FROM THE ISRAELI MODEL

With *Meir Finkel*, Research Director of the IDF Dado Center for Interdisciplinary Military Studies and former Director of the Department of Concept and Doctrine, Land Forces Command in Israel

Moderator: *Elie Tenenbaum*, Ifri

16 June - THE NEW CHALLENGES OF INTEROPERABILITY (video conference)

Future Conflicts Observatory Breakfast

With *Philippe Gros*, FRS; *Aude Thomas*, FRS; *Vincent Turret*, FRS

Moderator: *Elie Tenenbaum*, Ifri

30 June - SECURITY AND DEFENSE SERVICE COMPANIES: NEW DYNAMICS AND IMPLICATIONS FOR OUR ARMIES (video conference)

Future Conflicts Observatory Breakfast

With *Philippe Gros*, FRS; *Aude Thomas*, FRS; *Vincent Turret*, FRS

Moderator: *Elie Tenenbaum*, Ifri

16 September - OPERATIONS IN THE CBRN ENVIRONMENT: WHAT ADAPTATIONS FOR ARMIES?

With *Jean-Christophe Le Roux*, Division Chief of Army Staff for Arms Control

Moderator: *Elie Tenenbaum*, Ifri

17-18 September - NUCLEAR NETWORK AND STRATEGY SUMMER SCHOOL

With *Corentin Brustlein*, Ifri; *Tiphaine de Champchesnel*, IRSEM; *Benjamin Hauteau*, FRS; *Emmanuelle Maitre*, FRS; *Bruno Tertrais*, FRS

30 September - OPERATIONAL PREPARATION FOR A TIME OF MULTI-DOMAIN COMBAT

Future Conflicts Observatory Breakfast

With *Morgan Paglia*, Ifri

Moderator: *Corentin Brustlein*, Ifri

28 October - IS FRANCE SAFE?

Brown Bag Seminar Series

With *Bernard Rogel*, former Chief of Staff for the President of the Republic; *Jean-Dominique Merchet*, Journalist, Defense specialist, L'Opinion; *Corentin Brustlein*, Director, Security Studies Center, Ifri

Moderator: *Thomas Gomart*, Director, Ifri

10 November - NEUTRALIZATION OF ADVERSARIAL AIR DEFENSES (video conference)

Future Conflicts Observatory Breakfast

With *Philippe Gros*, FRS

Moderator: *Corentin Brustlein*, Ifri

23 November - INAUGURAL CONFERENCE OF THE NUCLEAR STRATEGY NETWORK (video conference)

With *François Geleznikoff*, former Director of Military Applications at the Atomic Energy Commission

Moderator: *Corentin Brustlein*, Ifri

27 November - ARMIES AND DEPENDENCE ON SPACE

With *Philippe Steininger*, CNES Military Advisor, former Commander of the Strategic Air Forces (FAS)

Moderator: *Corentin Brustlein*, Ifri

2 December - "CYBER-INFLUENCE" OPERATIONS (video conference)

Future Conflicts Observatory Breakfast

With *Laure de Rochegonde*, Ifri; *Elie Tenenbaum*, Ifri

Moderator: *Philippe Gros*, FRS

CENTER FOR ENERGY AND CLIMATE

THE CENTER FOR ENERGY AND CLIMATE AIMS TO INFORM PUBLIC AND PRIVATE DECISION-MAKERS ABOUT GEOPOLITICAL DEVELOPMENTS IN GLOBAL ENERGY MARKETS AND TO ANALYZE BOTH THEIR ECONOMIC, POLITICAL AND ENVIRONMENTAL IMPLICATIONS AND THEIR EFFECTS ON EUROPEAN POLICY.

THE CENTER'S WORK FOCUSES ON SUBJECTS SUCH AS THE GEOPOLITICS OF FOSSIL FUEL, EUROPEAN ENERGY POLICIES, THE ELECTRICITY SECTOR, CLIMATE POLICIES, AND ENERGY TRANSITIONING.



TEAM

Marc-Antoine Eyl-Mazzega, Director

Areas of expertise: Oil and gas, Russia, Ukraine, Sub-Saharan Africa, the European Union

Carole Mathieu, Head of EU policy, Center for Energy and Climate

Areas of expertise: Climate change governance, European energy policy, electricity markets, France

Hugo Le Picard, Research Fellow

Areas of expertise: Energy economization, access to electricity, Sub-Saharan Africa, environment

Olivier Appert, Advisor

Cécile Maisonneuve, Advisor

Cécile de Cordier, Assistant

DIGITAL PUBLICATIONS

Reports

The Recycling of Lithium-Ion Batteries: A Strategic Pillar for the EU's Battery Alliance, *Raphaël Danino-Perraud*, March 2020.

Perspectives on a Hydrogen Strategy for the European Union, *Cédric Philibert*, April 2020.

Bio-energies: how will they contribute to the European objective of climate neutrality? *Michel Cruciani*, July 2020.

Russia: Energy bosses facing Western sanctions, *Régis Genté*, July 2020.

The renewal of the nuclear industry in the United States. From "Make America Great Again" to "Energy Dominance", *Charles Merlin*, September 2020.

The Renovation Wave: A Make or Break for the European Green Deal, *Thibaud Voïta*, October 2020.



The gamble on clean road travel in Europe: state of play, post-COVID-19 strategies and perspectives, *Marc-Antoine Eyl-Mazzega, Carole Mathieu, Eloïse Couffon*, October 2020.

Prospects of a Hydrogen Economy with Chinese Characteristics, *Kévin Tu*, October 2020.

Policy papers

Japan's Hydrogen Society Ambition: 2020 Status and Perspectives, *Monica Nagashima*, September 2020.

A Review of Recent Trends in China's Gas Sector and a Glimpse into the 14th Five-Year Plan, *Sylvie Cornot-Gandolphe*, November 2020.



Editorials

Edito Energie

The Green Deal's External Dimension. Re-Engaging with Neighbors to Avoid Carbon Walls, *Marc-Antoine Eyl-Mazzega*, March 2020.

South Korea's Hydrogen Strategy and Industrial Perspectives, *Sichao Kan*, March 2020.

Energy and the climate in the face of the COVID-19 crisis: double or nothing? *Marc-Antoine Eyl-Mazzega*, April 2020.

Solar energy in sub-Saharan Africa after COVID-19: treating an ill sector, *Hugo Le Picard*, May 2020.

Norway as a Decarbonization Hub for the European Union, *Tshin Ilya Chardayre*, September 2020.

South Africa's Energy Policies: Are Changes Finally Coming? *Chris Yelland*, December 2020.

Contributions to *Politique étrangère*

The Gulf economies and the energy transition, *Hugo Le Picard*, vol. 85, 1:2020, March 2020.

External contributions and articles

The strategic dimension of civilian nuclear power, *Marc-Antoine Eyl-Mazzega*, *Les Annales des Mines, Responsabilité & Environnement*, n° 97, January 2020.

Waste Management and Electricity Generation in Africa: Developing Waste-to-Energy to the Benefit of Sustainable Cities? *Hugo Le Picard et al.*, Policy Brief, Task Force 10, T20, March 2020.

Russia, the Global Sanitary Crisis and Oil Meltdown: Revisiting Power and the Enemy, *Marc-Antoine Eyl-Mazzega*, *Russia in Global Affairs*, April 2020.

DEBATES

28 February - SPAIN, THE GREEN DEAL AND THE ENERGY TRANSITION

Closed seminar

With *Olivier Appert*, Advisor, Center for Energy and Climate, Ifri; *Gonzalo Escribano*, Director, Energy Program, Elcano Royal Institute; *Juan Ignacio Del Castillo Campos*, Energy and digital agenda advisor, Embassy of Spain in France; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri

11 March - WHAT HYDROGEN STRATEGY FOR THE EUROPEAN GREEN DEAL?

Closed seminar

With *Cédric Philibert*, Associate Researcher, Center for Energy and Climate Ifri; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri

22 April - DECARBONIZING THE EU'S ECONOMIES: A HYDROGEN STRATEGY FOR THE GREEN DEAL (video conference)

Ifri Green Deal Virtual Lunch Series

With *Cédric Philibert*, Associate Researcher, Center for Energy and Climate, Ifri; *François-Xavier Olivieri*, Executive Vice-President, Hydrogen Business Unit, Engie; *Kilian Crone*, Senior Expert, Mobility, Alternative Fuels, German Energy Agency (Dena); *Pierre-Etienne Franc*, Vice-President, Hydrogen Energy, Air Liquide, Secretary of the Hydrogen Council; *Diana Warnecke*, Senior Manager for Energy and climate policy, BASF Group; *Christian Weinberger*, Senior Advisor, Advanced industrial technologies, Coordinator for Hydrogen at the European Commission – DG Grow

Moderator: *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri

29 April - THE IMPACT OF CORONAVIRUS ON THE CHINESE ENERGY SECTOR (video conference)

Closed seminar

With *Xavier Chen*, President, Beijing Energy Club; *Françoise Nicolas*, Director, Center for Asian Studies, Ifri; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri

14 May - INVESTING IN THE DEVELOPMENT OF SOLAR ENERGY IN SUB-SAHARAN AFRICA TO ACHIEVE FULL POTENTIAL (video conference)

Closed seminar, in partnership with Paris Dauphine University

With *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri; *Jan Martin Witte*, Director Central Africa and regional funds, KfW; *Stefan Rajaonarivo*, Senior investment officer, World Bank; *Christophe Fleurence*, Vice-President, Business Development, Africa, Total Eren; *Xavier Mallet*, Strategy and ESR Director, Engie Africa

Moderator: *Hugo Le Picard*, Research Fellow, Center for Energy and Climate, Ifri

17 June - THE GREEN RECOVERY, GERMANY'S ENERGY TRANSITION AND THE COORDINATION OF FRENCH AND GERMAN POLICIES (video conference)

With *Éric André Martin*, Secretary General, Study Committee on Franco-German Relations (Cerfa), Ifri; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri; *Felix Matthes*, Energy and climate policy research Coordinator, Öko-Institut; *Sven Roesner*, Director, Franco-German Office for Energy Transition (OFATE)

Moderator: *Carole Mathieu*, Head of EU policy, Center for Energy and Climate, Ifri

26 June - THE DIGITAL TRANSFORMATION OF THE AFRICAN ELECTRICITY SECTORS: TOWARDS SUB-SAHARAN SMART GRIDS? (video conference)

With *Oumar Sylla*, Executive Director of Africa Regional Office, UN-Habitat; *Nat-Sy Missamou*, Energy Director, Orange Middle East and Africa; *Moussa Bagayoko*, Director General, Yélé Consulting; *Shawn Papi*, Senior Advisor, Smart metering, Eskom; *Anthony Mburu*, Director General and Founder, Enerstore Africa

Moderator: *Hugo Le Picard*, Research Fellow, Center for Energy and Climate, Ifri

9 September - POLAND AND THE EUROPEAN GREEN DEAL: IN OR OUT? (video conference)

Ifri Green Deal Virtual Lunch Series

With *Adam Guibourge-Czetwertyński*, Under-Secretary of State, Republic of Poland; *Aleksandra Gawlikowska-Fyk*, Energy Project Manager, Energii Forum; *Jos Delbeke*, Professor, European University Institute, KU Leuven, former Director General, Action for the climate, European Commission; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri

Moderator: *Carole Mathieu*, Head of EU policy, Center for Energy and Climate, Ifri

30 September - THE EU STRATEGY FOR ENERGY SYSTEM INTEGRATION: WHAT NEXT? (video conference)

Ifri Green Deal Virtual Lunch Series

With *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri; *Marine Binet*, European Bureau Chief, RTE; *Malte Nyenhuis*, Senior Advisor on European energy policy, German Association of Energy and Water Industries (BDEW); *Pierre Loaëc*, Project Manager, DG ENER, European Commission

Moderator: *Carole Mathieu*, Head of EU policy, Center for Energy and Climate, Ifri

7 October - CHINA'S ENERGY AND CLIMATE POLICIES POST COVID-19 (video conference)

Closed seminar

With *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri; *Kevin Tu*, Associate Researcher, Center for Energy and Climate, Ifri; *Sylvie Cornot-Gandolphe*, Associate Researcher, Center for Energy and Climate, Ifri; *Olivier Appert*, Advisor, Center for Energy and Climate, Ifri

5 November - HOW TO LEVERAGE THE NORTH SEA'S OFFSHORE WIND POTENTIAL? (video conference)

Ifri Green Deal Virtual Lunch Series

With *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri; *Christopher Fox*, Head of Europe and Offshore, Department for Business, Energy and Industrial Strategy (BEIS), United Kingdom; *Cédric Le Bousse*, Director, Marine Renewable Energies, France, EDF; *Thierry Kalfon*, Director General, International renewable activities, ENGIE; *Jasper Vis*, Project manager, North Sea Wind Power Hub, TenneT

Moderator: *Carole Mathieu*, Head of EU policy, Center for Energy and Climate, Ifri

17 November - LNG AND GAS-TO-POWER IN AFRICA: OPPORTUNITIES AND CHALLENGES (video conference)

With *Olu Verheijen*, Founder and Director General, Latimer Energy; *Thomas Maurisse*, Vice-President LNG, Total; *Paul Eardley-Taylor*, Director, Oil and Gas, South Africa, Standard Bank; *Olivier Mussat*, Director of Investment, Global Energy IFC; *Hugo Le Picard*, Research Fellow, Center for Energy and Climate, Ifri

Moderator: *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri

2 December - THE GAMBLE ON CLEAN ROAD TRAVEL IN EUROPE (video conference)

With *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri; *Carole Mathieu*, Head of EU policy, Center for Energy and Climate, Ifri; *Christophe Hug*, Deputy Director General, Maîtrise d'ouvrage, Vinci Autoroutes; *Cécile Maisonneuve*, President, La Fabrique de la Cité

Moderator: *Camille Combe*, Mobility Project Manager, La Fabrique de la Cité

9 December - US ENERGY & CLIMATE POLICIES UNDER THE BIDEN ADMINISTRATION: ASSESSING THE INTERNAL AND EXTERNAL DIMENSIONS (video conference)

Closed seminar

With *Julie Cerqueira*, Executive Director, US Climate Alliance; *Carole Mathieu*, Head of EU policy, Center for Energy and Climate, Ifri; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri

15 December - CARBON PRICING WITHIN THE EUROPEAN UNION (video conference)

Closed seminar

With *Dora Iakova*, Assistant Director, European Department, IMF; *Ian Parry*, Principal Environmental Fiscal Policy Expert, Fiscal Affairs Department, IMF; *Jiaqian Chen*, Senior Economist, Strategy, Policy and Review Department, IMF; *Carole Mathieu*, Head of EU policy, Center for Energy and Climate, Ifri; *Marc-Antoine Eyl-Mazzega*, Director, Center for Energy and Climate, Ifri

GEOPOLITICS OF TECHNOLOGY

ARTIFICIAL INTELLIGENCE (AI), 5G, CYBERSECURITY, ROBOTICS, SEMICONDUCTORS, SPACE... TECHNOLOGIES, ESPECIALLY DIGITAL, HAVE COME TO DEEPLY AFFECT ALL HUMAN ACTIVITIES AND, BY EXTENSION, INTERNATIONAL RELATIONS. THE RESULTING POLITICAL, STRATEGIC, ECONOMIC, AND SOCIAL CHALLENGES ARE MANIFEST AT EVERY POLITICAL LEVEL, AFFECTING STATES, INTERNATIONAL ORGANIZATIONS AND THE PRIVATE SECTOR ALIKE. THE DYNAMICS OF INTERNATIONAL COMPETITION AND COOPERATION HAVE BEEN TRANSFORMED. IN RESPONSE TO THESE ISSUES, IFRI LAUNCHED THE GEOPOLITICS OF TECHNOLOGY PROGRAM IN FALL 2020, BUILT UPON SEVERAL YEARS OF WORK THAT HAD ALREADY BEEN CARRIED OUT AT IFRI ON THESE SUBJECTS.

THE PROGRAM OFFERS A RESOLUTELY EUROPEAN APPROACH TO INTERNATIONAL ISSUES RELATED TO CRITICAL TECHNOLOGIES. ITS WORK IS ORGANIZED AROUND FOUR TOPICAL THEMES:

- **POWER:** POWER REDISTRIBUTION CAUSED BY NEW (ESPECIALLY DIGITAL) TECHNOLOGIES; MILITARY AND DUAL INNOVATIONS; TRANSFORMATIONS OF INTERNATIONAL COMPETITION
- **SOVEREIGNTY:** DEFINITION OF CRITICAL INFRASTRUCTURES AND TECHNOLOGIES; INDUSTRIAL AND INNOVATION POLICIES IN STRATEGIC SECTORS; OPPORTUNITIES AND RISKS RELATED TO INTERNATIONALIZED VALUE CHAINS
- **GOVERNANCE:** ETHICAL AND LEGAL ISSUES; INTERACTIONS BETWEEN COMPANIES, STATES, INTERNATIONAL ORGANIZATIONS AND USERS; PUBLIC-PRIVATE AND GovTech PARTNERSHIPS
- **SOCIETY:** POLITICAL AND SOCIAL IMPACTS OF TECHNOLOGICAL INNOVATIONS; RISKS AND OPPORTUNITIES FOR THE FUTURE OF WORK, HEALTH, THE FIGHT AGAINST CLIMATE CHANGE; CONNECTIVITY AND ECONOMIC DEVELOPMENT

TEAM

Alice Pannier, Program Head

Areas of expertise: Defense and security policies in Europe; Critical technologies and infrastructure; EU, NATO and transatlantic relations

DIGITAL PUBLICATIONS

Reports

GovTech, the new frontier in digital sovereignty, *Clément Tonon*, November 2020.

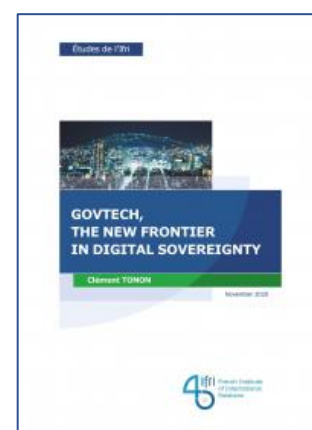
Israeli cyber power: the unfinished development of the start-up nation? *Jean-Christophe Noël*, November 2020.

Contributions to *Politique étrangère*

COVID-19 and the end of technological innocence, *Thomas Gomart*, vol. 85, 2:2020, June 2020

External contributions and articles

Beyond Brexit: a necessary cooperation re-boot? *Alice Pannier*, November 2020.



CENTER FOR MIGRATION AND CITIZENSHIP

THROUGH THE CREATION OF THE MIGRATION PROGRAM IN 2005 AND THEN THE CENTER FOR MIGRATIONS AND CITIZENSHIP IN 2011, IFRI WAS THE FIRST INSTITUTE TO ANALYZE THE MIGRATION PHENOMENON AND CITIZENSHIP PRACTICES AS SUBJECTS OF INTERNATIONAL RELATIONS. FACED WITH COMPLEX, POLARIZING QUESTIONS, THE CENTER FOR MIGRATION AND CITIZENSHIP SEEKS TO BETTER STRUCTURE DEBATE AND RESEARCH WITHIN AN INDEPENDENT AND PEACEFUL FRAMEWORK. THE WORK OF THE CENTER IS ADDRESSED TO ALL ACTORS IN MIGRATION WHETHER POLITICAL, INSTITUTIONAL, ASSOCIATIVE OR ECONOMIC AT LOCAL, NATIONAL, EUROPEAN AND INTERNATIONAL LEVELS. THE CENTER OFFERS A UNIQUE APPROACH IN FRANCE TO ADDRESSING ISSUES OF MIGRATION AND CITIZENSHIP:

- WORK AT THE CROSSROADS OF ACADEMIC RESEARCH, AIDING DECISION-MAKING AND BUILDING CAPACITY OF ACTORS IN THE FIELD
- ANALYSIS OF THE DISTANCE AND TENSIONS BETWEEN PUBLIC POLICY AND ON-THE-GROUND REALITIES
- MULTIDISCIPLINARY RESEARCH BRINGING TOGETHER SOCIOLOGY, POLITICAL SCIENCE AND LAW
- AN ORIGINAL, SPECIFIC METHODOLOGY THAT ACTIVELY AND DYNAMICALLY INVOLVES THE ACTORS CONCERNED BY THESE ISSUES: LOCAL ELECTED OFFICIALS, NGOs, COMPANIES, POLICY-MAKERS, MIGRANTS AND INHABITANTS OF WORKING-CLASS NEIGHBORHOODS, ETC. THESE ACTORS ARE BOTH RECIPIENTS OF AND PARTICIPANTS IN THE CENTER'S RESEARCH.



TEAM

Christophe Bertossi, Director

Areas of expertise: Populism, nativism and nationalism; “Living together” in companies and unions; Islam and secularism in public institutions, theories of international migration; global governance of migration

Matthieu Tardis, Research Fellow

Areas of expertise: European asylum and immigration policies; global governance of migration, reception and integration of refugees and migrants in France; actors in asylum and immigration policies (cities, associations, private sector, etc)

DIGITAL PUBLICATIONS

Reports

Migrant and Refugee Participation: Approaches to Rethinking Integration Policies, *Sophie Bilong*, May 2020.

Migratory policies in France, Italy, and Spain: a complex system of internal and regional interdependencies, *Aldo Liga*, June 2020.

How the French Understand Immigration Integration, *Christophe Bertossi*, December 2020.

US Immigration Policy: The Making of a Crisis, *Matthieu Tardis*, March 2020.



Editorials

Migration and COVID-19: double or nothing for Europe?, *Christophe Bertossi, Matthieu Tardis*, May 2020.

External contributions and articles

Legal and Safe Pathways for Refugees: Can Europe Take Global Leadership? *Matthieu Tardis*, ISPI report on the future of immigration in Europe, March 2020.

DEBATES

18 February - DIALOGUE FOR AN INCLUSIVE SOCIETY: HOW TO CONTRIBUTE POSITIVELY TO LOCAL DYNAMICS OF ACCEPTANCE?

With *Eric Recoura*, Director of international action, City of Grenoble; *Nadine Camp*, Founder and Consultant, Approches Migrations – Droits Humains; *Sophie Bilong*, Consultant, *Christophe Bertossi*, Director, Center for Migration and Citizenship, Ifri; *Matthieu Tardis*, Research fellow, Center for Migration and Citizenship, Ifri

23 June - AMERICAN AND EUROPEAN BORDERS: SIMILAR MIGRATION POLICIES? (video conference)

With *Clara Long*, Senior Research Fellow, United States Program, Human Rights Watch; *Tom K Wong*, Associate Professor, Director, US Immigration Policy Center, University of California San Diego; *Veronica Ortiz Ortega*, Director General, Mexican Council for International Affairs; *Vincent Cochetel*, Special envoy for the situation in the central Mediterranean, United Nations High Commissioner for Refugees (UNHCR); *Juan Fernando Lopez Aguilar*, MEP, Chairman of the Committee on Civil Liberties, Justice and Home Affairs, European Parliament

Moderator: *Christophe Bertossi*, Director, Center for Migration and Citizenship, Ifri

23 September - POPULISM AND RECEPTION OF MIGRANTS IN EUROPE AND THE UNITED STATES (video conference)

With *Fabienne Keller*, MEP, European Parliament; *Gregory Maniatis*, Director of the International Migration Initiative, Open Society Foundations; *Els de Graauw*, Associate Professor, City University of New York (CUNY); *Marta Pardavi*, Co-President, Hungarian Helsinki Committee; *Vincent Warren*, Executive Director, Center for Constitutional Rights

Moderator: *Christophe Bertossi*, Director, Center for Migration and Citizenship, Ifri

SPACE INITIATIVE

THIS TRIPARTITE INITIATIVE (Ifri, DGAP, IAI) AIMS TO PRESENT THE MAIN ISSUES RELATED TO THE RENEWAL OF THE INTERNATIONAL SPACE RACE, AND ITS IMPLICATIONS FOR THE EUROPEAN SPACE INDUSTRY AND ITS GOVERNANCE.

THROUGH A SERIES OF PUBLICATIONS AND DEBATES, THE GOAL OF THE INITIATIVE IS TO RAISE AWARENESS OF THE RELEVANT ACTORS IN FRANCE, GERMANY AND ITALY AS WELL AS THE EUROPEAN UNION INSTITUTIONS, AND THE CHALLENGES POSED BY THE GLOBAL TRANSFORMATION OF THE SPACE INDUSTRY. THE DIGITAL TRANSITION, THE EMERGENCE OF NEW SPACE IN THE UNITED STATES, THE AFFIRMATION OF CHINA AS A LEADING SPACE PLAYER, AND THE EVOLUTION OF THE RUSSIAN SPACE SECTOR ARE INSPIRING FURTHER REFLECTION ON THIS SUBJECT.



TEAM

Eric-André Martin, Secretary General, Study Committee on Franco-German Relations

Claude France Arnould, Special Advisor to the President for European Affairs

Iorian Vidal, Research Fellow, Russia/NIS Center

Marc Julienne, Research Fellow, Head of China research, Center for Asian Studies

DIGITAL PUBLICATIONS

Policy papers

Revolutionary by Design: The US National Security State and Commercialization in the US Space Sector, *Torben Schütz*, December 2020.

Space as a Key Element of Europe's Digital Sovereignty, *Jean-Pierre Darnis*, December 2020.



PUBLICATIONS IN 2020

BOOK

Ramses 2021. At the Edge?, *Thierry de Montbrial, Dominique David (eds.)*, Dunod, September 2020.

POLITIQUE ÉTRANGÈRE

The Gulf: new center of the Middle East? vol. 85, n° 1, March 2020.

COVID-19: a public health and geopolitical shock, vol. 85, n° 2, June 2020.

COVID-19: down with globalization, long live Europe? vol. 85, n° 3, September 2020.

The future of Europe in the context of Sino-American competition, Special issue, November 2020.

Brexit: the woes of breaking up, vol. 85, n° 4, December 2020.

DIGITAL PUBLICATIONS FROM RESEARCH UNITS

REGIONAL UNITS

AFRICAN STUDIES CENTER

Reports

The Gabonese Opposition Diaspora in France: A Political Mobilization in the Context of the 2016 Post-electoral Crisis, *Delphine Lecoutre*, October 2020.

Israel-Africa Relations: What Can We Learn from the Netanyahu Decade? *Benjamin Augé*, November 2020.

Policy papers

Customary powers in the DRC: institutionalization, politicization and resilience, *Thierry Vircoulon, Jean Battory*, March 2020.

The ecosystem of armed groups in the Central African Republic, *Thierry Vircoulon*, April 2020.

DRC: tiptoeing toward change, *Marc-André Lagrange, Thierry Vircoulon*, May 2020.

Russian economic and security strategy in Mozambique, *Tristan Coloma*, May 2020.

Education and power in the Anglophone conflict in Cameroon, *Cynthia Petrigh*, June 2020.

Boko Haram and the limits of extreme repression in Nigeria: new perspectives? *Marc-Antoine Perouse de Montclos*, July 2020.

Editorials

L'Afrique en questions

Focus on Africa for the UK in Brexit time, *François Gaulme*, n° 51, February 2020.

Saudi Arabia's policy in Africa: trajectories and objectives, *Benjamin Augé*, n° 52, February 2020.

The arrival of COVID-19 in sub-Saharan Africa, what to expect? *Alain Antil*, n° 53, April 2020.

The COVID-19 crises in southern Africa: concerns and first consequences, *Victor Magnani, Thibaud Kurtz*, n° 54, April 2020.

COVID-19 in the Sahel: a slow pandemic with many consequences, *Alain Antil, Katia Djellat*, n° 55, May 2020.

East Africa facing the management of COVID-19. A web of crises? *Sina Schlimmer*, n° 56, June 2020.

Circulation and Commercialization of Chloroquine in West Africa: Drug Geopolitics in Light of COVID-19, *Antonin Tisseron*, n° 57, July 2020.

Tanzania's 2020 General Elections between Repression and Manipulation. A Consolidation of Magufuli's "Authoritarian Turn"? *Sina Schlimmer, Cyrielle Maingraud-Martinaud*, n° 58, November 2020.

The issue of public debts in Africa. A crystallization of new international power relations, *Adrien Hartemann*, n° 59, November 2020.

Contributions to *Politique étrangère*

COVID-19 in Africa: A Continent's Response to a Global Crisis, *Fred Eboko, Sina Schlimmer*, vol. 85, n° 4, 2020, December 2020.

External contributions and articles

The G5 Sahel and the concept of "security-development", *Alain Antil*, *Recherches internationales*, n° 117, January-March 2020.

Caught in the Web of Bureaucracy? How 'Failed' Land Deals Shape the State in Tanzania, *Sina Schlimmer*, *International Development Policy*, August 2020.

Unending Violence in the Sahel, *Alain Antil*, *Etudes*, September 2020.

Anticipate, adapt and correct public policies. The Integrated Policy Monitoring Strategy (IPMS), a tool for policy mapping and multifactor analysis, *Dominique Darbon, Rozenn Nakanabo Diallo, Olivier Provini and Sina Schlimmer*, n°63, technical reports from the AFD, November 2020.

NORTH AMERICA PROGRAM

Reports

Technology Strategies in China and the United States, and the Challenges for European Companies, *Laurence Nardon (ed.), Sofia Bournou, Jean-François Bureau, Pierre Girard, André Loesekrug-Pietri, Eric André Martin, John Seaman, Mathilde Velliet, Marion Welles*, October 2020.

Policy papers

Potomac Papers

Minnesota: understanding national issues through the prism of territories, *Cynthia Ghorra-Gobin, Martine Azuelos*, n° 39, September 2020.

The Sino-US Trade War: A status update following the Trump presidency, *Laurence Nardon, Mathilde Velliet*, n°40, December 2020.

Editorials

Chroniques américaines

COVID-19: the end of American leadership? *Laurence Nardon*, April 2020.

The inequality of the Electoral College in the United States: How can American democracy be fixed? *Soufian Alsabbagh*, October 2020.

Washington-Tehran: is the election of Biden a game-changer? *Sylvain Guillaud*, November 2020.

Contributions to *Politique étrangère*

What American foreign policy after 2020? *Laurence Nardon*, vol. 85, 2:2020, June 2020.

CENTER FOR ASIAN STUDIES

Reports

East Asia Security in Flux. What Regional Order Ahead? *Céline Pajon, Masashi Nishihara (eds.)*, May 2020.

Towards a More Principled European China Policy, *Tim Rühlig*, November 2020.

Policy papers

Asie. Visions

Japan's Trade Policy in the Midst of Uncertainty, *Yuka Fukunaga*, n° 112, February 2020.

The Belt and Road: China's "Community of Destiny" for Southeast Asia? *Sophie Boisseau du Rocher*, n° 113, June 2020.

Making Sense of India's Citizenship Amendment Act 2019: Process, Politics, Protests, *Hilal Ahmed*, n° 114, June 2020.

Japan's Space Program: Shifting Away from "Non-Offensive" Purposes?, *Lionel Fatton*, n° 115, July 2020.

Turkey-China Relations: Ambitions and Limits of the Economic Cooperation, *Tolga Bilener*, n° 116, October 2020.

A Democratic Tour de Force: How the Korean State Successfully Limited the Spread of COVID-19, *Juliette Schwak*, n° 117, November 2020.

Editorials

Lettre du Centre Asie

COVID-19: a first political assessment in China, *Marc Julienne*, n° 79, March 2020.

Korean Democracy in Times of Coronavirus, *Christophe Gaudin*, n° 80, April 2020.

The East Asia and COVID-19: the return of the menace of poverty, *Françoise Nicolas*, n° 81, April 2020.

Economy and Diplomacy: China's two Challenges in the Post-COVID-19 World, *Marc Julienne*, n° 82, May 2020.

Contrasting outcomes of the Abe era: domestic tensions, diplomatic successes, *Céline Pajon*, n° 83, September 2020.

Towards Tougher Bilateral Relations Between the EU and China, *Marc Julienne*, n° 84, September 2020.

Protests in Thailand: The youth takes on the system, *Sophie Boisseau du Rocher*, n° 85, September 2020.

Ambitious New Climate Goals Shouldn't Let China off the Hook, *John Seaman*, n° 86, September 2020.

Should We Forget about the Asia-Africa Growth Corridor? *Takuya Taniguchi*, n° 87, October 2020.

Improving Economic Security: Proposals from Japan, *Shin Oya*, n° 88, December 2020.

Studies coedited with or published outside of Ifri

Europe in the Face of US-China Rivalry, *John Seaman et al.*, European Think-Tank Network on China (ETNC), January 2020.

COVID-19 and Europe-China Relations, *John Seaman (ed.)*, Special Report, European Think-Tank Network on China (ETNC), April 2020.

European public opinion on China in the age of COVID-19: Differences and common ground across the continent, Richard Q. Turcsány, Matej Šimalčík, *Marc Julienne et al.*, "Sinophone Borderlands Europe Survey", Palacky University Olomouc, Czech Republic, November 2020.

French Public Opinion on China in the Age of COVID-19: Political distrust trumps economic opportunities, *Marc Julienne et al.*, "Sinophone Borderlands Europe Survey", Palacky University Olomouc, November 2020.

External contributions and articles

Is Japan back on the international stage?, *Céline Pajon*, Les grands dossiers de Diplomatie, n° 56, May 2020.

Japan in the 2019 G20 and G7 Summits: A Key Partner for Europe? *Céline Pajon*, Global Policy, Essay, May 2020.

Dollar against Renminbi: (premature) history of an impending demise, *Françoise Nicolas*, Questions internationales, n° 102, July 2020.

China and the Emerging Geopolitical Dimension of Technical Standardization, John Seaman, Japan Spotlight, July/August 2020, pp.45-48.

China in the Middle East: a growing economic engagement, political neutrality under pressure, *Marc Julienne*, Questions internationales, n° 103, October 2020.

What Would Suga's Indo-Pacific Strategy Look Like? *Céline Pajon*, Commentary ISPI, October 2020.

France's incoherent China policy confuses partners, *Françoise Nicolas*, East Asia Forum, October 2020.

China: dominant power in space, *Marc Julienne*, Diplomatie, Les Grands dossiers, n° 58, October-November 2020.

China post-COVID-19: towards a new model for growth? *Françoise Nicolas*, Echanges Internationaux, n° 117, pp. 22-23, December 2020.

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BPI, Paris

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Conference series with BPI and Politique étrangère

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Moderator: Dominique David, Advisor to the President of Ifri, Co-editor of *Politique étrangère*

19 May
(video conference)

WILL THE INTERNATIONAL SYSTEM KNOW HOW TO DEFEND ITSELF AGAINST THE VIRUS?

With Thierry de Montbrial, Executive Chairman and founder of Ifri, Member of the Académie des sciences morales et politiques

Moderator: Isabelle Lasserre, Deputy Editor-in-Chief, Foreign Service, Le Figaro

30 August

CONFERENCE WITH WANG YI

With Wang Yi, State Councilor and Minister of Foreign Affairs of the People's Republic of China

Moderator: Thierry de Montbrial, Executive Chairman and founder of Ifri, Member of the Académie des sciences morales et politiques

24 September
(Hybrid conference)

AT THE EDGE?

RAMSES 2021 Presentation

With Marc-Antoine Eyl-Mazzega, Director, Center for Energy and Climate, Ifri; Eric André Martin, Secretary General, Study Committee on Franco-German Relations (Cerfa), Ifri; Dorothée Schmid, Head, Turkey/Middle East Program, Ifri; Marc Hecker, Director of Research and Development, Ifri; Thierry de Montbrial, Executive Chairman and founder of Ifri, Member of the Académie des sciences morales et politiques; Alain Frachon, Columnist, Le Monde

12 October
BPI, Paris

THE POST COVID-19 WORLD: FROM AN AMERICAN CENTURY TO A CHINESE ONE?

Conference series with BPI and Politique étrangère

With Laurence Nardon, Head, North America Program, Ifri; Alice Ekman, Research Fellow, European Union Institute for Securities Studies

Moderator: Dominique David, Advisor to the President of Ifri, Co-editor of *Politique étrangère*

29 October
(Hybrid conference)

CONFERENCE WITH HARSH VARDHAN SHRINGLA, FOREIGN SECRETARY OF THE MINISTRY OF EXTERNAL AFFAIRS OF INDIA

With Harsh Vardhan Shringla, Foreign Secretary of the Ministry of External Affairs, India

Moderator: Thomas Gomart, Director, Ifri

Accounts - 31 December 2020						
	Budget 2020	Actual 2020	Actual 2019		Budget 2020	Actual 2020
Expenditures						
Office supplies	53 100	58 260	61 651	Subsidies	1 469 310	1 482 810
EDF/GDF/Water	19 300	32 104	27 475			
Books	29 000	26 156	28 194			
	4 800	0	5 983			
Other external expenditures	1 924 000	1 796 621	2 086 090	Private funding	4 934 497	4 830 546
Printing fees	73 900	68 010	62 609	Donations and member su	940 000	1 027 204
Rental fees	4 500	4 190	4 151	Publications	83 500	114 236
Maintenance	146 750	359 468	333 286	Program and contract fund	3 741 596	3 688 106
Insurance	18 950	18 960	18 387	Other income	10 000	11 957
Research material	50 800	44 715	46 627			
Honoraria and professional se	855 900	994 536	941 397			
Donations, membership subsc	32 000	101 300	130 562			
General travel and meetings	653 200	131 457	477 304			
Postage and telephone	85 000	45 701	66 098			
Other management fees	3 000	28 284	5 669			
Taxes	360 000	397 826	339 861			
Taxes on salaries	175 000	190 770	168 579			
Other taxes	185 000	207 056	171 282	Dedicated fundraising		0
						0
Salaries and personnel costs	3 936 707	3 946 529	3 696 724	Provision reversal		107 350
						0
Deferred grant revenue	0		0	Transferred expenses		15 104
				Management income		11 269
Depreciation and provisions	150 000	203 041	305 125			
Operational expenditures	6 423 807	6 402 277	6 489 452	Operation income	6 403 807	6 447 079
Financial expenditures				Financial income	20 000	10 681
Exceptional expenditures		121	529	Release of financial provisions		
Corporate taxes		35 832	104 102	Exceptional income		0
Income after tax		19 530	189 242			
TOTAL	6 423 807	6 457 760	6 783 324	TOTAL	6 423 807	6 457 760
						6 783 324

Balance sheet - 31 December 2020

ASSETS	gross	2020 accumulated provisions	net	2019 net	LIABILITIES		2020	2019
					FUNDS			
FIXED ASSETS								
Intangible assets					Non-profit associative funds		8 470 553	8 470 553
Software	122 797	122 451	346	983	Endowments		47	47
Tangible assets					Stocks		2 453 950	2 264 708
Land	3 886 345		3 886 345	3 886 345	Associative project reserve		150 000	150 000
Buildings	5 597 974	3 928 309	1 669 664	1 742 533	Excess/deficit of the year		19 531	189 242
General facilities	1 209 875	871 243	338 632	329 536				
Transportation equipment	33 720	18 994	14 726	21 488	TOTAL FUNDS		11 094 080	11 074 549
Office equipment, furniture, computer hardware	695 525	632 823	62 702	79 582				
Fixed assets in progress	0		0	0	PROVISIONS FOR RISK AND EXPENSES			
Financial assets					General risks		0	0
Deposits	687		687	684	Retirement expenditures		286 945	282 418
Interest	11		11	11	Other provisions		136 865	232 215
Loans	23		23	23				
Other investments			0	0	DEFERRED GRANT REVENUE			
					Deferred grant revenue		0	0
					FINANCIAL DEBTS			
	11 546 956	5 573 821	5 973 136	6 061 186	Bank		0	0
CURRENT ASSETS					SUPPLIER DEBTS AND ACCOUNTS PAYABLE			
Inventories	32 229	31 442	787	787	Accounts payable and other liabilities		333 338	384 454
Other debtors/pre-payments	12 803		12 803	0	Accrued expenses		0	35 049
Receivables and related accounts	426 333		426 333	660 095	Advances and downpayments		0	0
Other assets	240 134		240 134	87 552	Other debts (and forthcoming expenses)		29 778	173 825
Investment securities	0		0	0	TAXES AND SOCIAL SECURITY			
Bank balances	6 535 001		6 535 001	6 281 225	Staff and accounts payable		210 569	190 881
Accrued income	132 357		132 357	135 284	Social and tax administration/state		485 939	437 436
	7 378 857	31 442	7 347 415	7 164 943	LIABILITIES ON FIXED ACCOUNTS AND RE		0	0
					Accruals and deferred income		742 977	415 242
CURRENCY CONVERSION ADJUSTMENT					CURRENCY CONVERSION ADJUSTMENT			
TOTAL ASSETS	18 925 814	5 605 263	13 320 551	13 226 129	TOTAL LIABILITIES		13 320 551	13 226 129



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