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Message from the President

In 2008, Ifri further strengthened its position as the leading French international think tank and secured its place among the world’s top ten of its kind outside of the United States. Our development strategy rests on our high quality programs, which cover an ever widening spectrum as can be seen in our past annual reports. We have made remarkable progress in developing our European expertise thanks to Ifri Brussels, located in the European capital.

Geographically, our programs cover the European Union and the United States; Russia and the Newly Independent States that emerged from the fall of the USSR; Asia, particularly Japan, China, India and Korea; the African continent, notably North and Sub-Saharan Africa; and the Middle East, in particular Turkey and Iran. Our cross-cutting programs address classic yet fundamental issues such as security and the international economy, and are extending to areas such as energy geopolitics, demographics (notably migration) and space, as well as to new domains such as health, the environment and sport. The quality of these programs depends on a strong team of permanent researchers who build support and develop networks whose richness and diversity benefit all of Ifri’s partners. Although the strategic choice of having such a high caliber team certainly consumes a significant part of our budget, it largely distinguishes us from other French think tanks, which often get their expertise from outside sources. Based on the example set by our American counterparts, Ifri has been able to attract the most qualified and seasoned experts. Thus, in 2008, William Ramsay, the former Deputy Executive Director of the International Energy Agency, became director of our “European Governance and the Geopolitics of Energy” program. In addition, last year, Jacques Mistral, University Professor and former Economic Advisor at the French Embassy in Washington, took over our “Economic Studies” program.

More than ever, Ifri ascertains itself as a policy oriented research and debate institute, whose relevance partly rests upon diverse global networks. In line with this goal, Ifri organizes numerous debates and international conferences and releases various publications. The format of these activities is constantly adapting in order to respond to our audience’s expectations. To this end, we are in the process of significantly upgrading our website.

Among the numerous successful initiatives that Ifri undertook in 2008, which this report presents, the most ambitious was the World Policy Conference (WPC) held in Évian, France, from October 6 to 8. Its success had global impact. Readers can visit www.worldpolicyconference.com for more in-depth information on the structure and content of that event. The fundamental ideas behind the WPC include the important role that states play (contrary to globalization dogma) as well as the absolute need for a new global governance structure adapted to 21st century realities, since the foundation of today’s architecture stems from the end of the Second World War. When I decided to launch this initiative,
those ideas were anything but ordinary. In our mind, the Évian conference is the starting point for a major program through which we hope to contribute to that reconstruction process that will, in any event, be lengthy.

As I was finishing putting down on paper my Perspectives for RAMSES 2009, I wrote that it was no easier in 2008 to predict the evolution of the 21st century than it was in 1908 to foresee the two World Wars and their consequences, or to conceive of phenomena such as the Internet. I added: “Today, only one thing is certain: without the drastic and rapid adaptation of global governance, major global tragedies will be possible, and even likely to occur.” Those words were written on July 18, 2008. Since then, the financial and economic crises have taken a dramatic turn. The world is currently experiencing a phenomenon whose return seemed unthinkable even recently. Due notably to the actions of the G20, the probability of a major catastrophe has largely diminished, yet it remains a threat. Beyond the rescue plans that quite naturally should take priority in the short term, reconstructing global economic but also political (because it is all related) governance certainly remains the major task for the coming years.

It is now my pleasure to thank those people, from our institute and beyond, who have made our success in 2008 possible. An observer, but also a player in the global game, Ifri is not shielded from the turmoil that is affecting the vast majority of companies around the world. This goes to say how much we still expect from everyone who, in one way or another, has helped us become what we are today. In advance, I wish to express to them my deepest gratitude.

Thierry de Montbrial  
Founder and President of Ifri  
Member of the Académie des sciences morales et politiques
In 2008 for the second consecutive year, Ifri was the only French research institute listed among the top ten most influential think tanks in the world outside of the United States, according to a study published in the January 2009 issue of Foreign Policy. Conducted by a team of researchers at the University of Pennsylvania, the study entitled The Think Tank Index concerns around 5,500 institutes from 170 countries.

Created in 1979 and directed by Thierry de Montbrial, the French Institute of International Relations (Ifri), France’s leading independent think thank dedicated to the analysis of today’s major international issues, is an integral part of the network of the world’s most important institutes. Its goal is to bring together international players and analysts and to develop non-partisan and thorough research on today’s most pressing issues.

Ifri’s goals are to:

• foster interactive and constructive dialogue between researchers, professionals and opinion leaders from the public and private sectors and to create a framework for permanent interaction and debate;

• identify the major upcoming trends in the international system and offer insight into the future;

• interpret the impact of international developments on the business world and illuminate, through its diverse research programs, the decision-making process of political leaders, international negotiators and high-ranking representatives from both the public and private spheres;

• contribute, in particular, to the emergence of a new global governance.

Ifri is non-partisan and independent from all administrative and financial regulatory authorities. Its diverse funding sources allow it to maintain its independence.

Policy Oriented Research

As a multidisciplinary research center, Ifri has a team of around forty French and international researchers from diverse backgrounds. More than half of them are less than 40 years old. They are forward thinking and believe in dialogue and open-mindedness. The Institute’s experts are part of an international network and interact regularly with their foreign counterparts.

Ifri’s policy oriented work focuses on politically strategic developments, in particular the various aspects of transatlantic relations; European construction; the global economy and globalization; security and proliferation issues; diverse regional approaches – Europe, the United States, Asia, the Middle East, Russia and the Newly Independent States (NIS), and Africa – as well as global strategies; global governance, energy geopolitics, the environment, immigration, health and security issues, etc.

Debates and Dialogue: Encouraging Diversity

The debates are organized in an informal and non-partisan framework, which encourages the development of close relationships between researchers and private as well as public decision-makers.

Since 1979, Ifri has organized more than 1,400 conferences, 130 international symposiums, and 450 meetings with prominent French and international figures. We have hosted numerous heads of state and government.

Over the last few years, Ifri has welcomed among others Hamid Karzai, Vladimir Putin, Jalal Talabani, Mikhail Saakashvili, Abdoulaye Wade, Viktor Yushchenko, Ion Iliescu, Vaclav Klaus, Ilham Aliyev, Mohammad Khatami, Ilijepan Mesic, Ellen Johnson Sirleaf, Abdullah Gül, Boris Tadic, Tassos Papadopoulos, Toomas Hendrik Ilves, and Pervez Musharraf.

Publications and Research: Offering Keys to Understanding Current International Affairs

Ifri’s research and debates are disseminated through the Institute’s various collections as well as in top publications such as the quarterly journal Politique étrangère, France’s oldest international relations journal, and the annual report RAMSES.

Ifri’s website ifri.org is today the main means through which Ifri’s debates, research and studies are made available. This rich resource provides access to Ifri’s publications, policy papers and reports on the seminars, conferences, and meetings held at Ifri.

In 2008, Ifri:

• had a turnover of more than 6 million euros, not counting exceptional resources;

• hosted 350 foreign and French experts and prominent figures;

• counted over 100 corporate members, 74 embassies and institutional members and 450 individual members;

• held 7 international conferences on major issues;

• held 62 conferences in Paris and 46 conferences and seminars in Brussels;

• had 10 researchers publish books;

• published 173 online articles, amongst which more than 65 policy papers.
Ifri Brussels, a European Purpose and Presence

Through its Ifri Brussels office, open since March 2005 and located at the heart of the European Quarter, Ifri aims to enrich the European debate through a multidisciplinary approach covering all aspects of international relations. Ifri Brussels is an active interface between Paris and Brussels and contributes to the entire institute’s development. Its goals are to:

- disseminate Ifri’s work and research in Brussels, in particular on major European issues;
- foster debate on Europe in Paris by evaluating the perceptions and analysis of those involved in European construction;
- develop research activities particular to Ifri in Brussels.

The Ifri Brussels Program

Ifri Brussels leads a series of weekly meetings called “Ifri’s Tuesdays” recognized in the city for their timely and in-depth debates on EU issues. Each year Ifri organizes high-level international conferences in Brussels on major European issues.


Ifri Brussels hosted major figures such as Javier Solana, High Representative for the EU’s Common Foreign and Security Policy, Jean-Pierre Jouyet, Secretary of State for European Affairs in the French Ministry of Foreign and European Affairs, as well as European Commissioners Andris Piebalgs, Commissioner for Energy, Margot Wallström, Vice-President of the Commission and Commissioner for Institutional Relations and Communication Strategy, Olli Rehn, Commissioner for Enlargement, Jacques Barrot, Vice-President of the Commission and Commissioner for Transport.

Ifri’s experts also hold numerous seminars in Brussels within their given research program, for example the series on energy issues, “Ifri Energy Breakfasts.”

Ifri Research 2008 Programs

Ifri’s research programs are multidisciplinary and policy oriented.

Regional Programs

EUROPE
- France-Germany
  - Mutual perceptions
  - Europe’s Franco-German engine
Study Committee for Franco-German Relations (Cerfa)
Program Director: HANS STARK
- EU Enlargement and Neighborhood Policy
French-Austrian Center
for European Convergence (CFA)
Ifri Coordinator: ELINNE MOSSE
- French Presidency of the European Union
Program Director: OLIVIER LOUIS

RUSSIA/NIS
- Power systems in Eurasia
- Strategic partnership between Russia and the European Union
- Russian energy and foreign policies interaction
- Technological innovation and scientific research
Russia/NIS Center
Program Director: THOMAS GOMART

ASIA
- China Program
  - The concept of a “harmonious society” and its implementation
  - China as an emerging power in the international system
Program Directors: VALÉRIE NIQUET and HÉLÈNE LE BAIL
- India and South Asia Program
  - The workings of the “Indian system”
  - India’s emergence as a global power
  - Rapprochement between India and the European Union
Program Director: OLIVIER LOUIS
Program Directors: VALÉRIE NIQUET and CÉLINE PACON
- Brainstorming Circle on Asian Economies
Program Directors: FRANÇOISE NICOLAS and VALÉRIE NIQUET
- Chinese Direct Investments in Europe
Program Director: FRANÇOISE NICOLAS
- EU-East Asia Economic Relations
Program Director: FRANÇOISE NICOLAS
Asia Center
Program Director: VALÉRIE NIQUET

MIDDLE EAST/NORTH AFRICA/MEDITERRANEAN
- Middle East Program
  - The reshaping of the Arab world in the wake of the US invasion of Iraq
  - Reform processes, notably democratization in the Arab world
Program Director: DENIS BAUCHARD
- North Africa Program
  - Internal dynamics and governance
  - North Africa in international relations
  - Security in North Africa
  - Economic Issues
Program Director: KHADJIA MOHSEN-FINAN
- Contemporary Turkey Program
  - Contemporary Turkey Observatory
  - Dialogue with the European Union and France
  - Business dialogue
  - Media dialogue
Program Director: DOROTHÉE SCHMID
- Iran Program
  - The Islamic Republic’s political system
  - Relations between Iran and the world’s major powers
  - Energy issues (oil, gas)
  - Euro-Iranian relations
Program Directors: DENIS BAUCHARD and CLÉMENT THERME
- “Relations between the European Union, North Africa and Sub-Saharan Africa” Program
  - Migrations and co-development in relations between North Africa, Europe and Sub-Saharan Africa
  - Governance and types of political action in North Africa
  - Relations between North African and Sahelo-Saharan regions
  - Regional economic integration
Coordinator: DOROTHÉE SCHMID

AFRICA
- Political and Social Transformations
  - The evolution of the state in Sub-Saharan Africa
  - The rise of new ideologies
  - Africa in International relations
Program Director: ALAIN ANTIL

UNITED STATES
- United States Program
  - United States Program’s perception of each other
  - Dialogue on Russia’s course (in cooperation with CSIS)
  - Dialogue on the European Union, enlargement and neighborhood policy
  - Dialogue on economic innovation and regulation
Scientific Coordinator: DOMINIQUE MOIŠI
Cross-cutting Programs

CENTER FOR SECURITY STUDIES
- The evolution of conflicts
- Proliferation of weapons of mass destruction
- Analysis of strategies and major security policies
- Evolution of force structures and methods of intervention

Center for Security Studies
Program Director: ÉTIENNE DE DURAND
- Defense Research Unit (LRD)
  Military action: approaches to consider in the light of changes in the international context
Program Director: ÉTIENNE DE DURAND

SPACE PROGRAM
- Monitoring of major space applications
- Space and security
- The exploration of the universe
- The big space powers: Europe, the US, Russia, Asia

Program Director: LAURENCE NANDON

“EUROPEAN GOVERNANCE AND THE GEOPOLITICS OF ENERGY” PROGRAM
- Security of energy supply
- CO2 and greenhouse gas emissions
- Decreasing hydrocarbon resources
- Political sociology of energy
- Technological capabilities and the impact of possible transformations

Program Director: WILLIAM RAMSAY
President of the Scientific Committee: JACQUES LESOURNE

“ECONOMIC STUDIES” PROGRAM
- The economic and financial crisis
- Major emerging economies and the future of globalization
- Franco-German economic dialogue
- Telecommunications: innovation, competition and regulation

Program Director: JACQUES MISTRAL

“MIGRATIONS, IDENTITIES AND CITIZENSHIP” PROGRAM
- New immigration policies in Europe
- The “crisis” of national integration models
- Institutional discrimination
- Migrations and development

Program Director: CHRISTOPHE BERTOSSI

HEALTH AND ENVIRONMENT PROGRAM: “FROM SAFETY AND SECURITY ISSUES TO NEW GOVERNANCE OPTIONS?”
This program was launched in 2008 and its goals are to:
- study the effects of the securitization of environmental and health issues in terms of new governance systems and tools;
- analyze the effectiveness of the actions of different actors, through the empirical and comparative study of crisis cases.

Program Director: ALINE LEBOEUF

SPORT AND INTERNATIONAL RELATIONS
In partnership with the Institut Alain Danet
The objective of this program is to analyze recent developments in the role played by sport as an element of international relations governance.
- State sport strategies
- Olympic movement and globalization
- Sport strategies of international organizations
- Globalization and major sport events
- Economic issues related to sport and development dynamics
- Sport as a domestic element of state governance
- New challenges to international sport in the 21st century

Coordinator: VALÉRIE AMANT

Ifri Brussels

Ifri Brussels is an active interface between Paris and Brussels that contributes to the entire Institute’s development. Its goals are to:
- disseminate Ifri’s work and research in Brussels, in particular on major European issues;
- foster the debate on Europe in Paris by evaluating the perceptions and analysis of those involved in European construction;
- develop research activities particular to Ifri in Brussels.

Program Director: SUSANNE NIES

President of the Scientific Committee: JACQUES LESOURNE
A forum for debate, Politique étrangère, Ifri’s quarterly journal, strives to guide the reader’s comprehension of international events by publishing authors from diverse backgrounds and various schools of thought.

RAMSES, Ifri’s annual reference book, offers indispensable tools to elucidate global developments.

In 2008, the four issues of Politique étrangère focused on the year’s major international issues and developments. The subjects addressed included: the transatlantic debate on the EU and its neighborhood – NATO before Bucharest (n°1/2008) – China and the Olympic Games: domestic and foreign challenges – Pakistan and Afghanistan: at the heart of the crisis (n° 2/2008) – The US presidential elections – Greater Central Asia and political maneuvers (n° 3/2008) – Russia, its neighbours, and the West – Nuclear energy and the risk of proliferation (n° 4/2008). A special issue in English introduced the World Policy Conference, which was organized by Ifri in Évian, France, from October 6 to 8.

“In these exceptional times, it is necessary to take a bird’s eye view of the state of the world. The latest issue of Politique étrangère aims to do just that, by connecting the US elections and ‘political maneuvers’ in Greater Central Asia. Through an overview of the Bush years and a study of future US choices, the journal edited by Thierry de Montbrial (Ifri) upholds one conviction: ‘The next American president, whatever his name, will turn to Europe first in order to get help, if possible, to leave behind the Iraqi, Afghan, and Iranian crises’.”

(Philippe Mabille, La Tribune, October 3, 2008)

Editor in chief: Dominique David

Politique étrangère

RAMSES

Annual global report on the economic system and strategies

A collective work published each year under the direction of Thierry de Montbrial and Philippe Moreau Defarges, RAMSES consecrated its 2009 edition to the theme of Global Economic and Geopolitical Turmoil.

The introductory chapter by Thierry de Montbrial, “Perspectives,” offers an overview of the year’s international developments. At the end of 2008, he focused on the analysis of the new international system and its three most outstanding characteristics – multipolarity, heterogeneity and globality. Developments, break-ups and changes were then addressed in a seven-part scheme: the global economy, strategic issues, the Americas, Asia-Pacific, Africa, the Middle East, Europe and Russia. The collection’s objective remains providing the tools that will help readers better understand tomorrow’s world.

“As the crisis in the Caucasus shows, the growing economic instability is generating increased competition over raw materials in a world characterized by the emergence of new powers. The following report has been carried out with the French Institute of International Relations (Ifri), who released the 27th edition of its ‘Annual global report on the economic system and strategies’ RAMSES 2009.”

(Le Monde, September 18, 2008).

“As the economic crisis bewildersthe world and wrecks havoc among bankers, economists and finance operators, the annual RAMSES 2009 published by the French Institute of International Relations (Ifri), edited by Thierry de Montbrial and Philippe Moreau Defarges and published by Dunod, bears a title that illustrates present and future difficulties: ‘Global Economic and Geopolitical Turmoil’.”

(Yann Le Gälès, Le Figaro, September 22, 2008).

“A French expert warns against the ‘unilateralism’ of Western countries. The director of the French Institute of International Relations (Ifri), Thierry de Montbrial, warned Wednesday against ‘the unilateralism’ of Western countries, which, according to him, risks inciting crises in Europe and leading the continent towards an ‘uncertain future.’[...] ‘Since the world has become multi-polar and heterogeneity is a fact, it is vital to relearn the virtues of multilateral diplomacy,’ writes M. de Montbrial in ‘Perspectives,’ in RAMSES 2009.”

(Chinese news agency Xinhua, September 17, 2008).
2008 Publications

IFRI’s publications are divided into four types of collections: “Notes” (policy oriented texts that address issues from all of IFRI’s centers and programs), “Études de l’Ifri,” which contribute to academic research on international relations, “Séminaires,” (summaries of Ifri events), and “Actualités de l’Ifri” (concise and timely analyses of current international events). Available free of charge on Ifri’s website www.ifri.org, they are also aimed at a specialists readership.

NOTES DE L’IFRI (electronic collection)
These collections, overseen by Ifri researchers, present analyses by French and international experts and are largely policy oriented. Applying expertise to current events, they present comprehensive texts and enrich debate. Published in French and English as well as other languages, they are broken down into thematic and periodical collections.

Collections:
- **ASIE.VISIONS**
  The Asia Center’s collection dedicated to economic, strategic and political issues. Published in English or French, it presents analyses by French and international experts.
  Editor: Valérie Niquet
  Sub-editor: Céline Pajon
- **EUROPE.VISIONS**
  The Ifri Brussels collection created in 2008 and dedicated to the institutional dimension of European public policies, relations between the European Union and third countries and between EU member states.
  Editor: Susanne Nies
- **PERSPECTIVES MOM (MIDDLE EAST/NORTH AFRICA/MEDITERRANEAN)**
  Collection of the Middle East/North Africa/Mediterranean programs dedicated to the analysis of and perspectives on regional developments.
  Editor: Denis Bauchard
- **NOTES DU CERFA**
  Collection of the Study Committee for Franco-German Relations (Cerfa), dedicated to domestic (economy, social issues) and foreign policies shared by France and Germany, as well as European issues. It publishes analyses by both French and German experts.
  Editor: Hans Stark
- **VISIONS FRANCO-ALLEMANDES**
  A Cerfa collection started in 2004 and dedicated to the comparative analysis of French and German perspectives on societal changes in each country as well as on the major contemporary challenges with which Franco-German relations are confronted.
  Editor: Hans Stark
- **RUSSE.NEI.VISIONS**
  The Russia/NIS Center’s trilingual publication (French, English and Russian), dedicated to Russia’s positions and strategies in terms of its foreign, energy and domestic policies. It brings together analysis from the Russia/NIS Center’s team and leading international experts.
  Editors: Thomas Gomart and Tatiana Kastouéva-Jean
- **FOCUS STRATÉGIQUE**
  Collection of the Center for Security Studies, which addresses various themes related to security policies: terrorism, the transformation of defense systems, complex stabilization operations, etc.
  Editors: Étienne de Durand and Marc Hecker
- **PROLIFERATION PAPERS**
  Collection of the Center for Security Studies published in cooperation with the French Atomic Energy Commission (CEA), dealing with issues concerning disarmament, the proliferation of weapons of mass destruction and major strategic balances.
  Editor: Étienne de Durand

Outside these publications, the “Notes de l’Ifri” present analyses by other Institute programs:
- **“SUB-SAHARAN AFRICA” PROGRAM**
  Analyses of on-going political and society-related developments in Sub-Saharan Africa.
- **“NORTH AFRICA” PROGRAM**
  Analyses of political, strategic and economic developments in North Africa and the Western Mediterranean.
- **“SPACE” PROGRAM**
  Analyses of developments in the field of space, in French or English.
- **“EUROPEAN GOVERNANCE AND THE GEOPOLITICS OF ENERGY” PROGRAM**
  Analyses of perspectives on energy issues.

ÉTUDES DE L’IFRI (collection of works)
The “Études de l’Ifri” are the fruit of the research programs. Covering all spheres, they contribute to academic research in international relations. They are published in either French or English and are conducted by Ifri researchers. Electronic versions are available.

SÉMINAIRES DE L’IFRI (electronic collection)
The “Séminaires” present the results of internal conferences as well as working papers. The latter make on-going research available to the public.

ACTUELLES DE L’IFRI (electronic collection)
The “Actualités” present brief reports offering timely information on and analysis of current international affairs.

- **ACTUALITÉ MOM**
  Analysis of current political, strategic and economic issues in North Africa and the Western Mediterranean.

- **CHRONIQUES ÉLECTORALES AMÉRICAINES**
  Monthly chronicle on the mechanisms and stakes surrounding the American presidential elections, directed by Anne Toulouse, Radio France International’s (RFI) special correspondent to the US.

- **LETTER DU CENTRE ASIE**
  Analysis of current political, strategic and economic issues in Asia.

- **L’AFRIQUE EN QUESTIONS**
  Analysis of current political, strategic and economic issues in Sub-Saharan Africa, mostly based on interviews with experts.

- **REPÈRES SUR LA TURQUIE**
  Analysis of current Turkish issues, produced by the Contemporary Turkey program.

- **MARDIS DE L’IFRI À BRUXELLES (IFRI’S TUESDAYS IN BRUSSELS)**
  Summaries of the weekly conferences held in Brussels and periodical information on the ratification process of the Treaty of Lisbon, written by Susanne Nies.

- **ÉDITO ÉNERGIE (ENERGY EDITORIALS)**
  Monthly column on energy issues, published by researchers from the “European Governance and the Geopolitics of Energy” program.
In 2008, Ifri Notably Hosted...

Prince Turki Al-Faisal, President of the King Faisal Center for Research and Islamic Studies, former Saudi Arabian Ambassador to Washington

Walid Al-Mouallem, Foreign Minister of Syria

Sven Alkalaj, Foreign Minister of Bosnia-Herzegovina

Luis Amado, Minister of State, Foreign Minister of Portugal

Kofi Annan, former Secretary General of the United Nations, Nobel Peace Prize recipient, President of the Global Humanitarian Forum

Jean-François Bureau, Assistant Secretary General for Public Diplomacy of NATO

Adrian Cioroianu, Foreign Minister of Romania

Oguz Demiralp, Secretary General for EU Affairs of Turkey

Nadjibullah Djanbaz, Advisor to the Afghan Supreme Court

Jonathan Faull, European Commission Director General for Justice, Freedom and Security

Benita Ferrero-Waldner, Commissioner for External Relations and European Neighborhood Policy, European Commission

Toomas Hendrik Ilves, President of the Republic of Estonia

Jean-Pierre Jouyet, Secretary of State for European Affairs in the Ministry of Foreign and European Affairs of France

Constantin Kosatchev, Chairman of the Duma Committee on Foreign Affairs of Russia

Dora Bakoyannis, Foreign Minister of Greece

Jacques Barrot, Vice-President of the European Commission, Commissioner for Transport
Ranko Krivokapic, President of the Parliament of Montenegro

Eneko Landaburu, Director General, External Relations, European Commission

Lee Hsien Loong, Prime Minister of Singapore

Michel Ching-Long Lu, Representative of Taipei in France

Cecilia Malmström, Foreign Minister of Sweden

Antonio Milososki, Foreign Minister of Macedonia

Pervez Musharraf, President of the Islamic Republic of Pakistan

Takeshi Osuga, Minister of the Permanent Delegation of Japan to the United Nations

Andris Piebalgs, Commissioner for Energy, European Commission

Guéorgui Pirinski, President of the National Assembly of the Republic of Bulgaria

Olli Rehn, Commissioner for Enlargement, European Commission

Anand Sharma, Secretary of State for Foreign Affairs of India

Karel Schwarzenberg, Foreign Minister of the Czech Republic

Javier Solana, High Representative for the Common Foreign and Security Policy for the EU

General Gordon Sullivan, former chief of staff of the United States Army, President of the Association of the United States Army

Margot Wallström, Vice-President of the European Commission and Commissioner for Institutional Relations and Communication Strategy

Jacob Zuma, President of the African National Congress (ANC)
Ifri and the Media, a Permanent Dialogue

Ifri offers the French and foreign press a forum for meeting and debating, an independent platform where ideas can be shared and analyses enrich each other. The Institute maintains a permanent dialogue with journalists by inviting them to the numerous events organized in Paris and Brussels, providing them with expert analyses on current international affairs and shedding light on geopolitical developments through its publications and research. Ifri’s research is often quoted and reproduced by the French and foreign media.

In 2008, Ifri was active in the national and international press: its researchers published more than 320 authored articles and interviews, were quoted around 2,500 times and made 450 audiovisual appearances. More than 500 journalists were hosted at Ifri outside of press conferences.


Ifri has developed numerous partnerships with the French and international media, notably with La Tribune for the “Géopolitique” column, Le Monde for the release of RAMSES, Les Échos, an Ifri partner who regularly publishes articles by its researchers, Le Figaro, Reuters, who is an Ifri partner for the annual energy conference, l’Agence Europe, for the conference on the French presidency of the European Union organized in Brussels, The Economist, partner and co-organizer of an annual debate (in 2008, on the subject of the new American administration and the future of transatlantic relations), RFI, in particular in the framework of the television show “Décryptage,” where researchers are often invited to appear, France Culture, etc.

For four years Ifri has been partners with Euractiv.com in Brussels and with Euractive.fr in Paris, the main media portals entirely dedicated to European affairs and present in ten European Union countries. Also for the last four years Ifri has been in partnership with La Chaîne parlementaire - Assemblée nationale and with Public Sénat.

Each year in September, for the release of RAMSES, Thierry de Montbrial and Phillippe Moreau Deforges hold an informal discussion with the French and foreign press in the framework of the International Center for Journalists Based in France (CAPE), an Ifri partner.

In 2008, Ifri contributed regularly to the print and audiovisual press in France as well as to the major foreign Anglo-Saxon, Russian, Arab, Asian African and Eastern/Central European media.

Ifri’s Media Relations Team
(from left to right)
Natacha Crance
Communications/Media Relations Officer
Azra Isakovic,
Archivist
Ifri and its partners

For almost 30 years, Ifri has provided its partners and members—individuals, institutions, companies—with a platform for debate and a continuous source of specialized information through its numerous research programs. Results are presented through diverse events, abundant publications and research carried out in cooperation with the world’s top institutes.

In 2008 Ifri organized numerous debates and meetings, experienced a remarkable growth in publications from all programs, and started several major programs, thanks to the relationships it has developed with its partners, particularly companies.

Ifri’s development team’s goal is to inform companies currently supporting Ifri, and possible future partners, of the importance of their contribution for the development of its research activities, and on the returns that they can count on. These include participating in high-level dialogues as well as policy-oriented analyses or assisting in public and private decision-making.

Seventy percent of Ifri’s overall budget comes from private funding and a remarkable 43% of that comes from the support of patrons to the programs. Thanks to this support, several new programs have been launched or further developed, notably those on Turkey, Sub-Saharan Africa, India and South Asia, Health and Environment, as well as Sport and International Relations.

Ifri reinforced its capacity for influencing French and European public debate by incorporating new research themes, increasing its presence in the media and diversifying channels of dissemination for its work, reaching out both to the public in general and to a targeted audience of economic and political decision-makers. This ability to influence was acknowledged for the second consecutive year in The Think Tank Index, a study carried out by the University of Pennsylvania and published in Foreign Policy.

Ifri wishes to express its deepest gratitude to all of its partners who have put their trust in it, and without whose support its activities in 2008 would not have been possible.

Ifri Development Team:
(from left to right and from top to bottom)

Brynildo Dumas,
Vice-President for Development

Cécile Campagne,
Corporate Members Relations

Dominique Desgranges,
Prospect Researcher

Marie-France Feigenbaum,
Individual and Embassy Members Relations

annual report 2008 • 13
EVENTS RESERVED FOR IFRI’S MEMBERS AND PARTNERS

**Dinners and Lunch-Debates**

Chair: Thierry de Montbrial

**January 21**
With Lee Hsien Loong, Prime Minister of Singapore

**April 3**
With Benita Ferrero-Waldner, Commissioner for External Relations and Neighborhood Policy, European Commission

**April 7**
With Toomas Hendrik Ilves, President of the Republic of Estonia

**April 9**
With Karel Schwarzenberg, Foreign Minister of the Czech Republic

**April 25**
With Jacob Zuma, President of the African National Congress (ANC)

**June 10**
With Kofi Annan, former Secretary General of the UN, Nobel Peace Prize recipient, President of the Global Humanitarian Forum

**September 16**
With Dora Bakoyannis, Foreign Minister of Greece

**November 19**
With Dominique Moïsi, Special Advisor, Ifri

**December 9**
With Francis Fukuyama, Professor of international economic policy, Johns Hopkins University

**December 10**
With Prince Turki Al-Faisal, President of the King Faisal Center for Research and Islamic Studies

**Lunch-Debates with Ifri’s Researchers***

**February 19**
What to Expect from the American Economic Crisis from Now on?
Jacques Mistral

**March 14**
Political and Economic Consequences of Russia’s Power
Thomas Gomart

**April 22**
After the Parliamentary Elections, What Dialogue with Iran?
Denis Bauchard and Clément Therme

**May 28**
The White Paper on Defense and Security: Context and Implications
Étienne de Durand

**June 25**
Germany and the International Financial Crisis
Hans Stark

**October 24**
Asia and the International Financial Crisis
Françoise Nicolas

**December 5**
American Energy Policy After the Elections
William C. Ramsay

* Organized with the support of Accor.
Corporate Partners
As of December 8, 2008

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FRANCE TÉLÉCOM

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GIDE LOYRETTE NOUEL
GIMELEC
GROUPAMA

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HSBC FRANCE

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MEDEF

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NOKIA

O
OFFICE CHÉRIFIEN DES PHOSPHATES (OCP)
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PEUGEOT SA
PRICERWATERHOUSECOOPERS

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- Centre de Traduction (Ministère de l’Économie, des Finances et de l’Industrie)
- Centre d’Études Internationales (CEI) – Morocco
- Centre Japonais du Commerce Extérieur (JETRO)
- Conseil Supérieur du Notariat
- Institut d’Études de Sécurité – Union Européenne
- Japan Bank for International Cooperation (JBIC)
- Ministère de l’Air / CDAOA Base Aérienne 117
- Ministère de la Défense / CHEAr
- Office for European Affairs – Serbia
- PRS Consulting – Portugal
- Secours Catholique
- Theraclion SAS
- Yalta European Strategy (YES) – Great Britain
The World Policy Conference, held from October 6-8, 2008 in Évian, France, is the first effort at a high-level, systematic assessment of the need for new global governance. Ifri, one of Europe’s leading think tanks, is the engine behind this initiative. The goal is to develop and elaborate a methodological approach for responding to global governance challenges. How to promote genuine global security that acknowledges the fundamental needs of societies and the exigency of justice? How to reconcile economic development and environmental protection? What mechanisms to use in order to bring together all the stakeholders - states, interstate organizations, non-governmental organizations, companies, and individuals?

The meeting in Évian was a starting step. Opened by Thierry de Montbrial, president of Ifri, it incorporated, over three days, many types of debates: seven plenary sessions between heads of state and government and leading international actors; nine lunch-debates; sixteen workshops centered on specific international issues (the US, Japan, the UE, energy and climate, the credit, financial and economic crises, etc.), that were attended by Ifri researchers and around 40 international experts from all over the world. Several leading figures from the financial and economic fields presented their views, notably on the current crisis: Jean-Claude Trichet, President of the European Central Bank (BCE), Pascal Lamy, Director-General of the World Trade Organization, and Christophe de Margerie, CEO of Total.

The first World Policy Conference was closed on October 8 with two important speeches by the president of the Russian Federation, Dmitry Medvedev, and the president of the French Republic, Nicolas Sarkozy.

The Conference was widely covered by the major international news media.
AMONG THE INVITEES

His Royal Highness Prince Turki Al-Faisal
Kingdom of Saudi Arabia

Pascal Couchepin
President of the Swiss Confederation

Nambaryn Enkhbayar
President of the Republic of Mongolia

Amine Gemayel
Former President of Lebanon

Juan Manuel Gomez-Robledo
Representative of the President of the United Mexican States

Jaap de Hoop Scheffer
Secretary General of NATO

Toomas Hendrik Ilves
President of the Republic of Estonia

Pascal Lamy
Director-General of the WTO

Christophe de Margerie
CEO of Total

Dmitry Medvedev
President of the Russian Federation

Stjepan Mesic
President of the Republic of Croatia

Raila Amolo Odinga
Prime Minister of the Republic of Kenya

James Orengo
MP, Minister for Lands of the Republic of Kenya

Hans Gert Pöttering
President of the European Parliament

Sakong Il
Personal Representative of the President of South Korea

Nicolas Sarkozy
President of the French Republic

Boris Tadic
President of the Republic of Serbia

Jean-Claude Trichet
President of the ECB

Abdoulaye Wade
President of the Republic of Senegal

Arseni Yatseniuk
President of the Ukrainian Parliament
WORKSHOPS
1. United States: What Does the World Expect From the “Indispensable Nation”?
2. Russia: Domestic Developments and External Policies
3. China: Domestic Developments and Assertion of Power
5. India: Regional Power and/or World Player?
6. Sub-Saharan Africa: Implosion or Takeoff?
7. Is Europe With 27 and More Members Sustainable?
8. Israel/Palestine, the Most Pressing International Issue: What Commitments for External Players?
9. An Arc of Crisis from Iraq to Pakistan
10. Which Governance for Which Stability?
11. The Economy of Knowledge Still Deserves an Effort
12. Credit Crisis, Financial Crisis, Economic Crisis: What to Do?
13. Regulation of Migrations: a World Issue
15. Is the Gulf Becoming an Arc of Hope?
16. World Food Crisis

A special issue of Politique étrangère in English was published in October for the World Policy Conference.

SPONSORS

The WPC in numbers

PROGRAM
- 7 plenary sessions
- 1 non-plenary round table
- 9 lunch-debates
- 16 workshops

SPEAKERS
- 9 heads of state or government
- 11 prominent international figures
- 40 experts (15 French)
- 23 Ifri experts

PARTICIPANTS
- 650 participants from nearly 40 countries

JOURNALISTS
- More than 250 journalists representing over a hundred media outlets

www.worldpolicyconference.com
Research

Thierry de Montbrial
Founder and President of Ifri

Regional Programs

Europe
- Study Committee for Franco-German Relations (Cerfa)
- French-Austrian Center for European Convergence (CFA)
- French Presidency of the European Union Program
  - Ifri Brussels
Russia/NIS Center
Ifri Asia Center
Middle East/North Africa/Mediterranean
- Middle East Program
- North Africa Program
- Contemporary Turkey Program
- Iran Program
- Relations between the European Union, North Africa and Sub-Saharan Africa Program
Sub-Saharan Africa Program
United States Program
Transatlantic Relations Program

Cross-cutting Programs

Security Studies Center / Defense Research Unit (LRD)
Space Program
European Governance and the Geopolitics of Energy Program
Economy Studies Program
Migrations, Identities and Citizenship Program
Health and Environment Program
Sport and International Relations Program
Speeches and Lectures...

January 8 – President Sarkozy and the New French Government, forum organized by the Korea Foundation for Korean opinion leaders, Plaza Hotel, Seoul.

March 5 – Major International Political and Economic Trends, Monaco Mediterranean Foundation, Monaco.

March 6 – Benjamin Franklin: from the Declaration of Independence to the US Constitution, Conservatoire national des arts et métiers (CNAM), musée des Arts et métiers, Paris.


August 27 – Does France Play in the Big Leagues? Opening of MEDEF summer school, École polytechnique.

October 6 and 8 – Opening and Closing Speeches at the World Policy Conference, Évian, France


Meetings and Seminars...


February 23-26 – Conference of the Institute of Mediterranean Political Studies, Monaco Club 2008, Qatar.


November 16-22 – Series of meetings and conferences at the invitation of the Foreign Minister [GAIMUSHO] of Japan, Tokyo.

Books

Vingt ans qui bouleversèrent le monde, Thierry de Montbrial, Dunod, Paris, 2008, 626 p. “Over the last twenty years, the world has undergone major upheavals but its acceleration has left us amnesic. We have forgotten certain events, events that are however crucial for understanding our troubled times. Thierry de Montbrial, director of the French Institute of International Relations, helps us to remember them by retracing global convulsions [...] A salutary return to the past for better understanding today’s upheavals.” (Courrier Cadres, November 2008.)


For more information on Thierry de Montbrial and his publications and lectures, visit www.ifri.org and www.thierrydemontbrial.com
The Three Main Themes of Cerfa’s Work

**Political and Societal Changes in Contemporary Germany**
- Domestic politics: political organizations and coalitions; social and economic reforms; societal changes and domestic debate; East-West dynamics; immigration and integration.
- Foreign policy: foreign and security policy; Germany’s European policy within the European Union and towards non-member states; relations with the United States and Russia.

**Franco-German Relations**
- Bilateral political, economic and cultural exchanges; comparative approaches.
- Contributions by the two countries to European integration; French and German views on major European issues.

**European Integration**
- Political Europe: the EU’s political and legal evolution, particularly concerning the Common Foreign and Security Policy (CFSP); institutional reform; European identity and citizenship.
- EU enlargement and security issues: common views on the European Security and Defense Policy (ESDP) and the EU’s relations with its neighbours.

Cerfa’s Work in 2008

In 2008, many of Cerfa’s events focused on foreign policy issues from a Franco-German perspective. This was notably the case with the two strategic forums organized in cooperation with the Konrad Adenauer Foundation, dedicated to the Mediterranean and the Middle East (April 7), and to transatlantic relations (November 17). The latter was also the subject of a Franco-German seminar held in cooperation with the University of Montreal (October 30-31).

As in past years, Franco-German relations were thus at the heart of the Center’s activity. Cerfa’s annual conference (May 19) focused on the French Presidency of the EU in 2008 and its impact on the Franco-German partnership. Franco-German dialogue on economic matters was also pursued, with a conference-debate organized along with the “Economic Studies” program (July 2).

Lastly, Cerfa, in cooperation with the Centrum für angewandte Politikforschung (CAP) at the University of Munich, launched a study into the future of political parties in France and Germany. This led to a joint Franco-German meeting (February 15); the initiative will render in 2009 a collective book written by authors from both countries (Presses universitaires du Septentrion, Lille).

The Franco-German Network of Young Elites

Encouraged by the success of the first year of the Franco-German Network of Young Elites in 2007, the project was repeated by Ifri and the Deutsche Gesellschaft für auswärtige Politik (DGAP) in 2008. The network is supported financially by the Robert Bosch Foundation and is made up of highly qualified international students and young post-graduates in social sciences, economics and humanities, as well as young professionals who deal with Franco-German issues in their work.

Over the course of three seminars (in Paris, Stuttgart and Berlin), the 20 participants discussed the current stakes in Franco-German cooperation and debated with recognized experts. They then delved deeper into particular aspects of several domestic, foreign and economic policy issues. Their reflections were included in a series of policy briefs published in the 2008 Radioscopies de l’Allemagne.

France and Germany Confronted with European Crises

Within the framework of a new bilateral research program financed by the Agence nationale de la recherche (ANR) and the Deutsche Forschungsgemeinschaft (DFG), Cerfa and the Zentrum für europäische Integrationsforschung (ZEI) are working together to analyze the various crises that have plagued the EU since the 2004 enlargement. From a Franco-German perspective, the two institutes analyze the institutional tools that the EU currently has at hand and look into the future in order to propose new means of action.

In addition to an in-depth study of the Treaty of Lisbon and the changes that it would bring about, the research focuses on a field study of the positions of French and German political and administrative decision-makers concerning possible solutions to the crises and the future of the EU.

Convinced of the need for a transnational approach to discussing these issues, researchers work in bilateral teams, during seminars as well as when drafting publications.

Electronic Publications

*Texts published in 2008 by Cerfa on its two online collections, “Notes du Cerfa” and “Visions franco-allemandes,” presented the study of German policy from three different angles: economic and social developments, foreign policy directions, and political and societal debates. Over the course of the economic and financial crisis, a number of publications naturally dealt with the economic and social dimensions, notably addressing debates on social justice, the impact of labor market reforms, as well as Germany’s export model.*
Distributed by the Documentation française, this

Demesmay

et mémoire du terrorisme d’extrême gauche en

Le débat sur la Fraction armée rouge. Perception

marché du travail,

Les réformes Hartz des politiques de l’emploi :

n° 53, March.

Articles

• “Notes du Cerfa” Series

La politique proche-orientale de la grande

coalition, Isabel Schäfer, n° 51, January.

Le débat sur la Fraction armée rouge. Perception

et mémoire du terrorisme d’extrême gauche en

Allemagne, Annette Wowinckel, n° 52, February.

L’Allemagne et l’OTAN, Henning Riecke,

n° 53, March.

Les réformes Hartz des politiques de l’emploi :

instruments ou reflet de la normalisation du

marché du travail, Olivier Giraud et Arnaud

Lechevalier, n° 54, April.

Diversité et intégration : le débat politique outre-

Rhin, Machtild Baumann and Vanessa Müller,

n° 55, June.

La situation économique et sociale en Allemagne

un an avant les élections : bilan et perspectives,

Michèle Weinachter, n° 56, October.

Le “modèle allemand” à l’exportation : pourquoi

l’Allemagne exporte-t-elle tant ?

Hans Brodersen, n° 57, November.

La politique climatique de la grande coalition :

rétrospective et perspectives, Camilla Bausch

et Benjamin Görlach, n° 58, December.

• “Visions franco-allemandes” Series

Les aides publiques au développement en France

et en Allemagne : perspectives comparées,

Alexander von Kap-Herr and Jennifer Moreau,

n° 13, September.

• “Notes de l’Ifri” Series

Les relations franco-allemandes dans le secteur

de l’énergie, Jan Horst Keppler, Sophie Méritet

and Kristina Notz, September.

Book

Radioscopies de l’Allemagne 2008, Claire

Demesmay and Hans Stark (ed.), “Les Études de

l’Ifri” series.

Distributed by the Documentation française, this

work includes all the “Notes du Cerfa” and

“Visions franco-allemandes” published by Cerfa in

2008.

Articles

• “Un débat transatlantique sur l’UE et son

voisinage” (section), Hans Stark (ed.), in Politique

étrangère, 1/2008.

“L’Allemagne face à l’Europe de Nicolas Sarkozy,”

Claire Demesmay, in Politique étrangère, 2/2008.

“Allemagne : la justice sociale au cœur de la

tempête politique,” Claire Demesmay, in

RAMSES 2009.

Outside Publications

“Die französische Ratspräsidentschaft 2008 –

Zwischen aktuellem Krisenmanagement und

strategischer Weichenstellung,” Hans Stark, in

Integration, n° 3, 2008.

“Helmut Kohl and the Maastricht Process,” Hans

Stark, in Frédéric Bozo, Leopold Nutt, Marie-Pierre

Rey (ed.), Europe and the End of the Cold War: a


“Entre centralisme national et

approfondissement européen : les ailes du

fédéralisme allemand,” Hans Stark, in Hélène

Miard-Delacroix (ed.), Espaces de pouvoir,

espaces d’autonomie en Allemagne, Lyon, ENS

Editions.

“Wortkrieg um das europäische

Selbstverständnis : eine Vergleichsanalyse der

Türki-Debatte in Deutschland und Frankreich,”

Claire Demesmay, in Frank Baasner (ed.), Von

welchem Europa reden wir? Reichweiten

nationaler Europadiskurse, Baden-Baden, Nomos.

“Diversité et intégration en Allemagne : une mystérieuse

voisine. Portrait en vingt tableaux, Claire

Demesmay et Daniela Heimerl, Paris, Lignes de repère

(project carried out in 2008, published early 2009).

Seminars and Panel Discussions

February 15 – Seminar: the Future of Political Parties

in France and Germany, Paris

In cooperation with the CAP at the University of

Munich and with the Konrad Adenauer Foundation.

April 7 – 6th Annual Strategic Franco-German Forum: the

Mediterranean and the Middle East – Problems,

Trends, and Perspectives. What Room for Maneuver

in Paris and Berlin?

In cooperation with the Konrad Adenauer

Foundation Berlin/Paris at the Academy of the Konrad

Adenauer Foundation.

Among the subjects addressed: Barcelona Process

and the Union for the Mediterranean: European

policies in the North Africa-Mashriq region –

Demographics, economic crises, radicalism, political

governance: the stakes in the North Africa-Mashriq

region – Israeli-Palestinian conflicts: towards the end

of the status quo?

With the participation of Christian Schmidt, German

Parliamentary Secretary of State, Federal Ministry of

Defense, Jacques Huntzinger, Ambassador, Gunther

Kirchbaum, Member of the Bundestag, Chairman of

the Committee on European Affairs, Jean-Claude

Cousseran, Secretary General of the Académie

diplomatique internationale, Khadija Mohsen-Finan,

Ifri, Ruprecht Polenz, Chairman of the Committee on

Foreign Affairs, Bundestag, Alain Terrenoire,

Economic and Social Council, Denis Bouchard, Ifri,

Martin Beck, German Institute of Global and Area

Studies, Michael Lange, Konrad Adenauer

Foundation.

May 22-23 – Franco-German Network of Young

Elites, Paris

In cooperation with the DGAP.

July 3-6 – Franco-German Network of Young Elites,

Stuttgart

In cooperation with the DGAP.

September 25 – The Treaty of Lisbon and Its Risks: a

Foundation for the EU?, Bonn

In cooperation with the ZEI in the framework of the

ANR-DFG project.

October 30-31 – The Sense of the Transatlantic Ties

After the Bush Era. Franco-German and North

American Views of Each Other, Montreal

Franco-German-Canadian seminar jointly organized

with the University of Montreal.

Among the subjects addressed: the question of

power in transatlantic relations – The future of the

transatlantic community – The Alliance and

security policies – The Washington/Paris/Berlin

triangle – The Weimar triangle.

With the participation of Martin Koopman, Konrad

Adenauer Foundation, Paul Letourneau, University

of Montreal, Stephan Martens, University of Bordeaux

3, Cerfa/Ifri, Stéphane Paquin, University of

Sherbrooke, Carl Bouchard, University of Montreal,

Martin Larose, Canadian Ministry of Foreign Affairs,

Frédéric Ménard, University of Montreal, Dominique

David, Ifri, Hans Stark, Ifri, Ingo Kolboom, University

of Dresden.

November 17 – 7th Strategic Franco-German Forum – The

Paris-Berlin-Washington Triangle After the

US Elections: Perspectives on Transatlantic

Relations, Paris

In cooperation with the Konrad Adenauer Foundation.

Among the subjects addressed: the US after the

elections – Energy policy: towards a shared

transatlantic space? – Towards a relaunching of the

Atlantic Alliance?
Europe
French-Austrian Center for European Convergence (CFA)

The French-Austrian Center for European Convergence (CFA) is a French-Austrian intergovernmental organization created in 1978. Its goal was to develop, through high-level meetings, Franco-Austrian cooperation in order to improve economic relations between Western and Eastern Europe and to contribute to the creation of a peaceful Europe. After the fall of the Berlin Wall, while continuing to pursue bilateral meetings for the consolidation of French-Austrian relations, CFA refocused its activities on problems tied to the EU expansion to Central and Eastern Europe: agricultural, environmental, security and defense policies, monetary, budgetary and immigration policies, etc. Since 2004, CFA has been extending its activities towards countries that conceive of their own future within a European perspective, in particular those in the Western Balkans.

Team
Peter Jankowitsch (Vienne), Secretary General
Thierry de Montbrial, Chairman
Élaine Mossé, Advisor at Ifri for CFA, Head of CFA activities at Ifri.
Areas of expertise: current situation in both countries, macroeconomics, comparative economic policies, transition issues in Central and Eastern Europe

Seminars and Debates
March 6 – Hungary: From One Transition to Another
With S.E. László Niikissz, Ambassador of Hungary in France, Jean-René Cougard, Chief of the Economic Mission of Budapest, Sándor Richter, Staff Economist, Vienna Institute for International Economic Studies, Paul Gradwohl, Professor, University of Nancy 2, and Pierre Kankwitsch, Secretary General of the CFA.

September 30 – Poland: a New Regional EU Power?
With Tomasz Ostowski, Ambassador of Poland in France, Jérôme Baconin, Economic Advisor for Central Europe and the Baltic States at the Economic Mission of Warsaw, Krzysztof Sołoch, Ifri.

Conference
June 4 – The Subprime Crisis... and Then?
With Jacques de Larosière, Advisor, BNP Paribas.

International Conferences
May 5 – Macedonia, “Good Pupil” of the Balkans?, Skopje
Among the subjects addressed: placing Macedonia in the geopolitical and economic context of the Balkans – Relations between Macedonia and the countries surrounding the Black Sea – Chances for EU membership – Opportunities for EU companies in Macedonia – How to consolidate democracy?
With the participation of Peter Jankowitsch, Nikola Gruevski, Prime Minister of Macedonia, Dimitar Mircev, President of the Macedonia European Movement, Erhard Busek, Special Coordinator for the Stability Pact for Southeast Europe, Vienna, Joan Pearce, Minister-Counselor, Mission of the European Union, Skopje, Bernard Koenig, President, Société générale, Skopje, Jérôme Destombes, Regional Financial Advisor, French Embassy, Franz-Josef Kuglitsch, Head of the Department for Southeast Europe, Austrian Ministry for European and Foreign Affairs, Gordana Nestorovska, Executive Director of the Helsinki Committee for Human Rights, Skopje, Luan Storova, former Ambassador of Macedonia in France, Momcilo Radulovic, Secretary General of the Montenegro European Movement, Podgorica.
May 29 – The Place of France and Austria in the European Security and Defense Policy, Vienne
Among the subjects addressed: security and defense as seen through the eyes of a “neutral” and an “engaged” country – The “powerlessness of power” – From peacekeeping to stabilization operations – The future of European defense – NATO/OSCE/EU complementarity.
With the participation of Peter Jankowitsch, Pierre Viaux, French Ambassador to Austria, Hubert Heiss, Austrian Ambassador to France, General Johann Pucher, Austrian Ministry of Defense, Dominique David, Ifri, Othmar Höll, Director of the Austrian Institute for International Affairs (OII), Étienne de Durand, Ifri, Thomas Mayr-Harting, Policy Director, Austrian Ministry of Foreign Affairs, François-Xavier Deniau, Permanent Representation of France to the UN, Lieutenant Colonel Laurent Promogot, Ifri, Jean-François Guillaume, French Ministry of European and Foreign Affairs, Karl Prummer, Austrian Ministry of Foreign Affairs, Marc Periné de Brichambaut, Secretary General of the OSCE, Stefan Lehne, Secretary General of the Council of the European Union, General Reinhard Trischak, Military Staff of the European Union, Vice-Admiral Jean-Pierre Tifou, French Military Representative to the European Union, General Walter Feichtinger, Director of the Institute of Conflict Management and Peacekeeping.
With the participation of Thierry de Montbrial, Peter Jankowitsch, Michel Rocard, Peter Medgyessy, Hubert Védrine, Élisabeth Guigou, Jean-Pierre Jouyet, French Secretary of State for European Affairs, Pierre Lévy, Director of the Policy Planning Staff (CAP), French Ministry for European and Foreign Affairs, Rudolf Lennkh, Head of the Department for Economic Affairs and the Coordination of European Affairs, Austrian Ministry of European and Foreign Affairs, Janos Martonyi, former Hungarian Foreign Minister, Karl-Heinz Nachtnebel, International Secretary, Austrian Trade Union Federation, Pervenche Beres, Member of the European Parliament, Hannes Swoboda, Member of the European Parliament, Paweł Zalewski, Foreign Affairs Committee of the Polish Parliament, Michel Foucher, former French Ambassador to Latvia, Peter Gottfried, Permanent Delegation of Hungary to the OECD, Hubert Heiss, Austrian Ambassador to France, Philippe Camré, French Ambassador to Austria, General Pierre Forterre, Othmar Höll, Director of the Austrian Institute for International Affairs (ÖII), Paweł Zalewski, Foreign Affairs Committee of the Polish Parliament, General Walter Feichtinger, Director of the Institute of Conflict Management and Peacekeeping, Pavel Fischer, Ambassador of the Czech Republic in France.

### Seminars

**French Presidency of the European Union**
Throughout 2007 and 2008, the program on the French Presidency of the European Union organized a series of breakfast seminars on the main issues related to the presidency.
Eight meetings took place in 2008 at the Paris headquarters of Ifri. An international conference – organized in cooperation with Ifri Brussels – closed the series in Brussels, on the eve of the presidency in June.

**Team**
Olivier Louis, Head of the Program, Research Fellow
Areas of expertise: European and commercial issues, India

**Publications**
Detailed summaries of all program seminars as well as the final conference are available on Ifri’s website.

**International Conference**
June 24 – The Stakes of the French Presidency of the EU, Brussels
International conference on the eve of the French Presidency of the Union bringing together more than 20 high-level participants, European members of parliament, civil servants from the Commission and the French government, and recognized experts. Among the subjects addressed: will the Irish “no” lead to a new institutional crisis? – Europe and its neighbors – EU economic and monetary governance – Common Foreign and Security Policy.
Opening address: Jean-Pierre Jouyet, French Secretary of State for European Affairs.
With the participation of Thierry de Montbrial, Bronisław Geremek, Vice-President of the European Parliament, Alain Lamassoure, Member of the European Parliament, Yves-Thibault de Silguy, former European Commissioner, CEO of Vinci, Eneko Landaburu, Director General for External Relations, European Commission, Philippe de Schoutethee, Egmont Institute.

Jean-Pierre Jouyet, Thierry de Montbrial
Europe

Ifri Brussels

A European focus has always been a vital dimension of Ifri’s activities, in line with the institute’s mission to reach out to Europe and the world. Implicit in most of its activities –relations between the European Union and Russia, China or Turkey, Euro-Mediterranean issues, European Security and Defense Policy or Neighborhood Policy–, that dimension is at the heart of several research programs: “European Governance and the Geopolitics of Energy,” “Space,” “Migration, Identity, and Citizenship,” as well as research by the Study Committee for Franco-German Relations and the French-Austrian Center for European Convergence, or the cycle of preparatory seminars for the French Presidency of the European Union in 2008.

Ifri has become an integral part of the European debate through its office in Brussels, situated at the center of the European quarter. Ifri Brussels acts as a bridge between the activities of Ifri Paris and the heart of Europe. Its presence aims to make French issues and debates better understood in Brussels and in turn to introduce European issues to Paris. Ifri Brussels enriches debate through a multidisciplinary approach, covering all aspects of international relations.

Team

Pierre Defraigne, Head (until March 31, 2008)

Susanne Nies, Head of Ifri Brussels (since April 1st, 2008), Research Fellow, “European Governance and the Geopolitics of Energy” program

Cécile Kérébel, Research Fellow, “European Governance and the Geopolitics of Energy” program

Christian Schülke, Assistant Research Fellow, “European Governance and the Geopolitics of Energy” program

Areas of Research

Researchers based in Brussels are integrated into Ifri’s research programs. They do not follow research areas of their own and work instead to develop all of Ifri’s programs. As the only representative of a French think tank in the heart of Europe, Ifri Brussels is uniquely able to fulfill its role as an interface between France and the European community. Ifri Brussels left its imprint in 2008 through large conferences, notably the conference on the “Stakes of the French Presidency of the EU,” a series of “Energy Breakfasts,” the “European Governance and the Geopolitics of Energy” program’s annual conference, two conferences on space, EU-Chinese relations and also in the framework of the Sport and International Relations program.

In 2008, Ifri Brussels launched a series of electronic policy papers, “Europe.Visions.” In 2009, “Europe.Visions” will focus mainly on “the institutional dimension of policies and relations with third states.” Ifri Brussels also contributes to the launch of new research programs, such as “South-East Europe,” and “Nordika,” planned for 2009. “Ifri’s Tuesdays in Brussels” have become well-known, regular events in Brussels, focusing both on Ifri’s research themes and on current international events, conducted by a researcher or a well-known figure. Thirty-five “Ifri’s Tuesdays in Brussels” took place in 2008.

Book


Electronic Publications

• “Notes of the Ifri” Series
Le débat sur les propositions législatives de la Commission européenne concernant l’énergie, Cécile Kérébel, May.


• “Europe.Visions” Series
La France et l’Union européenne, Maxime Lefebvre, n° 1, June.

Le cinquième élargissement de l’UE, cinq ans après : le cas de la Pologne et de la République tchèque, Piotr Maciej Kaczynski, n° 2, November.

• Energy Editorial
(see the “European Governance and the Geopolitics of Energy” program)

• “Actualles de l’Ifri” Series
Traité de Lisbonne : les ratifications, Susanne Nies, August (updated monthly).

State of Negotiations on the Climate and Energy Package, Cécile Kérébel, September (updated monthly).

N.B.: reports on “Ifri’s Tuesdays in Brussels” events are published in this collection.

Articles

“Pétrole. La fin du pétrole roi ?,” Cécile Kérébel, in RAMSES 2009.


Outside Publications


April 8 – From the Balkans to Turkey: an Austrian
With
February 19 – Eastern Enlargement of the Schengen

April 29 – China Before the Olympic Games

March 4 – Financial Crisis Analysis: Subprime, Euro-
Dollar, European Central Bank
With Alexandre Bourgeois, Chief Economist, Natixis.
March 11 – Perspectives for Relations Between Iran and the EU
With Clément Thème, Ifri.
March 18 – The Republic of Poland in the EU
With Jan Tombsinski, Permanent Representation of Poland to the EU, and Krzysztof Soloch, Ifri.
April 8 – From the Balkans to Turkey: an Austrian Perspective on EU Enlargement
With Robert Weiss, First Secretary, Permanent Representation of Austria to the European Union.
April 15 – The European Security and Defense Policy (ESDP) after the Treaty of Lisbon
With Nicole Gnesotto, former Director of the Institute for Security Studies (IES-EU).
April 22 – Are the Priorities of the French Presidency the Right Ones?
With Frank Debié, Director General of the Fondation pour l’Innovation politique and Director of the Centre de géostratégie at ENS.
April 29 – China Before the Olympic Games
With Valérie Niquet, Ifri.
May 6 – Agence Europe – a Permanent Observer of EU Integration Since Its Beginnings
With Olivier Jehin, Editor-in-Chief of Agence Europe, and Ferdinando Riccardi, Editorial writer, Agence Europe.
May 13 – Turkey and the EU: Current Key Issues
With Dorotheé Schmid, Ifri.
May 20 – Georgia and the EU: Neighborhood Policy, NATO Accession and Russia Relations
With Salomé Samadashvili, Georgian Ambassador to Belgium and to the European Union.
May 27 – Challenges for the European Neighborhood Policy (ENP) After the Lisbon Treaty
With Kerry Longhurst, Ifri.
June 3 – South-East Europe Challenges After Kosovo’s Independence
Avec Alina Mungiu-Pippidi, Professor of Democracy Studies, Hertie School of Governance, Berlin.
June 10 – The French Presidency and Policy East of the EU
With Maxime LeFèvre, Advisor, Permanent Representation of France to the European Commission.
June 17 – European Integration, Break-up of Nation States?
With Philippe Moreau Deforges, Ifri.
July 1 – US Policy Towards Jihadist Movements After the US Elections
With Walid Phares, Visiting Fellow at the European Foundation for Democracy.
With Daniel Vernet, Director of International Affairs, Le Monde.
September 9 – The Czech Republic’s European Policy: Towards Another “No” to the Treaty of Lisbon?
With Milan Horacek, Member of the European Parliament.
September 16 – The Franco-German Couple in Turmoil?
With Hans Stark, Cerfa/Ifri.
September 23 – Is a Post-Putin Russia Possible?
With Dominique David, Ifri.
September 30 – What’s Next for the EU-Russia Partnership and Cooperation Agreement?
With Eneko Landaburu, Director General for External Relations, European Commission.
October 14 – Will the Post-election USA Be Ready for a New Breton Woods?
With Jacques Mistral, Ifri.
October 21 – Russian Civil-Military Relations: Putin’s Legacy
With Thomas Gomart, Ifri.
October 28 – French Presidency of the EU and Issues on the Agenda: a German Perspective
With Peter R. Weilemann, Director of the European office of the Konrad Adenauer Foundation.
November 4 – EU Communication After the Irish “No”
With Margot Wallstrom, Vice-President and Commissioner for Institutional Relations and Communication Strategy, European Commission.
November 12 – The Barcelona Process and the Union for the Mediterranean: Current State of the Initiative
With Marcos Cormor, Director, Directorate Europe, Southern Mediterranean, Middle East and Neighborhood Policy, DG AIDCO, European Commission, and André Bassols, Deputy Head of Unit, “EuroMed and Regional Issues” Unit, DG RELEX, European Commission.
November 18 – Energy Transits: Experience and Perspectives
With Ralf Dicker, Director for Trade and Transit, Energy Charter Secretariat.
December 2 – French Views on the European Union
With Véronique Augier, Editor-in-Chief, Europe, France 3.
December 10 – Eastern Dimension of the European Neighborhood Policy (ENP)
With John O’Rourke, Head of Unit, “European Neighborhood Policy General Coordination” Unit, DG External Relations, European Commission.

December 16 – The Mediterranean: Economic Transformations in a Stagnant Environment

Round Tables
Organized in the framework of the “European Governance and the Geopolitics of Energy” program.
February 27 – Oil and Gas Delivery to Europe: an Overview on Existing and Projected Infrastructures
April 8 – Unbundling, Regulation and Network Coordination: How the Third Liberalisation Package Will Change Power Markets?
With Pierre Bernard, Senior Chairman of European Transmission System Operators (ETSO) Steering Committee, Emmanuel Cabau, General Coordinator for the Third Package, European Commission, Matthias Durr, RWE Representative in Brussels. Chair: Jan Horst Keppler, Ifri.
May 20 – The New Oil Nationalism: Governance, Revenue and Market Power
With Marie-Claire Aoun, Researcher, Centre of the Geopolitics of Energy and Raw Materials, University of Paris-Dauphine, and Jean-Pierre Favennec, Director, Center for Economics and Management, French Institute of Petroleum (IFP).
With Jean-Eudes Moncomble, Secretary General, French Energy Council, and Domenico Rossetti, Science Officer, European Commission. Chair: Jacques Lesoume, Ifri.
September 17 – After the G8, Industry Facing the Climate Change Challenge
With Didier Beutler, Vice-President for Economic and Prospective Studies, AREVA, Alice de Brauer, VP Strategic Environmental Planning, Renault, Koen Coppenholler, Head of European Government Relations, Arcelor Mittal, Marc Duham, Regional Manager for Europe, Solvay, Matthias Durr, Head of Office, RWE AG Liaison Office Brussels, Jan Horst Keppler, Ifri, Krish Krishnamurthy, Linde AG, Jacques Lesoume, Ifri, Assaad Sook, Vice-President, International Affairs, EDF, Arne Thorvik, Vice-President StatOilHydro, EUI Affairs, William Ramsay, Deputy Executive Director, International Energy Agency (IEA), Yves Smeers, Tractebel, Professor of Economics at the Catholic University of Louvain, Wolfgang Weber, Head of Energy and Climate Policy, BASF.
November 25 – Double Whammy for Energy Financing: Energy Prices and Credit Availability
December 18 – Franco-German Energy Relations in the European Context: Still Powering Europe?
Russia/NIS Center

For reasons that are at once political, economic and strategic, it is no longer possible today to overlook Russia and the Newly Independent States (NIS). Both that country and that region are simultaneously characterized by their strong potential and their chronic instability. An unavoidable energy partner with a promising market, Russia is plagued with various internal conflicts and remains difficult to penetrate. Because of its international status, it is not an emerging country like any other. The region is today distinguished by its extreme heterogeneity and the fundamental changes in the relations that each country maintains with Moscow and other external players. The Russia/NIS Center was created in 2004 with three main objectives: to anticipate changes in the region, provide expertise and offer policy solutions to decision makers.

Team

Thomas Gomart, Director

Tatiana Kastueva-Jean, Research Fellow

Dominic Fean, Assistant Research Fellow
Adrian Dellecker, Associate Research Fellow
Didier Chaudet, Research Fellow (until the end of 2008)
Tatiana Speranskaia, Assistant Research Fellow (until the end of 2008)

Research Areas

Power Systems in Eurasia
The Center monitors the on-going process of civil and military elite formation in the region and the different ways in which those elites come to power, in order to better understand power struggles and the decision-making process. A comparative approach (Russia and Central Asia) allows researchers to look into the functioning of the central power systems. Particular attention is given to the interaction between military and political leadership. In order to remain up-to-date on the sociology of decision-makers, our researchers make regularly visits to the region.

The Strategic Partnership Between the EU and Russia
This relationship is today undergoing an undeniable crisis of confidence. A specific task force was formed within the Russia/NIS Center to formulate operational recommendations so as to improve relations between the two sides. This task force also studies issues surrounding Russia’s integration into global governance (WTO).

Interaction Between Russian Foreign and Energy Policies
This research area examines the restructuring of the Russian energy landscape and its implications for neighboring countries along with the use of energy supplies for political ends. There is close cooperation with the “European Governance and the Geopolitics of Energy” program.

Technological Innovation and Scientific Research
This program analyzes the current restructuring of the technology sector and seeks to identify Russian areas of excellence and scientific organizations which could help Russia become internationally competitive.

Book


Electronic Publications

• “Russie.Nei.Visions” Series
(series published in English, French and Russian)

L’UE : aiguillon des stratégies de Gazprom ?, Catherine Locatelli, n° 26, February.

L’Arménie, avant-poste de la Russie au Caucase ?, Gaidz Minassian, n° 27, February.

Enseignement supérieur en Russie : potentiel et défis, special issue (n° 28-30, April)

Enseignement supérieur, clé de la compétitivité russe, Tatiana Kastueva-Jean, n° 28, April.

Enseignement supérieur en Russie : comment dépasser l’héritage soviétique ?, Boris Saltykov, n° 29, April.


Regional Programs Research annual report 2008 • 29
Caspian Pipeline Consortium, baromètre du climat d’investissement en Russie ?, Adrian Dellecker, n° 31, May.

Différencier la politique européenne de voisinage : quelles implications pour l’Ukraine ?, Kerry Longhurst, n° 32, July.

Coopération universitaire russo-américaine. Quel nouveau modèle après l’aide technique ?, Andreï Kortounov, n° 33, August.

L’OCS : poste d’observation sino-russe, Stephen Aris, n° 34, September.


Articles

“Grande Asie centrale et manoeuvres de puissance ” (section), Didier Chaudet (coord.), in Politique étrangère, 3/2008.


“Russia Alone Forever? The Kremlin’s Strategic Solitude,” Thomas Gomart, in Politique étrangère, World Policy Conference, special issue, fall.

“Rusie. Le CPC, nouveau test de la politique énergétique,” Adrian Dellecker, in RAMSES 2009.


Publications of the Transatlantic Program

co-directed by Andrew Kuchins, Center for Strategic and International Studies (CSIS), and Thomas Gomart (Ifri) (see the Transatlantic Program)

Outside Publications

“L’Europe marginalisée,” Thomas Gomart, in Politique internationale, n° 118, winter.


Pierre Morel, Oksana Antonenko, Thomas Gomart, Didier Chaudet

October 23 – Between Russia and Europe: the Stakes in the Caucasian Crisis
Chair: Thierry de Montbrilliat.

February 18 – The Russian Presidential Elections: Political and Economic Implications
With Alexandre Volochine, Chairman of the Board of Directors, Russian national electricity company RAO-EES, former Presidential Chief of Staff (1999-2003).

April 17 – Russia Is Back: How Did Putin Do It?
With Marshall Goldman, Davis Professor of Russian Economics, Associate Director, Davis Center for Russian and Eurasian Studies.

June 15 – Russia and the West: the Weight of Reminiscence
With Natalya Narotchitskaia, former Member of the Duma, Georges Nivat, Chief Administrative Officer of the Lomonosov Moscow State University, and Thomas Gomart, Ifri.

International Interventions

February 1st – How to Shape Relations With Russia?

March 13 – Putin/Medvedev: What Are Russia’s Options?
Participation of Thomas Gomart in the framework of a conference organized by the Club de l’Expansion.

April 23 – Managing Rising Powers: China and Russia

May 16 – Europe, Russia, and the United States: Finding a New Balance
In the framework of the Transatlantic Program with the CSIS (seminars and publications).

June 20 – The Future of the CPC, Moscow
Participation of Adrian Dellecker in a conference organized by the “European Governance and the Geopolitics of Energy” program and the MGIMO: EU/Russian Energy Relations.

July 16 – In Search of a Common European Interest, EU Policies Towards Russia Since 1991, Brussels
With James Sherr, Head of the Eurasia Program (RIIA), and Thomas Gomart.
Chair: James Thomson, President of the RAND Corporation.

October 1-3 – New Challenges With Russia, Tremezzo
November 10–12 – Energy: Prices and Transit, Istanbul
Participation of Adrian Dellecker at a conference of the World Independent Energy Network, organized by the Baden-Baden group (Leonid Grigoriev).

November 17 – Russian Civil-Military Relations: From Putin to Medvedev, Oxford
Participation of Thomas Gomar at a conference at St. Antony's College, University of Oxford.

November 20 – Political Dimensions: NATO-Russia Council and Beyond, London
Thomas Gomar, debate with Bastian Giegerich, NATO Defense College, and Alexander Sternik, Russian Embassy in London at a conference on "Prospects for NATO-Russia Relations after the Conflict in Georgia" (IISS).

Asia
Ifri Asia Center

In Asia today, economic, political and security stakes could not be higher. Through its research, programs, partnerships with important international research centers, and the events that it organizes, the Ifri Asia Center aims to offer in-depth insight and analysis, input in decision-making, and a place for dialogue on crucial issues.

The Center’s main work is published in the Lettre du Centre Asie, the “Asie.Visions” series, as well as in outside academic publications. Through exchanges with the media and constant participation in seminars and conferences, researchers from the Asia Center are an integral part of the national and international debate on Asian issues.

Team
Valérie Niquet, Director
Olivier Louis, Head of the India and South Asia Program, Research Fellow
Françoise Nicolas, Senior Economist
Hélène Le Bail, Research Fellow (China)
Céline Pajon, Assistant Research Fellow (Japan)
Raphaël Gutmann, Assistant Research Fellow (India and South Asia)

China Program
China's emergence and its integration into the international system are core themes of the Asia Center's work. China has been successful in its pursuit of a highly voluntaristic development policy, based on economic reforms and the country's opening up to the world. This strategy of a peaceful emergence has resulted in rapid and continuous growth and a globalization of China's interests, all of which has prompted numerous questions on the part of its partners. This is most notably the case in the energy sector where China is pursuing an offensive strategy, reaching out to the Middle East and Africa.

China today finds itself confronted with a global economic crisis that directly affects the main engine of its growth. It is thus essential to analyze the crisis' possible political and social consequences on the Chinese system.

India and South Asia Program
This program launched in 2008 aims for a better understanding of the stakes and development factors in India's economic and political strategies. It seeks to forecast possible trends, develop year-round networks with major players in India's economic and political landscape, provide expertise based on the work of Indian and Western researchers, and offer more visibility and a platform for exchanges between analysts and French, Indian, and European policy makers. It strives to contribute to a better comprehension of the stakes surrounding India's emergence.

The program is concentrated around three main themes: India in the global economy; India's relations with its neighbours, especially with Pakistan; and political life in India. These three themes can be subsumed into one single question: does India intend to become a world power?

Japan Program – Franco-Japanese Dialogue
For the 150th anniversary of the establishment of diplomatic relations between France and Japan, the Ifri Asia Center organized in December a symposium on the renewal of the Franco-Japanese partnership. The roundtable topics –human security, economic partnership, social models, development in Africa– highlighted the continuity of and the potential for developing dialogue between Paris and Tokyo in an evolving international context.

This program aims to offer a forum for debate between Japanese and European experts, and to strengthen the capacity and potential for research on Japan in France.

Brainstorming Circle on Asian Economies
The Brainstorming Circle on Asian Economies was created in 2006 and is directed by Valérie Niquet and Françoise Nicolas. The goal of the Circle's meetings is to facilitate informal exchanges around major macroeconomic or economic policy issues in Asia. This circle brings together representatives from business, government and research.
Chinese Direct Investment in Europe

During 2008, a joint program with the Royal Institute of International Affairs (Chatham House, London) was launched on Chinese direct investment in Europe. The aim is to examine the motivations and strategies of Chinese investors, who are increasingly active in industrialized countries, including European ones.

In this framework, Françoise Nicolas presented the results of preliminary research at various international conferences organized in Bali (August 28-29), Copenhagen (October 9-10), and Beijing (December 13-14).

EU-East Asia Economic Relations

Following the suspension of trade negotiations in the framework of the World Trade Organization (WTO) in summer 2006, the attractiveness of bilateral free trade agreements has not stopped increasing. The EU turned more decisively towards this strategy and engaged preliminary discussions with a number of partners, notably in Asia.

Following a first study dedicated to the free trade agreement between the EU and ASEAN (Association of Southeast Asian Nations), the Ifri Asia Center launched a research project, with the support of the Korea Foundation and directed by Françoise Nicolas, on the issues surrounding a free trade agreement between the EU and South Korea. This project, which brought together European and Korean researchers, ended in 2008.

Françoise Nicolas presented the results of her research during the international seminar on “Deep Integration and North-South Free Trade Agreements – EU Strategy for a Global Economy,” organized by the United Nations University – Center for Comparative Regional Integration Studies (UNU-CRIS), in Bruges (June 19-20).

Electronic Publications

• “Asie.Visions” Series


China and Foreign Investors. The End of a Beautiful Friendship?, Françoise Nicolas, n° 4, April.

How Far Has Indian Industry Travelled Down the Deregulatory Road?, Dilip Subramanian, n° 5, June.

The Chaotic History of Foreign Companies in India, Nathalie Belhoste and Jérémie Grasset, n° 6, July.

La croissance économique chinoise face aux défis de la mondialisation, Fan Gang, n° 7, July.

Du tremblement de terre du Sichuan aux jeux olympiques : la Chine face aux défis politiques de l’année 2008, Valérie Niquet, n° 8, August.


India’s International Trade Policy, Laurence Henry, n° 10, September.

Le retour des “cerveaux” en Chine : quel impact socioéconomique ?, Wei Shen and Hélène Le Bail, n° 11, October.

• La Lettre du Centre Asie Ifri

This monthly letter offers prospective analysis of political, strategic and economic developments in Asia, from the Indian Ocean to the Far East. Its contributors include permanent and associated members of the Center. Contributions from French and International researchers and experts are also included. Subscription to the series is available through Ifri’s website.

• Working Papers

La culture stratégique et la normalisation militaire du Japon, Céline Pajon, February.

La sécurité collective en Asie, Loïc Franford, February.

Culture stratégique et politique de défense en Chine, Valérie Niquet, February.

Péninsule coréenne : une nation, deux entités stratégiques, Marianne Peron-Doise, February.

La stratégie australienne en Asie-Pacifique, Céline Pajon, May.

In the Mood for Multilateralism? China’s Evolving Global View, Shen Wei, July.

Summaries of two seminars are available online:

La Chine, nouvel acteur du système multilatéral, Julien Kita (Seminar, July).

Internet and opinion publique en Chine, Hélène Le Bail (Seminar, December).

Outside Publications


Articles


– “La Chine face au défi des Jeux olympiques,” Valérie Niquet;

– “Les débats sur la croissance chinoise,” Françoise Nicolas;

– “Le régime chinois face aux inégalités,” Hélène Le Bail.


Seminars, Round Tables, Debates

- **India and South Asia Program**
  
  **November 5 – Nuclear Cooperation and the Non-Proliferation Regime: the Case of India**
  With Mohan Kumar, Minister-Counsellor and Deputy Chief of Mission of the Indian Embassy in France, Jean Klein, Professor Emeritus, University of Paris I, Pierre Zaleski, Deputy Director of the Centre of Geopolitics of Energy and Raw Materials, University of Paris-Dauphine, Raphaël Gutmann, Ifri.

- **China Program**
  
  **January 24 – Three Months After the XVIIth Congress of the Communist Party: China Faced With Choices of Adaptation**
  With Françoise Nicolas, Ifri, Shen Chunyao, Deputy Director of the Legal Commission of the National Popular Assembly of China, Jacques Mistral, Ifri, Gao Shi-ji, Director of the Research Department of Strategy, Development and Regional Economy of the French State Council, Olivier Louls, Ifri.

  Introduction by Thierry de Montbrial and Zhao Jiqun, Chinese Ambassador to France.

  **April 18 – China: a New Player in the Multilateral System**
  International seminar organized with the support of the Policy Planning Staff (CAP) of the French Ministry for European and Foreign Affairs and the Graduate Institute of International and Development Studies (IHEID) in Geneva, bringing together Chinese, French and American stakeholders to discuss the role of China in the multilateral system.

  **September 23 – Internet and Public Opinion in China**
  With Professor Françoise Nicolas, Ifri, Patrick Beaudouin, French Economist and Researcher, University of Paris X-Nanterre.

  Among the subjects addressed: development assistance, investments by large state companies and SMEs, political relations.

- **Brainstorming Circle on Asian Economies**
  
  **January 30 – The Boom of Direct Chinese Investment in Europe**
  With Christian Milelli, Economist and Researcher, Economix, University of Paris X-Nanterre.

  With Franois Nicolas, Ifri.

- **April 24 – The Korea-EU Free Trade Agreement: What Is at Stake?**
  With Chung-Rok Pang, Research Director, The Korean Society of Contemporary European Studies, and François Nicolas, Ifri.

- **June 50 – Afghanistan, How to Exit From the Narco-economy?**
  With Ranjana Mukherjee, Senior Public Sector Specialist, South Asia Vice Presidency, World Bank, William Byrd, Senior Economist, South Asia Vice Presidency, World Bank, Serge Michelaf, Sciences Po Paris, former Director of the French Development Agency (AFD).

- **September 24 – Vietnam Confronted With the Global Financial Crisis**
  With Le Xuan Bo, Professor, Vice-President, Vietnamese Central Institute for Economic Management (CIEM), and François Nicolas, Ifri.

  **The Ifri Asia Center Meetings**

  **April 10 – Australia's Strategy Towards the Asia-Pacific**
  With Rod Lyon, Director of the Strategic and International Programs, Australian Strategic Policy Institute.

  **June 6 – The Strategic EU-China Partnership: an Atypical Relationship?**
  With Antoine Sautenet, Western Institute of Law and European Studies (IODE), University of Rennes I.

  **June 13 – Overview of China, One Month After the Sichuan Earthquake**
  With Valérie Niquet, Ifri.

- **Conferences-Debates**
  
  **June 23 – India’s Africa Policy**
  With Anand Sharma, Secretary of State for Foreign Affairs, India.

  Chair : Xavier de Villepin, former Chairman of the French Senate Committee on Foreign Affairs.

  **June 26 – The Rise of Castelle and Regional Parties in India**
  With Zoya Hasan, Professor at the Jawaharlal Nehru University of New Delhi (JNU), Max-Jean Zins, Researcher at CERI, Balveer Arora, Professor at JNU, Dominique Girard, Diplomatic Government Advisor and former French Ambassador to India, Jean-Luc Racine, Research Director of CNRS/EHESS.

- **International Conferences**
  
  **January 9-10 – 7th Annual France-Korea Forum, Seoul**
  Ifri and the Korea Foundation, an organization under the tutelage of the South Korean Foreign Ministry, have jointly organized the France-Korea Forum since 1995, with the two countries alternatively hosting the event. Song-Nim Kwon organized, from Ifri’s side, the 2008 meeting held in Seoul.


  With the participation of Thierry de Montbrial, Patrick Beaudouin, French Deputy, President of the France-Korea Parliamentary Friendship Association, Patrice Martin-Lalande, French Deputy, Jean-Claude Beaulieu, French Deputy, Philippe Thébault, French Ambassador to Korea, Christian de Boissieu, President of the Conseil d’analyse économique attached to the French Prime Minister, Pierre Fournier, Deputy Director of the Asia-Oceania Bureau, French Ministry of Foreign Affairs, Loïc Frouart, Bureau Chief, French Ministry of Defense, Valérie Niquet, Ifri, François Nicolas, Ifri, Yun Sung-Joon, President of the Korea Foundation, Kim Won-wung, Member of the Korean Parliament, Chairman of the Committees on Foreign Affairs and Commerce, Chul-ki Ju, former Korean Ambassador to France, Byung-kook Kim, Professor at the University of Korea, Kim Che-soo, Director, political affairs desk at the daily newspaper Dong-a, Toho Bark, Dean of the Department of International Studies at Seoul National University, Kim Heung-jong, Director of the European program, Korean Institute for International Economic Policy, Young-seok Oh, Director of the International Cooperation program, KAIST, Kim Wooseong, Professor at Yonsei University, Lee Soo-hoon, Chairman, Presidential Committee on Northeast Asia Cooperation Initiative.

  **December 18 – 150 Years After the Establishment of Diplomatic Relations Between France and Japan: Toward a New Partnership**

  With Thierry de Montbrial, Yukata Limura, Japanese Ambassador to France, Didier Quentin, French Deputy, President of the France-Japan Group, Takeshi Osugo, Minister of the Permanent Delegation of Japan to the United Nations, Marc Giacomini, Office of United Nations and International Organizations, French Ministry of Foreign and European Affairs, Jean-Pierre Duprieu, Air liquide, Joji Sato, Japan Business Network in Europe, Jean-Bernard Ouvrieu, former French Ambassador to Japan, Jacques Valade, Ambassador-at-Large for Asia, Kazumasa Iwata, President of the Economic and Social Research Institute, Anne Gazeau-Secret, Director of International Cooperation and Development, French Ministry of Foreign and European Affairs, Masafumi Kuruki, Vice-President of the Japan International Cooperation Agency, Nobukatsu Kanohara, Deputy Director, Bureau of European Affairs, Japanese Ministry of Foreign Affairs.

Conferences-Debates


November 18 – Iraq, Syria, Lebanon, Palestine: the Middle East in the New US Administration’s Agenda
With Robert Malley, Middle East Program Director, International Crisis Group (ICG), former Special Assistant to President Clinton for Arab-Israeli Affairs, and Peter Harling, Iraq-Syria-Lebanon Project Director, ICG.

Seminars, Round Tables

January 21 – Syria at the Crossroads of Danger
Among the subjects addressed: Syria’s domestic problems – Syria, major actor in the Middle East – Syria and its relations with players outside the region.
With Mohammad Al Attassi, journalist and Associate Researcher, Institut français du Proche-Orient (IFPO), Beirut, Samir Aita, President, A Concept, Salam Kawakibi, political scientist, Associate Researcher, CIDOB, Barcelona, Bassma Kodmani, Director, Arab Reform Initiative, Samir Al-Taqi, Director, Al-Shark Center, Damascus, Dorothee Schmid, Ifri, Jean-François Legrain, Researcher, Maison de l’Orient méditerranéen, Joseph Bahout, Researcher, Sciences Po, Paris, Marwan Douady, Professor, IHEID, Geneva, Jubiin Goodarzi, Webster University, Geneva, Consultant, United Nations, Philippe Marini, Chairman of the senatorial groups France-Syria and France-Saudi Arabia-Gulf States, Emile El-Hokayem, Researcher, The Henry L. Stimson Center, Washington, Ludovic Pouille, Under Secretary for Northern Africa/Middle East, French Ministry of Foreign and European Affairs, Samer Ladkany, Coordinator and Head of the European working group at the Orient Center for International Studies, Damascus.

December 12 – The Arabian Peninsula in 2008: Stakes and Threats
With Pierre Lévy, Policy Planning Staff (CAP), French Ministry of Foreign and European Affairs, Denis Bauchard, Iri, Alain Gresh, Deputy Director, Le Monde diplomatique, Olivier Lafourcade, Advisor to the Director General of the French Development Agency, Fatmna Heni-Dazi, expert on the Gulf
Middle East/ North Africa/ Mediterranean

North Africa Program

For the countries of the European Union, and France in particular, North Africa is at once a close and distant region. The geographic proximity between France and North Africa is strengthened by the presence of a large and well-established immigrant community. Today, the occurrence of new phenomena is threatening those bonds. France, who fears terrorist acts by Islamic groups from North Africa and is concerned by the massive arrival of North Africans is especially vulnerable to unemployment and social and political exclusion, is in turn held responsible by the other side for many of those evils: the increasing difficulty in obtaining European visas, the one-sided writing of the shared colonial history, and the perceived incompatibility between Judeo-Christian values and those of Islam.

It is thus important to look at this region from a different angle: if it faces difficulties in becoming an actor in globalization and ridding itself of the political and economic patterns constructed in the wake of independence, it is however not static and is changing considerably. The observed transformations, desired by the region’s executive powers who are losing legitimacy and have run out of unifying projects, also owe their existence, however, to globalization, a phenomenon that the region seems to have been able to join only by almost breaking into it.

Team

Khadija Mohsen-Finan,
Head of Program, Research Fellow

There are four main research areas.

Internal Dynamics and Governance
Focused on political transition processes and intra-North African relations. Regional integration remains of course central.

North Africa in the World of International Relations
Relations with France, the role of the United States in the region, and the role of the North African states within the Union for the Mediterranean project. The priority step must be the study of relations between France and North African countries: the contentious history with Algeria, investment, scientific and military cooperation, visa policies, and the free movement of people.

North African Security
The integration of the former Salafist Group for Preaching and Combat (GSPC) into the international Islamist movement, the GSPC’s regional goals, suicide bombings in Casablanca.

Economic Issues
Issues related to energy, foreign investment, banking reforms, the role of policy, reforms and growth.

Electronic Publications

• “Notes de l’Ifri” Series
Trente ans de conflit au Sahara occidental, Khadija Mohsen-Finan, January.
L’évolution du statut de la femme dans les pays du Maghreb, Khadija Mohsen-Finan, June.
Les défis de l’avenir, le capital humain et l’Union pour la Méditerranée, Chekib Nouira, June.
Les défis sécuritaires au Maghreb, Khadija Mohsen-Finan, June.
L’Union pour la Méditerranée : avatar d’une communauté méditerranéenne, Ahmed Ounaïes, July.
La politisation des jeunes dans les camps de réfugiés sahraouis, Cédric Omet, July.
Sécurité énergétique en Méditerranée occidentale : nouveaux facteurs, nouvelles politiques, un regard espagnol, Aurélie Maâeh-Estrada, October.
Être jeune au Sahara occidental aujourd’hui, Omar Brouksy, November.

• “Europe.Visions” Series
“Le projet d’Union pour la Méditerranée ou une ambition française de reconsiderer le Sud,” Khadija Mohsen-Finan, December.

• “Actuelles de l’Ifri” Series
Le Maghreb et le projet d’Union pour la Méditerranée, Khadija Mohsen-Finan, September.
Algérie-Russie : coopération militaire et énergétique, Kassim Bouhou, September.

Outside Publications

L’image de la femme au Maghreb, Khadija Mohsen-Finan (ed), Arles, Actes Sud.

Seminars and Debates
March 11 – The Mediterranean Union Initiative: the Opinion of North African Countries
With Hassan Abouyoub, former Minister, Ambassador-at-Large, Morocco, Alain Le Roy, Ambassador in charg of the Union for the Mediterranean, Chekib Nouira, President of the Arab Institute of Business Managers.
November 19 – The Energy Ties Between the Two Shores of the Western Mediterranean
With Ihsane El Kadi, journalist, Algiers, Francis Ghiès, Senior Fellow, IEMed, Barcelona, Abdenour Keramane, former Algerian Minister of Industry and Mines, Director of the journal Medenergie, Algiers, Aurélie Maâeh-Estrada, Professor of Economic Policy, University of Barcelona, Georges de Montravel, Head of International Affairs, French electricity transmission network (RTE), William Ramsay, IIfri.
December 9 – The Enterprise, a Vehicle for Institutional Change in the Maghreb?
With Nassim Kerdjoudj, General Manager of NetSkills, President of CARE (Cercle d’action et de réflexion autour de l’entreprise) Club, Algiers, Larbi Jaidi, Professor at the Rabat University, President of the Bouabid Foundation.

December 16 – The Mediterranean: Economic Transformations in a Stagnant Environment

Conferences-Debates
February 2 – France-Algeria: a Way Out of the Memory Conflict
With Benjamin Stora, Professor of North African History at the Institut national des langues et civilisations orientales (INALCO).
Middle East/
North Africa/
Mediterranean

Contemporary
Turkey Program

Turkey’s presence on the international scene grew in 2008 and the Turkish market’s potential became even more apparent. The country’s domestic political dynamics however remain difficult to understand for the uninformed observer. In this context, the Contemporary Turkey program has two goals. It aims first to revise the tools used for analysis and the concepts that are traditionally applied to Turkey, in order to move past reductionist clichés and more closely follow current changes affecting the Turkish political system, society and economy. We also attempt to promote French-Turkish dialogue by creating new and diverse partnerships, in order to better understand Turkey’s future directions.

Team

Dorothée Schmid,
Head of Program, Research Fellow
Areas of expertise: Turkey, Mediterranean

Özgün Özçer,
Assistant Research Fellow
Areas of expertise: Turkey

Research Areas

The Contemporary Turkey program began in 2008 and concentrated on three components of French-Turkish dialogue.

Political Dialogue

Given the on-going French-Turkish tensions at the diplomatic level, the program plans to open up debate between researchers, politicians and civil society players from the two countries, so as to clarify certain contentious issues. A successful partnership has already been developed with the Istanbul-based TESEV (Turkish Economic and Social Studies) Foundation.

Business Dialogue

French-Turkish economic relations are healthy, but bilateral political tensions often lead to retaliation against French interests. It is vital that each side is better informed and that dialogue is renewed in order to bring predictability to business and help actors from the private sector to independently deal with risks posed by the political situation.

Media Dialogue

In order to efficiently promote dialogue between the civil societies, it is necessary to understand the role that the media play in each country in terms of constructing views of each other. Currently, despite an undeniable interest on both sides, contacts between journalists from one and the other remain scarce. To respond to this, we are working to create an informal group of French-Turkish media that will provide a forum for debate over common current events and issues.

In the medium term, the program will also be home to a “Contemporary Turkey Observatory” where experts and journalists will debate core subjects such as: Europe/Turkey negotiations; French-Turkish relations; stakes of modernizing the Turkish economy, before and after the crisis; the process of political adjustment in Turkey; strategic alternatives for Turkey beyond the EU.

Electronic Publications

• “Repères sur la Turquie” Series
  
  Turquie : le discours de la crise,
  Dorothée Schmid, n° 1, September.

  La diplomatie turque : une émancipation internationale sous quelles conditions ?
  Özgün Özçer, n° 2, December.

  Article

  “La Turquie et l’Union pour la Méditerranée : un partenariat calculé.”

  Outside Publications

  “Les francophones turcs s’expriment sur l’impact de la politique française.”
  Dorothée Schmid, foreword to Rapport by Nicole Pope, OSIAF Turkey, Istanbul.

  “L’Union pour la Méditerranée : un nouveau moteur français pour les politiques européennes en Méditerranée ?.”
  Dorothée Schmid, DGAP-Analyse-Frankreich, n° 1, January.

“Union for the Mediterranean, Distrust for the EU?”
Dorothée Schmid, with Rosa Balfour, in Policy Brief, European Policy Center, February.

Seminars, Round Tables

May 13 – Turkey and the EU: Key Current Issues
With Dorothée Schmid, “Ifri’s Tuesdays in Brussels.”

June 12 – US-Turkey Relations: an Evolving Strategic Partnership
With Abdullah Akyüz, representative of TÜSIAD (Turkish Industrialists’ and Businessmen’s Association) in the United States.

December 9 – Media Dialogue: First French-Turkish Journalists Meeting

International Conference

December 18 – Turkey and Europe After the French Presidency of the EU, Palais du Luxembourg, Paris
Among the subjects addressed: French-Turkish relations in the European context – The EU enlargement process and the Turkish case – The impact of the accession process on Turkish political life – The French Presidency of the EU and the “Turkish question.”

With Pierre Fauchon, French Senator, Mensur Akgün, TESEV, Ahmet Davutoğlu, Chief Advisor to the Turkish Prime Minister, Sabiha Senyücel, TESEV, Robert del Picchio, French Senator, Vice-Chairman of the Committee on Defense and Armed Forces, Beril Dedegöl, Galatasaray University, Nicolas Monceau, CNRS, Hakan Altınaş, Open Society Institute, Riccardo Menat, DG Enlargement, European Commission, Semih Idiz, journalist, Milliyet, Pierre Ménat, Director of European Cooperation, French Ministry of European and Foreign Affairs, Marc Semo, journalist, Libération, Daniel Lequertier, former French Ambassador to Turkey, Özgür Demiralp, Ambassador, Secretary General of European Affairs, Ugur Yuce, Vice-President, Turkish-French Business Council, Philippe Moreau Defarges, Ifri.
Middle East/North Africa/Mediterranean

Iran Program

Created in 2005, the Iran program aims to monitor and analyze the Islamic Republic of Iran’s domestic economic situation, energy issues and foreign policy. It disseminates expert analysis from French, Iranian and international specialists on Iran, a country that remains not well understood despite its increasing geopolitical importance. Iran has become one of the major powers in the Middle East and Tehran is now an essential actor in the resolution of regional crises. Nonetheless, its domestic economic situation remains unstable and very dependent on the price of oil. It is thus important to analyze the relationship between the internal political and economic situation and the foreign policy, and to study to what extent external economic pressures influence Iran’s place in the international system.

Team
Denis Bauchard, Special Advisor for the Middle East
Clément Therme, Junior Research Fellow

Research Areas
The program focuses on four research themes:
- Oil issues
- Gas stakes in Iranian-European relations
- The Islamic Republic of Iran’s political system
- Iran’s relations with the world’s major powers (the United States, the EU, Russia, China)

Electronic Publications
- “Notes de l’Ifri” Series
  L’Iran, exportateur de gaz ?, Clément Therme, March.
- “Perspectives Moyen-Orient/Méditerranée” Series
  Le chrysanthème et la rose : les relations nippo-iranienes contemporaines, Thierry Kellner, January.

Articles

Outside Publications
“L’Iran en Amérique latine, la République islamique dans le pré carré des États-Unis,” Clément Therme and Mohammad-Reza Djalili, in Maghreb-Machrek, November.

Middle East/North Africa/Mediterranean

Relations Between the European Union, North Africa and Sub-Saharan Africa Program

Launched in 2008, the research program on Relations between the European Union, North Africa and Sub-Saharan Africa is based on a French-Moroccan partnership and is financially supported by the Office chérifien des phosphates (OCP).

Based on the self-evident fact that the futures of European, North African and Sub-Saharan African countries are all closely linked by geography, history, demographics and the economy, this program aims to explore the relations between the Northern and Southern Mediterranean and to examine possible future regional dynamics. It seeks to move beyond the limits of conventional analysis in order to offer solutions based on constructive partnerships, and to bring together the European framework of thought, the transatlantic debate and the “southern” way of thinking. The program also covers four additional research angles dictated by pressing current issues that may become the subject of further study in the future: governance, North African-African relations, migrations, and regional economic integration.

Team
Alain Antil, Head of the Sub-Saharan Africa Program, Research Fellow
Christophe Bertossi, Director of the “Migrations, Identities, Citizenship” program, Research Fellow
Khadija Mohsen-Finan, Director of the North Africa program, Research Fellow
Françoise Nicolas, Senior Economist, specialist on emerging countries
Ivan Martin, Senior Economist, expert in EU-North African relations
Jacques Mistral, Director of Economic Studies

Coordinator for 2008: Dorotheé Schmid
Coordinator from 2009 onwards: Khadija Mohsen-Finan
Françoise Nicolas, Dorothée Schmid, Regional Economic Integration remain vague. Concerned, but whose contours and content immigration policies for the next few decades is states, in order to govern migratory flows. One of approach to migrations, and developing Community institutions, are taking a “global” connection of Sub-Saharan Africa to international migrations, etc.), the EU states, supported by possibilities for creating a partnership that is adapted to the current conditions of globalization (the EU is not the only partner of these countries) and balanced in its functioning. This work proceeds on the premise that the notion of good governance must be applied in the North as in the South, both among states and private actors.

North African - Sub-Saharan African Relations (Alain Antil)
This work will progress in three successive directions. First, the program will focus on stability issues in the Sahel region, looking particularly at trafficking and the development of Tuareg irredentist movements in Niger and Mali, so as to understand their effects in North Africa. Secondly, research on the diplomatic, economic and cultural dimensions of Morocco’s Africa policy will be conducted. The main tools and actors of this policy will be examined, and the differences and similarities between the Africa policies of certain European countries will be identified. A third area will be consecrated to a prospective outlook on African agriculture, notably the conditions for a future green revolution and the social and economic transformations that would go along with it.

Migrations and Co-Development in Relations Between North Africa, Europe and Sub-Saharan Africa (Christophe Bertossi)
This area concerns the transformation of migration in North African countries in light of the new geography of migrations between Sub-Saharan Africa and EU states. In response to developments in this parameter (the emergence of transit migrations in North Africa, the recent connection of Sub-Saharan Africa to international migrations, etc.), the EU states, supported by Community institutions, are taking a “global” approach to migrations, and developing partnerships with countries of origin and transit states, in order to govern migratory flows. One of the objectives of the research is thus to deconstruct the notion of “co-development,” a concept over which most parties seem in agreement as far as the definition of Europe’s immigration policies for the next few decades is concerned, but whose contours and content remain vague.

Regional Economic Integration (Ivan Martin, François Nicolas, Dorothée Schmid, with the scientific support of Jacques Mistral)
This area analyzes North African regional integration, works to improve economic relations between the EU/North Africa/Sub-Saharan Africa, and more generally studies North Africa’s insertion into the global economy. It also focuses on the economic strategies of actors from outside the region, whether former partners (Europe) or new ones (the US, China, India) and their compatibility and ability to complement one another. Methods for overcoming traditional political obstacles to North African sub-regional integration, notably through the study of Algerian-Moroccan relations, will also be investigated.

Africa

Sub-Saharan Africa Program
Ifri’s Sub-Saharan Africa program was created at the end of 2007. Its objective is to revise the tools that policy makers, journalists, and the general public use to analyze and understand the African continent, notably by highlighting the French and international research on the subject and by bringing together different types of expertise (researchers, military actors, bureaucrats, businessmen, NGOs, etc.). The program is resolutely policy oriented and aims to contribute to the emergence of new, better-informed, and more effective policies vis-à-vis Africa, at a time when the continent is evolving at a fast pace, often in deep and contrasted ways.

Team
Alain Antil, Head of Program, Research Fellow
Areas of expertise: Mauritania, Sahel, West Africa, political and social issues, security

Sylvain Touati, Assistant Research Fellow
Areas of expertise: Mali, West Africa, electoral issues, France’s African policies

Thierry Vircoulon, Associate Researcher
Areas of expertise: Africa, conflict prevention/resolution, conflict/war
Research Areas
Sub-Saharan Africa is rapidly changing. Its population will double by 2020, and the continent at large is becoming rapidly urbanized. Sub-regional powers are asserting their leadership and new forms of religion are emerging, at the same time as new forms of solidarity. Ideologies are at the heart of the construction of new identities—religion, increasingly anti-Western discourse, agrarian and nationalist ideologies, etc. In addition, foreign actors, new and old, are fighting for influence in Africa, reviving an old game that had gone forgotten since the end of the Cold War: former colonial powers, former superpowers, China, Libya, Algeria, India, Iran, Brazil, Japan, South Korea, etc., but also non-state actors (Hezbollah, Al-Qaeda).

Will the state in Sub-Saharan Africa simply become one institution among the many that control and organize society (community associations, the Church, traditional chiefs, warlords), or will it retain its dominance? How is conflict going to evolve? What will be the consequences of the presence of an increasing number of young men who are now less integrated into family structures and the local economic fabric, and thus easier to mobilize for political, military or other reasons? How will the increasing infrastructure needs (education, health, roads, water distribution, etc.), created by demographic explosion and rapid urbanization, be paid for?

These issues are addressed through three research areas:
- The evolution of the state in Sub-Saharan Africa, notably when confronted with the emergence of oligarchic powers, the evolution of power during elections and the establishment of flexible types of democracy.
- The growth of new ideologies (nationalism, demands for self-determination, anti-Western discourse), religion models (fundamentalist Islam, Evangelical Protestantism) and their impact on the political landscape.
- Africa in international relations, the Africa policies of Africa’s traditional partners, the emerging actors, and rising competition over the continent’s resources.

Electronic Publications
- “Actualles de l’Ifri” Series

The series “L’Afrique en questions” presents interviews with experts on African issues, carried out by the program’s researchers.

Crise kenyane, interview with Hervé Maupou, Professor at the University of Pau and the Pays de l’Adour, Director of the Centre de recherche et d’études sur les pays d’Afrique orientale (CREPAO), n° 1, February.

Mauritanie : menaces sécuritaires sur une jeune démocratie, interview with Alain Antil, n° 2, May.

Les élections angolaises de septembre 2008, interview with Indira Campos, Assistant Researcher with Africa Program at Chatham House, n° 3, September.

La chute et la succession de Thabo Mbeki, interview with Thierry Vircoulon, n° 4, November.

- “Notes de l’Ifri” Series

Les dynamiques paradoxales du pentecôtisme en Afrique subsaharienne, Cédric Mayrargue, Researcher at the Centre d’études d’Afrique noire, Bordeaux, April.

Les accords de partenariat économique : un chemin critique vers l’intégration régionale et la libéralisation des échanges, Jean-François Sempéré, Researcher and Director at the Institut de recherche et d’applications des méthodes de développement (IRAM), November.

Article

Seminars
May 6 – Growth, Governance and Democracy in Sub-Saharan Africa
With Ethan Kapstein, Associate Researcher at Ifri, Professor at INSEAD.

October 17 – Rural Land Issues as a Crisis Factor in Sub-Saharan Africa: South Africa, Côte d’Ivoire, Kenya
With Nancy Andrew, Associate Researcher at the Centre d’étude d’Afrique noire, Bordeaux, Alfred Baba, Professor at Bouaké University, Côte d’Ivoire, Claire Ménard, Researcher at the Institut de recherche pour le développement (IRD).

December 5 – Security Issues on the Frontier of the Mediterranean Space: the Sahel-Saharan Zone
With Julien Brachet, Researcher at IRD and at University of Paris I, Jean-Luc Peduzzi, Police Chief, French Police International Technical Cooperation Department, Nouakchott, Cheickna Hamalah Sylla, Publication Director, L’Aube, Bamako, Charles Grémont, Associate Researcher at the African Worlds Research Center, Aix-en-Provence, Dida Badj, Researcher at the National Center of Prehistoric, Anthropological and Historical Research, Algiers, Chérif Ouzani, journalist, Jeune Afrique, Alain Antil, Ifri.

Lunch-Debates
April 25 – Lunch-debate with Jacob Zuma, President of the Africa National Congress (ANC).

June 10 – Lunch-debate with Kofi Annan, former Secretary General of the United Nations, recipient of the Nobel Peace Prize, President of the Global Humanitarian Forum.

International Interventions

French policies are often poorly interpreted by American leaders. The United States, on the other hand, appears to be better understood in France, but the specificities of its political, economic and social systems often remain misinterpreted. In 2008, the United States Program replaced the French Center on the United States, which was created at Ifri in 1999 and directed by Guillaume Parmentier until 2007. The goal of the current program is to lead in-depth research on the United States on themes relevant to public and private policy makers.

Team

Jacques Mistral, Coordinator

Laurence Nardon, Research Fellow (beginning in 2009)

Research Areas

**US Elections program**

The election of Barack Obama in November 2008 shook up the United States and became a key global event of the year, with direct consequences for the rest of the world, and for Europe and France in particular. It is thus crucial to understand the forces at play and the stakes involved in it. The program therefore began studying the challenges that await this new America.

The goal is to provide global coverage of domestic political, economic and financial themes, societal matters and foreign policy issues.

Two events took place in fall 2008: a seminar before the presidential elections and a one-day conference in December. The program was able to bring together US specialists (before and after the elections), and high-level stakeholders from both sides of the Atlantic, from politics as well as from business and academia. At those conferences, held only a few weeks apart, the reorientation of domestic and foreign policies, as well as societal and economic changes were analyzed.

These initiatives will be carried on in 2009 to study the new Administration’s implementation of programs, the obstacles it encounters and the new perspectives it opens up.

**Round Table**

**October 15 – The Stakes of the American Presidential Elections**


**Conferences**

**April 17 – The Collapse of Bipartisanship and Its Implications for U.S. Foreign Policy**

With Charles Kupchan, Senior Fellow at the Council on Foreign Relations and Professor of international relations at Georgetown University.

**December 9 – What Is the Future of the War on Terror?**

With Ian Shapiro, Sterling Professor of Political Science, Yale University.

**International Conference**

December 10 – Challenges Facing a New America


With Steven Erlanger, New York Times, Paris, Steven Clemons, the New American Foundation, Stanley Greenberg, CEO of Greenberg Quinlan Rosner, André Kaspi, Professor Emeritus at the Sorbonne, Axel Krause, Transatlantic Magazine, Denis Lacorne, CERI-
The United States
Transatlantic Program

The three-year Transatlantic Program was launched in 2005. Its goal is to evaluate European and American perceptions on major issues, particularly those important to the evolution of transatlantic dialogue.

The program focuses on three research areas and profits from the input of various Ifri centers and programs: the Russia/NIS Center, the Study Committee for Franco-German Relations and the “Economic Studies” program. Research is complemented by seminars and publications.

Team

Dominique Moïsi, Scientific Coordinator

Thomas Gomart, Research Fellow, Director of the Russia/NIS Center
Hans Stark, Secretary General of Cerfa
Jacques Mistral, Director of Economic Studies

Steering Committee:
Thierry de Montbrial, Dominique Moïsi, Robin Niblett (Chatham House), Ethan Kapstein (INSEAD), Michael Innacker (DaimlerChrysler), Pierre-Antoine Badoz (France Télécom).

Publications

The studies carried out in the framework of the Transatlantic Program have been published or co-published in Ifri collections online or in Politique étrangère.

• CSIS and Ifri Co-Publications
EU-Russia Relations, Toward a Way out of Depression, Thomas Gomart, July.
U.S.-Russia Strategic Partnership against Nuclear Proliferation, Pierre Goldschmidt, July.
Russia and the West: the Energy Factor, Vladimir Milov, September.
Russia’s 2020 Strategic Economic Goals and the Role of International Integration, Andrew C. Kuchins, Amy Beavin and Anna Bryndza, September.
The NATO-Russia Relationship: Defining Moment or Déjà Vu?, Julianne Smith, November.
Articles by Thomas Graham and Julianne Smith were the object of a special translation in Politique étrangère, 4/2008.

• Politique étrangère
“Un débat transatlantique sur l’UE et son voisinage” (section), Politique étrangère, 1/2008:
“Le voisinage de l’Union européenne : sphère de sécurité, réseau de connexions ou mariage de convenances ?,” Esther Brimmer;
“La politique européenne de voisinage. Perspectives internes et externes,” Barbara Lippert;
“L’Union pour la Méditerranée : un défi européen,” Denis Bauchard;

• Electronic Publication

Seminars, Round Tables

Seminar held in cooperation with the Center for Strategic and International Studies (CSIS). The objective was to discuss the texts to be published in the framework of the first research area: the Euro-American debate on Russian developments and their political consequences.
With Keith Crane, Jonathan Elkind, Stephen Flanagan, James Goldgeier, Thomas Gomart, Andrew Kuchins, Stephen Lambee, Robert Nurick, Angela Stent, Cory Welt.

October 1 – The Telecommunications Sector
This round table was organized under the supervision of Jacques Mistral, Ifri, in the framework of the second research area, “Innovation, Competition and Regulation,” in order to discuss the research results.
With David Flacher, University of Paris XIII, Nicolas Curien, member of the Autorité de régulation des télécommunications, Catherine Lejealle, Télécom ParisTech, Sébastien Magnaval, Program Director, Opticsvalley, Jacques Mistral, Ifri.

February 25 – Using Telecommunications Regulation to Create Competition and Innovation, Brussels
With Paul Champsaur, former President of ARCEP, Fabio Colosanti, DG Information, Society and Media, European Commission, Jacques Mistral, Ifri.
strategic theory

Team

Étienne de Durand, Director of the Center and the Defense Research Unit (LRD)
Areas of expertise: strategic issues, French and American defense policies, the “transformation” of force structures, major military interventions (Afghanistan, Iraq), proliferation of weapons of mass destruction

Marc Hecker, Research Fellow
Areas of expertise: terrorism, asymmetrical conflicts

Aline Lebœuf, Research Fellow
Areas of expertise: evolution of conflicts, post-conflict stabilization and reconstruction, African conflicts – also in charge of the “Health and Environment” program (From Security and Safety Issues to New Governance Options)

Corentin Brustlein, Research Fellow, also a part of the LRD
Areas of expertise: military transformation, proliferation of weapons of mass destruction, strategic theory

Lieutenant-colonel Laurent Fromaget, Army Officer, Research Fellow with the LRD
Areas of expertise: French and American defense policies, contemporary military interventions

Major Anne-Henry Budan de Russé, Army Officer, Research Fellow with the LRD
Areas of expertise: military transformation, contemporary stabilization operations, the capacity approach of Western armed forces, French and European defense and security policies

Associate Researchers

Kerry Longhurst, Associate Research Fellow,
Marie Curie Fellowship
Areas of expertise: European Neighborhood Policy, Common Foreign and Security Policy

Krzysztof Soloch, Associate Research Fellow
Areas of expertise: European security issues (NATO and the CFSP), Polish foreign and security policy, democratic transitions in Eastern Europe, policies East of the EU and energy security

Research Areas

The Center for Security Studies aims to study traditional defense issues, analyze the evolution of the security field and anticipate future developments in conflict. Our programs are long-term oriented. They are multidisciplinary by nature and require regular collaboration with other research programs at Ifri.

The Evolution of Conflicts: study of non-conventional forms of conflict (terrorism, insurrections, asymmetrical conflict); analysis of long-term conflict perspectives; human security issues.

The Proliferation of Weapons of Mass Destruction, in particular through a permanent program in cooperation with the French Atomic Energy Commission (CEA).

Analysis of Major Security Policies: this area includes both general themes (transatlantic relations and European security) as well as strategic regional studies carried out in cooperation with other Ifri programs.

The Evolution of Force Structures and Methods of Intervention: “military transformation,” foreign interventions and stabilization operations from actual stabilization up to reconstruction and exit strategies. The LRD was specifically created to bring together civil and military experts from Ifri, the Army, as well as occasional outside partners.

The Center for Security Studies and the Defense Research Unit publish two electronic collections: “Proliferation Papers” and “Focus stratégique.” It also organizes open or closed seminars and lunches and dinners with international experts.

Electronic Publications

• “Proliferation Papers” Series
Iran’s “Risk-Taking” in Perspective, Sharam Chubin, n° 21, winter.
Principles for Reforming the Nuclear Order, George Perkovich, n° 22, fall.

• “Focus stratégique” Series
Stabiliser autrement ? Les équipes provinciales de reconstruction (PRT) en Afghanistan, Paul Hœfler and Laurent Fromaget, n° 4, January.
Birthting Athena – The Uncertain Future of European Security and Defense Policy, Christopher S. Chivvis, n° 5, March.
Du bon usage de la terreur, Marc Hecker, n° 6, April.
L’aide au développement face à la guerre, Jean-Bernard Véron, n° 7, May.
La notion de partage capacitare en question, Philippe Coquet, n° 8, June.
Candide au Congo – L’échec annoncé de la réforme du secteur de sécurité (RSS), Sébastien Melnot, n° 9, September.
La surprise stratégique – De la notion aux implications, Corentin Brustlein, n° 10, October.
Transforming for What? Challenges Facing Western Militaries Today, John Gordon, n° 11, November.
La tentation internationale d’Al-Qaïda au Maghreb, Mathieu Guidère, n° 12, December.

• “Russie.Nei.Visions” Series
Différencier la politique européenne de voisinage : quelles implications pour l’Ukraine ?, Kerry Longhurst, n° 32, July.

• “Actualles de l’Ifri” Series
Les défis de la politique européenne de voisinage après le traité de Lisbonne, Kerry Longhurst, May.

Articles


Since the 1990s, the Center for Security Studies has contributed to strategic security analysis in France and Europe through its original research, publications (articles and books in French and English) and private and focused seminars, bringing together public and private policy makers and initiating debate.

The clean lines of the Cold War have been superseded by crises and conflicts that involve heterogeneous actors and evolving strategies. As a consequence, security issues today require an integrated approach that takes into account both regional and global aspects, political and military as well as media and human dynamics, and even terrorism and post-conflict stabilization.

Areas of expertise: ev...
“PESD et OTAN. Quelles évolutions ?,” Krzysztof Soloch, in RAMSES 2009.


Outside Publications
- Corentin Brustlein
- Marc Hecker

“Les trois âges du terrorisme,” in Commentaire, n° 121, spring.
- Laurent Fromaget
- Kerry Longhurst

Seminars, Round Tables
- Closed Seminars in the Framework of the “Proliferation” Program
  (in cooperation with the CEA)

March 14 – Nuclear Energy, Proliferation and Disarmament. The Evolving U.S. View
  With George Perkovich, Vice-President for Studies, Global Security and Economic Development, Director of the Nonproliferation Program, Carnegie Endowment for International Peace.

May 26 – Dangerous Weapons in the Hands of Dangerous People: Challenges of CBW Terrorism
  With Michael Moodie, former President of the Chemical and Biological Arms Control Institute, Senior Associate at the Center for Strategic and International Studies (CSIS).

November 24 – One-day Seminar – The End of the Nuclear Taboo?

- Closed Seminars

February 25 – Prevention of Terrorism and Biological Crimes
  With Barry Kellman, Director, International Weapons Control Center and International Law Professor, DePaul University, Chicago.

May 14 – Europe Faced With Nation-Building: From the Balkans to Congo
  With James F. Dobbins, Ambassador, expert on security issues at the RAND Corporation, Washington.

LRD Seminars
- February 7 – The Vulnerability of Information Systems
  With Myriam A. Dunn, Director of Research on “new risks” at the Center for Security Studies at the Federal Institute of Technology (ETH), Zurich.

April 25 – Transforming for What? The Challenges Faced by Western Militaries in the Early 21st Century
  With John Gordon, Senior Policy Researcher at the RAND Corporation, Washington, Professor at Georgetown University.

LRD Conferences
- April 24 – Evolving Global Issues and the Role of Military Power
  With Michael W. Wynne, Secretary of the US Air Force.

November 13 – Security Options and Stakes for the New American Administration
  With Christopher S. Chivvis, Researcher at the RAND Corporation, Washington.

Conferences
- March 12 – NATO: After Bucharest
  With Jean-François Bureau, Assistant Secretary General for Public Diplomacy, NATO.

June 18 – Security Faced With the Threat of Climate Change
  With General Gordon Sullivan, former US Chief of Staff of the Army, President of the Association of the United States Army, Hubert Védrine, former French Foreign Minister.

Hubert Védrine, Gordon Sullivan

Participation in the “Think Tank Village” at Eurosatory 2008 (June 16-20). The Center for Security Studies and Defense Research Unit joined with other think tanks (RUSI, FR5, SIPRI) to offer conference-debates on defense and security issues during the defense tradeshow.

Brown Bag Seminars
- “Crossed Adaptations and Innovations” Cycle, 2007-2008

January 17 – IED and the Anti-IED Struggle: Adaptation Goes on With War
  With Pierre-André Roth, Assistant Director of the Centre interarmées de concepts, de doctrines et d’expérimentations (CICDE).

February 21 – The Insurgents and the US Army in Iraq: Shared Learning
  With Colonel Michel Goya, in charge of analysis of past French and foreign operations in Asia/the Middle East, Centre de doctrine d’emploi des forces (CDEF, Army).

March 13 – Counter-insurgency or Stabilization: Past Lessons Learned
  With Gérard Chaliand, theorist of guerrilla warfare, specialist in political and strategic issues.

April 17 – PRTs in Afghanistan
  With Paul Haéri, Army Field Officer, Army Staff.

May 25 – Innovation for Improving the Interministerial Management of Crises
  With Muriel Domenach, Assistant Director of the Policy Planning Staff, French Ministry of European and Foreign Affairs.

June 12 – Methods of Operation for Tomorrow’s Conflicts
  With Aline Lebœuf, Ifri.

Staff of the Army, President of the Association of the United States Army, Hubert Védrine, former French Foreign Minister.

Dominique Moïsi, Gordon Sullivan, Bernard Thorette
Space Program

Europe, one of the world’s leading space powers, regularly combines industrial accomplishments (Ariane, telecommunications satellites, Galileo) with scientific missions and the exploration of the universe. It plays a decisive role in making space safe through the EU’s Space Code of Conduct, adopted in December 2008. Analyzing the decision-making process and the wide range of stakes involved as well as establishing comparisons with other space powers (the US, Russia, Asia, etc.) are vital in studying this area of European policy.

Created in 2001, the Space program aims to monitor and analyze Europe’s space policy as well as those of other major powers, disseminate studies carried out by experts on exploration, exploitation and militarization issues, and facilitate dialogue between public and private actors. Having such a program at Ifri brings needed and rare visibility on the political side of space issues, which are often only looked at from a technical angle.

Team

Laurence Nardon, Head of Program, Research Fellow
Areas of expertise: space policies of different countries (US, Europe, Asia, Russia), commercial and military aspects of application programs and exploration projects

Évelyne Grenèche, Assistant Research Fellow (January-May 2008)

International Conferences

October 4-5 – The Next Phase in the Evolution of Islamist Extremism – Four-Party Meeting at the Siftung Wissenschaft und Politik (SWP), Berlin
This conference brought together the directors of four institutes (the RAND Corporation, SWP, Chatham House and Ifri), high level officials and experts. This meeting takes place at a different institute each year. Main subjects addressed: approaches to the Middle East – NATO: structural changes and the Afghanistan mission – How to deal with the new Russia? – Energy and climate change.

November 28 – A New Transatlantic Era – Ifri/Polish Institute of International Affairs (PISM) Seminar, Warsaw
Main subjects addressed: NATO: towards a new strategic concept – Redefining relations with Russia in European and Transatlantic relations – Proliferation, deterrence and antimissile defense: convergences and divergences – Relations between the US and the EU.
With Stéphane Buret, Director of the PISM, Adam Kobienacki, Director of the Department of Security Policy, Polish Ministry of Foreign Affairs, Eric Millet, Assistant to the Under-Secretary of Eastern Europe, French Ministry of Foreign and European Affairs, General Emmanuel de Roméon, Assistant to the Director of the Delegation of Strategic Affairs, French Ministry of Defense, Marek Szczyciégl, Assistant Director of the Department of Security Policy, Polish Ministry of Foreign Affairs, Leszek Jesien, PISM, Dominique David, Étienne de Durand and Krzysztof Soloch, Ifri.

• Participations of Étienne de Durand

May 29-30 – France and Austria in EU Defense Policy, Centre franco-autrichien (Vienna)
With Laurent Fromaget and Krzysztof Soloch.
June 13 – French Security Policy, ECT (Zurich)

• “Strategic Forecast and Analysis”
Cycle, 2008-2009

September 11 – The Future of Terrorism
With Marc Hecker, Ifri.
October 9 – Strategic Surprises and Pre-emption
With Corentin Brustlein, Ifri.
November 6 – The UK Horizon Scanning Center: Compared Benefits of Different Foresight Methodologies for Strategic Analysis
With Alun Rhydderch, Analyst, UK Horizon Scanning Center, London.
December 11 – The Use of Trends as Forecasting Tools: Demographics and Geopolitics
With Gérard-François Dumont, Professor at the University of Paris IV Sorbonne.

Lunch-Debate, Press Club de France
With Étienne de Durand.

November 3 – Reforming NATO for the 21st Century, Washington

November 21 – Assessing NATO Capabilities in a Mission-Based Context, Washington

December 6-8 – Change in the White House? Berlin
Seminar organized by the Konrad Adenauer Foundation.

• Participation of Kerry Longhurst

June – Rapporteur of the working group on the EU neighborhood policy during a conference organized by the EU’s Institute for Security Studies that examined Europe’s security strategy, Natolin (Poland).

• Participation of Marc Hecker

November 13-14 – Limits and Borders of Israeli and Palestinian Space, Aix-en-Provence, France
Seminar organized by Cédric Parisot and Stéphanie Latte Abdallah at the Maison méditerranéenne des sciences de l’homme.

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In 2008, the program received financial support from the Ploughshares Foundation (San Francisco). The research involved following and analyzing the Space Code of Conduct project developed by the EU’s member states. In 2007, Laurence Nardon had already participated in a discussion group on such a code at the Stimson Center in Washington.

The Exploration of the Universe
A research project on European expectations about exploration was conducted in 2005 with the European Space Agency (ESA). This partnership continued in 2008: analysis of the future of European space policy will result in a conference organized with the ESA in Prague in June 2009.

Space Powers
The Space program has carried out several studies on American space players. In 2008, research was centered on French actions in the framework of the French Presidency of the EU. The European Union in this way made major advances in the management of European space programs (Galileo and GMES/Copernicus).

Electronic Publications
The French Presidency of the Union and the Dynamics of European Space, seminar summary, July.
Europe’s Ambitions in Space, seminar summary, December.

International Conference
In 2008, the Space program organized two conferences in Brussels during the French Presidency of the EU.

July 2 – The French Presidency of the EU and the Dynamics of European Space

December 3 – Europe’s Space Ambitions in 2009
Main subjects addressed: overview of actions concerning the space taken during the French Presidency of the EU, as well as those resulting from the ESA’s ministerial conference in November 2008 – Space goals of the Czech Republic, who holds the EU presidency at the start of 2009 – Confidence and security building measures in space and European space surveillance projects.

This conference was supported by the Ploughshares Foundation.

With Gérardine Najo-Corbin, Head of Institutional Affairs and Strategic Studies, ESA, Sylvia Kaínz-Huber, Head of Unit, Space Policy and Coordination, DG Enterprise and Industry, European Commission, Mathieu Weiss, Counsellor for space, Permanent Representation of France to the EU, Ondrej Mirovsky, GMES Coordinator, Czech Space Office, Laurence Nardon, Ifri, Carlo Mograssi, Deputy Chief Executive, Strategy of the European Defense Agency (EDA), Patrice Brudieu, Deputy Director for Strategy, CNES.

European Governance and Geopolitics of Energy Program
The “European Governance and Geopolitics of Energy” program aims to inform actors involved in the public debate and public and private stakeholders of developments in global energy markets and their environmental and economic implications as well as their effects on external policy. The program is structured around five research areas that evolve in tandem with current developments:

– The evolution of gas and oil markets: improvements in the security and diversification of supply
– Global governance of the energy sector and institutions
– Integration of European energy markets with a view towards a large Euro-Asian market
– Development of a post-Kyoto framework capable of mitigating global warming
– Geopolitical implications of global developments on energy markets

Team
Jacques Lesourne, President of the Program’s Scientific Committee
William C. Ramsey, Director of the Program
Maïté Jauréguy-Naudin, Program Coordinator, Research Fellow
Areas of expertise: Kyoto Protocol, carbon governance, European energy policy
Susanne Nies, Research Fellow (Ifri Brussels) Areas of expertise: European energy policy, energy infrastructure, Eastern Europe, Russia
Cécile Kérébel, Research Fellow (Ifri Brussels) Areas of expertise: energy governance, oil
Christian Schülke, Assistant Research Fellow (Ifri Brussels). Areas of expertise: Poland, investment governance
Jan Horst Keppler, Associate Research Fellow, Professor at the University Paris-Dauphine Areas of expertise: energy economy, markets, electricity, European policy

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The development of new and renewable energies (wind, solar, biomass, energy from the sea), including biofuels, is a major objective for the 21st century. This area also looks at new technologies that use conventional resources (clean coal, gas, oil, nuclear fission and fusion). The impact of new energy production, transport, stockage and consumption technologies in the coming years is also studied.

CO2 and Greenhouse Gas Emissions
The fight against climate change and the impact of greenhouse gas emissions is a priority in Europe’s energy policy. Moreover, impacts on energy markets and investment decisions stemming from the full implementation of the European Trading Scheme (ETS) now need to be measured.

Decreasing Hydrocarbon Resources
The rise in global demand for energy services dependant on hydrocarbons (notably electricity and transportation) put strong pressure on hard-to-reach reserves, whose exploitation requires increasing investment in biologically and sociopolitically fragile environments. The program studies the impact of this problem on investments, prices and the security of supply.

Energy and Public Opinion
In order to promote a shared energy policy, it is necessary to have the sustainable and global support of the European public, and thus to understand where negative reactions to developments in the energy sector stem from.

Technical Capabilities and the Impact of Possible Evolutions
The development of new and renewable energies, and decreasing hydrocarbon resources, is a major objective for the 21st century. This area also looks at new technologies that use conventional resources (clean coal, gas, oil, nuclear fission and fusion). The impact of new energy production, transport, stockage and consumption technologies in the coming years is also studied.

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Seminars, Round Tables

- The Ifri Energy Breakfast Round Table Series 2008

February 27 – Oil and Gas Delivery to Europe: an Overview on Existing and Projected Infrastructures

April 8 – Unbundling, Regulation and Network Coordination: How the Third Liberalization Package Will Change Power Markets?
With Pierre Bomard, Senior Chairman of European Transmission System Operators (ETSO) Steering Committee, Emmanouel Cabau, General Coordinator for the Third Package, European Commission, Matthias Dürr, RWE Representative in Brussels.

April 20 – The New Oil Nationalism: Governance, Rents, and Market Power
With Marie-Claire Aoun, Researcher, Center for the Geopolitics of Energy and Raw Materials, University of Paris-Dauphine, and Jean-Pierre Favennec, Director, Center for Economics and Management, French Institute of Petroleum (IFP).

June 13 – Energy Policy Scenarios to 2050 for Europe: the Views of Actors
With Jean-Eudes Moncomble, Secretary General of the French Energy Council, and Domenico Rossetti, Scientific Officer, European Commission.

November 25 – Double Whammy for Energy Financing: Energy Prices and Credit Availability

December 18 – Franco-German Energy Relations

International Conferences

January 10 – Lessons From Bali: Implications for the EU-ETS, Paris
This workshop, organized in two sessions, examined the outlook for the fight against climate change after the 13th United Nations Climate Change Conference and its potential consequences for the European Trading Scheme.


The first annual Energy Program Conference with the participation of SG/HR Javier Solana and Andris Piebalgs, EU Commissioner for Energy. Representatives of the European Commission, national governments and experts from academia and industry debated the European Union’s external energy policy. The goal of this conference was to assess the policies already in place and to examine future outlooks.

With Thierry de Montbrial, Jean Pisani-Ferry, Director, Bruegel, Adam Rotfeld, former Polish Foreign Minister, Dieter Helm, University of Oxford, Jorna Ollila, Chairman, Royal Dutch Shell, Thomas Gomart, Ifri, Pierre Mored, EU Special Representative for Central Asia, Tatsuo Masuda, Tokyo Institute of Technology, Valérie Niquet, Ifri, Robert Mabro, Honorary President, Oxford Institute for Energy Studies, Hubert Védrine, former French Foreign Minister, Sadak Boussena, University of Grenoble, Gernot Erler, State Minister, German Ministry of Foreign Affairs, Anatoly Torkunov, Chancellor, MGIMO University, Moscow, Claude Mandil, former Executive Director of the IEA, Jean-Marie Chevalier, University of Paris-Dauphine, Jacek Saryusz-Wolski, Member of European Parliament, Franklin Dehousse, University of Liège, Ricardo Soares de Oliveira, University of Oxford.

July 3 – Shell’s Energy Scenarios for 2050, Paris

September 17 – After the G8, Industry Facing the Climate Change Challenge, Brussels
With Didier Beutler, Vice-President for Economic and Prospective Studies, AREVA, Alice de Brauer, VP Strategic Environmental Planning, Renault, Koen Coppenholle, Head of European Government Relations, Arcelor Mittal, Marc Duhamel, Regional Manager for Europe, Solvay, Mattias Durr, Head of Office, RWE AG Liaison Office Brussels, Jan Horst Keppler, Ifri, Krish Krishnamurthy, Linde AG, Jacques Lesourne, Ifri, Assaad Saab, Vice-President, International Affairs, EDF, Arve Thorvik, Vice-President of StatOilHydro, EU Affairs, William Ramsay, Deputy Director, International Energy Agency, Yves Smeets, Tractebel, Professor of Economics at the Catholic University of Louvain, Wolfgang Weber, Head of Energy and Climate Policy, BASF.
Economic Studies Program

The “Economic Studies” program addresses economic issues from the perspective of political economy. The program thus focuses on issues concerning developments in the global economic system (its financial, commercial and industrial aspects), the governance of that system (international institutions, the G7+ and the G20), the dynamics of different regions (the US, the European Union, Russia, China and emerging countries in general), and the actions of economic stakeholders confronted with a rapidly changing environment (new technologies, outsourcing, regulation). The challenges facing the United States, the most powerful economy in the world and the birthplace of the current crisis, provide the basis for a systematic observation that will continue throughout 2009 with the new Administration in office. The European dimension is also studied, with a particular focus on Franco-German relations.

Team

Jacques Mistral, Director of the Program, Professor of Economics

Françoise Nicolas, Senior Economist (Ifri Asia Center and Economic Studies Program)

The Economic and Financial Crisis

The international financial crisis did not arrive out of nowhere. There had been many words of warning that for the most part went ignored across the Atlantic. Today the situation is quite different. The era of easy financing “à la Greenspan” is behind us. Regardless of economic developments, we are entering a difficult period: old patterns and even the idea itself of globalization have been called into question.

Decision-makers need a global framework that will allow them to understand the structural dimension of the new facts born out of the current situation. They also need operational analyses that foresee future developments in the world’s major economic regions (the US, emerging countries, Europe) and take into account the uncertainties produced by the economic crisis and the growing geopolitical risks that go along with them. In terms of finance, insight into the evolution of important financial tools (rating agencies, accounting regulation, oversight of financial activities, market regulation, etc.), regulation methods, and methods of governance adapted to the new environment is crucial. Heads of state began the process of reforming global governance with the G20 Summit in November 2008. Ways forward were outlined and the calendar has been set, but what will come of it all?

In 2008, Ifri developed a project that began at the start of 2009 and is expected to continue for two years. Its goal is a better understanding of the evolution of the economic and financial crisis and its implications for governance.

Breakfast-Debates

January 17 – Supercapitalism, the Forthcoming Conflict Between Corporations and Citizens
Breakfast debate with Robert Reich, former Labor Secretary in the Clinton Administration, Professor of public policy at the University of California at Berkeley.

March 27 – Heroic Conservatism: What Future?
Breakfast debate with Michael Gerson, Roger Hertog Senior Fellow at the Council on Foreign Relations and Editorial writer at the Washington Post.

Lunch-Debate, Press Club de France
February 19 – Is the American Economic Crisis Ahead of Us?
With Jacques Mistral, Ifri.

Emerging Economies and the Future of Globalization

The most interesting aspect of globalization is by far the way in which emerging countries are able to disrupt the established international order. First known for their success in exporting manufactured goods, these countries are playing an increasing role in global economic affairs: China, India, Russia and others will be tomorrow’s heavy hitters and are active on all fronts. It is then tempting to postulate a possible fundamental revision of the economic force relations that would, in turn, bring along major political changes.

These countries have considerable assets, but the challenges they face such as inequalities, social and political rights, and the environment are just as great. Faced with such deep transformations, there is a genuine need for in-depth analysis of the real strengths and weaknesses of these players in terms of economics but also in social, cultural and of course political areas.

The goal is to better understand the interaction between the emergence of new economic powers and the future of globalization. A pre-program was launched in 2008, concentrated on the three main emerging countries: China, Russia and India. Three seminars focused on the reaction of those economies to the risk of recession that threatened the US economy, and thus potentially the global economy.

Seminars

April 23 – Can China Be the Engine for Global Growth?
With Richard Herd, Head of the India/China Unit of the OECD, Eric Izraelwiz, Editorial Director at La Tribune, Françoise Nicolas, Ifri, François-Xavier Roussel, Strategy Director for Areva, Jean-Luc Domenach, Professor at Sciences Po, Paris, Jacques Mistral, Ifri.

May 21 – India Amidst World Wide Economic Turbulences
With Paul Conway, Economist with the India/China Unit at the OECD, Eve Charrin, economic journalist at Challenges, Jean-Joseph Boillot, co-founder of Euro-India Economic & Business Group (EIEBG), Gérard Blin, Director of Development and Strategy at BNP Paribas Insurance, Olivier Louis and Jacques Mistral, Ifri.

June 17 – Russia, a Restored Power Due to the Surge in Raw Material Prices
With Christian Gianella, Chief Economist, OECD Economics Department, Georges Sokoloff, Professor Emeritus in Eastern languages and Advisor to the CEPII, Dominique Moisi and Jacques Mistral, Ifri.

Franco-German Economic Dialogue

Germany and France are engaged in structural reforms. However, whether it is on the matter of economic policies or of monetary union, the two countries continue to have their disagreements. Fundamentally, what are the French and German positions on the economic challenges that the European Union faces? True Franco-German dialogue is needed today to eliminate superficial differences and identify core convergences. In order to start the debate, macroeconomic governance and supply policies will be analyzed. The quality of Franco-German relations remains an essential element of the construction of Europe, the functioning of its institutions and the success of its economy.

In a climate fraught with tension and instability, it is now more than ever necessary to strengthen Franco-German dialogue, notably on economic matters. Cooperation between Ifri and the Deutsch-Französisches Institut (DFI) of Ludwigsburg led, in 2008, to a round table in Paris and presentations in Ludwigsburg and Frankfurt. In 2009, a joint publication of a book on “the
renewal of socioeconomic models in Europe” is planned, as well as the launch of a series of round tables that will provide the occasion for dialogue (joint responses to the financial crisis, evolution of competition and industrial strategies, reforms of social models, etc.) in Paris and Berlin.

Telecommunications Program: “Innovation, Competition and Regulation”
(see also the Transatlantic program)

Seminars
July 2 – Views on Economic Europe in Germany and in France
With Jean Pisani-Ferry, Director of the Bruegel Institute (Brussels), Andreas Schwab, Member of European Parliament, Henrik Uterwedde, Assistant Director of DFI, Jacques Mistral, Ifri, Hars Stark, Cerfa/Ifri.

Conference-Debate
April 30 – US Perspectives on Sustainable Development
With Stephen L. Johnson, Administrator at the US Environmental Protection Agency (EPA).

Publications

Outside Publications


Migrations, Identities and Citizenship Program

The debate over immigration and citizenship is crucial for the future of European societies. The “Migrations, Identities and Citizenship” program carries out groundbreaking research on major issues surrounding migrations and their political, social, economic and cultural consequences. This research is enriched by meetings that regularly bring together practitioners of immigration policies and different actors affected by those issues to analyze topics ranging from the management of immigration flows to cultural and religious identities. Research and debates are strengthened by outside scientific and online publications. The program is an integral part of the European and international network of top experts in migration, citizenship and cultural and religious minorities.

Team
Christophe Bertossi, Head of the Program, Research Fellow
Areas of expertise: citizenship, discrimination, ethnicity, European immigration policies

Dorothée Prud’homme, Assistant Research Fellow
Areas of expertise: discrimination and minorities in Europe

Research Areas
The program is focused on four areas of research and debate and systematically uses a comparative approach.

New Immigration Policies in Europe
After 30 years of keeping borders closed to labor immigration, European countries have started implementing new immigration policies: selective opening of borders, organization of legal immigration, the fight against illegal immigration – a “global” approach that emphasizes partnerships between departure, transit and destination countries. While those objectives may be shared, member states are still having a hard time implementing a common immigration policy. Why is this so? In 2008, in the context of the French Presidency of the EU, Ifri organized an “Anglo-French Policy Dialogue on Regularization and Co-Development,” in partnership with
the British foundation Barrow Cadbury Trust, the conclusions of which were presented in a report titled How Can Europeans Agree on a Common Immigration Policy?

The “Crisis” of European Integration Models
Integration policies have for a long time been defined after the major national models: French republicanism, Dutch multiculturalism, British race relations, etc. Regardless of the deep differences among those models, all “old immigration countries” in Europe seem to be facing a similar crisis: integration debates question the effectiveness of “traditional models.” Is this an “integration crisis”? How can we interpret the discourse surrounding this “crisis”? In 2006 we led a comparative study between France and the Netherlands in partnership with the Maison Descartes, the Amsterdam School of Social Science Research (ASSR) and the University of Twente in the Netherlands, with the support of the Agence nationale pour la cohésion sociale et l’égalité (ACSE). Two new studies extending this comparison to the European Union were also launched in partnership with Washington University in Saint Louis and the Calouste Gulbenkian Foundation (Lisbon).

Institutional Discrimination
Public institutions (armed forces, schools, hospitals, etc.) are traditional integration factories, but do not escape racial, ethnic and religious discrimination. In this context, how can they still create a sense of “common belonging”? Is this best done through fighting discrimination or through affirmative action policies? Does “institutional” discrimination exist? How can these issues be addressed? Following the research published in 2007 on the French Armed Forces, the program conducted a 14-month study titled “Social Mobility and Cultural Diversity in the French Gendarmerie: the Issue of Identity.”

Migrations and Development
The idea of linking international migration regulation to the development of the countries of origin is not new, but became more salient at the beginning of the 200os as an important dimension of migratory policies, particularly in the EU. To what extent can migrants be considered actors in the development game? How can remittances as well as the transfer of social and human capital contribute to the development of the migrants’ origin countries? This question was the focus of several debates at Ifri in 2006, notably during a seminar with the Barrow Cadbury Trust in November.

Electronic Publications
• “Notes de l’Ifri” Series
  Push and Pull Factors Towards and Against a Common European Migration Policy, Sarah Toucas, December.
  Co-Development Policies in Europe: Objectives, Experiences and Limits, Catherine Whithol de Wenden, December.

• Working Papers
  La politique d’’immigration choisie’’ est-elle possible ?, Christophe Bertossi, Patrick Stefanini and Catherine Whithol de Wenden, February.

Articles
“The Regulation of Migrations: a Global Challenge,” Christophe Bertossi, in Politique étrangère, World Policy Conference special issue, Fall.

Outside Publications
“France: the State Strives to Shape ‘Chosen’ Immigration,” Christophe Bertossi, for the Politiche Migratoire e Modelli di Società project at CeSPI, Roma.
“L’ethnicté dans les armées françaises,” Christophe Bertossi, in Hommes et migrations, n° 1276 (special issue Soldats de France), November-December.

Seminars
April 14 – A “Chosen Immigration” Policy also a Policy of Integration?
  With Maxime Tandonnet, Advisor on Immigration and Integration, Cabinet of the President of the Republic of France, Christophe Bertossi, Ifri.
May 14 – Understanding French Integration Politics after November 2005
  In partnership with the Lund University and the Swedish Embassy in France.
  With Christophe Bertossi, Ifri, Catarina Kinval, Lund University.
May 20 – Diagnosis and Solutions for the Crisis of Integration Models in France and the Netherlands, Maison Descartes (Amsterdam)
  In partnership with the Maison Descartes.
  With John Bowen, Dunbar-Van Cleve Professor in Arts and Sciences, Sociocultural Anthropology, Washington University in Saint Louis, Jan Willem Duyvendak, Director of the Verwey-Jonker Institute in Utrecht, Professor at ASSR, Amsterdam, Marcel Maussens, Institute for Migration and Ethnic Studies (IMES), Amsterdam, and Christophe Bertossi, Ifri.
May 21 – Beyond Integration Models: France, the Netherlands and the Crisis of National Models, Enschede, the Netherlands
  In partnership with the Maison Descartes (Amsterdam) and the University of Twente. With John Bowen, Dunbar-Van Cleve Professor in Arts and Sciences, Sociocultural Anthropology, Washington University in Saint Louis, Franck de Zwart, Assistant Professor, Department of Public Administration, Leiden University, Jan Willem Duyvendak, Director of the Verwey-Jonker Institute in Utrecht, Professor at ASSR, Amsterdam, Nacira Guénif-Souissi, Professor at the University of Paris XIII, Marcel Maussens, IMES, Amsterdam, Sawitri Saharso, Professor in Intercultural Governance, Faculty of Management and Governance, University of Twente, Peter A. W. Scholten, Assistant Professor, Sociology of Governance, University of Twente, Joseyline Streiff-Fénart, Research Director at CNRS, Director of the Migrations and Society Research Unit (URMIS), Christophe Bertossi, Ifri.
June 12 – The Transfer of Migrants: Links Between Migration Policies and the Development of Origin Countries
  With Jean-Pierre Garson, Head of the Non-Member Economies and International Migration Division, OECD, Guillaume Almeras, Consultant, Christophe Bertossi, Ifri.
October 23 – Second Seminar of the “Beyond Integration Models: France, the Netherlands and the Crisis of National Models” Project
October 29 – What is the Cost of the Non-Regularization of Undocumented Migrants?
  First meeting of the “Anglo-French Policy Dialogue on Regularization and Co-Development,” in partnership with the Barrow Cadbury Trust.
  With Jean-Pierre Garson, Head of the Non-Member Economies and International Migration Division, OECD, Jean-Christophe Peaucelle, Director of European Affairs, French Ministry for Immigration, Integration, National Identity and Mutually-supportive Development, Don Flynn, Director of the Migrants Rights Network, London, Sean Bamford, European Union and International Relations Department, Trades Union Congress (TUC), Yannick Blanc, former Director of the General Police, Paris Police Department, Patrick Peugeot, President of CIMAÉ, Sonia McKay, London Metropolitan University, Christophe Bertossi, Ifri.
November 25 – Principles and Objectives of Co-Development
  Second meeting of the “Anglo-French Policy Dialogue on Regularization and Co-Development,” in partnership with the Barrow Cadbury Trust.
Health and Environment: From Safety and Security Issues to New Governance Options?

The “Health and Environment” program aims to study the new junctions that exist between global health and environmental issues and the challenges of security, in order to understand their impact on the effectiveness of proposed solutions and global governance structures. It also encourages debate within civil society and seeks to come up with new approaches and outlooks by working with networks of affected partners.

Classifying environmental and health issues as security concerns belonging into the securitization process, makes those issues into a top priority for international actors and justifies allocating additional resources and calling for adequate governance tools. The program’s objective is thus to study the effects of securitizing environmental and health issues in terms of new governance systems and tools, as well as examining the efficiency of specific actions, through empirical research and the comparative study of crisis cases. The program also aims to produce new scenarios and directions for research by bringing together experts from many disciplines within one single project.

Team

Aline Lebœuf,
Head of the Program,
Research Fellow
Areas of expertise: evolution of global health governance, stabilization and reconstruction issues in Sub-Saharan Africa

Emma Broughton,
Assistant Research Fellow
Areas of expertise: the expansion of the notion of security to the health and environment sectors, environmental security in China

Research Areas

2008 was dedicated to studying international cooperation. 2009 will focus on the creation and the use of international norms as governance tools. Lastly, 2010 will examine crisis management tools, in particular those that are developed by networks of non-state actors.

Electronic Publications


Seminars

Two discussion workshops contributing to the peer-review of the first two studies took place:

September 16 – Cross-border Pollution
With Marion Marmorat.
Main participant: Bernard Barraqué, AgroParisTech, ENGREF.

With Aline Lebœuf, Ifri.

Conference

September 25 – Impacting Health and the Environment, the Challenges of Taking a Security Approach, Brussels

Main subjects addressed: the securitization process in a historical perspective – Health and environment as security issues – Securitization and efficiency: is there a link? – The effects of securitization on governance options.

With Ambassador Michel Lu Ching-Long, Representative of the Taipei Representative Office in France, Stefan Elbe, Reader, University of Sussex, Hans Günter Brauch, Adjunct Professor, Freie Universität, Berlin, Barry Buzan, Professor, London School of Economics and Political Science, Aline Lebœuf, Ifri, Lincoln Chen, President, China Medical Board of New York, Gwyn Prins, Director, Mackinder Programme, London School of Economics and Political Science, Colin McInnes, Director, Centre for Health and International Relations (CHAIR), Aberystwyth University (United Kingdom), Maté Jouréguy-Naudin, Ifri, Fanny Chabrol, EHESS, Jean Jouzel, Institut Pierre-Simon Laplace, Tu Wenling, Secretary General, Taiwan Environmental Action Network, Emma Broughton, Ifri, Harley Feldbaum, Associate Director, The Paul H. Nitze School of Advanced International Studies, Adil Najam, Professor, University of Boston, Patrick Allard, CAP, French Ministry of European and Foreign Affairs, Cécile Kérébel, Ifri, Sylvie Lemmet, Director of the Division of Technology, Industry and Economics, United Nations Environment Program (UNEP), France.
Sport and International Relations Program

Created in October 2007 in partnership with the Institut Alain-Danet, the “Sport and International Relations” research and debate program aims to monitor and study recent developments in sport as an important factor in international relations. Over a three-year period, it seeks to understand new issues surrounding international sport, its main trends, geopolitical impacts, institutions and their influence areas, and emerging actors and their power struggles. These numerous elements have today made of sport a tool of international bi- and multilateral relations, and a human activity that is no longer only an extension of a state’s foreign policy.

Team

Valérie Amant,
Head of the Program
Areas of expertise: International communication strategies in sport

Research Areas

Understanding national sport strategies and the clout of actors from international sport governance is an increasingly important element in international relations. Who are the main players in this new game and how do they compete for power? How do these developments become apparent and what are their present and future implications on the international economic, political and social scene? How do states use sport as a diplomatic lever? Using these questions as a guide, the “Sport and International Relations” program focuses on the following research areas:

– The sport strategies of states: from international influence to sport diplomacy
– The Olympic movement and globalization
– Globalization and major sport events: political and diplomatic stakes (2010 World Cup, Olympic Games in London in 2012 and Sochi in 2014; Olympic candidate states for 2016 and 2018)
– Sport’s economic stakes and development dynamics
– Sport as a domestic element of governance: comparative public policies of the various European models, European sport policy
– New challenges for international sport in the 21st century

A volume presenting an overview of the program’s research will be released in the first half of 2009.

Publications


Seminars

June 23 – The Future of Soccer in Europe, Brussels
Main subjects addressed: recent attempts at professional soccer regulation and their impact on European construction and European identity.
With Richard Corbett, Member of the European Parliament, Pedro Velazquez-Hernandez, Deputy Head of the Sport Unit of the DG for Education and Culture, European Commission, Jonathan Hill, Head of European Affairs, UEFA, Ferdinando Riccardi, Editorial writer, Agence Europe.

July 3 – The Olympic Games: New Players, New Powers?
Main themes addressed: The IOC: amidst sport’s diplomatic, cultural and economic stakes, the omnipotence of an international movement – Beijing 2008: a breakthrough in Chinese history? – Sochi 2014: symbol of the advent of the new Russia?
With Jean-Loup Chappelet, Director and Founder of the Swiss Graduate School of Public Administration in Lausanne, Valérie Niquet, Didier Chaudet and Dominique Moïsi, Ifri.

September 9 – Mega Sport Events: in Pursuit of International Recognition?
With Frédéric Champagne, Director of International Relations at FIFA, Patrick Clastres, sport historian, Dominique Moïsi, Ifri.
Publications

Books
“Les Études de l’Ifri”
Collection published by the Documentation française

Electronic publications and articles
Europe
• Cerfa Publications
“Notes du Cerfa” Series
La politique proche-orientale de la grande coalition, Isabel Schäfer, n° 51, January.
Les réformes Hartz des politiques de l’emploi : instrument ou reflet de la normalisation du marché du travail, Olivier Giraud and Arnaud Lechevalier, n° 54, April.
Diversité et intégration : le débat politique ou-Rhin, Mechthild Baumann and Vanessa Müller, n° 55, June.
La situation économique et sociale en Allemagne un an avant les élections : bilan et perspectives, Michèle Weinachter, n° 56, October.
Le “modèle allemand” à l’exportation : pourquoi l’Allemagne exporte-t-elle tant ?, Hans Brodersen, n° 57, November.
La politique climatique de la grande coalition : rétrospective et perspectives, Camilla Bausch and Benjamin Görlich, n° 58, December.

“Notes de l’Ifri” Series
Les relations franco-allemandes dans le secteur de l’énergie, Jan Horst Képpler, Sophie Méritet and Kristina Notz, September.

“Visions franco-allemandes” Series

Articles

• Ifri Brussels Publications
“Europe.Visions” Series
La France et l’Union européenne, Maxime Lefebvre, n° 1, June.
Le cinquième élargissement de l’UE, cinq ans après, the cas of the Pologne and de la République tchèque, Piotr Maciej Kaczynski, n° 2, November.

“Notes de l’Ifri” Series
Le débat sur les propositions législatives de la Commission européenne concernant l’énergie, Cécile Kérébel, May.

Other Online Publications
Articles and Contributions


"What Does France Expect From the Next US Administration?", Susanne Nies, EPIN/DGAP, December.

Russia/NIS

"Russie.Nei.Visions" Series
Electronic collection published in English, French and Russian

L’UE : aiguiillon des stratégies de Gazprom ?, Catherine Locatelli, n° 26, February.
L’Arménie, avant-poste de la Russie au Caucase ?, Goizd Minassian, n° 27, February.
Enseignement supérieur, clé de la compétitivité russe, Tatiana Kastouévo-Jean, n° 28, April.
Enseignement supérieur en Russie : comment dépasser l’héritage soviétique ?, Boris Saltykov, n° 29, April.
Caspian Pipeline Consortium, baromètre du climat d’investissement en Russie ?, Adrian Dellecker, n° 31, May.
Différencier la politique européenne de voisinage : quelles implications pour l’Ukraine ?, Kerry Longhurst, n° 32, July.
Coopération universitaire russo-américaine. Quel nouveau modèle après l’aide technique ?, Andrei O’Callaghan, n° 33, August.
L’OCS : poste d’observation sino-russe, Stephen Aris, n° 34, September.

Articles


"Russia Alone Forever? The Kremlin’s Strategic Solitude," Thomas Gomart, in Politique étrangère, World Policy Conference special issue, fall.


"L’Europe marginalisée," Thomas Gomart, in Politique internationale, n° 118, winter.

Asia

"Asie.Visions" Series
Electronic collection of the Ifri Asia Center

"La stratégie australe ?", Eric Bauchard, n° 28, April.
"La Syrie au carrefour des risques,\n"Du Liban au Pakistan : un arc de crise hors contrôle ?", Denis Bauchard, December.

Working Papers
La culture stratégique et la normalisation militaire du Japon, Céline Pajon, February.
La sécurité collective en Asie, Loïc Frouard, February.
Culture stratégique et politique de défense en Chine, Valérie Niquet, February.
Péninsule coréenne : une nation, deux entités stratégiques, Marianne Pérout-Doise, February.
La stratégie australienne en Asie-Pacifique, Céline Pajon, May.
In the Mood for Multilateralism? China’s Evolving Global View, Shen Wei, July.

Middle East/North Africa/Mediterranean

• Middle East
"Perspectives Moyen-Orient/Méditerranée" Series
La Syrie au carrefour des risques, Denis Bauchard, May.
Du Liban au Pakistan : un arc de crise hors contrôle ?, Denis Bauchard, December.

Article
"From Lebanon to Pakistan: a Crescent of Crisis Out of Control?", Denis Bauchard, in Politique étrangère, World Policy Conference special issue, fall.

• North Africa
"Notes de l’Ifri" Series
Trente ans de conflit au Sahara occidental, Khadja Mohsen-Finan, January.
L’évolution du statut de la femme dans les pays du Maghreb, Khadja Mohsen-Finan, June.
Les défis de l’avenir, le capital humain et l’Union pour la Méditerranée, Chokri Nouira, June.
Les défis sécuritaires au Maghreb, Khadja Mohsen-Finan, June.
L’Union pour la Méditerranée : avatar d’une communauté méditerranéenne, Ahmed Ounaïes, July.

La politisation des jeunes dans les camps de réfugiés sahraouis, Cédric Omet, July.

Sécurité énergétique en Méditerranée occidentale : nouveaux facteurs, nouvelles politiques. Un regard espagnol, Aurélios Mafé-Estrada, October.

Être jeune au Sahara occidental aujourd’hui, Omar Brouksy, November.

“Europe.Visions” Series
Le projet d’Union pour la Méditerranée ou une ambition française de reconsidérer le Sud, Khadija Mohsen-Finan, December.

Articles and Contributions

“Climats d’incertitudes au Maghreb,” Khadija Mohsen-Finan, on the website of Casa Arabe, Madrid, July.


• Contemporary Turkey
Articles and Contributions

Turquie : le discours de la crise, Dorothée Schmid, in Repères sur la Turquie, n° 4, September.

La diplomatie turque : une émancipation internationale sous quelles conditions ?, Özgün Öçer, in Repères sur la Turquie, n° 2, December.

“L’Union pour la Méditerranée : un nouveau moteur français pour les politiques européennes en Méditerranée ?,” Dorothée Schmid, in DGAP-analyse-Frankreich, n° 1, January.

“Union for the Mediterranean, Disunify for the EU?,” Dorothée Schmid (with Rosa Balfour), in Policy Brief, European Policy Center, February.

• Iran

“Notes de l’Ifri” Series
L’Iran, exportateur de gaz ?, Clément Therme, March.

“Perspectives Moyen-Orient/Méditerranée” Series
Le chrysanthème et la rose : les relations nippo-iraniennes contemporaines, Thierry Kellner, January.

Articles and Contributions


“L’Iran en Amérique latine, la République islamique dans le prét carré des États-Unis,” Clément Therme and Mohammad-Reza Djallili, in Maghreb-Machrek, November.

Africa
“Notes de l’Ifri” Series
Les dynamiques paradoxales du pécetocisme en Afrique subsaharienne, Cédric Mayrargue, April.

Les accords de partenariat économique : un chemin critique vers l’intégration régionale et la libéralisation des échanges, Jean-François Sempéré, November.

The United States and Transatlantic Relations
Joint CSIS and Ifri Publications

EU-Russia Relations, Toward a Way out of Depression, Thomas Gomart, July

U.S.-Russia Strategic Partnership Against Nuclear Proliferation, Pierre Goldschmidt, July.


Russia and the West: the Energy Factor, Vladimir Milov, September.

Russia’s 2020 Strategic Economic Goals and the Role of International Integration, Andrew C. Kuchins, Amy Beovin and Anna Bryndza, September.

The NATO-Russia Relationship: Defining Moment or Déjà Vu?, Julianne Smith, November.

Security
“Proliferation Papers” Series
Electronic collection of the Center for Security Studies published in cooperation with the French Atomic Energy Commission (CEA), available in English

Iran’s “Risk-Taking” in Perspective, Sharam Chubin, n° 21, winter.

Principles for Reforming the Nuclear Order, George Perkovich, n° 22, fall.


“Focus stratégique” Series
Collection of the Center for Security Studies
Stabiliser autrement ? Les équipes provinciales de reconstruction (PRT) en Afghanistan, Paul Hoëri and Laurent Fromagot, n° 4, January.

Birthing Athena – The Uncertain Future of European Security and Defense Policy, Christopher S. Chivvis, n° 5, March.

Du bon usage de la terreur, Marc Hecker, n° 6, April.

L’aide au développement face à la guerre, Jean-Bernard Véron, n° 7, May.

La notion de partage capaçitaire en question, Philippe Coquet, n° 8, June.

Candide au Congo – L’échec annoncé de la réforme du secteur de sécurité (RSS), Sébastien Melmot, n° 9, September.

La surprise stratégique – De la notion aux implications, Corentin Brustlein, n° 10, October.

Transforming for What? Challenges Facing Western Militarys Today, John Gordon, n° 11, November.

La tentation internationale d’Al-Qaïda au Maghreb, Mathieu Guidère, n° 12, December.

Articles


Energy
“Notes de l’Ifri” Series
L’Iran, exportateur de gaz ?, Clément Therme, March.


Gas Price Formation, Structure & Dynamics, Romain Davoust, April.

Les filières nucléaires, Pierre Bacher, April.

Le débat sur les propositions législatives de la Commission européenne concernant l’energie, Cécile Kérébel, May.
Migrations and Citizenship in Europe

"Notes de l’Ifri" Series

Push and Pull Factors Towards and Against a Common European Migration Policy,
Sarah Toucas, December.

Co-Development Policies in Europe: Objectives, Experiences, and Limits, Catherine Wiholt de Wenden, December.

Working Paper

La politique d’”immigration choisie” est-elle possible ?
Christophe Bertossi, Patrick Stefanini and Catherine Wiholt de Wenden, February.

Articles and Contributions


"France: The State Strives to Shape ‘Chosen’ Immigration,” Christophe Bertossi, in the framework of the Politiche Migratorie e Modelli di Società, CeSPI, Roma.

"L’ethnicité dans les armées françaises,”
Christophe Bertossi, in Hommes et migrations, n° 1276 (Soldats de France section) November-December.

"La diversité dans les armées françaises,”
Christophe Bertossi, in À chacun ses étrangers ? En France et en Allemagne de 1871 à nos jours, Arles, Actes Sud/Cité nationale d’histoire de l’immigration.

Health and Environment

Working Paper


Article

"Local Momentum for Global Governance: the Management of Transboundary Pollution. The Baia Mare Cyanide Spill, Romania 2000,”
Marion Marmorat, in Health and Environment Reports, n° 1, November.
Jan

Jan

Feb
February 4 – The Balkans in the EU, or the EU in the Balkans? Conference-debate with Antonio Milososki, Foreign Minister of Macedonia. Chair: Dominique David.

Mar
March 6 – Hungary: From One Transition to Another Breakfast-debate with Laszlo Nikicser, Ambassador of Hungary to France, Jean-René Cougard, Chief of the Economic Mission of Budapest, Sandor Richter, Vienna Institute for International Economic Studies, Paul Gradwohl, University of Nancy 2. Chair: Peter Jankowiatisch, General Secretary of the CFA.
March 12 – NATO: After Bucharest Conference-debate with Jean-François Bureau, Assistant Secretary General for Public Diplomacy, NATO. Chair: Dominique David.

Apr
April 9 – The Foreign Policy of the Czech Republic Conference-debate with Karel Schwarzenberg, Foreign Minister of the Czech Republic. Chair: Thierry de Montbrial.
April 14 – Is a “Chosen Immigration” Policy Also a Policy of Integration? Breakfast-debate with Maxime Tardonnet, Advisor on Immigration and Integration, Cabinet of the President of the Republic of France, and Christophe Bertossi.
April 17 – Russia Is Back: How Did Putin Do It? Breakfast-debate with Marshall Goldman, Davis Professor of Russian Economics, Associate Director of the Davis Center for Russian and Eurasian Studies. Chair: Thomas Gomart.
April 30 – US Perspectives of Sustainable Development Breakfast-debate with Stephen L. Johnson, Administrator at the U.S. Environmental Protection Agency (EPA). Chair: Jacques Mistral.

May
May 7 – The Treaty of Lisbon: Citizens, Parliaments, the Union Breakfast-debate with Guéorgui Pirínski, President of the Bulgarian National Assembly. Chair: Élaine Mossé.
May 26 – Afghanistan: Stabilization Put to the Test
Round table with Nadibulah Djanbaz, Advisor to the Supreme Court, Kabul, Alain Bone, President/Founder of Solidarités, Étienne de Durand.
Chair: Dominique Moïsi.

June
June 4 – The Subprime Crisis... and After?
Breakfast-debate with Jacques de Larosière, Advisor, BNP Paribas.
Chair: Thierry de Montbrial.
June 12 – The Transfer of Migrants: Links Between Migration Policies and the Development of Origin Countries
Breakfast-debate with Jean-Pierre Garson, Head of the Non-Member Economics and International Migration Division, OECD, and Guillaume Almeras, Consultant, BGV Consulting, Member of the Institut de prospective et d'étude pour la Méditerranée.
Chair: Christophe Bertossi.
June 12 – Considerations About America Before the Presidential Elections
Conference-debate with Stanley Hoffmann, Professor at Harvard University.
Chair: Dominique Moïsi.
June 13 – India’s Africa Policy
Breakfast-debate with Anand Sharma, Secretary of State for Foreign Affairs, India.
Chair: Xavier de Villepin, former Chairman of the French Senate Committee on Foreign Affairs.

June 18 – Security and Climate Change
Conference-debate with General Gordon Sullivan, former US Chief of Staff of the Army and current President of the Association of the United States Army, and Hubert Védrine, former French Foreign Minister.
Chair: Dominique Moïsi.

June 26 – The Rise of Casteist and Regional Parties in India
Round table with Zoya Hasan, Professor at the Jawaharlal Nehru University of New Delhi (JNU), Max-Jean Zins, Researcher at CERI, Balveer Arora, Professor at JNU, Dominique Girard, Diplomatic Government Advisor and former French Ambassador to India, Jean-Luc Racine, Research Director of CNRS/EHESS.
Chair: Olivier Louis.

July
July 2 – Franco-German Economic Dialogue: Overcoming Disagreements
Round table organized by DFI (Deutsch-Französisches Institut in Ludwigsburg), Cerfa and the "Economic Studies" program at Ifri. With Jean Pisani-Ferry, Director of the Bruegel Institute (Brussels), Andreas Schwab, Member of the European Parliament (EPP Group), Henrik Utterweede, Director of DFI, and Jacques Mistral.
Chair: Hans Stark.
July 4 – The Syrian Policy: Towards a New Trend
Conference-debate with Walid Al-Mouallem, Foreign Minister of Syria.
Chair: Denis Bauchard.

September
September 15 – What Role Should the EU Play in Central Asia?
Breakfast-debate with Ambassador Pierre Morel, EU Special Representative for Central Asia, Oksana Antonenko, Senior Fellow at the International Institute for Strategic Studies (IISS), and Didier Chaudet.
Chair: Thomas Gomart.
September 18 – RAMSES 2009 Release: Economic Turmoil and Global Geopolitics
Event held for the release of RAMSES 2009. Opening: Thierry de Montbrial. With Philippe Moreau Deforges, Jacques Mistral, Éric Le Boucher, Economic Editorial writer at Le Monde, André Lévy-Lang, Associate Professor at the University of Paris-Dauphine, Jean-Hervé Lorenzi, Professor at the University of Paris-Dauphine, Chairman of the Cercle des économistes, Cécile Kérébel, Valérie Niquet, Jean-Luc Racine, Research Director of CNRS (CEIAS), Marianne Péron-Doise, Asian Bureau Chief with the Delegation for Strategic Affairs (DAS) at the French Ministry of Defense, and Céline Pajon.
September 30 – Poland, a New Regional EU Power?
Breakfast-debate with Tomasz Onowski, Polish Ambassador in France, Jérôme Baconin, Economic Advisor for Central Europe and Baltic States at the Economic Mission to Warsaw, and Krzysztof Soloch.
Chair: Dominique Moïsi.

October
October 15 – The Stakes of the American Presidential Elections
Chair: François Bujon de l’Estang, former French Ambassador to Washington, President of Citigroup France.

October 23 – Between Russia and Europe: the Stakes of the Caucasian Crisis
Chair: Thierry de Montbrial.

November
November 5 – Twenty Years That Disrupted the World. From Paris to Beijing
November 18 – Iraq, Syria, Lebanon, Palestine: the Middle East in the New US Administration’s Agenda
Breakfast-debate with Robert Malley, Middle East Program Director, International Crisis Group, former Special Assistant to President Clinton for Arab-Israeli Affairs, and Peter Harling, Iraq-Syria-Lebanon Project Director, International Crisis Group.
Chair: Dominique David.

December
December 2 – Do Emotions Govern the World?
Chair: Dominique David.
December 9 – The Enterprise, a Vehicle for Institutional Change in the Maghreb?
Breakfast-debate with Nassim Kerdjoudj, General Manager of NetSkills, President of CARE (Cercle d’action et de réflexion autour de l’entreprise) Club, Algiers, Larbi Jaidi, Professor at Rabat University, President of the Bouabid Foundation, Salé.
Chair: Khadija Mohsen-Finan
December 9 – What is the Future of the War on Terror?
Conference-debate with Ian Shapiro, Professor at Yale University.
Chair: Marc Hecker.

N.B.: only public conferences are mentioned here. Other events (seminars, round tables, closed meetings) are presented in the Research section of this report.
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(as at December 31, 2008)

Thierry de Montbrial, Member of the Académie des sciences morales et politiques, President
Thérèse Vigne, Assistant
Doina Romanenko, Assistant
Dominique David, Executive Vice-President
Nadia Fraioli, Assistant

Dominique Moïsi, Special Advisor
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Alex Maleau, Service Engineer

Information Systems
Daniel Safon, Supervisor

Researcher biographies are available at www.ifri.org

RAMSES
Thierry de Montbrial and Philippe Moreau
Deforges, Co-editors
Marie-Claire Bani-Amer, Assistant

Politique étrangère
Dominique David, Editor-in-Chief

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Dominique Moïsi, Special Advisor to Ifri
Jean-Christophe Romer, Director of the Center for the Study of Defense History (Centre d’études d’histoire de la défense - CEHD)
Simon Serfaty, Professor of Norfolk University, holder of the Zbigniew Brzezinski Chair at the Center for Strategic and International Studies (CSIS), Washington
# Financial Appendix

## Balance sheet (euros)

<table>
<thead>
<tr>
<th>ASSETS</th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td></td>
<td>Gross</td>
<td>Accumulated depreciation</td>
</tr>
<tr>
<td>FIXED ASSETS</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Intangible assets</td>
<td></td>
<td></td>
</tr>
<tr>
<td>Software</td>
<td>172 300</td>
<td>165 127</td>
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<tr>
<td>Tangible assets</td>
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<tr>
<td>Land</td>
<td>3 886 345</td>
<td>3 886 345</td>
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<tr>
<td>Buildings</td>
<td>5 829 518</td>
<td>3 142 148</td>
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<tr>
<td>General facilities</td>
<td>491 478</td>
<td>362 311</td>
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<tr>
<td>Transportation equipment</td>
<td>31 240</td>
<td>10 041</td>
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<tr>
<td>Office equipment, computer hardware</td>
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<td>682 634</td>
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<tr>
<td>Financial Assets</td>
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<tr>
<td>Deposits</td>
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<td>17 109</td>
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<tr>
<td>Interest</td>
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<td>11</td>
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<tr>
<td>Loans</td>
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<td>0</td>
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<tr>
<td>TOTAL FIXED ASSETS</td>
<td>11 174 095</td>
<td>3 907 484</td>
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<tr>
<td>CURRENT ASSETS</td>
<td></td>
<td></td>
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<tr>
<td>Inventories</td>
<td>88 931</td>
<td>88 931</td>
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<tr>
<td>Other debtors/Prepayments</td>
<td>218 970</td>
<td>218 970</td>
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<tr>
<td>Accounts receivable</td>
<td>839 873</td>
<td>839 873</td>
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<tr>
<td>Partners’ current accounts</td>
<td>4 204 094</td>
<td>4 204 094</td>
</tr>
<tr>
<td>Portfolio (fixed interests)</td>
<td>101 342</td>
<td>101 342</td>
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<tr>
<td>Bank balances</td>
<td>92 884</td>
<td>92 884</td>
</tr>
<tr>
<td>Accrued income</td>
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<td></td>
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<tr>
<td>TOTAL CURRENT ASSETS</td>
<td>5 546 093</td>
<td>5 546 093</td>
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<tr>
<td></td>
<td></td>
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<tr>
<td>CURRENCY CONVERSION ADJUSTMENT</td>
<td>3 522</td>
<td>3 522</td>
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<tr>
<td>TOTAL ASSETS</td>
<td>16 723 711</td>
<td>3 907 484</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>LIABILITIES</th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
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<tr>
<td>FUNDS</td>
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<tr>
<td>General fund</td>
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<td>Restricted fund</td>
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<td>Reserve</td>
<td>1 212 123</td>
<td>994 630</td>
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<tr>
<td>Net income for the year</td>
<td>-137 792</td>
<td>217 492</td>
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<tr>
<td>----------------------------</td>
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<tr>
<td>FUNDS</td>
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<td>9 682 722</td>
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<td>PROVISIONS</td>
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<td>General risks</td>
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<td>25 000</td>
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<tr>
<td>Retirement expenditures</td>
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<tr>
<td>Other provisions</td>
<td>200 000</td>
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<tr>
<td>DEFERRED GRANT REVENUE</td>
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<td></td>
</tr>
<tr>
<td>Deferred grant revenue</td>
<td>173 294</td>
<td>140 294</td>
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<tr>
<td>CREDITORS</td>
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<tr>
<td>Bank</td>
<td>64 232</td>
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<tr>
<td>ACCOUNTS PAYABLE AND OTHER LIABILITIES</td>
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<td></td>
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<tr>
<td>Accounts payable and other liabilities</td>
<td>984 956</td>
<td>199 369</td>
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<tr>
<td>Accrued expenses</td>
<td>100 973</td>
<td>51 826</td>
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<tr>
<td>TAXES AND SOCIAL SECURITY</td>
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<tr>
<td>Staff and accounts payable</td>
<td>181 947</td>
<td>206 761</td>
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<tr>
<td>Social and tax administration/state</td>
<td>420 587</td>
<td>384 078</td>
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<tr>
<td>ACCRUALS AND DEFERRED INCOME</td>
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<td>437 574</td>
</tr>
<tr>
<td>CURRENCY CONVERSION ADJUSTMENT</td>
<td>1 109</td>
<td>_</td>
</tr>
<tr>
<td>TOTAL LIABILITIES</td>
<td>12 816 227</td>
<td>11 337 565</td>
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</tbody>
</table>
## Account (euros)

<table>
<thead>
<tr>
<th>Category</th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Expenditures</td>
<td></td>
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</tr>
<tr>
<td>Office supplies</td>
<td>33,394</td>
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<td>EDF/GDF/Water</td>
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<td>20,444</td>
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<tr>
<td>Books</td>
<td>21,353</td>
<td>20,250</td>
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<tr>
<td>Other external expenditures</td>
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<tr>
<td>Printing fees</td>
<td>142,164</td>
<td>20,291</td>
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<tr>
<td>Rental fees</td>
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<td>134,872</td>
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<td>Maintenance</td>
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<td>Insurance</td>
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<tr>
<td>Research material</td>
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<tr>
<td>Honoraria and professional services</td>
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<tr>
<td>Donations, membership subscriptions</td>
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<td>General travel and meetings</td>
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<td>Postage and telephone</td>
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<td>86,189</td>
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<tr>
<td>Bank fees and commissions</td>
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<td>2,772</td>
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<tr>
<td>Taxes</td>
<td>273,236</td>
<td>332,553</td>
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<td>Taxes on salaries</td>
<td>117,964</td>
<td>235,612</td>
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<tr>
<td>Various taxes</td>
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<td>96,941</td>
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<tr>
<td>Staff Costs</td>
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<tr>
<td>Deferred grant revenue</td>
<td>63,000</td>
<td>140,291</td>
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<td>Depreciation and provisions</td>
<td>291,522</td>
<td>275,767</td>
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<tr>
<td>Management expenditures</td>
<td>2,989</td>
<td>112,827</td>
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<tr>
<td>Operational expenditures</td>
<td>6,356,749</td>
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<td>Financial expenditures</td>
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<td>Exceptional expenditures</td>
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<td>Exceptional depreciation</td>
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<td>WPC</td>
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<tr>
<td>Provision for WPC expenditures</td>
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<tr>
<td>Other exceptional expenditures</td>
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<tr>
<td>Corporate taxes</td>
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<td>Income after taxes</td>
<td>-137,792</td>
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<tr>
<td>TOTAL</td>
<td>7,878,437</td>
<td>5,788,022</td>
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</tbody>
</table>

<table>
<thead>
<tr>
<th>Category</th>
<th>2008</th>
<th>2007</th>
</tr>
</thead>
<tbody>
<tr>
<td>Operational income</td>
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<td>Financial provisions reversal</td>
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<td>Exceptional income</td>
<td>1,558,050</td>
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<tr>
<td>TOTAL</td>
<td>7,878,437</td>
<td>5,788,022</td>
</tr>
</tbody>
</table>

### Variations:

- **Public grants**: 1,877,106 euros in 2008 vs. 1,977,443 euros in 2007.
- **Donations and member subscriptions**: 1,001,813 euros in 2008 vs. 1,084,380 euros in 2007.
- **Program and contract funding**: 3,012,318 euros in 2008 vs. 2,326,696 euros in 2007.
- **Deferred grant revenue reversal**: 30,000 euros in 2008 vs. 115,255 euros in 2007.
- **Provision reversal**: 55,928 euros in 2008 vs. 55,928 euros in 2007.
- **Other incomes**: 10,370 euros in 2008 vs. 23,925 euros in 2007.
- **Management income**: 34,894 euros in 2008 vs. 34,894 euros in 2007.