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From revolutions in the Arab world, crises in Europe and catastrophic events in Japan, to the intervention in Libya and the announcements of withdrawal from Afghanistan, 2011 did not lack turmoil, nor is there a shortage of questions to be asked. Even more than previous years, 2011 certainly confirmed the need for a broad view of the world in order to support political and economic decision-makers working under the pressure of events that are becoming more and more difficult to control.

Such wide vision allows for analytical distance to be introduced into decision-making processes. As a unique think tank in France, and through the range of subjects it covers (international and otherwise), its long history of bringing experience and successful methodologies to light, and the networks it has built with partners throughout the world, Ifri seeks to promote this kind of perspective. It is the only French institute involved with the Council on Foreign Relations in the United States as a member of the Council of Councils, a meeting that brings together 20 of the most prestigious think tanks. The inaugural meeting of this new forum was held in Washington on 12-13 March 2012.

In global debates on the new international dynamics, regional reshuffling, and the tools of a new governance, Ifri has made its voice heard – whether as a French or as a European voice – in a dialogue open to all backgrounds and experiences.

In a difficult economic context that has also affected Ifri, ensuring that our voice is heard depends on certain conditions. First, we must continue to develop the multiple partnerships that we have made over time with public and private decision-makers. Moreover, we must constantly reinforce our strengths; the objectives of our programs must be in perpetual evolution, and our research team must always be seeking excellence.

We are also working to make sure that the numerous events and publications that Ifri generates each year are achieving the visibility that they deserve, both in France and abroad.
Finally, we are adapting to a world in which not only international structures but also the methods of debate and decision-making have changed. The massive diffusion of technology throughout societies around the world has had a particular influence on political events in the Middle East, Africa, Russia, and China, but it has also affected the way political exchange takes place, and the cultures of current and future decision-makers. Ifri has participated in this technological advance. During 2011, we reinforced our digital presence; Ifri publications and debates were not only accessible on the website, but also made available through social networks such as Facebook and Twitter. Archives and new analysis are now available on a blog that was created on the 75th anniversary of *Politique étrangère*.

As any institution with a long-term vision, Ifri cannot be satisfied with merely trying to anticipate and comment on change. It must also integrate change into its makeup, and itself be constantly adapting. From this comes the necessary reflection on our missions, our values, and our modes of functioning.

Throughout this demanding process, Ifri has benefited from the support of its numerous partners and, primarily, from the businesses that participate in our programs. We would like to extend a warm thanks to them and to all our collaborators who have so strongly supported us.
Ifri, a Leading French Think Tank on International Questions

In 2011, once again, Ifri was the only French research institute placed among the top 50 most influential think tanks in the world (outside of the United States), according to the Global Think Tank Report 2011, published by the University of Pennsylvania.¹

Founded in 1979 on the model of Anglo-Saxon think tanks, Ifri is the principal institution for independent research and debate in France that is dedicated to the analysis of international questions and global governance.

Ifri's policy-oriented research strives to illuminate international events and put them in perspective. It is primarily useful for political and economic decision-makers as well as academics, opinion leaders, and civil society representatives.

“We can see the world of think tanks as a miniature example of global civil society and thus a major aspect of one extension of democracy.” – Thierry de Montbrial, “What is a think thank?”, letter to the Académie des sciences morales et politiques, 28 February 2011.

Analysis, Foresight and Debate

The research that is at the heart of Ifri's activities favors analysis and foresight concerning European and international affairs, and adopts a multidisciplinary approach that takes local, national and global perspectives into consideration.

Today Ifri is composed of more than 30 permanent French and foreign researchers from a wide range of backgrounds and disciplines, who are part of 15 research units based on regional or cross-cutting subjects.

Ifri publishes documents in a number of languages. In 2011:

- 10 books were published, of which four were in languages other than French;
- more than 130 policy papers were produced, of which 67 were in French, 59 in English, 7 in Russian, and 4 in German.

The research and debates that Ifri engages in are reflected in its highly regarded publications: Politique étrangère, the oldest French review of international relations, and the RAMSES report, as well as in its series of digital publications.

The website, www.ifri.org, is today the primary platform for sharing Ifri's debates, studies and other publications. Since 2011, Ifri has participated in debates on social networks, notably through Twitter, Linkedin, Facebook and Pearltrees, and also through the diffusion of its podcasts.

Listening and Enlightening

Ifri's research is fueled by debates organized in an informal and non-partisan way, and that facilitate the bringing-together of experts and decision-makers, private and public alike. In 2011 Ifri organized more than 130 conferences and debates in Paris and Brussels, 20 large international events in France and abroad, as well as numerous workshops and seminars. Ifri has hosted at its events more than 150 key high level speakers, among them heads of state and government officials, and a total of approximately 10,000 participants.

1. This report covers 6,545 think tanks located in 182 countries.
Ifri Brussels, a European Vocation

Ifri is present in Brussels through its office – Ifri Brussels – which opened in March 2005 and serves as an active interface between Paris and Brussels. Its mission is to enrich European debate through a pluridisciplinary approach covering all dimensions of international relations.

With the goal of maintaining constant dialogue with European institutions, Ifri Brussels depends on the expertise of its researchers who are present year-round in Brussels.

In 2011, Ifri Brussels organized more than 30 events. Among the themes presented were: European economic governance; the European Neighborhood Policy; the first steps of the European External Action Service; NATO and Russia policy on Afghanistan; undocumented immigrants in Europe; European energy and environmental policies; European space security, and the security of the Sahel.

Bringing Together European Thinkers and Actors

The Think Tank Dialogue, which was started in 2010 by Ifri with Bertelsmann Stiftung and Agence Europe, seeks to bring together European thinkers and actors. It plans to bring together 10 think tanks to discuss the state of the European Union and propose innovative ideas. The 2011 meeting – State of the Union: Brussels Think Tank Dialogue 2011. Europe 3.0/ Building a Viable Union – was attended by José Manuel Barroso, President of the European Commission, and Herman Van Rompuy, President of the European Council, as well as many other key figures and international experts.

Understanding Energy Issues

Present in both Paris and Brussels, the Ifri Energy Center’s research team organizes its “Ifri Energy Breakfast Roundtables” throughout the year in Brussels. In 2011, these monthly roundtables dealt with the following subjects: Nein to Nuclear – Now What?; Gas Prices: Divorcing Oil?; Low-hanging Efficiency Fruit: Still Hanging; Carbon Markets: Down But Not Out; Power Storage: Smoothing Intermittence to Maximize Renewables; Energy Efficiency: Now More Than Ever; European Electricity Pricing: Lost in Translation?; Nord Stream: A Tale of Mutual Dependence.

The Center for Energy annual conference – this year titled “Speed Bumps on the Road to Sustainability: Energy Technology and Geopolitics” – was held in February 2011. Ifri was proud to host Herman Van Rompuy, President of the European Council, and Günther Oettinger, Commissioner of Energy, as well as more than 15 experts of international renown, and some 280 participants.

In addition, other research groups within Ifri, including the Space Program and the Center for Migrations and Citizenship, regularly organize international conferences in Brussels.

Jean-Pierre Raffarin, former Prime Minister, Senate Vice-President, guest of honor at the RAMSES conference, 14 September 2011.

José Manuel Barroso, President of the European Commission

Think Tank Dialogue, Brussels, 2011
2011: An Intense Year on All Fronts

For a world caught between containing crises and working to understand the changes they bring, 2011 was a rough year. The cards have been reshuffled, realigning multiple factors and revealing new ways to look at the future.

The end of 2010 and the beginning of 2011 saw a series of chaotic uprisings in the Arab world: the challenging of political regimes, but also of social modes of being, with long-lasting effects. More than a year after the outburst in Tunisia, we still know nothing about the future of the Arab world, and questions are multiplying. The Arab revolutions have clouded what we Westerners thought we knew about South-Mediterranean societies, processes of political change, and democratization. The geopolitical lines of a vast region – from Morocco to Turkey and to Saudi Arabia – are being redrawn.

In Sub-Saharan Africa, the long crisis that followed the Ivorian presidential elections also raised many questions concerning the rooting of democratic procedures: was this crisis an unfortunate exception within a slowly spreading institutional democratization of Africa, or does it announce other complications whereby local issues and foreign intervention are entangled in some way?

“The Islamist movements have become undeniable and unavoidable actors. They are inevitably implicated in the building of the democracies to come in the Arab world. This fact will probably be soon established in Egypt, Libya and Morocco, though it does not exclude the emergence of a new political class, that of revolutionary actors.”
Denis Bauchard, Le Figaro, 27 October 2011

“Will the United States reconcile their own interests in the areas of trade and counter-terrorism, as well as those involving Israel and its security, with the aspirations for democracy, justice and dignity that are being expressed in Arab countries?”
Mansouria Mokhefi, Politique étrangère, March, 2011

“For Americans, Africa is a continent where they want to increase their oil and energy purchases, and they do not want the Sahel to fall apart. This region is close to important energy areas. And let’s not forget China, with communities of different sizes present all over Africa […] The Chinese want to be present in Niger for mines, in Mali for gold, and in Mauritania for oil prospecting.”
Alain Antil, L’Expression, Algeria, 13 September 2011
In Japan, the combination of a climate disaster and a nuclear disaster harshly challenged the resilience of modern societies in the contexts of environmental stress and changing models of energy production and consumption. Although these disasters have already caused sudden shifts in certain European energy policies, we will only be able to truly learn from them in the long term through assessment of their effects on security, social organization, and use of nuclear power.

The 2011 economic year has seen the intersection of two trajectories that are not new but were unusually visible: the irresistible progress of “emerging” economies (with China officially becoming the second largest economy in the world), and what looks like a race to the bottom for the Europeans. This double movement was the unintentional symbol of the November G20 meeting in Cannes.

“Risk aversion does not justify the renunciation of nuclear, non-conventional resources, CO₂ reservoirs, high-voltage lines, etc. That does not mean we ignore environmental problems, which can still be treated by adopting economically and socially acceptable regulations.”
Maïté Jauréguy-Naudin, Le Figaro, 10 November 2011

“Could it be that in the Japanese genetic code there exists a unique blend of fatalism and resistance, collective discipline and attention to others, which takes the place of ‘individualism’ in the Western sense?”
Dominique Moïsi, Les Échos, 14 March 2011

“China is a developing economic power. We must take this into account, but China has a fundamental difference compared with other economic powers: it is still relatively poor. Usually, newcomers on the international scene see not only an increase in their economic weight but also in their wealth, and this is not the case for China.”
Françoise Nicolas, Métro, 16 February 2011

“It is premature to imagine that the G20 could soon become a true forum for global governance. The Cannes summit did not mark the entrance into a ‘new world’ but was rather a more modest step in a certainly slow and convoluted process, but in which each new step adds a little more coherence.”
Jacques Mistral, Les Échos, 17 November 2011
2011: An Intense Year on All Fronts

At the end of 2010 and in 2011, the European crises spread to the point where they seemed to challenge the most innovative international project of the second half of the 20th century: the building of the European Union. The year 2011 has shown that “the European crisis” in fact consists of a currency crisis, a financial crisis, an economic crisis, an institutional crisis and, worse, a crisis of European democracy.

Europeans certainly continue to be present on the international stage: more richly and more actively than they think. The Libyan case remains under investigation. It reflects the complexity of the revolts in the South-Mediterranean; the impotence of international institutions, including the EU; the diplomatic caution exercised by the US in the region, following the lesson of Iraq; the removal of Mubarak; Obama’s failure with respect to Netanyahu; the will of Paris and London to take on a leading role that seemed to be challenged by the Arab revolts. The question remains open regarding the exemplary, or erratic, character of the intervention in Libya. In this area, much will depend on the stabilization of the country itself... and the exit from Afghanistan; for the Allied intervention, the year 2011 was hardly positive in Afghanistan, and the announcement of an overall failure precipitated hasty announcements of withdrawal, with consequences for the future of NATO that may be imagined.

“The unbearable public debt crisis is the most obvious sign of the inexorable deterioration of the European economic and social models. The lack of legitimacy of European institutions very poignantly embodies the confusion of the states themselves, in which each expects everything... without providing anything in return.”

“The idea that multiculturalism has failed shifts the left-right conflict to a conflict between right and extreme right. The issue, once social, has been replaced by the idea of a conflict of identity [...] It is on this ground that elections are won – the notions of identity, borders, sovereignty, which are nevertheless out of sync with the realities of Europe and globalization.”
Christophe Bertossi, *L’Humanité*, 3 March 2011

“The debate about integration has its roots in the construction of the European project. With the events taking place in the economic sphere, the political side has experienced many setbacks and remains the weakest link in the European project.”
Vivien Pertusot, *L’UE face à la crise*, Ifri, December 2011

“Today’s strategic and military realities make interventions complex and risky: our adversaries locally adapt and adopt asymmetric modes of action (use of terrorism, instrumentalization of civilians, etc), which makes our military superiority somewhat inoperative.”
Étienne de Durand, *Euractiv.fr*, 15 September 2011
More generally, 2011, which sought the beginnings of global governance, has called traditional power relations into question. In Europe, France and the UK have partnered on issues of defense, with the aftermath of the Lancaster Agreement and Berlin’s withdrawal from the Libyan conflict. But France and Germany have partnered on structuring institutional advances and the management of crisis in the EU, after London’s withdrawal from governance arrangements with respect to the crisis. The United States is dealing with its failures in the Middle East, watching Asia, especially China, by drafting a strategic shift that tempts and worries it, and by distancing itself from Europeans who seem as incomprehensible and unreliable as ever. Other powers are preparing to throw their weight around in the future, at least in their regions; Turkey has reinvested in the Arab world, while Iran is disappointed that revolutions have not been inspired by its model, but, isolated in the middle of diplomatic exchanges, Iran could soon prove to be more dangerous.

The year 2011 closed with the Russian enigma: the Medvedev-Putin tactics for the presidential election, manipulation of legislators, and protests in major cities, all of which push us to imagine a different future for Russia’s political system, which has been remarkably static until now. But in what direction will Russian political society move?

Full of uncertainty, 2011 suggests at least that global governance does not match the complexity of new policy issues relayed by means of modern technology. In this context, it is hoped that our analyses contribute, at least modestly, to the emergence of this governance.

“Too great not to risk upsetting the European balance, too small to feed global ambitions, Germany is a ‘power against herself’. Her position in the EU is comparable to the role of the United States in NATO, and raises expectations that it is doomed to disappoint.”

“There is ambivalent fascination about the Turkish case in the Middle East [...] It will be up to the next Turkish government to resolve this ambiguity by stabilizing an as yet uncertain political model, under the watchful eye of its allies.”

“Digital technology is becoming a central issue of global governance. It must be thought in terms of a fine sociology of international relations and traditional interstate relations, as the strategic, political, economic and socio-cultural mechanisms mingle in cyberspace.”

“Putins had emerged as the dominant male of the regime. Doubt is now creeping in within the ruling oligarchy. The oligarchs are questioning his ability to control the machine and the endurance of his power. Nobody thinks he can remain in place until 2024, even if re-elected president in March.”

“The difficult conditions that currently exist throughout the western world, both politically and economically, are not offset by emerging countries and can not be [...] The leadership deficit that currently threatens the world as a whole must be primarily addressed by the very people who have centuries of practice behind them, which is to say, Westerners.”
Thierry de Montbrial, *Le Figaro*, 9 November 2011

“Full of uncertainty, 2011 suggests at least that global governance does not match the complexity of new policy issues relayed by means of modern technology. In this context, it is hoped that our analyses contribute, at least modestly, to the emergence of this governance.”

From left to right:
18 December 2011: demonstration of the Communist Party of Russia
4 November 2011: G20, Cannes, Angela Merkel, Barak Obama
30 May 2011: 1st anniversary of the death of nine Turks in the Free Gaza flotilla
In 2011, Ifri Notably Hosted...

Pierre Bernard-Reymond, Vice-President of the Commission on European Affairs, Member of the Finance Commission, Senate
Michel Barnier, European Commissioner for Internal Market and Services
José Manuel Barroso, President of the European Commission
Antoine Basbous, Director, Observatory of Arab Countries
Patriarch Bartholomew I, Ecumenical Patriarch of Constantinople
Jérôme Cahuzac, President of the Finance Commission, Assemblée nationale
Jean-Pierre Chevénement, Senator, former Minister
Jos Delbeke, Deputy Director-General of DG Environment, European Commission
Mikołaj Dowgielewicz, Secretary of State for European Affairs and Economic Policy, Republic of Poland
Taïb Fassi-Fihri, Minister for Foreign Affairs and Cooperation, Kingdom of Morocco
Vlad Filat, Prime Minister, Republic of Moldova
Michel Foucher, Director of Education, IHEDN
Štefan Füle, Commissioner responsible for Enlargement and European Neighborhood Policy
Louis Gallois, President of EADS
Sylvie Goulard, European Deputy, Member of the Committee on Economic and Monetary Affairs of the European Parliament, Rapporteur on Budgetary Surveillance in the Euro Zone
Élisabeth Guigou, former Minister, Founding President of Europartenaires
Enver Hoxhaj, Minister for Foreign Affairs, Republic of Kosovo
Valentin Inzko, High Representative to the international community, European Union Special Representative for Bosnia and Herzegovina
Paul Kagame, President of the Republic of Rwanda
Kingsley Kuku, Special Advisor to the President of Nigeria on the Niger Delta
Corinne Lepage, European Deputy, former Minister for the Environment
Gérard Longuet, Minister for Defense and Former Combatants
Joseph Maila, Director of the Policy Planning Directorate of the Ministry of Foreign and European Affairs
János Martonyi, Minister for Foreign Affairs, Hungary
Nikolai Mladenov, Minister for Foreign Affairs, Bulgaria
Narayana Murthy, President of Infosys, India
Petr Necas, Prime Minister, Czech Republic
Günther Oettinger, Energy Commissioner, European Commission
Jean-Pierre Raffarin, former Prime Minister, Vice-President of the Senate
Bechara Boutros Rai, Maronite Patriarch, Lebanon
Nirupama Rao, Secretary of State for Foreign Affairs, Republic of India
Bako Sahakian, President-elect of Nagorno-Karabakh
Macky Sall, President and Founder of the Alliance for the Republic, former Prime Minister, former President of the National Assembly, Senegal
Angelica Schwall-Düren, Minister Plenipotentiary for Federal, European and North Rhine-Westphalia Media Affairs
Jean-Michel Six, Chief European Economist, Standard & Poor's France
Jean-Claude Thébault, Director-General of the Bureau of European Policy Advisors (BEPA), European Commission
Jean-Claude Trichet, former President of the European Central Bank (ECB)
Danilo Türk, President of Slovenia
Herman Van Rompuy, President of the European Council
Jacob G. Zuma, President of the Republic of South Africa
Ifri’s research is almost entirely available in digital format, with free access for all.

- **E-notes** – policy-oriented texts that address issues from all Ifri’s programs or centers; they are also distributed in a targeted way so as to reach a specialist readership.
- **Études de l’Ifri** – longer texts that contribute to academic research on international relations.
- **Séminaires** – summaries of Ifri’s events.
- **Actuelles de l’Ifri** – concise and timely analyses of current international events.

**E-notes de l’Ifri (digital collections)**

Broken up into diverse thematic collections and overseen by Ifri’s researchers, the E-notes present policy-oriented analyses by French and international experts. Applying expertise to current events, they provide summaries of debates and suggest possibilities for action.

**Series**

**Asie.Visions**
The Center for Asian Studies series dedicated to economic, strategic and political issues.
Editor: Françoise Nicolas, assisted by Céline Pajon and John Seamam.

**Europe.Visions**
Ifri Brussels series dedicated to various dimensions of European public policies.
Editor: Olivier Jehin, followed by Vivien Pertsoc.

**Perspectives MOM**
The Middle East/North Africa Center series dedicated to the analysis of regional developments.
Editor: Denis Bauchard.

**Notes du Cerfa**
A Cerfa series dedicated to domestic politics (economy, social issues) and foreign policies shared by France and Germany.
Editors: Louis-Marie Clouet, followed by Yann-Sven Rittelmeier, and Hans Stark.

**Visions franco-allemandes**
A Cerfa series dedicated to the comparative analysis of French and German perspectives on societal changes in each country, as well as on the major contemporary challenges that confront Franco-German relations.
Editors: Louis-Marie Clouet, followed by Yann-Sven Rittelmeier, and Hans Stark.

**Notes franco-turques**
Series of the Contemporary Turkey Program dedicated to the analysis of current events involving Franco-Turkish relations.
Editor: Dorothée Schmid, assisted by Julien Cécillon.

**Potomac Papers**
Series of the United States Program dedicated to the analysis of American politics on a national level.
Editors: Jacques Mistral and Laurence Nardon.

**Russe.NEI.Visions**
The Russia/NIS Center’s trilingual publication (French, English and Russian) dedicated to Russia’s positions and strategies in its foreign, energy, and domestic policies.
Editors: Thomas Gomart and Tatiana Kastouéva-Jean, assisted by Dominic Fean and Julien Nocetti.

**Focus stratégique**
Series of the Center for Security Studies focused on themes of defense and security (terrorism, the transformation of defense systems, complex stabilization operations).
Editors: Étienne de Durand and Marc Hecker, followed by Élie Tenenbaum.

**Proliferation Papers**
Series of the Center for Security Studies, published in cooperation with the French Alternative Energies and Atomic Energy Commission (CEA), that deals with issues relating to disarmament and the proliferation of weapons of mass destruction.
Editors: Étienne de Durand and Corentin Brustlein.

Apart from these series, the E-notes present current analyses from the different research programs at Ifri.

**Sub-Saharan Africa Program**
Analyses of political and society-related developments in Sub-Saharan Africa.
Editor: Alain Antif, assisted by Hélène Quénot-Suarez.

**North Africa Program**
Analyses of political, strategic and economic developments in both North Africa and the Western Mediterranean region.
Editor: Mansouria Mokhefi.

**Space Program**
Analyses of space-related developments.
Editor: Laurence Nardon, assisted by Christophe Venet.

**Center for Energy**
Analyses of and perspectives on energy issues.
Editor: Jacques Lesoumre, assisted by Malté Jauregui-Naudin.

**Center for Migrations & Citizenship**
Analyses of immigration and citizenship policies in multicultural societies in Europe.
Editor: Christophe Bertossi, assisted by Dorothée Prudhomme and Emma Broughton.
Two Flagship Publications

Politique étrangère

A space for background analysis and debate, Ifri’s quarterly journal Politique étrangère strives to help readers to make sense of international events.

To mark the 75th anniversary of the journal, a blog has been specially created (exclusive interviews, online articles, book reviews, important archives, etc): http://politique-etrangere.com

Editor-in-Chief: Dominique David • Deputy Editor-in-Chief: Marc Hecker

In 2011, the four issues of the journal included reports and articles on major issues that have made international news. The four issues were as follows: Fragile States; Japan, From One Model to Another (No. 1/2011); Al-Qaeda and the War Against Terror; The Future of the European Agriculture Policy (No. 2/2011); After 11 September: the United States and the Greater Middle East (No. 3/2011); The Deconstruction of Europe? (No. 4/2011).

“The crisis in the euro area does not lend itself to lyricism. The latest issue of the journal Politique étrangère, published by the French Institute of International Relations (Ifri), attests to this. Entitled ‘The Deconstruction of Europe?’, six authors analyze the events of the last three years. Most conclude that tomorrow will not be easy but that political will must continue to advance the projects undertaken.”
Jean-Christophe Ploquin, La Croix, 27 January 2012


This annual reference book, which comes out every September, offers indispensable tools for elucidating global developments.

RAMSES 2012: 30th edition – Les États submergés?

Co-Directors: Thierry de Montbrial, Philippe Moreau Defarges

As an introduction, Thierry de Montbrial’s “Perspectives” presents an original synthesis of the trends of the past year, covering the entire field of international relations; this is followed by 8 thematic sections: Global Economy; Security and Defense; The Submerged State; Europe; the Arab World; Africa; Asia, and the Americas; and finally, the Compass offers a vast documentary resource: chronology, statistics, original maps created for RAMSES, and a detailed index.

“Global governance is fossilized, while interdependence of all kinds, non-linear, as I said, are multiplying and creating conditions of terrible crises, some of which may be difficult to imagine. Under these conditions, globalization leads to anxiety, and protectionist responses start to multiply, paradoxically contributing to the generation of new crises. But the reality is for globalization as it is for the EU itself: by learning to share sovereignty, by multiplying the bridges and not walls, humanity will succeed in creating conditions for its sustainable development. This is the issue of the twenty-first century.” - Thierry de Montbrial, “Perspectives”, RAMSES 2012.

“2012 could have been the year that followed the Arab Spring when the world reorganized itself around a new center south of the Mediterranean. It will be the one after the nuclear disaster at Fukushima, after the beginning of the debt crisis in Europe and the United States, or the one after the breakup of the euro as the single currency, or of Europe itself. Despite the fact that 193 states are recognized by the UN, the world has not been this fragmented since the beginning of the twentieth century. ‘The fragmentation is probably only beginning,’ stated Thierry de Montbrial, President of Ifri (French Institute of International Relations), who presented the 30th edition of RAMSES yesterday at the CAPE (Foreign Press Center) in Paris.” - Jacques Hubert-Rodier, Les Echos.fr, 13 September 2011.
Ifri’s Business Partners

Ifri offers a unique platform for businesses, some of which are leading players in international relations. Combining research and debate, Ifri has renowned expertise and is well placed to bring together key players. This policy-oriented capability benefits the business partners who have the opportunity to interact with Ifri’s different teams according to their needs.

Shocks to the international system are a source of risks as well as opportunities. Ifri’s business partners operate in a highly competitive environment, often affected by political decisions and international agendas. For these reasons they require understanding and foresight. This is where Ifri comes in: Ifri delivers objective issue analysis, helpful for developing business strategies, from a general interest perspective.

Our members, program supporters and major partners clearly express their desire to support Ifri on international issues. They help us work to increase Ifri’s presence within, and help to shape, international debate. Corporate support in 2011 made up over 70% of our resources. Without the loyalty of its members and the trust of new businesses, Ifri could not maintain a growing, active presence at the global level.

This growing presence is particularly possible through the expansion of links with business partners. In November 2011, businesses were invited to discuss the role of a think tank such as Ifri. This new endeavor, *Les Entreprises de l’Ifri*, is planned to become a recurring event.

*Ifri extends warm thanks to its loyal supporters, including Equancy, Michelin, Veolia Propreté and Vinci, which joined in 2011.*

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2/ Emmanuelle Farrugia, Francis Mer

3/ Henri Thomé, Thierry Sueur
The First Meeting of *Les Entreprises de l’Ifri*
22 November 2011

Corporate Partner

**Hubert Loiseleur des Longchamps**
Senior Vice-President of Public Affairs, responsible for International Public Affairs, *Total Group*

“There is a deliberate intention on our part to support this French reference center in the international field, as our major foreign competitors do the same in their countries in much larger proportions. Ifri, in many ways representing a national voice in the international arena, must maintain its independence and standing on national and international scales.”

“The relationship between the world of research and Total is not one-way [...] it is an exchange. The fruitful dialogue that has been established goes beyond basic professional aspects.”

“We must work towards having foresight [...] Discovering new challenges is also a matter of importance for us. [...] Because we are operating very close to the field, we can miss some aspects that are less visible, some of which are weak signals, and Ifri can detect these [...] through its analyses.”

Program Sponsor

**Pascal Decary**
Director of Human Resources, Executive Vice-President for Asia and Eastern Europe, *Veolia Environmental Services*

“The Environmental Services branch of Veolia appealed to Ifri in order to have a broader insight into a particular topic, that of foreign workers, migration, and the role of the company [...] but also to put this issue into perspective and to be able to exchange with different actors.”

**Dinah Louda**
Advisor to the President on International Relations, *Veolia Environment*

“Ifri is a place for informed and balanced debate. The concept of balance is important for us to be able to move forward and find solutions.”

New Corporate Member

**Rémi Dorval**
Director, President of The City Factory (La Fabrique de la Cité), *Vinci*

“For a large group such as Vinci, supporting a think tank concerned with international relations such as Ifri is a societal action. For companies that work internationally, with systems more geared toward establishing a presence in, rather than exporting to, other countries, the most common difficulties are often related to cultural understanding within the countries in which they are trying to establish themselves. It is on this basis that we have taken action in common with Ifri through which operational managers are able to benefit from knowledge about international cultures.”

“For our group, a relationship like the one we have with Ifri must be built, and I think the important parts of this relationship lie in its flexibility.”
Ifri’s Business Partners

Events Reserved for Ifri’s Members and Partners

Dinners and Lunch-Debates

Chair: Thierry de Montbrial

10 January – Michel Barnier, European Commissioner for Internal Market and Services

12 February – Petr Necas, Prime Minister, Czech Republic

1 March – Narayana Murthy, President of Infosys

12 April – Patriarch Bartholomew I, Ecumenical Patriarch of Constantinople

15 June – Joseph Malla, Director of the Policy Planning Directorate of the Ministry of Foreign and European Affairs

11 October – Gérard Longuet, Minister for Defense and Former Combatants

14 December – Jean-Claude Trichet, former President of the European Central Bank (ECB)

Les Mensuelles Ifri / Entreprises
Lunch-debates with Ifri’s Researchers

28 February – Is India a Global Economic Power?
With Gilles Boquérat, Associate Researcher, Ifri

22 March – Japan: Before and After
With Céline Pajon, Research Fellow, Center for Asian Studies, Ifri

28 April – Will Afghanistan Be the End of NATO?
With Étienne de Durand, Director of the Security Studies Center, Ifri

26 May – The Ivorian Crisis and African Electoral Processes
With Alain Antil, Head of the Sub-Saharan Africa Program, Ifri

30 June – Russian Elites in Search of a Model Political Framework
With Thomas Gomart, Director of the Russia/NIS Center, Ifri

18 October – Turkey Facing the Arab Spring: A New Regional Center?
With Dorothée Schmid, Head of the Contemporary Turkey Program, Ifri

10 November – One Year Until the Elections: The American Political Landscape
With Laurence Nardon, Head of the United States Program, Ifri

13 December – 2012, Year of All Dangers?
With Jacques Mistral, Director of the Economic Studies Program, Ifri

Decision-makers Circle
Trimestrial meetings for corporate members launched in 2009.
In partnership with the Institut de l’entreprise since 2010.

11 March – Jean Lemierre, Advisor to the President, BNP Paribas
The breakup of the Euro Zone

24 May – Louis Gallois, President of EADS
1 € = 2 $

Ambassadors’ Table
Meetings for ambassador members, businesses, and individual benefactors, launched in 2010.

17 March – Quan Kong, Ambassador of the People’s Republic of China

8 June – Reinhard Schäffers, Ambassador of the Federal Republic of Germany

4 October – Peter Westmacott, Ambassador of the United Kingdom

Conferences Reserved for Members of Ifri

2 May – Thierry de Montbrial, President, Ifri
The upheavals of 2011

6 October – Marc Hecker, Élie Tenenbaum, Research Fellows, Security Studies Center, Ifri
10 years after September 11th: Al-Qaeda and the War Against Terrorism

28 November – Dominique Moïsi, Special Advisor, Ifri
The Israel/Palestine Relationship – Between the UN and Arab Revolutions

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### Corporate Partners

| ACCOR HOSPITALITY | COGES | FRANCE TÉLÉCOM ORANGE |
| AIR FRANCE | COLAS | GDF SUEZ |
| AIR LIQUIDE | COMMISSARIAT À L’ÉNERGIE ATOMIQUE ET AUX ÉNERGIES RENOUVELABLES (CEA) | GIDE LOYRETTE NOUEL |
| AMERICAN EXPRESS | CONSEIL RÉGIONAL ÎLE-DE-FRANCE | GROUPAMA |
| AREVA | CONVICTIONS ASSET MANAGEMENT | GROUPAMA ASSET MANAGEMENT |
| ARIANESPACE | CRÉDIT MUTUEL | HSBC FRANCE |
| AXA | DAVIS POLK & WARDWELL RAIS | IFP ENERGIES NOUVELLES |
| BANQUE DE FRANCE | DEVELOPMENT INSTITUTE INTERNATIONAL | INDUSTRIES ET FINANCES PARTENAIRES |
| BARROW CADBURY TRUST (THE) | EADS FRANCE | JAXA |
| BEARINGPOINT FRANCE | EDF | JETRO |
| BOSTON CONSULTING GROUP (THE) | EQUANCY | JOHN S. LTSIS PUBLIC BENEFIT FOUNDATION |
| BNP PARIBAS | ERAMET | L’ORÉAL |
| BOUYGUES | ESA | LAFARGE |
| BURELLE SA | EUTELSAT | LA POSTE |
| CAISSE DES DÉPÔTS ET CONSIGNATIONS | FONDATION CLARENCE WESTBURY | Lazard Frères |
| CASSIDIAN | | LMVH |
| CHENIÈRE LNG INTERNATIONAL | | MARKAZ |
| CITIGROUP FRANCE | | MAZARS |
| COFACE | | MEDEF |
| COGES | | MICHELIN |
| COFACE | | OCP |
| COLAS | | OSEO |
| COFACE | | PERNOD RICARD |
| COMMISSARIAT À L’ÉNERGIE ATOMIQUE ET AUX ÉNERGIES RENOUVELABLES (CEA) | | PRIXECWATERHOUSE COOPERS |
| CONSEIL RÉGIONAL ÎLE-DE-FRANCE | | PRONUTRI |
| CONVICTIONS ASSET MANAGEMENT | | RENAULT |
| CRÉDIT MUTUEL | | ROTHCHILD & CIE BANQUE |
| DAVIS POLK & WARDWELL RAIS | | RTE |
| DEVELOPMENT INSTITUTE INTERNATIONAL | | RUSAL |
| EADS FRANCE | | SAFRAN |
| EDF | | SOCIÉTÉ GÉNÉRALE |
| EQUANCY | | SOEXO |
| ERAMET | | SSB CORPORATIONS |
| ESA | | TOTAL |
| EUTELSAT | | UNIGRAINS |
| FONDATION CLARENCE WESTBURY | | VALLOUREC |

### Institutional Members

| BASE AÉRIENNE 117 | HIGH COUNCIL OF FRENCH NOTARIAT | PRS CONSULTING (Portugal) |
| CENTRAL EUROPE ENERGY PARTNERS (Brussels) | INSTITUT DE RECHERCHE STRATEGIQUE DE L’ÉCOLE MILITAIRE (IRSEM) | SECOURS CATHOLIQUE |
| CENTRE DE TRADUCTION DU MINEFE ET MBCPFP | JAPAN BANK FOR INTERNATIONAL COOPERATION (JBIC) | VOJVODINA EUROPEAN OFFICE (Serbia) |
| EUROPEAN UNION INSTITUTE FOR SECURITY STUDIES | JAPAN EXTERNAL TRADE ORGANIZATION (JETRO) | YALTA EUROPEAN STRATEGY (YES) (Ukraine) |

### Embassy and Representation Office Members

| ALGERIA | GEORGIA | MALAYSIA |
| ANDORRA | GERMANY | MEXICO |
| ARAB LEAGUE | GREECE | MONACO |
| ARMENIA | HUNGARY | MONGOLIA |
| AUSTRIA | INDIA | NETHERLANDS |
| AZERBAIJAN | INDONESIA | NEW ZEALAND |
| BELGIUM | IRAQ | NORWAY |
| BRAZIL | IRELAND | POLAND |
| CANADA | ISRAEL | POLAND OECD |
| CHINA | ITALY | PORTUGAL |
| CROATIA | JAPAN | QUEBEC |
| CYPRUS | KAZAKHSTAN | ROMANIA |
| DENMARK | KOREA | RUSSIA |
| EGYPT | KUWAIT | SAUDI ARABIA |
| FINLAND | LUXEMBOURG | SERBIA |
| | | SINGAPORE |
| | | SLOVAKIA |
| | | SLOVENIA |
| | | SOUTH AFRICA |
| | | SRI LANKA |
| | | SWEDEN |
| | | SWITZERLAND |
| | | TAIPEI |
| | | TURKEY |
| | | UNITED KINGDOM |
| | | UNITED STATES OF AMERICA |
| | | UZBEKISTAN |
Ifri and the Media: An Ongoing Dialogue

Ifri offers the French and foreign press a forum for meeting and debating, an independent platform where ideas can be shared and analyses enrich each other. In 2011, Ifri was active in the national and international press: its researchers authored 460 articles and interviews, were quoted approximately 5,000 times and made 400 television and radio appearances.

In a year rich in international events, Ifri confirmed its role as France’s leading think tank through its wide media presence on the ground both in France and abroad; 30% of articles and interviews were published in the foreign press.

Ifri maintained and extended its collaboration and partnerships with the media, notably with France Culture – Plateformes for the rebroadcast of lectures and debates; with Le Monde to launch RAMSES; with Libération for the Forum de Lyon “The New Frontiers”; with The Economist for “The Second Brazil Business Summit” conference; with France 24 for three major international conferences: “The United States and the Arab World”, “Green Growth”, and the United States Program’s annual conference; with CAPE (Foreign Press Center) for the RAMSES 2012 press conference; with EurActiv France and EurActiv Brussels for all European issues. Ifri also collaborated with Maghreb confidentiel and Jeune Afrique.

More than twenty columnists and journalists were involved in Ifri’s conferences in 2011, coming from French and foreign news sources such as Le Monde, Le Figaro, Les Échos, Libération, Marianne, Le Point, France Inter, New York Times, The European Voice, EurActiv France, Voice of America, Al-Jazeera, etc.

On the eve of Turkey’s parliamentary elections in June 2011, the Contemporary Turkey Program and Ifri’s press service organized a meeting of Franco-Turkish journalists, within the framework of the Franco-Turkish Media Dialogue, which took place from 9 to 11 June in Istanbul and Gaziantep. Journalists from six French media outlets attended: RTL, Marianne, France 24, Les Échos, France Info, Libération, as well as a dozen major Turkish journalists and columnists.

A Widening Digital Presence

In 2011, Ifri significantly increased its presence on the Internet. Ifri’s conferences are now filmed and broadcast through Dailymotion. Over 70 videos were made available to the public in 2011.

Ifri is present in the major social networks: Facebook and Twitter. During the year, a LinkedIn group called “Friends of Ifri” was founded and Ifri was the first French think tank to open a page on Google+.

Social networks are used not only to make the institute’s publications and conferences available to a wider audience, but also to develop a community of experts qualified to offer commentary and enhance the quality of Ifri’s work.

Ifri also offers its digital publications on other digital media platforms: Scribd, Le Cercle des Échos.

Finally, Ifri has expanded its visibility in the blogosphere: Ultima Ratio, a blog written by Ifri’s Security Studies Center, is now one of the leading blogs in France on defense issues. Ifri’s renowned publication, Politique étrangère, also has its own blog, established on the occasion of its 75th anniversary.
The World Policy Conference (WPC) held its 4th annual meeting in Vienna from 9 to 11 December 2011. As it has done for the past three years, the conference brought together political and economic decision-makers, experts, opinion leaders, and representatives from the media to discuss their visions of and hopes for future global governance.

The meeting began with an introduction by Ifri President Thierry de Montbrial, followed by opening speeches by Heinz Fischer, President of the Republic of Austria, and Abdullah Gül, President of the Republic of Turkey, guest of honor of the 4th year of the WPC.

The 11 plenary sessions were devoted to the challenges of global governance and the major events of 2011 (euro crisis, Arab Spring, major disasters, etc.). Jean-David Levitte, Diplomatic Advisor and Sherpa of President Nicolas Sarkozy, came to the WPC following the meeting of the European Council to present its results. Four parallel workshops focused on more specific issues: energy and environment, food security, and health, as well as on global governance.

Lunch and dinner discussions provided an opportunity for key figures to speak. These included Herbert Stepic, CEO of Raiffeisen International Bank; Kishore Mahbubani, Dean and Professor at the Lee Kuan Yew School of Public Policy, National University of Singapore; Martti Ahtisaari, former President of the Republic of Finland, winner of the Nobel Peace Prize in 2008; Anatoly Torkunov, Rector of the Moscow State Institute of International Relations of the Ministry of Foreign Affairs, Russia, and Adam Daniel Rotfeld, former Minister for Foreign Affairs of Poland, both Co-Presidents of the Polish-Russian Group on Difficult Matters.

The success of this fourth conference confirmed the WPC’s credibility in the international arena. Important as a forum for reflection, discussion and meetings, the WPC is now a key event on the agenda of global governance.

The fifth WPC will be held in December 2012.
The Team

As of December 31, 2011

Thierry de Montbrial, Member of the Académie des sciences morales et politiques, President
Florence Richomme, Assistant
Doina Romanenko, Coordinator of Activities, Office of the President

Dominique David, Executive Vice-President
Nadia Fraïoli, Assistant

Dominique Moïsi, Special Advisor
Song-Nim Kwon, Director of WPC Programs
Natacha Crance, Communication/Media Relations Officer

Research

Europe
Study Committee for Franco-German Relations (Cerfa)
Hans Stark, Secretary-General
Yann-Sven Rittelmeyer, Research Fellow
Nele Katharina Wissmann, in charge of the program “Dialogue for the Future”
Sandrina Delgrange, Assistant

French-Austrian Center (CFA)
Hans Stark, Advisor
Éliane Mossé, Advisor for Central and Eastern Europe
Nele Katharina Wissmann, Assistant Research Fellow

Ifri Brussels
Vivien Pertusot, Head
Laura Parmigiani, Research Fellow
Nathalie Urbanczyk, Assistant

Russia/NIS Center
Thomas Gomart, Director
Tatiana Kastoudova-Jean, Research Fellow
Dominic Fean, Assistant Research Fellow

Ifri Center for Asian Studies
Françoise Nicolas, Director
Céline Pajon, Research Fellow
John Seaman, Assistant Research Fellow

Middle East/North Africa/Mediterranean
Middle East/North Africa Program
Denis Bauchard, Advisor
Mansouria Mokhefi, Research Fellow

Maghreb Facing New Global Challenges Program
Mansouria Mokhefi, Head

Contemporary Turkey Program
Dorothee Schmid, Head
Julien Cécillon, Assistant Research Fellow

Sub-Saharan Africa Program
Alain Antil, Head
Hélène Quénot-Suarez, Research Fellow

United States Program
Laurence Nardon, Head
Jacques Mistral, Scientific Advisor

Security Studies Center
Étienne de Durand, Director
Marc Hecker, Research Fellow
Aline Leboeuf, Research Fellow
Corentin Brustlein, Research Fellow
Elie Tenenbaum, Assistant Research Fellow

Defense Research Unit (LRD)
Étienne de Durand, Head
Benoit Michel (Major), Research Fellow
Michel Baud (Major), Research Fellow
Aline Leboeuf, Research Fellow

Economic Studies Program
Jacques Mistral, Director

Center for Energy
Jacques Lesourne, Chairman of the Scientific Committee
Maité Jauréguy-Naudin, Director
Martine Breux, Assistant

Space Program
Laurence Nardon, Head
Martine Breux, Assistant

Center for Migrations and Citizenship
Christophe Bertossi, Director
Dorothee Prudhomme, Assistant Research Fellow
Emma Broughton, Assistant Research Fellow

Health and Environment Program
Aline Leboeuf, Head
Emma Broughton, Assistant Research Fellow

Research fellows’ biographies are available online at www.ifri.org

Ifri’s Executive Committee

Thierry de Montbrial, President
Dominique David, Executive Vice-President
Valérie Genin, Secretary-General
Thomas Gomart, Vice-President for Strategic Development

RAMSES
Thierry de Montbrial and Philippe Moreau Defarges, Co-Directors
Marie-Claire Bani-Amer, Assistant

Politique étrangère
Dominique David, Editor-in-Chief
Marc Hecker, Deputy Editor-in-Chief

Publications
Cécile Tarpinian, Assistant Editor
Aude Jeanson, Assistant Editor

Library and Resource Services
Daniel Marier, Archivist
Azra Isakovic, Archivist

Strategic Development
Thomas Gomart, Vice-President for Strategic Development
Emmanuelle Farrugia, Deputy Manager for Strategic Development
Cécile Campagne, Corporate Members Relations
Dominique Desgranges, Prospect Research and Management, Individual Benefactor Relations
Barbara M’Chiri, Individual Members
Doina Romanenko, Embassy Members Relations

Secretary General
Valérie Genin, Secretary-General
Françoise Henry, Assistant

Accounting
Annie Acher, Accountant
Nathalie Reculon-Dupont, Accountant

Facilities and Security
Nathalie Hartmann, Head
Mennara Labbes, Technician
Charles Renault, Technician
Barbara M’Chiri, Houria Mabrouk, Receptionists
Alex Maleau, Service Engineer

Information Systems
Daniel Safon, IT Manager
## Research

### Regional Programs

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### Cross-cutting Programs

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Research Areas

Franco-German Relations: Political, economic, and security issues.

Political and Societal Developments in Contemporary Germany: Political system and social and economic dynamics.

European Integration: Institutional debate, economic and monetary integration, European security and defense policies.

Dialogue for the Future

Encouraged by the success of the first four years of “The Franco-German Dialogue for the Future”, the project was renewed by Ifri and the Deutsche Gesellschaft für Auswärtige Politik (German Council on Foreign Relations) (DGAP) for 2011. This Franco-German network brings together highly qualified international students and young postgraduates in the social sciences, economics and the humanities, as well as young professionals who deal with Franco-German issues in their work. The network is organized in cooperation with, and with the financial support of, the Robert Bosch Foundation. Over the course of three seminars (Berlin, Paris, Hamburg), the 20 participants in the 2011 program discussed current issues in Franco-German cooperation and debated with renowned experts. They then delved deeper into particular aspects of a number of domestic, foreign, and economic policy issues. Their thoughts and discussions were included in a series of policy briefs published on the websites of Ifri and the DGAP.

France and Germany Confronted with European Crises

Within the framework of a new bilateral research program financed by the Agence nationale de la recherche (National Research Agency) (ANR) and the Deutsche Forschungsgemeinschaft (German Research Foundation) (DFG), Cerfa and the Zentrum für Europäische Integrationsforschung (Center for European Integration Studies) (ZEI) are working together to analyze the various crises of integration and enlargement that have confronted the EU.

The two institutes analyze, from a Franco-German perspective, the institutional tools that the EU currently has at its disposal and look into the future in order to propose new means of action. The researchers work in bi-national teams on joint projects ranging from the organization of seminars to the drafting of publications.

In addition to an in-depth study of the Treaty of Lisbon and the changes it could involve, the initial phase of the research program, launched in 2008, consisted of analyzing the positions and outlooks of French and German political and administrative decision-makers concerning the limits, goals and policies of the Union. The second phase of the project focused on identifying the possible margins of maneuverability for a Franco-German initiative in the EU and, subsequently, on outlining possible development scenarios for the EU from 2020 onwards.

The year 2011 marked the culmination of this research program, particularly through the publication of two books in French and German.

Major Publications


Electronic Publications

• “Notes du Cerfa”

Les Balkans vus de Berlin aujourd’hui, Franz-Lothar Altmann, n° 81, January.

Mieux gouverner la zone euro : le fragile compromis franco-allemand, Christian Deubner, n° 82, March.

Les mythes sur le déclin de la classe moyenne en Allemagne, Roman Herzog Institut, Dominik H. Enste, Vera Erdmann, Tatjana Kleineberg, n° 83a, April.


Les relations Inde-Allemagne, entre dynamisme économique et déphasage géopolitique, Christian Wagner, n° 84, May.

La crise du parti libéral allemand, Oskar Niedermayer, n° 86, June.


La réorganisation de la Bundeswehr – La quadrature du cercle, Franz-Josef Meiers, n° 87, June.

With Éric Caveaux, Director of the Mobility Division, Siemens France, and Pierre Messulam, Director of Strategy, SNCF.

7 November – Germany and Europe Facing the Crisis With Isabelle Bourgeois, Editor-in-Chief, Regards sur l’économie allemande, and René Lassene, Director, Research and Information Center on Contemporary Germany (Circ).

9 November – Industrial Espionage: French and German Approaches to the Protection of Businesses’ Sensitive Information In collaboration with the Franco-German Chamber of Commerce and Industry.

With Guillaume Capois, Director of Security, EADS, and Gilles Gray, Chief of Economic Security and Domestic Affairs, Intermittentral Delegation of Economic Intelligence.

International Conferences

19 January – Franco-German Prospectives, Brussels Conference co-organized by Cerfa and ZEI.

Subjects addressed: What potential developments are in store for the European Union? – For “leadership by credibility”.

With the participation of Ludger Kühnhard, Director, ZEI; Andreas Marchetti, Research Fellow, ZEI; Michael Stabinow, Frankfurter Allgemeine Zeitung; Jacques Lesouame, Futuribles International; Jean-Dominique Giulini, Robert Schuman Foundation; Martin Koopman, Executive Director, Stiftung Genshagen; Claire Demesmay, DGAP; Gérard Foussier, Editor-in-Chief, Dokumente; Roderick Parkes, Stiftung Wissenschaft und Politik (SWP), and Dominique David, Ifri.

8-10 April – Dialogue on the Franco-German Future, Lyon In collaboration with the Robert Bosch Foundation and the DGAP.


11-12 May – 12th Franco-German Strategic Forum – Uprisings in the Arab World: What Are the Roles of France, Germany, and the EU?, Berlin In collaboration with the Konrad Adenauer Foundation.

With the participation of Lothar Rühl, Former Secretary of State for the Federal Ministry of Defense, Bonn; Jens Pauskus, Head of Europe/North America for the European and International Cooperation Department, Konrad Adenauer Foundation; Beate Neuss, Professor, Chemnitz University, Vice-President, Konrad Adenauer Foundation; Jean-Christophe Peaucelle, Deputy Director of the North Africa and Middle East Division, Ministry of Foreign and European Affairs, Paris; Denis Bauchard, former Ambassador, former Director of the Arab World Institute and Advisor on the Middle East, Ifri; Hardy Ostry, Head of Africa and Middle East for the European and International Cooperation Department, Konrad Adenauer Foundation; Céline-Agathe Caro, European Policy Coordinator, Konrad Adenauer Foundation; Carlo Masala, Professor, Institute of Political Science, Bundeswehr University, Munich; Charles King Malory IV, Director, Aspen Institute, Berlin; Andreas Schockenhoff, Vice-President of the CDU/CSU group, Bundestag, Berlin; Gerhard Sabathil, Director of the European External Action Service, Coordinator for the United Nations Alliance of Civilizations, Brussels; Nicolas Suran, Deputy Chief of Services for the Department for External Relations with the EU, French Ministry of Foreign and European Affairs, Paris; Patrick Keller, Foreign and Defense Policy Coordinator, Konrad Adenauer Foundation; Dorothée Schmid, Dominique David and Hans Stark, Ifri.

7-9 July – Dialogue on the Franco-German Future, Berlin In collaboration with the Robert Bosch Foundation and the DGAP.

With Peter Theiner, Director of “Bringing people together”, Head of department, International Relations 1, Robert Bosch Foundation; Maurice Gourdault-Montagne, Ambassador of France in Germany; Sami Ben Sassi, Founder of the Tunisian Citizens’ Association, Tunisia; Bélibagh Alalì, Research Director at the Institute for International and Strategic Relations, Paris; Kilian Semthner, Director of the Transformation Partnership with Tunisia Unit, Ministry of Foreign Affairs, Berlin; Lise Joly; Permanent Special Envoy, Radio France, Berlin; Gerd Langguth, former Secretary of State, Professor, University of Bonn; Vincent Chateller, Research Director, National Institute of Agronomic Research, Nantes; Rudolf Buntzel, Evangelischer Entwicklungsdienst (EED), Berlin; Pascal Thibaut, Journalist, and Anna Royon-Welgeit, Pespea Network.

13-16 October – Dialogue on the Franco-German Future In collaboration with the Robert Bosch Foundation and the DGAP.

With Jean-Luc Racine, Research Director, CNRS; Michael Köbner, former Director of the Heinrich Böll Foundation, New Delhi; Franz-Josef Meiers, Institute of Political Science, University of Erlangen-Nuremberg; Peter Theiner, Director of “Bringing people together”, Head of department, International Relations 1, Robert Bosch Foundation; Katrin M. Arnold, National Expert at the Directorate-General for Economic and Financial Affairs of the European Commission, Brussels; Matthieu Peyraud, G20 and G8 Project Manager under the Director-General of Globalization, Development and Partnerships, Ministry of Foreign and European Affairs, Paris; Robert Kaiser, Institute of Political Science, University of Munich; Samantha Bonbayl, European Union Department, Ministry of Foreign and European Affairs, Paris; Petra Dachtler, Deputy Director of Turkey, Norway, Iceland, Liechtenstein and Switzerland Department, Ministry of Foreign Affairs, Berlin; Nicolas Monceau, Professor and Research Fellow, Sciences Po Paris, University of Fribourg; Hans Stark and Dominique David, Ifri.

3 November – 13th Franco-German Strategic Forum – France, Germany and the Nuclear Question.

In collaboration with the Konrad Adenauer Foundation.

With Norbert Wagner, Director, Konrad Adenauer Foundation, Paris; Henning Wirs, Planning Group, the CDU/CSU, Bundestag, Berlin; Michel Darderivet, Lecturer, Sciences Po, Paris; Christoph Grams, Advisor on Foreign and European Affairs, Office of Deputy Rohde-
The French-Austrian Center for European Convergence (CFA) is a Franco-Austrian intergovernmental organization created in 1978. After the fall of the Berlin Wall, while pursuing bilateral meetings for the consolidation of French-Austrian relations, the CFA refocused its activities on problems related to EU expansion in Central and Eastern Europe: agricultural, environmental, security and defense, monetary, budgetary, and immigration policies, etc.

Today the CFA’s activities are focused on countries that envisage their future within a European context, in particular those in the Western Balkans and bordering the Black Sea.

### Team

**Thierry de Montbrial**, President (Paris)

**Peter Jankowitsch**, Secretary-General (Vienna)

**Hans Stark**, Advisor to the CFA, Ifri

**Éliane Mossé**, Advisor on Central and Eastern Europe

**Nele Katharina Wissmann**, Assistant Research Fellow

### Publications

- **“Analyses du CFA”**
  Kosovo – Une indépendance supervisée, Odile Perrat, no 1, October.

### International Conferences

- **4 April – Hungary and Europe, Budapest**
  With Peter Jankowitsch, Secretary-General, CFA; René Roudaut, French Ambassador to Hungary; Michael Kuxenko, former Secretary of State, Federal Ministry of Defense; Thérèse Delpech, Atomic and Renewable Energy Commission (CEA), Paris; Michael Rühle, Director, Energy Security Section, Emerging Security Challenges Division, NATO; Camille Grand, Director, Foundation for Strategic Research, Paris; Hans Stark, Jacques Lescourret, Malià Jaureguy-Naundin and Dominique David, Ifri.

- **27 April – Bruno Kreisky, a Life for Europe and for Peace**
  With Peter Jankowitsch, Secretary-General, CFA; Robert del Picchia, Senator, Vice-Chairman of the Committee on Foreign Affairs; Thomas Angerer, Professor, Institute of History, University of Vienna; Pierre Mauroy, former Prime Minister, President, Jean Jaures Foundation, and Hans Stark, Ifri.
2 May – Bosnia and Herzegovina between Dayton and Europe
With Valentin Inzko, High Representative of the international community and EU Special Representative in Bosnia and Herzegovina, and Peter Jankowitsch, Secretary-General, CFA.

31 May – The State-Building Process in Kosovo
With Enver Hoxhaj, Minister for Foreign Affairs of the Republic of Kosovo; Dominique David, and Hans Stark, Ifri.

With Andrzej Babuchowski, Permanent Representative of Poland to the EU, Brussels; Yves Madre, Office of the Commissioner for Agriculture and Rural Development; Hervé Guyomard, Scientific Director, National Institute of Agronomic Research (INRA), Paris; Marian Brestic, Vice-Rector, Agricultural University, Nitra, Slovak Republic; Edith Klauser, Ministry of Agriculture, Vienna; Guilhem Brun, General Directorate on Agricultural, Alimentary and Territorial Policies, Ministry of Agriculture, Paris; Marian Brestic, Vice-Rector, Agricultural University, Nitra, Slovak Republic; Edith Klauser, Ministry of Agriculture, Vienna; Guilhem Brun, General Directorate on Agricultural, Alimentary and Territorial Policies, Ministry of Agriculture, Paris; Marian Brestic, Vice-Rector, Agricultural University, Nitra, Slovak Republic.

For Ifri, participation in the debate on ideas about the European Union, and therefore a presence in the exchanges taking place in Brussels, is of vital importance. The Ifri Brussels office creates an interface between Ifri Paris’s activities, debates organized in the European capital, institutions located in Brussels, the vast network of think tanks and researchers present in the city, and the private sector. Ifri’s research programs regularly organize presentations of their work in Brussels, and at times some of their activities.

At the heart of the Brussels think-tank network, Ifri Brussels, along with nine other think tanks, is responsible for the organization of the Brussels Think Tank Dialogue, an annual event devoted to the state of the Union, and whose second meeting was held in January 2011.

Team

Vivien Pertusot, Head of Ifri Brussels (beginning September 2011)
Areas of expertise: security and defense questions (NATO and CSDP); European Neighborhood Policy with the South Mediterranean

Olivier Jehin, Head of Ifri Brussels (until August 2011)

Laura Parmigiani, Research Fellow, Ifri’s Center for Energy
Area of expertise: gas markets

Melanie Diermann, Research Fellow, TAPIR Fellow (beginning December 2011)
Area of expertise: governmental communication

Nathalie Urbanczyk, Assistant
8 March – Does Europe Have a Strategic Future?  
With Nicole Gnesotto, Professor of European Union, 
Institution and Policy Studies, Conservatoire national des arts et métiers.

22 March – Russia Searching for “Soft Power” 
With Tatiana Kastouelva-Jean, Research Fellow, 
Russia/NIS Center, Ifri, and Agata Wierzbowska, Research Fellow, Centre for Eastern Studies (OSW), Warsaw.

12 April – Security in the Sahel 
With Alain Anté, Head of the Sub-Saharan Africa Program, 
Ifri.

3 May – How to Reach a Lasting Peace in the Niger Delta? 
With Benjamin Augé, Associate Researcher, 
Sub-Saharan Africa Program, Ifri, and Comrade Sunny Ofete, Founder and President, Hope for Niger Delta Campaign.

17 May – An Evaluation of Global Spatial Policies. Is Space Strategic for Europe? 
With Bertrand de Montuc, Associated Expert, Center for International Studies and Research (CERI).

31 May – The First Steps of the European External Action Service in a Changing World 
With Pierre Vimont, Secretary-General, European External Action Service.

14 June – The Challenges of Russian Energy Policy 
With Thomas Gormart, Director, Russia/NIS Center, Ifri, and William C. Ramsay, Director, Center for Energy, Ifri.

13 September – Geopolitics in the Arctic: Energy and Security Challenges in the Making 
With Lassi Heininen, Associate Professor, and Regis Rouge-Oilinainen, Director of Research, Faculty of Social Sciences, University of Lapland, Finland.

27 September – Undocumented Migrants in Europe: The Limits of Immigration Policies 
With Hector Cabolla Boado, National University of Distance Education, Madrid, Spain; Daniela Joly, University of Warwick, United Kingdom; Johannes Knickenberg, Catholic Forum on Life in Illegality (Katholisches Forum Leben in der illegalität), Berlin, and Christophe Bertossi, Director, Center for Migrations and Citizenship, Ifri.

18 October – Raw Materials and Environment in Greenland 
With Damien Degeorges, Paris-Descartes University, Research Fellow, Strategic Research Institute of the Ecole Militaire (Ifresi), Paris.

8 November – 10 Years after September 11th, 
Al-Qaeda and the War on Terrorism 
With Marc Hecker and Élie Tenenbaum, Research Fellows, Security Studies Center, Ifri.

International Seminar 
14 June – The Challenges of Russian Energy Policy 
With Thomas Gormart, Director, Russia/NIS Center, Ifri, and William C. Ramsay, Director, Center for Energy, Ifri.

24 January – Belarusian Election: Lessons to Learn for the EU 
Seminar in the framework of the joint program Ifri/The Centre for Eastern Studies (OSW), Warsaw.

With Alyaïbârdâd Łahârviç, Movement for Freedom; Tatiana Poshevalova, Belarus National Platform for the East? Civil Society Forum; Vitali Siltiski, Belarusian Institute for Strategic Studies; Andrei Vardomatski, Director, NOVAL Laboratory, and Katarzyna Pelczyńska-Nalecz, OGW.

International Conferences 

Dominique Moïsi, Giles Merritt, Philippe de Schouthete, Philippe Herzog, Michael Emerson, Nicolas Vérin

Annual conference organized by Ifri and European think tanks Bertelsmann Stiftung, Bruegel, Centre for Euro- pean Policy Studies (CEPS), Confrontations Europe, European Policy Centre (EPC), Egmont Institute, Friends of Europe, Madaniaga College of Europe, Stiftung Wissenschaft und Politik (SWP), in partnership with Agence Europe.

Subjects addressed: The state of the European Union in 2011: What role for the EU in global governance?; The role of the EU budget in European economic governance; The future of European workers immigration policy; The external representation of the European Union.

With the participation of José Manuel Barroso, President, European Commission; Herman Van Rompuy, President, European Council; János Martonyi, Minis- ter for Foreign Affairs, Republic of Hungary; Mikołaj Dowgielewicz, Secretary of State for European Affairs, Government Plenipotentiary for the Polish Presidency of the EU; Jos Debeke, Director-General, DG Climate Action, European Commission; Kristzina Berta, Deputy Secretary of State for EU and International Relations, Ministry of Interior of the Republic of Hungary; Vasco Cał, Economic Advisor, Bureau of European Policy Ad- visors of the European Commission (BEPA), European Commission; Pour-Skytte Christoffersen, Ambassador and former Special Advisor to the High Representatives Catherine Ashton; Jean Lambert, Member of the European Parliament; Claude Morass, Member of the European Parliament; Franziska Brantner, Member of the European Parliament; Thomas Fischer, Executive Director, Brussels office, Bertelsmann Stiftung; Nicolas Vérin, Senior Fellow, Bruegel; Michael Emerson, Senior Fellow, CEPS; Philippe Herzog, President, Confronta- tions Europe; Philippe de Schouthete, Ambassador, Director of European Studies, Egmont Institute; Giles Merritt, Secretary-General, Friends of Europe; Jacki Davis, Director-General, Mesoamerican Communications (MCD); Christian Eigenhofer, Director of Energy and Climate Change Program, CEPS; Franz-Detlef Drak, Director of Research and Development, RWE AG; Susanne Dride, Head of the Research Division on Global Issues, SWP; Willy De Backer, Head of the Greening External Forum, Eurex Europe; Benedetto Marzocchi, Research Fellow, Bruegel; Fabian Zuleeg, EPC; Carole Ulmer, Project Manager, Confrontations Europe; Joachim Fritz-Vannähme, Director of the European Union’s Future Program, Bertelsmann Stiftung; Jean- Louis de Brouwer, Director of Migrations and Frontiers, European Centre of the Union; Sergio Garriga, Research Fellow, CEPS; Dora Kastakopoulou, Professor of Euro- pean Law and European Integration, Jean Monnet Chair, University of Manchester; Christal Morehouse, Project Director, Bertelsmann Stiftung; Jan Wouters, Director, Leuven Centre for Global Governance Studies, University of Louvain; Rosa Balfour, EPC; Toby Vogel, Correspondent, The European Voice; Domi- nique Moïsi and Malte Jauréguy-Naudin, Ifri.

5 May – What Kind of Future for the ENP? The View from the EU and Neighboring Countries 
Conference organized in collaboration with the OSW, Warsaw; in partnership with Agence Europe and Banca Monte Paschi Belgo.

With Amine Ait-Chaalal, Director, Centre for Internatio- nal Crisis and Conflict Studies (CECRI); Catholic Uni- versity of Louvain (UCL); Leopoldi Litra, Deputy Director, IDIS Vitoria, Moldova; Katarzyna Pelczyńska-Nalecz, Head, OSW Brussels; Ahmed Driss, Director of the Centre for Mediterranean and International Studies, Professor of Law at the Faculties of Law and Economic Sciences and Management, Tunis; John O’ourke, European Co-Chair of the EU-Serai Ogragara Neighborhood Policy Fellows, European External Action Service (EEAS); Olaf Oeica, Deputy Director, OSW; Elizabeth Collet, Transatlantic Council on Migration, Migration Policy Institute, Brus- sels; Ralph Genetzeke, Head of Mission, International Centre for Migration Policy Development (ICMPD), Brussels; Ibrahim Awad, Director, Center for Studies on Migration and Refugees, American University in Cairo, Egypt; Sabine Fischer, European Union Institute for Security Studies (EUISS); Olga Shemyko-Tapia, Carnegie Endowment; Philippe Cuisson, Deputy Head of Unit, DG Trade, European Commission; Ahmed Ghoneim, Associate Professor, Economics Depart- ment, Faculty of Economics and Political Science, Cairo University, Egypt; Madeleine Majorenko, coordi- nation of the European Neighborhood Policy II, EEAS; Paavo Klimkin, Deputy Minister for Foreign Affairs, Ukraine; Anna Raduchowska-Browcchowicz, Plenipoten- tary of the Polish Ministry of Foreign Affairs in charge of the Barcelona Process: Union for the Mediterranean; Miroslaw Łaçak, Deputy Director-General for Europe and Central Asia, EEAS; Richard Youngs, Director- General, FRIDE (Fundación para las Relaciones Internacionales y el Diálogo Exterior), Spain; Dominique David and Christophe Bertossi, Ifri.

10 October – Presentation of RAMSES 2012 
At the Filigranes bookstore in Brussels.

With Philippe Moreau Defarges, Co-Director, Ram- sels; Malte Jauréguy-Naudin and Vivian Pertusot, Ifri.

15 November – Russian and NATO Strategies toward Afghanistan 
In partnership with OSW, Warsaw.

With Gilles Vander Ghinist, Political Affairs and Secu- rity Policy Division, NATO, and Marek Menkiszak, Head of the Russia Division, OSW.
Both Russia and the Newly Independent States (NIS) show all the characteristics of an area marked by strong potential and chronic instability. An obvious and unavoidable energy partner with a promising market, Russia is plagued with various internal conflicts and remains difficult to penetrate. Because of its international status, it is not an emerging country like any other. The region is distinguished by its extreme heterogeneity and the fundamental changes in the relations that each country maintains with Moscow and other external players. The Russia/NIS Center was created in 2004 with three main objectives: to anticipate changes in the region, provide expertise, and offer policy solutions to decision-makers.

Team

Thomas Gomart, Director of the Russia/NIS Center, Director of Strategic Development, Ifri
Areas of expertise: civil-military relations, interaction between foreign policy and energy policy, European Union/Russia partnerships, nation branding, digital power

Tatiana Kastouéva-Jean, Research Fellow
Areas of expertise: Russian higher education, innovation systems, technological potential, Russian soft power, human capital

Dominic Fean, Assistant Research Fellow
Areas of expertise: Russian international politics, Ukraine, Moldova, Caucasus, European neighborhood policy, Eurasian Economic Union

Julien Nocetti, Associate Researcher
Areas of expertise: Russian Middle East policy, Internet and politics in Russia

Research Areas

Power Systems in Eurasia
The Center monitors the ongoing process of civil and military elite formation in the region and the different ways in which those elites come to power, in order to better understand power struggles and the decision-making process. A comparative approach (Russia and Central Asia) allows for close examination of the functioning of the central government. Particular attention is given to the interaction between the military and political leaderships. To remain up to date on the sociology of decision-makers, our researchers regularly make visits to the region.

The Strategic Partnership Between the EU and Russia
This relationship creates a bridge where there are problems of trust. A specific task force was formed within the Russia/NIS Center to formulate operational recommendations. Since 2011, a Eurasian Trade Task Force has been set up to study the process of creation of a Eurasian Economic Union. This area of study also permits the Center to look into the question of Russia’s integration into global governance (WTO), as well as the consequences of the Eastern Partnership.

Interaction Between Russia’s Foreign and Energy Policies
This research area examines the restructuring of the Russian energy landscape and its implications for neighboring countries, along with the use of energy supplies for political ends.

Human Capital
This field of research analyzes the restructuring under way in the domain of higher education, and seeks to identify the niches of excellence and the scientific training that can enable Russia to participate in international competition.

Major Publication


Electronic Publications

* "Russie.Nei.Visions"*
(series published in English, French, and Russian)

Developing Research in Russian Universities, Irina Dezhina, n° 57, February.


“Digital Kremlin”: Power and the Internet in Russia, Julien Nocetti, n° 59, April.
The Caucasus: A Hotbed of Terrorism in Metamorphosis, Pavel Baev, n° 60, July.
What the North Caucasus Means to Russia, Aleksey Malashenko, n° 61, July.
Italy, Russia’s Voice in Europe?, Nadezhda Arbatova, n° 62, September.
Russian Digital Dualism: Changing Society, Manipulative State, Alexey Sidorenko, n° 63, December.

• “Russie.Nei.Reports” (series published in English or French)
Economic Constraint and Ukraine’s Security Policy, Dominic Fean, n° 7, May.
L’université Goukine : réservoir de cadres pour le secteur pétrolier et gazier, Tatiana Kastouéva-Jean, n° 8, June.

Articles and Contributions
“Wrong Road to Harvard”, Tatiana Kastouéva-Jean, Research Europe, November.

Conferences-Debates
14 March – Informal Practices and Anti-Corruption Strategies in Russia
With Alena Ledeneva, Professor, School of Slavic and East European Studies, University College, London, and Stanislav Shekshnia, Program Director, INSEAD Global Leadership Center.
11 May – Russia-Europe: Threats to the Stalemate in Afghanistan
With Victor Ivanov, Director, Russian Federal Service for Drug Control.
11 July – What the North Caucasus Means to Russia
With Pavel Baev, Professor and Research Fellow, Peace Research Institute, Institute for Political Science, Oslo (PRIO), and Alexei Malashenko, Director, “Religion, Society and Security” Program, Carnegie Moscow Center.
15 September – The Internet in China and Russia: Interactions Between States, Firms, and Users
With Min Jiang, Lecturer, University of North Carolina; Emily Parker, Policy Planning, State Department, Washington; Alexei Sidorenko, Editor, Global Voices Online, Moscow; Milton Mueller, Professor, School of Information Studies, University of Syracuse; Ilya Ponomarev, Member of the Duma, Director of the Subcommittee on the Development of New Technologies, Assistant Director of Marketing at Skolkovo, Moscow, and Julien Noceti, Associate Researcher, Ifri.
13 December – The Transnistrian Conflict, Twenty Years Later
With Oleg Serebrian, Ambassador of the Republic of Moldova in France; Oazu Nantoi, Public Policy Institute of Moldova; Cornel Ciurea, Institute for Development and Social Initiatives (IDIS), Vitorul, Moldova; Witold Rodkiewicz, OSW/Center for Eastern Studies, Warsaw, and Dominic Fean, Ifri.
The Center for Asian Studies organizes its research around three main subjects.

Internal Organization in the Asian Region (Eastern and Southern Asia)
The main relationships considered here are the bilateral relationships between the great powers in the region – including Japan and India, and India and Russia – as well as the emergence of new actors such as Australia. Within the framework of this research area, one meeting was devoted to the major geostrategists in Asia and the implications for Japan’s strategic stance. Economic integration in East Asia, its methods and recent developments following the 2008-2009 crisis, was also a subject of special attention. The study of regional production networks and intra-Asian direct investment, particularly in South-East Asia, led to a publication and a seminar.

Relations between Major Asian Powers and the Rest of the World
The objective here is to analyze the strategies of power projection, through diplomatic initiatives and the internationalization of companies. The growing role of China in Africa and South America was discussed at various seminars. The place held by Asian countries in international organizations and multilateral forums was analyzed through a study that offered a Franco-Korean perspective on the G20.

Internal Dynamics – Political, Economic and Social – of East and South Asian Countries
The central issues of energy strategies and green growth of large emerging countries in the region are subjects of special examination. Several articles and events also looked into developments in Japan since the tsunami of March 2011, and cast light on the conflict-ravaged politics of Thailand and Sri Lanka. Finally, a study was conducted on the evolution of China’s economic strategy and an event was held to examine the liberalization efforts in Vietnam.

Strategic Observatory on North-East Asia
The triennial Observatory on North-East Asia, in partnership for 2011 with the Strategic Affairs Delegation of the French Ministry of Defense, aims to ensure regular strategic monitoring of the region through following significant trends and tracking the complicated strategic changes in the region. Subjects of particular interest are the evolution of bilateral relations in terms of defense and security in the region, and relationships between North-East Asian and other states. This year’s conferences brought together Asian, European and American experts in order to debate subjects such as the evolution of Japanese defense strategies and the changes in the Asian security environment.

Partnership with the Canon Institute
Ifri forged a partnership in 2011 with the Canon Institute for Global Studies, a Japanese think tank specializing in international relations. The two institutes have launched a series of notes published in an electronic collection (the “Canon-Ifri Paper Series”). These notes have helped spread the ideas of Japanese researchers on the impacts of the 11 March disaster on the economy, crisis management, and Japan’s environmental and energy policies. In the framework of this partnership, John Seaman, a researcher at the Ifri Center for Asian Studies, was invited to the Canon Institute during the summer of 2011 to work on research to be published by the two think tanks.

Electronic Publications
* “Asie.Visions”
La coopération militaro-industrielle au cœur de la relation indo-russe, Gilles Boquérat, n° 37, April.
No Longer the “Reactive State”: Japan’s Pro-Active Free Trade Posture, Aurelia George Mulgan, n° 38, May.
Thailand : le tourment démocratique, Charuwan Lowra-Lulin, n° 39, June.
The Evolving Role of Southeast Asia in Global FDI Flows, Stephen Thomsen, Misuzu Otsuka, Boram Lee, n° 40, July.
Dreams and Nightmares – Australia’s Past, Present and Future in Asia, Tom Conley, n° 42, August.
East Asian Regional Economic Integration: A Post-Crisis Update, Françoise Nicolas, n° 43, September.
Japon/Inde : vers une coopération nucléaire ?, Céline Pajon, n° 44, October.
Innovation Policy Challenges for Japan: An Open and Global Strategy, Kazuyuki Motohashi, n° 45, November.
From “Looking” to Engaging – India and East Asia, G.V.C. Naidu, n° 46, December.

* “Canon-Ifri Paper Series”
Economic Policies Following the Great East Japan Earthquake, Keiichiro Kobayashi, n° 1, June.
Restoring Health Care and Welfare Services after the Great East Japan Earthquake, Yukihiro Matsuyama, n° 2, July.
Special Farming Zones and Land-use Planning for Reviving the Agricultural Industry, Kazuhiro Yanashita, n° 3, August.
Japan: How Should Funds Be Raised for Rebuilding after the Disaster?, Megumi Kashiwagi, n° 4, September.
The Great East Japan Earthquake and Sino-Japanese Reconciliation, Yoshiki Mine, n° 5, October.
**Conferences–Debates**

20 January – Economic Developments and Future Challenges in South-East Asia

With Kichiro Fukasaku and Kensuke Tanaka, Development Center of OECD, and David Camroux, Research Fellow, Center for International Studies and Research (CERI), Paris.

7 March – What Economic Solution Does Japan Have?

With Richard Collasse, President and CEO of CHANEL K.K., Japan.

30 March – Japan after the Disaster: What Are the Economic and Energy Consequences?

With Claude Meyer, Research Fellow, Groupe d’économie mondiale, Professor, Sciences Po Paris, and William C. Ramsay, Director, Center for Energy, Ifri.

16–17 May – Japan after the Guidelines: The New Strategic Posture

Annual conference of the Strategic Observatory on North-East Asia, With the support of the Strategic Affairs Delegation (DAS), French Ministry of Defense.

With Yasushi Masaki, Minister, Embassy of Japan; Valérie Niquet, Fonction pour la recherche stratégique (FRS); Yoshihiko Mina, Director of Research, Canon Institute for Global Studies, Senior Research Fellow, Waseda University; Dmitry Streletsov, Head of the Department of Oriental Studies, MGIMO, Moscow; Sugio Takahashi, Deputy Director, Policy Planning Office, Japanese Ministry of Defense; Christopher Hughes, Professor, University of Warwick; Katsuhisa Furukawa, Research Institute of Science and Technology for Society (RISTEX); Paul Jean-Ortiz, Director of the Asia Division, French Ministry of Foreign Affairs; Alessio Patalano, King’s College, London; Tetsuo Kotani, The Okazaki Institute, Non-resident Research Fellow, CSIS Pacific Forum; Admiral Xavier Magne, Deputy Chief of Staff, Naval Air Operations, Chief of Staff of the Navy, French Ministry of Defense; Andrew Onos, Associate Professor, Washington College; Tomonori Yoshizaki, National Institute for Defense Studies (NIDS), Japan; Paul Midford, Norwegian University of Science and Technology; Thierry Depech, Atomic and Renewable Energy Commission (CEA); Isabelle Saint-Mézard, DAS, French Ministry of Defense; Hideishi Takesada, NIDS, Japan; Víly Selkhuja, Director of Research, Indian Council of World Affairs; Taro Yamato, Director of Policy Planning, the Japanese Ministry of Defense; Takako Hirose, Senshu University; Ched-Hee Park, Graduate School of International Studies, Seoul National University, and Nicolas Regaud, Deputy Director, DAS, French Ministry of Defense.

18 May – Cutting Red Tape in Vietnam: Administrative Simplification and Better Regulation

With Daniel Trcka and Christine Arndt, Committee on Regulatory Policy, OECD, and Jean-Raphaël Chaponnier, Economist, French Development Agency (AFD).

20 May – Re-thinking China’s Role in Africa

With Chris Alden, London School of Economics (LSE); Daniel Large, School of Oriental and African Studies (SOAS), University of London, and Zhu Ming, Shanghai Institute of International Studies.

15 June – Promoting Job-Rich Growth in Asia: Local Employment, Skills Development and Social Protection

In collaboration with the OECD.

With Cristina Martinez-Fernandez, Employment and Skills Strategies in Southeast Asia Initiative (ESSSA), Local Economic and Employment Development Programme (LEED), OECD; Aurelio Parisotto, Economist, Department of Policy Integration, International Labor Organization (ILO); Kees Van Der Ree, Green Jobs Program Coordinator, ILO, and Jean-Pierre Clerc, Professor of Economics, University of Paris 13.

15 September – The Internet in China and Russia: Interactions Between States, Firms, and Users

With Min Jiang, Lecturer, University of North Carolina; Emily Parker, Policy Planning, State Department, Washington; Alexei Sidorenko, Editor, Global Voices Online, Moscow; Milton Mueller, Professor, School of Information Studies, University of Syracuse; Ilya Pomnarev, Member of the Duma, Director of the Subcommittee on the Development of New Technologies, Assistant Director of Marketing at Skolkovo, Moscow, and Julien Nicoletti, Associate Researcher, Ifri.

**Articles and Contributions**

- **François Nicolas**
  - “Les économies asiatiques face à la crise économique et financière”, Questions internationales, n° 48, March-April.

- **Céline Pajon**
Research Areas
In 2011 the program dedicated itself to understanding the Arab Spring: the internal dynamics, national models, the effects on regional equilibriums, changes in balances of power, the implications for the strategies of external actors (the United States, European Union, etc).

Electronic Publications
• “Notes de l’Ifri”
  U.S. Foreign Policy and the Israeli-Palestinian Conflict: A View from Palestine, Sara Roy, August.

Article
Après le 11 Septembre : les États-Unis et le Grand Moyen-Orient, Mansouria Mokhefi, Politique étrangère, 3-2011.

Conferences-Debates
15 February – What Perspectives for the New Tunisia?
With Majid Bouden, President, Association des avocats en droit international; Serge Degallaix, former French Ambassador to Tunisia, and Jean-Pierre Tuquoi, Le Monde.

Team
Mansouria Mokhefi, Research Fellow, Program Head
Denis Bauchard, Special Advisor on the Middle East

Majid Bouden, Dominique David, Serge Degallaix, Jean-Pierre Tuquoi

16 March – Demands for Democracy in the Arab World: How Will They Be Answered?
With Mathieu Guidère, Professor, University of Toulouse 2; Jean-Yves Moisseron, Research Fellow, Institut de recherche pour le développement (IRD), and Dominique Moïsi, Special Advisor, Ifri.

28 June – The Libyan Crisis: Consequences and Repercussions in Neighboring Countries
With André Bourgeot, Research Director Emeritus, CNRS; François Gouyette, former French Ambassador to Libya; Mohammad Mahmoud Ould Mohamedou, Guest Professor, Graduate Institute of International and Development Studies, Geneva, Associate Researcher, Center for Security Policy, Geneva, former Minister for Foreign Affairs and Cooperation of Mauritania; Saad Mi...
MIDDLE EAST/NORTH AFRICA/ MEDITERRANEAN

North Africa Facing New Global Challenges Program

This program, conducted in partnership with the OCP Group, seeks to monitor the transformed regional dynamics, the changes in relations between the north and south shores of the Mediterranean, and the inclusion of a rapidly evolving Maghreb in an international setting, with respect to the Mediterranean, the Atlantic, Sub-Saharan Africa and beyond. The program wishes to go beyond the usual limits of analysis by offering an approach that is both geographic and theme-based, in order to offer constructive solutions to the issues at hand. The North Africa Facing New Global Challenges Program calls on various research programs within Ifri as well as outside researchers.

Team
Mansouria Mokhefi, Research Fellow, Program Head

Major Publications

Electronic Publications
• “Notes de l’Ifri”
Un schéma migratoire reconfiguré, dans les faits et dans l’approche politique, Mehdi Lalou, February.
La coopération Europe/Maghreb face aux mutations géostratégiques mondiales, Abderrahmane Mebtoul, April.
Quand le vent du « printemps arabe » souffle sur le golfe Persique, Mohammad-Reza Djalili and Thierry Kellner, September.
Brésil-Maghreb : globalité nécessaire et enjeux économiques stratégiques, Élodie Brun, October.

Articles and Contributions
“Le rôle des femmes dans les révolutions arabes”, Mansouria Mokhefi, L’ENA hors les murs, n° 44, September.
“Élections législatives au Maroc : enjeux, défis et perspectives”, Mansouria Mokhefi, Euromed, Focus article, December.

Conferences-Debates
28 February – France’s Policies Toward the Arab World
With Thierry de Montbrial, President, Ifri; Yves Aubin de la Messuzière, former French Ambassador to Tunisia; Bassma Kodmani, Director-General, Arab Reform Initiative; Pierre-Jean Luizard, CNRS; Bernard Guetta, France Inter; Charles Cogan, Associate at the Belfer Center for Science and International Affairs (BCSIA) at the Kennedy School, Harvard University; Fatiha Dazi-Héni, Associate Researcher, CERI-FNSP; Hubert Vedrine, former French Minister for Foreign Affairs; Elias Sanbar, Palestinian Ambassador to UNESCO; Daniel Shek, former Israeli Ambassador to France; Monique Cerisier Ben-Guiga, Secretary of the Committee on Foreign Affairs, Defense and Armed Forces, Senate; Nathalie Nougayrède, Le Monde; Sid Ahmed Ghozali, former Prime Minister of Algeria; Hugh Roberts, former Director of the North Africa Program, International Crisis Group; Jean-François Daguzan, Editor-in-Chief, Maghreb-Machrek; Denis Bauchard and Mansouria Mokhefi, Ifri.

23 May – The United States and the Arab World: Power and Influence of the United States in the Arab World
With Marwan Bishara, Al Jazeera; Hussein Hassouna, Ambassador of the Arab League in the US; Richard Jones, Director, International Energy Agency; Charles Rivkin, US Ambassador to France, and James Zogby, President, Arab American Institute.

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Mansouria Mokhefi, Research Fellow, Program Head

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Brésil-Maghreb : globalité nécessaire et enjeux économiques stratégiques, Élodie Brun, October.

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23 May – The United States and the Arab World: Power and Influence of the United States in the Arab World
With Marwan Bishara, Al Jazeera; Hussein Hassouna, Ambassador of the Arab League in the US; Richard Jones, Director, International Energy Agency; Charles Rivkin, US Ambassador to France, and James Zogby, President, Arab American Institute.
Aside from occasionally strained bilateral relations, France and Turkey are experiencing a real development in terms of economic and cultural exchange and diplomatic cooperation. The activities of the Contemporary Turkey Program, established in 2007, are rooted in this context. It has two main objectives: 1) to develop new tools for analyzing the political, economic and social dynamics within Turkey itself, and to comprehend the rise of the country in the international arena, and 2) to strengthen the instruments of Franco-Turkish dialogue between the political and economic decision-makers of both countries and between civil societies. The program also aims to stimulate public debate in both countries through conferences, seminars and publications; to identify relevant actors in France and Turkey, in both civil society and institutional circles; and to organize activities that encourage socialization, particularly among media professionals (“Franco-Turkish Media Dialogue”).

Team

Dorothée Schmid, Research Fellow, Program Head
Areas of expertise: Franco-Turkish relations, Turkish foreign policy, Mediterranean regional issues, EU Middle East policy

Julien Cécillon, Assistant Research Fellow
Areas of expertise: public diplomacy in Turkey, Turkish politics, the Kurdish question

Research Areas
The program revolves around two axes.
Franco-Turkish Dialogue
- “Political Dialogue”: conferences and seminars aimed at exchanging views on political or socio-economic subjects;
- “Media Dialogue”: conferences and seminars aimed at exchanging views on political or socio-economic subjects;
- “Business Dialogue”: opportunities for socializing by business representatives and sharing of professional experiences, to improve the Franco-Turkish business climate.

The Observatory of Contemporary Turkey – which offers a space for expression to Turkish, French and other foreign experts through online publication of articles on contemporary topics.

Major Publication

Electronic Publications
“Notes franco-turques”
La République : visions franco-turques. Interview avec Baskin Oran, Dorothée Schmid, n° 6, May.

Articles and Contributions
Conferences-Debates


6 December – Is Turkey an Economic Exception? With François Faure, Head of the Country Risk Division, BNP Paribas; Esen Çaglar, Economist, Economic Policy Research Foundation of Turkey (TEPAV); Mehmet Atalan, President, Gaziantep Chamber of Commerce; Faik Derrir, Professor, Galatasaray University, and Dorothée Schmid, Ifri.

With Nora Seni, Director, TEPAV; Sayfettin Gürsel, Radikal, Professor, University of Bahçeşehir; Ahmet Insel, Radikal, Professor, Galatasaray University; Ragıp Duran, Journalist/Analyst; İbrahim Kaboğlu, Professor, Marmara University; Umut Oran, Diplomatic Advisor of the CHP party; Jacques Hubert-Rhodier, Les Echos; Murat Yelkün, Radikal, Editor-in-Chief, Turkish Daily News; Sedit Ergin, Hünyet; Nadire Matter, Editor-in-Chief, Bianet; Adil Korunoglu, President, Gaziantep Chamber of Industry; Esen Çaglar, Economist, TEPAV; Mehmet Aslan, President, Gaziantep Chamber of Commerce; Faik Derrir, Professor, Galatasaray University, and Dorothée Schmid, Ifri.

6 April – Arab Spring: Turkish Contributions and Criticisms of European Policies. With Jacques Hubert-Rhodier, Les Echos; Hürriyet Daily News; Sedat Ergin, Hürriyet; Nadire Matter, Editor-in-Chief, Bianet; Adil Korunoglu, President, Gaziantep Chamber of Industry; Esen Çaglar, Economist, TEPAV; Mehmet Aslan, President, Gaziantep Chamber of Commerce; Faik Derrir, Professor, Galatasaray University, and Dorothée Schmid, Ifri.

9-11 June – A Meeting of French and Turkish Journalists, Istanbul. In partnership with the Economic Policy Research Foundation of Turkey, Ankara (TEPAV), with the support of Gaziantep Chamber of Commerce.

 Ifri’s Sub-Saharan Africa Program was created within Ifri at the end of 2007. Its objective is to revise the tools that political and economic decision-makers, journalists and the general public use to analyze and understand the African continent, notably by highlighting French and international research on the subject and bringing together different types of expertise (researchers, military actors, bureaucrats, business people, NGO representatives, etc), who are generally unused to having common platforms. By producing and widely disseminating high-quality expertise, the program aims to renew public interest in Africa and to give decision-makers new tools to provide better-informed and more effective analysis of the African continent.

Team

Alain Antil, Research Fellow, Program Head
Areas of expertise: Mauritania, Sahel, West Africa, political and social questions, security issues

Hélène Quénot-Suarez, Research Fellow
Areas of expertise: Ghana, Burkina Faso, West Africa, African cities, middle classes, urban governance, waste management

Associate Researchers
Benjamin Augé
Areas of expertise: petroleum, gas, electricity, border conflicts related to hydrocarbons

Cyril Musila
Areas of expertise: Democratic Republic of Congo (DRC), Great Lakes area, Central Africa, regional cooperation, post-conflict reconstruction, cross-border economic dynamics

Matthieu Pellerin
Areas of expertise: Madagascar, safety/risk countries, corporate social responsibility

Thierry Vircoulon
Areas of expertise: South Africa, DRC, mineral issues, prevention and conflict resolution in Africa

Tobias Koepf
Areas of expertise: French military presence in Africa, European security policies toward Africa

Areas of expertise: urban governance, waste management, African cities, middle classes, urban governance, waste management

Areas of expertise: Mauritania, Sahel, West Africa, political and social questions, security issues

Areas of expertise: Ghana, Burkina Faso, West Africa, African cities, middle classes, urban governance, waste management

Areas of expertise: petroleum, gas, electricity, border conflicts related to hydrocarbons

Areas of expertise: Democratic Republic of Congo (DRC), Great Lakes area, Central Africa, regional cooperation, post-conflict reconstruction, cross-border economic dynamics

Areas of expertise: Madagascar, safety/risk countries, corporate social responsibility

Areas of expertise: South Africa, DRC, mineral issues, prevention and conflict resolution in Africa

Areas of expertise: French military presence in Africa, European security policies toward Africa

Hugh Pope, Michel Naoufal, Nora Seni, Dorothée Schmid, Esen Çaglar

Marc Semo, Ali Kazancigil, Marwa Daoudy, Henri Guirchoun

Dorothée Schmid, Dominique David, William Hale
Research Areas
Sub-Saharan Africa is rapidly changing. Its population will double in twenty years, and the continent at large is becoming rapidly urbanized. Sub-regional powers are asserting their leadership and new forms of religion are emerging at the same time as new forms of solidarity. Ideologies are at the heart of the construction of new identities — religions, increasingly anti-Western discourse, agrarian and nationalist ideologies, etc. In addition, foreign actors, new and old, are fighting for influence in Africa, reviving an old struggle forgotten since the end of the Cold War. These include former colonial powers, former superpowers and emerging powers: China, Libya, Algeria, Morocco, India, Turkey, Brazil, Japan, South Korea, etc.

Major Publications

Articles and Contributions

Electronic Publications
• “Notes de l’Ifri”
Le nouvel essor des relations entre la Chine et Madagascar, Mathieu Pellerin, March.

Seminars and Symposia
11 February – Electoral Processes in Africa: A Vehicle for Democratization or for Instability?
With Nicholas Cheeseman, Research Fellow, Centre of African Studies, Oxford; Mathieu Gaulme, Research Fellow, CREPAO-CREAN, Head of Election Observation Missions, and Gilles Yabi, Director, Dakar Office, International Crisis Group.

20 April – Building Peace across Borders: The Example of the African Great Lakes
With Sophie Haspeleslagh, Conciliation Resources; Ben Shepherd, British Foreign and Commonwealth Office; François Gaulme, Project Manager, French Development Agency, and Cyril Musala, Associate Researcher, Ifri.

20 May – Rethinking China’s Role in Africa
With Chris Alden, London School of Economics (LSE); Daniel Large, School of Oriental and African Studies (SOAS), University of London, and Zhu Ming, Shanghai Institute for International Studies.

22 June – Between Inner Balance and International Standings: Whither Independence for South Sudan?
In collaboration with the French Development Agency (AFD).

With François Gaulme, AFD; Douglas H. Johnson, Editorial Director at James Currey; Jean-Bernard Véron, AFD; Stéphane Gompertz, Ministry of Foreign and European Affairs; Louise Avon, AFD; Frank van Acker, Consultant, Arvens; Markus Hoehne, Max Planck Institute; Teresa Dumasy, Conciliation Resources; Christian Deltot, CNRS; Nicolas Vanacker, Oxford University; Sophie Vanhaevertbeke, European Community Humanitarian Office (ECHO); Mawan Muortat, Sudanese Political Commentator; Laurent d’Ersu, Policy Planning Directorate, Ministry of Foreign and European Affairs, and Cyril Musala, Ifri.

10 October – Issues and Outlooks in the Niger Delta
With Kingsley Kuku, Special Advisor to the President of Nigeria on the Niger Delta.

25 November – Ivory Coast, Six Months after the Arrival of Alassane Ouattara: Political and Security Challenges to Socio-Economic Priorities
With François Gaulme, AFD; Amandine Gnainguénon, Inserm; Juan de Catheu, OECD; Richard Béniéga, University of Paris I Panthéon-Sorbonne; Christian Bouquet, University of Bordeaux III; Stéphane Gompertz, Ministry of Foreign and European Affairs; Jérôme Spinaza, Strategic Affairs Delegation (DAS), Department of Defense; Franck Manyiakosoua, Commission of the CEDCAG; Denis Mauguenest, Center for Research and Action for Peace, Abidjan; Serge Michaelof, Science Po Paris; Jean-Bernard Véron, AFD; Marie Miran, EHESS; Claude-Hélène Perrot, University of Paris I Panthéon-Sorbonne; Magali Chep-ljen Harner, Amsterdam Institute for Social Science Research; Laurent d’Ersu, Policy Planning Directorate, Ministry of Foreign and European Affairs, and Alain Antil, Ifri.

29 November – Which Foreign Policy for Senegal?
With Macky Sall, President-Founder of the Alliance for the Republic (APR), former Prime Minister and former President of the National Assembly of the Republic of Senegal.
Europeans see many cultural similarities between themselves and the United States. Despite this, however, the US remains founded on a political philosophy and a reference system that is very different from those of the old continent. Moreover, the American institutions, political system and economic conditions contribute to a framework never before seen in the world, and, during the coming presidential election, will undergo significant developments. How will this culture and practice translate into US actions internationally? Ifri’s United States Program seeks to understand and illuminate the way toward more productive interactions with its partners, primarily Europe.

The program relies on a multidisciplinary team and maintains close working ties with French Americanists – academics and other actors in the transatlantic debate – as well as with a network of officials, researchers and American journalists.

Team

Laurence Nardon, Research Fellow, Program Head

Jacques Mistral, Research Fellow, Scientific Advisor

Constance Maury, Assistant

Associate Researchers

Anne-Lorraine Bujon (political theory, cultural and social issues), Alexandre De Hoop Scheffer (foreign policy and security questions), François Vergniolle de Chantal (institutions and domestic policy)

Research Areas

The political philosophy and reference systems specific to the United States are central determinants of US foreign policy and, as such, need to be understood. For this reason, the program’s first research area attempts to characterize and monitor the developments of these internal processes. The country’s institutions, political system and economic situation are experiencing significant changes. Institutional barriers, challenging economic circumstances, and the emergence of new forms of political action are also influencing the outlines of the US’s stance throughout the world. How will American culture and political practice translate into US action internationally? Ifri’s United States Program follows the debates on the role of the United States in the world and analyzes developments in the US position with respect to major changes in the international system.

Electronic Publications

- “Potomac Papers”
  - What Now for Obama?, Larry J. Sabato, no 6, January.
  - La Californie en 2011 : entre dynamisme et entraves, Gabrielle Durana, no 7, June.
  - L’« anti-environnementalisme », nouveau thème des conservateurs américains, Yves-Marie Penson, no 8, September.

US Demographics: The Hispanic Boom, Navtej S. Dhaliwal, no 9, September.

Conferences-Debates

The Obama Presidency – Year 3: Gridlock or Opportunity?
Seminar series organized in collaboration with the French-American Foundation France (FAF), with the support of BNP Paribas, American Express, VIÉL & Cie, 3M.

9 February – The Speech on the State of the Union: Can Obama Regain Control?
With Anton Brnder, Economist, Dexia Asset Management; François Vergniolle de Chantal, Editor-in-Chief, Politique américaine; Thomas McGrath, President, Republicans Abroad, France; Joseph Smallhoe, Democrats Abroad, Member of Democratic National Committee, and Jacques Mistral, Ifri.

8 March – US Foreign Policy in Spring 2011

27 May – The Place of the Muslim Community in the United States since 9/11
With David Kaplan, Associate Professor, Kent State University, University of Paris 8; Djelou Beghoura, Producer, France Télévision, and Mansouria Mokhefi, Ifri.

6 July – Unemployment, Double Dipping, Debt and Deficit: A Worrying Situation in America
With Clotilde L’Angevin, Head of International diagnosis and forecasts, French DG Treasury, Ministry of Economy and Finance; Eric Le Boucher, Editing Director, Les Échos, and Jean-Michel Six, Chief Economist Europe, Standard & Poor’s France.

16 September – The Political Season in Washington
With Don Rose, Consultant, Don Rose Communications; Philippe Geille, International Editor-in-Chief, Le Figaro, and Anne-Lorraine Bujon, Editorial Director, Institut des hautes études sur la justice (IHEJ).

19 October – Ten Years of US Policy in the Middle East
On the occasion of the publication of n° 3/2011 of Politique étrangère, and with the support of the University of Montpellier III and the Chercheurs d’avenir Program, Languedoc-Roussillon.

With Antoine Coppolani, Professor, University of Montpellier III; Frédéric Encel, Sciences Po Paris, and Yves Aubin de la Messusière, Former Director of North Africa/ Middle East Affairs, Ministry of Foreign Affairs.

Annual Conference: Year 10

15-16 December – One Year Before the Elections: Countdown to a Second Term?
In partnership with the French-American Foundation France, the US Embassy in Paris and France 24.

With Thierry de Montbrial, President, Ifri; Antoine Garapon, Secretary-General, Institut des hautes études sur la justice (IHEJ); Andreas Gil, Associate, Davis Polk; Frederick Davis, Attorney at law in Paris and New York, Board Member of the French-American Foundation, France; Vincent Michelot, Professor, Institut d’études politiques (IEP), Lyon; Sylvie Kastoffmann, Editorial Director, Le Monde; Norman Ornstein, Research Fellow, American Enterprise Institute; Larry Sabato, Professor, University of Virginia, Director, The UVA Center for Politics; François Vergniolle de Chantal, Lecturer, University of Burgundy; Anton Brnder, Chief Economist, Dexia Asset Management; Angel Ubide, Director of Economic Studies, Tudor Investment Corporation; Greg Ip, The Economist; Wendy Moore, Minister Counselor for Economic Affairs, US Embassy, Paris; François Bujon de l’Estang, former French Ambassador in Washing-
Security Studies Center
Defence Research Unit (LRD)

For more than twenty years, the Security Studies Center has contributed to strategic security analysis in France and throughout the world through its original research, publications (with two series, “Focus stratégiques” and “Proliferation Papers”, available online) and participation in debate through research and seminars. The center is also working to develop a far-reaching presence in new media (Ultima Ratio blog, Twitter, videos on Dailymotion). Devoted to the subject “French defense in question”, the 2011-2012 brown-bag seminar cycle, organized in partnership with the Foundation for Strategic Research (FRS) and the blog Secret défense, received lots of attention.

Team

Étienne de Durand, Director of the Security Studies Center and the Defense Research Unit (LRD)
Areas of expertise: European security, French and American defense policies, the “transformation” of force structures, contemporary military interventions, counter-insurrection, nuclear deterrence and proliferation

Marc Hecker, Research Fellow, Deputy Editor-in-Chief of Politique étrangère
Areas of expertise: terrorism, asymmetrical conflicts, wartime communication

Aline Leboeuf, Research Fellow at the LRD
Areas of expertise: changes in world conflicts, stabilization and post-conflict reconstruction, African conflicts

Corentin Brustlein, Research Fellow at the LRD and in the Proliferation Program
Areas of expertise: contemporary stabilization operations, French and European defense and security policy, Middle East

Research Areas

The Security Studies Center does long-term analyses of defense issues and works to understand future conflict developments. The center focuses on four main research areas.

Radicalization and terrorism.
Proliferation of weapons of mass destruction, in cooperation with the Atomic Energy Commission (CEA).
National strategies and major security policies (transatlantic relations and European security).
The evolution of force structures and methods of intervention, within the framework of the LRD, in partnership with the French Army and industrial partners.

Defense Research Unit (LRD)

While the US seems to be turning toward Asia and European countries are reducing their defense budgets, the LRD seeks to contribute to the maintenance of an ongoing debate on defense issues in France and worldwide, and to propose and promote solutions that will transform and strengthen French defense. The LRD is an original model, a joint venture between Ifri and the Army, as well as special contributors. Developing original works free of any institutional affiliation, the LRD seeks to provide recommendations relevant to all actors involved in security.

In addition to several key publications, including the “Focus stratégique” series, the LRD organizes both open and restricted events, conferences, lunches, and dinners with international experts. Events in 2011 were dedicated in particular to the Battle of Sadr City, drones, and mentoring international experts. Events in 2011 were dedicated in particular to the Battle of Sadr City, drones, and mentoring international experts. Events in 2011 were dedicated in particular to the Battle of Sadr City, drones, and mentoring international experts.

Electronic Publications

• “Focus stratégique”
Les camps de réfugiés et la guerre. Du sanctuaire à l’enfermement humanitaire, Marc-Antoine Pérouse de Montclos, n° 27, January.
La posture stratégique indienne face au défi pakistanais, Guillaume Morin, n° 28, February.

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Hoplites numériques. Le combat d’infanterie à l’âge de l’information, Pierre Charreyron, n° 30, April.

NATO Partnerships: Shaking Hands or Shaking the System?, Vivien Pertusot, n° 31, May.


Toward the End of Force Projection? II. Operational Responses and Political Perspectives, Corentin Brustlein, translation of n° 21, September.

Apprendre ou disparaître ? Le retour d’expérience dans les armées occidentales, Corentin Brustlein, n° 33, October.

Établir l’état de droit au Kosovo. Succès et échecs des Nations unies, Jean-Christian Cady, n° 34, November.


Articles and Contributions


Brown Bag Seminars

13 January – Guinea-Bissau: The Complex Civil-Military Relations of a “Narco-State”
With Vincent Foucher, Research Fellow, CNRS.

10 February – The New “Strategic Defense and Security Review”
With Alastair Cameron, Chief of the European Security Programme, Royal United Services Institute for Defense and Security Studies (RUSI), and Christophe Goussot, Project Manager, Strategic Affairs Delegation, Ministry of Defense.

17 March – European Jihadists in Afghanistan and Pakistan: The Case of the Germans in Waziristan
With Yassin Musharbash, Analyst, Der Spiegel.

28 April – Reform of the Bundeswehr in Midstream: The Final Incarnation of a Long Adjustment?
With Louis-Marie Clouet, Research Fellow, Cerfa, Ifri.

19 May – Reforming the French Armies
With Bastien Irdonne, Researcher, CERI, Sciences Po.

16 June – Endgame in Afghanistan?

Brown Bag Seminars

22 September – Lessons from a Decade of Operations
With Camille Grand, Director, Foundation for Strategic Research (FRS), Philippe Gros, Researcher, FRS, and Jean-Dominique Merchet, Journalist, Marianne.

27 October – Assessment of 10 Years of War on Terrorism
With Alain Chouet, former Intelligence Chief (2000-2002), DGSE (French Directorate-General for External Security); Camille Grand, Director, FRS; Philippe Gros, Researcher, FRS, and Jean-Dominique Merchet, Journalist, Marianne.

17 November – Defence White Paper: Assessment and Perspectives
With François Heisbourg, President, International Institute for Strategic Studies (IISS); Camille Grand, Director, FRS; Philippe Gros, Researcher, FRS, and Jean-Dominique Merchet, Journalist, Marianne.

8 December – NATO, Is It Still Reliable?
With Benoît d’Aboville, former Permanent Representative of France to NATO (2001-2005); Camille Grand, Director, FRS; Philippe Gros, Researcher, FRS, and Jean-Dominique Merchet, Journalist, Marianne, and Diego Ruiz Palmer, Section Head for Operations Planning Division, International Secretariat, NATO.

Seminars within the framework of the Proliferation Program
(in collaboration with the Atomic Energy Commission)

21 March – Escalation in the 21st Century

6 May – Who Controls the Bomb? Iran and China
With Sharham Chubin, Carnegie Endowment for International Peace (CEIP), and Bates Gil, Stockholm International Peace Research Institute (SIPRI).

8 July – Deterring the Weak: Principles, Lessons Learned and Options
With James Wirtz, Naval Postgraduate School (NPS), Monterey; Bruno Tertrais, Senior Researcher; FRS; Victor Utgoff, Institute for Defense Analyses (IDA), Alexandria; Malcolm Chalmers, RUSI; William Burr, George Washington University; George Perkovich, CEIP; Kongdan Oh, IDA, and Michael Eisenstadt, Washington Institute for Near-East Policy.

“Proliferation Papers”

Strategic Stability in the Cold War. Lessons for Continuing Challenges, David S. Yost, n° 36, February.

Russia’s Nuclear Forces: Between Disarmament and Modernization, Pavel Podvig, n° 37, May.

Intelligence and Nuclear Proliferation: Lessons Learned, Keith A. Hansen, n° 38, August.

In Defense of Deterrence: The Relevance, Morality and Cost-Effectiveness of Nuclear Weapons, Bruno Tertrais, n° 39, October.

28 April – Reform of the Bundeswehr in Midstream: The Final Incarnation of a Long Adjustment?
With Louis-Marie Clouet, Research Fellow, Cerfa, Ifri.

19 May – Reforming the French Armies
With Bastien Irdonne, Researcher, CERI, Sciences Po.

16 June – Endgame in Afghanistan?
Beyond considerations of science and technology, space has become a tool for implementing “terrestrial” policies in fields as varied as the environment, development, transportation, agriculture and defense. With this in mind, Ifri’s Space Program seeks to establish the importance of space as a political subject among policy-makers and the general public, to highlight the central role it plays in our societies and economies. It also aims to situate national, regional and international space policies in the broader context of the dynamics currently affecting international relations. Finally, the project seeks to define and illustrate the strategic opportunities of space, to establish and understand its importance in international politics. The Space Program focuses its analyses on Europe, since its ability to cope with the challenges of the 21st century will depend in part on the development of a coherent and ambitious space strategy.

Team

Laurence Nardon, Research Fellow, Program Head
Areas of expertise: American space policy, space and security

Associate Researcher

Christophe Venet
Areas of expertise: changes in European space governance

Research Areas

Space and Security

In 2011, the Space Program continued with its work on space security. Laurence Nardon participated in the annual conference held by the United Nations Institute for Disarmament Research (UNIDIR) on this theme, and Christophe Venet presented on the role of Europe in space security during one of the experts’ meetings. In the domain of space and security, the Space Program enlarged the debate by addressing the role of space in maritime and civilian security by way of its collection of online articles, the “Europe and Space Series”.

European Space Policy

In 2011, the Space Program focused on Europe. Europe’s ability to address major international challenges in the 21st century will depend in part on the development of a coherent and ambitious European space strategy. The “Europe and Space Series” articles have addressed various aspects of European space policy, and the program’s annual conference explored the challenges of European space governance.

Monitoring Major Space Applications

The applications of space (navigation, telecommunications and satellite observation) play an increasingly important role in providing solutions to many “terrestrial” problems. The Space Program seeks to highlight these strategic possibilities of space, especially in Europe.

Articles and Contributions


International Seminar

12 September – European Space Governance: The Outlook, Brussels
Annual conference.

With Agnieszka Lukaszczyk, Secure World Foundation; Gaëlle Michelier, Program Head, Space Policy and Coordination Unit, DG Enterprise and Industry, European Commission; Tanja Masson-Zwaan, Deputy Director, International Institute of Air & Space Law, Leiden University; Maria Buzdugan, Legal Counselor, European Satellite Navigation Programs, European Commission; Rik Hansen, Research Fellow, Leuven Centre for Global Governance Studies, Catholic University of Leuven; Pierre-Henri Pisani, Representative to the European institutions, National Center for Space Studies (CNES); Gérard Brachet, Vice-President, International Astronautical Federation; Josef Aschbacher, Head of GMES (Global Monitoring for Environment and Security) Space Office, European Space Agency; Olivier Jeurin, Europe Diplomacy and Defence; Pierre-Louis Lempereur, President, CODUN Space and Coordination Unit, DG Enterprise and Industry, European Commission; Michael Simpson, Senior Research Director, Secure World Foundation; Laurence Nardon and Christophe Veret, Ifri.

Center for Energy

The Center for Energy aims to inform actors involved in the public debate and public and private stakeholders about developments in global energy markets and their environmental and economic implications, as well as their effects on external policy. Identifying common energy strategies while respecting EU member states’ energy choices is one of the challenges of implementing energy policy at a EU level. At the same time, new environmental constraints are weighing on the public policy goals. To better address these issues and their impacts in particular on competitiveness, energy security and energy costs, the center is structured around five research areas:

– The new stakes surrounding hydrocarbon resources, particularly concerning the growing demand from emerging economies and the development of unconventional fossil fuels;
– The struggle against climate change with respect to the impact of environmental constraints on public policy, the creation of new instruments (EU ETS), and international climate negotiations;
– Global energy governance: how new players alter modes of operation;
– The integration of European energy, gas, and electricity markets;
– The geopolitical implications of changing energy markets and the relationship between producers and consumers.

Most of the Energy Center’s events take place in Brussels.

Team

Maïté Jauréguy-Naudin, Research Fellow, Director (since October 2011)
Areas of expertise: Kyoto Protocol, carbon governance, renewable energy, European energy policy

William C. Ramsay, Director (until October 2011); Advisor since November 2011

Jacques Lesourne, President of the Center’s Scientific Committee

Maïté de Boncourt, Research Fellow
Areas of expertise: transportation, Middle East

Research Areas

The New Stakes in the Game of Hydrocarbon Resources

The constantly growing dependence on fossil fuels requires that we continue to develop production and provision capacities. The program looks at the impact of this challenge on demand and investments, particularly with respect to the growing demands of emerging economies and the development of non-conventional fossil fuels.

Greenhouse Gases and the Battle Against Global Warming

The new environmental constraints have a direct impact on public policies. The program analyzes global climate policies and the possibilities of a post-Kyoto accord. It also examines the evolution of carbon markets, notably the European EU ETS system, and their impacts on investment decisions.

Global Energy Governance

While global energy demand continues to grow, adaptation of the institutions governing energy could become a major issue for all involved parties. The program examines the mechanisms of global energy governance and the ways in which new actors can change the way it functions.

The Integration of European Gas and Electricity Markets

The program looks at the obstacles to integrated gas and electricity markets, both at European and member state levels. Diversification of routes and better use of gas pipelines are essential when the external dimensions of the use of gas are taken into account, given that it is mainly produced outside the EU. While it is necessary to develop new electrical capacities and to facilitate energy circulation, there is a lack of cooperation between member states, and environmental policy objectives blur the long-term visibility that is essential for investors.

Geopolitical Implications of Global Developments in Energy Markets

The emergence of China and India has added a new dimension to the geopolitics of gas and oil. The program examines the evolution of the relationships between producers and consumers, and studies the impact on the geopolitics of energy as well as developments such as the growing LNG (liquefied natural gas) capacities, progress in clean carbon technologies, and the price of CO₂ emissions.

Laura Parmigiani, Research Fellow (Ifri Brussels)
Areas of expertise: gas markets

Martine Breux, Assistant
Major Publications

• “Les Études de l’Ifri”

Oil and Gas Delivery to Europe – An Overview of Existing and Planned Infrastructures, Susanne Nies, January.


The Effects of Baghdad Politics on Kurdish Gas Prospects, Sam Wilkin, March.


Japan’s Nuclear Crisis – A Time for Support, William C. Ramsay, March.


Obama Remarks on Energy: Ball in Congressional Court, William C. Ramsay, April.

Gas Prices – What to Do about France’s Shales, William C. Ramsay, April.

Political Oil Prices – A Measured Response If Any, William C. Ramsay, May.

Fukushima et la démocratie, Jacques Lesourne, May.

German Nuclear: Green Is Good, William C. Ramsay, May.


Europe, Energy and Chaos, Jacques Lesourne, June.

Transportation: Will Unconventional Gas Put the Brakes on Electric?, Maïté de Boncourt, June.


The EU Internal Market – A Stake or a Tool in European-Russian Gas Relations, The Case of New Member States Gas Policy, Agata Loskot-Strachota, June.


Energy Efficiency versus the EU ETS: Counterproductive Tribalism in the Commission, Maïté Jauréguy-Naudin, July.

Kanal Istanbul: Pipedream or Politics?, Christian Koller, July.

A Look at the IEA 2011 Release of Strategic Oil Reserves, Devin Glick, July.


Changes in the Geopolitical Landscape of Energy, Jacques Lesourne, August.

Trans-Caspian Gas – A Worthy Teething Ring for Europe’s Energy Diplomats, William C. Ramsay, September.

Communication of the EU Energy External Policy: Was There an Alternative?, Laura Parmigiani, September.

Gazprom and the EU: Raiding the Gas Companies, William C. Ramsay, September.

France Facing Germany’s Pull Away from Nuclear, Jacques Lesourne, November.


Seminars, Roundtables

26 January – Rare Earths and Other Critical Raw Materials: Towards a Security of Supply?, Brussels

With Roderick Eggert, Professor and Director, Economics and Business Division, Colorado School of Mines; Paul Ancaux, Project Manager, DG Enterprise and Industry, European Commission; René Van Sloten, President, Businesseurope Market Access Working Group, and Alan Price, Partner and Co-President of the International Trade Group, Wiley Rein, LLP, Washington DC.


With John W. Jimison, Director-General, The Energy Future Coalition.

• The Ifri Energy Breakfast Roundtable

5 April – Carbon Markets: Down But Not Out, Brussels

With Sarah Ladislaw, Senior Fellow, Energy and National Security Program, Center for Strategic and International Studies (CSIS); Olivier Sartor, Research Fellow, European climate policy, CDC Climate, Paris, and Isa-belle Curien, Carbon Analyst, Deutsche Bank France.

27 April – Low-hanging Efficiency Fruit: Still Hanging, Brussels

With Claude Breining, Director of European Affairs and Strategic Influence, Schneider Electric, and Yamina Saheb, Building Expert, Energy Efficiency Unit, International Energy Agency.

7 June – Rare Metals: Markets, Policies and Challenges, Brussels

With Christian Hocquard, Economist, Mineral Raw Materials: BFGM; François Bersani, Secretary-General of the Comité pour les métaux stratégiques (COMES), and Gwenclo Cozigu, Director, Raw Materials, DG Enterprise, European Commission.

15 June – Gas Prices: Divorcing Oil?, Brussels


7 July – Nein to Nuclear – Now What?, Brussels

With Matthias Dür, Senior Manager, European Affairs, RWE AG; Susanne Nies, Head of Energy Policy and Generation Unit, Eurelectric, and Fabien Roques, Director, European Power, IHS Cambridge Energy Research Associates (CERA).

22 September – Power Storage: Smoothing Intermittence to Maximize Renewables, Brussels

With Stéphane Biscaglia, Director of Renewable Energy, Smart Grids and Storage Engineer, ADEME, and Louis-Marie Jacquelin, ENEA Consulting.

18 October – Energy Efficiency: Now More Than Ever, Brussels

With Markus Becker, European Energy Executive, General Electric; Adrian Joyce, Secretary-General, EuroAce, and Claudes Thurmes, Member of the European Parliament.

Electronic Publications

• “Notes de l’Ifri”

The Electric Vehicle in the Climate Change Race. Tortoise, Hare or Both?, Maïté de Boncourt, January.

Arctic Solutions: The Frozen (Thawing) Relations of the High North, Christopher Summers, February.

Decoupling the Oil and Gas Prices – Natural Gas Pricing in the Post-financial Crisis Market, Miharu Kanai, May.

Unconventional Gas: A Game Changer for Transport Too?, Maïté de Boncourt, July.

Gas Exports in Turkmenistan, Luca Vasanczki, November.

Évolution des prix de l’électricité aux clients domestiques en Europe occidentale, Michel Cruciani, November.

• “Édits Energie”

Energy Efficiency: Smart but not Sexy, Yamina Saheb, January.

German Energy Policy, Jacques Lesourne, January.


Will There Ever Be a European Gas and Electricity Market?, Jacques Lesourne, February.


The Effects of Baghdad Politics on Kurdish Gas Prospects, Sam Wilkin, March.


Japan’s Nuclear Crisis – A Time for Support, William C. Ramsay, March.


Obama Remarks on Energy: Ball in Congressional Court, William C. Ramsay, April.

Gas Prices – What to Do about France’s Shales, William C. Ramsay, April.

Political Oil Prices – A Measured Response If Any, William C. Ramsay, May.

Fukushima et la démocratie, Jacques Lesourne, May.

German Nuclear: Green Is Good, William C. Ramsay, May.


Europe, Energy and Chaos, Jacques Lesourne, June.

Transportation: Will Unconventional Gas Put the Brakes on Electric?, Maïté de Boncourt, June.


The EU Internal Market – A Stake or a Tool in European-Russian Gas Relations, The Case of New Member States Gas Policy, Agata Loskot-Strachota, June.


Energy Efficiency versus the EU ETS: Counterproductive Tribalism in the Commission, Maïté Jauréguy-Naudin, July.

Kanal Istanbul: Pipedream or Politics?, Christian Koller, July.

A Look at the IEA 2011 Release of Strategic Oil Reserves, Devin Glick, July.


Changes in the Geopolitical Landscape of Energy, Jacques Lesourne, August.

Trans-Caspian Gas – A Worthy Teething Ring for Europe’s Energy Diplomats, William C. Ramsay, September.

Communication of the EU Energy External Policy: Was There an Alternative?, Laura Parmigiani, September.

Gazprom and the EU: Raiding the Gas Companies, William C. Ramsay, September.

France Facing Germany’s Pull Away from Nuclear, Jacques Lesourne, November.

21 November – European Electricity Pricing: Lost in Translation, Brussels
With Michel Cruciani, Project Manager, Centre of Geopolitics of Energy and Raw Materials (CGEMP), Paris-Dauphine University; Matti Supponen, Project Manager, Electricity and Gas Unit, DG Energy, European Commission, and Nicolas Pierrone, Market Development Manager, Belpex.

14 December – Nord Stream: A Tale of Mutual Dependence, Brussels
With Anthony Livianos, PGD, Energy Stream CMG; Christof van Agt, Senior Fellow, Clingendael International Energy Program, and Maciej Wozniak, Independent Expert, Poland.

International Conferences

9 February – Speed Bumps on the Road to Sustainability, Brussels
Annual conference.

Introduction by Thierry de Montbrial, President, Ifri; and Herman Van Rompuy, President of the European Council; closing speech by Günther Oettinger, Energy Commissioner, European Commission.

With the participation of Claude Mander, former Executive Director of the International Atomic Energy Agency (IEA); Peter Taylor, Chief, Technology of Energy Division, IEA; Coby Van Der Linde, Director, Clingendael International Energy Program; Barbara Buchner, Director, CPI (Climate Policy Initiative), Venice Office; Juho Lipponen, Chief, Carbon Capture and Storage Unit, IEA; Alan Meier, Lawrence Berkeley National Laboratory; Jean-Luc di Padola-Galloni, Vice-President for Foreign Affairs and Sustainable Development, Valeo; Jean-Michel Charpin, Inspector General of Finance; Chris Segar, Analyst, Middle East and North Africa, IEA; Pierre Zaleski, Executive Director, Center for Geopolitics of Energy and Raw Materials, Paris-Dauphine University; Antonio Pires Santos, Director, Europe Energy & Utilities Team, IBM; Dominique Ménard, Associate, Hogan Lovells (Paris) LLP; and Karsten Neuhoff, Director, CPI (Climate Policy Initiative), Berlin Office, Deutsches Institut für Wirtschaftsforschung, Berlin.

14 March – European Unconventional Gas Developments: Environmental Issues and Regulatory Challenges in the EU and the US, Brussels
In collaboration with the Atlantic Council.

With the participation of General Richard Lawson, Vice-President, Atlantic Council; Michael Sullivan, Senior Advisor, Bureau for International Energy Affairs, US Department of State; Heinz Hilbrecht, Director, Security of Supply and Energy Markets, DG Energy, European Commission; Chris Hopkins, Vice-President, Unconventional Gas, Schlumberger; Brenda Pierce, Energy Resources Program Coordinator, US Geological; Michael Schaal, Director, Office of Petroleum, Natural Gas and Biofuels Analysis, Energy Information Administration; Brian Horstfield, GFZ German Research Centre for Geosciences; Sally Komfield, International Oil and Gas Activities, US Department of Energy; Scott Keil, former President, Ground Water Protection Council (GWPC); Mark Boling, Executive Vice-President, Southwestern Energy; John Lyman, Director, Energy and Environment Program, Atlantic Council of the United States; Amy MaC, Natural Resources Defense Council; Dr. Stephen Singer, Director of Global Energy Policy, WWF International; Michelé Rivas, Greens/European Free Alliance, European Parliament; Lena Kolarska-Bobinska, European People’s Party, European Parliament; Michael Schuetz, Project Manager, DG Energy, European Commission; Mihai Tomescu, Project Manager, DG Environment, European Commission; Marts Wargodzka, Ministry of the Environment, Poland; Klaus Söntgerath, Director of Facility Monitoring and Energy Conservation, State Authority for Mining, Energy and Geology, Lower Saxony; Malcolm Fergusson, Chief of Climate Change, UK Environment Agency; Carole Mercier, Head of Department, Hydrocarbons Exploration and Production, Ministry of Ecology, Sustainable Development, Transportation and Housing, France; and William C. Ramsay, Ifri.

Economic Studies Program

This program addresses economic issues from the perspective of political economy. It thus focuses on issues concerning developments in the global economic system (its financial, commercial and industrial aspects), the governance of that system (international institutions, the G7+, G20, etc), the dynamics of different regions (the US, the EU, Russia, China, emerging countries in general) and the actions of economic stakeholders confronted with a rapidly changing environment (new technologies, outsourcing, regulation). The various dimensions of the European crisis were particular objects of interest in 2011.

Team

Jacques Mistral, Program Director

William Ramsay, Herman Van Rompuy, Thierry de Montbrial

William Ramsay, Juho Lipponen, Alan Meier, Jean-Luc di Paola-Galloni, Maîté Jauréguy-Naudin
Center for Migrations and Citizenship

Ifri’s Center for Migrations and Citizenship was created in 2011, as a continuation of the Migrations, Identities & Citizenship Program, which had existed since 2005. By observing migration as a structuring reality of contemporary international relations, and practices of citizenship in a world becoming increasingly interdependent, the center offers fresh thinking on migration and “diversity” in order to contribute to international research, and promote public debate on these complex issues. The center is a place for the development of innovative research through several international research networks in Europe (University of Amsterdam, University of Warwick, Wissenschaftszentrum Berlin für Sozialforschung), the United States (City University of New York/CUNY, Washington University in Saint Louis, Council for European Studies, Social Science Research Council), and the Mediterranean region (American University of Beirut, Mohammed V University in Rabat).

Team

Christophe Bertossi, Research Fellow, Program Director
Areas of expertise: citizenship, ethnicity, institutions, migratory policies

Dorothée Prud’homme, Junior Research Fellow
Areas of expertise: discrimination, institutions (health), ethnicity, migratory policy

Emma Broughton, Junior Research Fellow
Areas of expertise: migratory policies, discrimination

Associate Researchers
Marie Bassi
Areas of expertise: migratory policy, immigration in Southern Europe

Imad Bou Akl
Areas of expertise: religious and cultural diversity, institutions (health), Lebanon

Jan Willem Duyvendak
Areas of expertise: multiculturalism, social cohesion, urban renovation and affiliation

Danièle Joly
Areas of expertise: migratory policy, asylum, discrimination, minorities

Research Areas
Employers and Migration
Since September 2011, the program has sought to identify French employers’ perceptions of national and European migration policies, and to study the relationship between these policies and organizations in the economic market. To what extent are employers willing to participate in the determination of migration policies, and what would these policies look like if they met the employers’ expectations?

Ethnicity and Islam in Institutions, International Comparisons
This program focuses on institutions in Western countries, based on comparative study. After a focus on the French army and gendarmerie, the program turned to public and private hospitals in France, with a study entitled “Diversity at the Hospital: Social Identities and Discrimination in a French Institution.”

Rethinking European Citizenship
Citizenship is now faced with the challenge of a populist discourse that stigmatizes particular immigrant populations, along with questioning of multiculturalism and traditional forms of integration such as the French ‘republican model’. The program puts these discourses into perspective, using comparative social sciences and an active research tool that involves “ordinary citizens” in several EU cities. To this end, a new project, “SUCCESS”, was launched by the European Commission in partnership with the Calouste Gulbenkian Foundation.

Migration Policies and International Relations
Over the past two decades, the impact of migration on inter-state relations has been the subject of much scientific literature. However, less studied is the impact of states’ responses to these international relations questions. This research area has produced a series of publications, of which the first is entitled, Migrations and Revolutions: Reflections on the Recent Events in North Africa in an International Relations Perspective.

Electronic Publications
• “Notes de l’Ifri”

Un schéma migratoire reconfiguré, dans les faits et dans l’approche politique, Mehdi Labu, February.


European Task Force on Irregular Migrations (ETFIM), Five Country Reports, September: Germany, Barbara Laubenthal; Patricia Piaggio; Italy, Arianna Casselli; Switzerland, Danièle Joly, Khusreesh Wadia; Spain, Gemma Pinyol, Hector Cobolla Boado; France, Emma Broughton.

Migrations and Revolutions: Reflections on the Recent Events in North Africa in an International Relations Perspective, Emanuela Paoletti, October.
Articles and Contributions


“Immigration, Incorporation, and Diversity in Western Europe and the United States: Comparative Perspectives”, special issue led by Christophe Bertossi and Nancy Foner, American Behavioral Scientist, vol. 55, no. 12.


Seminars and Symposia

15 June – The Crisis of Undocumented Migrants in Europe

With the support of the Conseil régional d’Île-de-France and the Barrow Cadbury Trust.

With Arianna Cascella, Sapienza-Università, Rome; Hector Cobolle Baudo, Universidad Nacional de Educación a Distancia, Madrid; Danièle Joly, University of Warwick; Barbara Laubenthal, Bochum Universität; Patricia Pielage, Bochum Universität; Gemma Pinyol, Secretary of State for Immigration and Emigration, Spain; Sarah Toucas, Sciences Po Paris; Khusroo Vadla, University of Warwick; Stefano Bertuzzi, Council of Europe, and Christophe Bertossi, IRI.

29 June – Islam, Secularism and Discrimination in Hospitals

With Jean Baubérôt, Director Emeritus of Research, École pratique des hautes études, and John Bowen, Dunbar-Van Cleve Professor, Washington University, Saint Louis.

7 September – Asylum and Immigration Policies in France

With Étienne Pinte, Deputy for Yvelines, and Danièle Joly, Director, Centre for Research in Ethnic Relations, University of Warwick.

22 September – Racism and Discrimination at the Hospital

With Dorothée Prud’homme and Christophe Bertossi, IRI.

Health and Environment Program

The Health and Environment Program’s central research objective is the study of global governance with respect to health and the environment, within a comparative logic framework, as well as questions of overlap in the domains of health and the environment (pollution, for example). The way that global governance functions with respect to health and the environment is studied each year through case studies and international seminars. These publications and events shed light on the different dimensions of such governance, allowing us to better understand the way it works, its limits, and the possibilities for improvement. The program is supported by the Taipei Representative Office in France.

Team

Aline Leboeuf, Research Fellow, Program Head

Areas of expertise: health sector, issues of stabilization and reconstruction in Sub-Saharan Africa

Emma Broughton, Junior Research Fellow

Areas of expertise: climate, biodiversity, international negotiations

Research Areas

From 2008-2009, the program focused on the governance methods and tools deployed to manage various global health and environment problems, which resulted in three reports on industrial pollution, the avian flu crisis, and a study of the Global Environment Facility (GEF). From 2009-2010, research focused on the production, implementation and impact of international standards, with two reports on REACH (on chemicals) and the place of the environment in Japan’s foreign policy. In 2010-2011, the program focused on the study of emerging trends in global governance of health and the environment.

International Conference

30 May – Practicing Green Growth, Challenges and Opportunities

With Thierry de Montbrial, President, Ifri; Michèle Pappalardo, Auditor of the Cour des comptes, former Commissioner General for Sustainable Development, Department of Ecology, Sustainable Development, Transportation and Housing; Lu Ching-long Michel, Ambassador, Taipei Representative Office in France; Nathalie Giroud, Green Growth Coordinator, OECD, France; Robert Yang, Advisor, Industrial Technology Research Institute (ITRI), Taiwan; Paul Watkinson, Chief of the Climate Negotiating Team, Department of Ecology, Sustainable Development, Transportation and Housing; Gilles Vermet-Dessroches, Director of Sustainable Development, Schneider Electric, France; Chun-fang Hsu, Economic Advisor, Ministry of Economic Affairs, Taiwan; Patricia Crifo, Economist, University of Paris-Ouest-Nanterre-La Défense and Ecole polytechnique, France; Guillaume Duval, Editor-in-Chief, Alternatives économiques, France; Yann Laurans, Associate Researcher, Institut du développement durable et des relations internationales (IDDRI), France; Suhyung Chung, Associate Professor, Division of International Studies, Korea University; Tsuyoshi Kawakami, former Chief of the Strategic Research in Economics and Environment Bureau, Ministry of the Environment, Japan; Stefan Ulrich Speck, Project Head, Economics and Environmental Policy, European Environment Agency (EEA), Denmark; Manuela Flam, Project Manager “Green Economy”, Commissioner General for Sustainable Development, Department of Ecology, Sustainable Development, Transportation and Housing; Maria Wetterstrand, Spokesperson, Green Party, Sweden; Corinne Lepage, Vice-President of the Committee on Environment, Health and Food Protection, European Parliament; Maïté Jaureguy-Naudin and John Seaman, IRI.

Electronic Publications

• “Notes de l’IRI”

Making Sense of One Health. Cooperating at the Human-Animal-Ecosystem Health Interface, Aline Leboeuf, Health and Environment Reports, no 7, April.

What’s in a Name? Market-based Instruments for Biodiversity, Emma Broughton and Romain Pirard, Health and Environment Reports, no 8, May.
Major Publications

“Les Études de l’Ifri”
Oil and Gas Delivery to Europe – An Overview of Existing and Planned Infrastructures, Susanne Nies, January.
Sortie de crise à l’africaine – Dynamisme économique et fragilités structurelles d’un modèle, René Lasserre, Hans Stark and Jörg Wolff (eds.), April.

Publications Outside Ifri

Electronic Publications, Articles

Europe
• Cerfa Publications
“Notes du Cerfa”
Les Balkans vus de Berlin aujourd’hui, Franz-Lothar Altmann, n° 81, January.
Mieux gouverner la zone euro : le fragile compromis franco-allemand, Christian Deubner, n° 82, March.
Les mythes sur le déclin de la classe moyenne en Allemagne, Roman Herzog Institut; Dominik H. Enste, Vera Erdmann, Tatjana Kleineberg, n° 83a, April.
Les relations Inde-Allemagne, entre dynamisme économique et déphasage géopolitique, Christian Wagner, n° 84, May.
La crise du parti libéral allemand, Oskar Niedermayer, n° 86, June.
La réorganisation de la Bundeswehr – La quadrature du cercle, Franz-Josef Meiers, n° 87, June.
L’Allemagne face au Printemps arabe, Almut Möller, n° 88, July.
La culture stratégique de la politique étrangère allemande, Henning Riecke, n° 90, November.
L’interaction civilo-militaire dans la politique de sécurité allemande : le cas de l’Afghanistan, Hans-Georg Ehrhart, n° 91, December.
“Visions franco-allemandes”
Un leadership par la crédibilité – Prospectives franco-allemandes sur l’avenir de l’UE, n° 18, Andreas Marchetti and Louis-Marie Clouet, March.
Incertitudes sur la PSDC – Une nécessaire réflexion franco-allemande, n° 19, Andreas Marchetti and Louis-Marie Clouet, July.
• CFA Publication
Kosovo – Une indépendance supervisée, Odile Perrot, n° 1, October.

Ifr Brussels Publications
“Europe.Visions”
Final Call for a European Space Strategy, Joao M. Santos, n° 8, January.
“Europe du Sud-Est”
“Programme Geremek”
Integration or imitation? EU Policy towards Its Eastern Neighbours, Katarzyna Pelczynska-Nalecz, May.
“Notes de l’Ifri”

Russie/NIS
“Russie.Nei.Visions”
(series published in English, French and Russian)
Developing Research in Russian Universities, Irina Dezhina, n° 57, February.
“Digital Kremlin”: Power and the Internet in Russia, Julien Noceti, n° 59, April.
The Caucasus: A Hotbed of Terrorism in Metamorphosis, Pavel Baev, n° 60, July.
What the North Caucasus Means to Russia, Aleksiy Malashenko, n° 61, July.
Italy, Russia’s Voice in Europe?, Nadezhda Arbatova, n° 62, September.
Russian Digital Dualism: Changing Society, Manipulative State, Alexey Malashenko, n° 63, December.
“Russie.Nei.Reports”
(series published in English or French)
Economic Constraint and Ukraine’s Security Policy, Dominic Fearn, n° 7, May.
L’université Goubkine : réservoir de cadres pour le secteur pétrolier et gazier, Tatiana Kastouéva-Jean, n° 8, June.

Articles and Contributions
PUBLICATIONS


“Wrong Road to Harvard”, Tatiana Kastouéva-Jean, Research Europe, November.


Asia

“Rapport de l’Ifri”
The G20 from Seoul to Cannes: Towards a Global Governance Committee, Lim Worhuyk, Françoise Nicolas, April.

“Asie.Visions”
La coopération militaro-industrielle au cœur de la relation indo-russe, Gilles Boqueiral, n° 37, April.

“New with Medvedev?”
Thomas Gomart, Revue des deux mondes, May.

“Toward Higher Household Consumption? An Up-to-date Update”, Yukihiro Matsuyama, no 37, April.

“Meeting Indo-Russe”, Andrew Geddes, Lamartine, “Canon-Ifri Paper Series”.

Middle East/North Africa/Mediterranean

Middle East/North Africa

“Notes de l’Ifri”
U.S. Foreign Policy and the Israeli-Palestinian Conflict: A View from Palestine, Sara Roy, August.

“North Africa Facing New Global Challenges”

“Notes de l’Ifri”

Middle East/North Africa

Articles and Contributions


Middle East/North Africa/Mediterranean

Middle East/North Africa

“Note de l’Ifri”

U.S. Foreign Policy and the Israeli-Palestinian Conflict: A View from Palestine, Sara Roy, August.

“North Africa Facing New Global Challenges”

“Notes de l’Ifri”


Brésil/Maghreb : globalité nécessaire et enjeux économiques stratégiques, Élodie Brun, October.

Articles and Contributions


“Le rôle des femmes dans les révolutions arabes”, Mansouria Makhefi, L’ENA hors les murs, n° 44, September.

“Élections législatives au Maroc : enjeux, défis et perspectives”, Mansouria Makhefi, Euromed, Focus article, December.

Contemporary Turkey

“Notes franco-turques”

Franco-Turkish Visions of a Republic. An Interview with Baskin Oran, Dorothee Schmid, n° 6, May.

Articles and Contributions


“La Turquie après la guerre froide. Cavalier seul?”, Dorothee Schmid, Grande Europe, n° 37, October.


“A modele türk” for the revoltes arabes?”, Dorothee Schmid and Marc Semo, Politique internationale, n° 131, spring.

“Notes de l’Ifri”
Le nouvel essor des relations entre la Chine et Madagascar, Mathieu Pellerin, March.

“A Victorious Anti-insurrection Strategy? The 7 Insurrections of 2010 in the Jonglei State of South-Sudan”, Alain Antil, December.

Le Ghana : une démocratie pétrolière en devenir, Mathieu Pellerin, December.

L’architecte et les États fragiles : l’aide au développement dans la sécurité mondiale, Françoise Nicolas, December.

Articles and Contributions


“Chronique of the année de braise : the multiples dimensions of the “gueve” to terrorism”, Alain Antil, in L’Année du Maghreb VIII, Paris, CNRS Éditions.

“L’enjeu pétrolier dans un Soudan éclaté”, Benjamin Augé, Politique africaine, n° 122, June.


**United States**

*“Potomac Papers”*


**Security**

*“Proliferation Papers”*


Intelligence and Nuclear Proliferation: Lessons Learned, Keith A. Hansen, n° 38, August.

In Defense of Deterrence: The Relevance, Morality and Cost-Effectiveness of Nuclear Weapons, Bruno Tertrais, n° 39, October.

*“Focus stratégique”*


*“Guerre des étoiles”*

La « mère » de toutes nos batailles, Étienne de Durand, in Guerres mondiales et conflits contemporains, n° 244, Paris, Presses universitaires de France, December.

**Space**

*Articles and Contributions*


The Impact of the European Space Policy on Space Commerce”, Christophe Venet and Kai-Uwe Schregl, in Lesley Jane Smith and Ingo Baumann (eds.), Contracting for Space: Contract Practice in the European Space Sector, Farnham, Ashgate Publishing Ltd.


**Energy**

*Notes de l’Ifri*


Gas Exports in Turkmenistan, Luca Vasanczki, November.

**Economic Studies**

*“Notes de l’Ifri”*


**Migrations and citizenship**

*“Notes de l’Ifri”*


**Articles and Contributions**


Immigration, Incorporation, and Diversity in Western Europe and the United States: Comparative Perspectives”, special issue led by Christophe Bertossi and Nancy Foner, American Behavioral Scientist, vol. 55, n° 12.


**Health and Environment**

*“Notes de l’Ifri”*


The articles from the digital collection “Actualités” are available on www.ifri.org
## Conferences and Debates

### January

**25 January – The 2008 Georgia/Russia Conflict: Information and Perspectives**

With Heidi Taglavian, Head of Mission of the Independent International Inquiry into the Conflict in Georgia.

Chair: Philippe Moreau Defarges, Ifri.

### February

**15 February – What Perspectives for the New Tunisia?**

With Majid Bougac, President, Association des avocats en droit international; Serge Dégallaix, former French Ambassador to Tunisia; Jean-Pierre Tuquoi, former Serge Degallaix, cats en droit international; Thierry de Montbrial, Ifri. With

### March

**3 March – South Africa and Africa in a Changing World**

With Jacob G. Zuma, President of the Republic of South Africa.

Chair: Thierry de Montbrial, Ifri.

**8 March – What is the Status of Nagorno-Karabakh?**

With Bako Sahakian, President of Nagorno-Karabakh.

Chair: Dominique David, Ifri.

**9 March – Europe’s Foreign Policy Gaps, Risks and Opportunities?**

With Nikolai Mladenov, Minister for Foreign Affairs of the Republic of Bulgaria.

Chair: Dominique David and Hans Stark, Ifri.

**23 March – The Russian Financial System: Illusions and Reality**

With Jacques de Larosière, Advisor to the Chairman of BNP Paribas, former Director-General of the IMF, former Governor of the Banque de France, former President of the European Bank for Reconstruction and Development (EBRD), and Gueorgui Matiukhine, former Governor of the Central Bank of the Russian Federation.

Chair: Thierry de Montbrial, Ifri.

**28 March – Morocco: A Dynamic State in a Shifting Regional Context**

With Taib Fassi-Fihri, Minister for Foreign Affairs and Cooperation of Morocco.

Chair: Thierry de Montbrial, Ifri.

### April

**12 April – Moldova and the European Union**

With Vlad Filat, Prime Minister of the Republic of Moldova.

Chair: Thierry de Montbrial, Ifri.

**27 April – Bruno Kreisky, a Life for Europe and for Peace**

With Peter Jankowitsch, Secretary-General, CFA; Robert de Picciotto, Senator, Vice-President of the Foreign Affairs Committee; Thomas Angerer, Professor, Institute of History, University of Vienna; Pierre Maurcy, former Prime Minister, President of the Jean Jaures Foundation.

Chair: Hans Stark, Ifri.

### May

**2 May – The Major Upheavals of the Year 2011**

With Thierry de Montbrial, President of Ifri.

Conference reserved exclusively for members of Ifri.

**2 May – Bosnia and Herzegovina between Dayton and Europe**

With Valentin Inzko, High Representative of the International Community and EU Special Representative in Bosnia and Herzegovina.

Chair: Peter Jankowitsch, Secretary-General, CFA.

**5 May – India’s Role in Global Affairs**

With Nirupama Rao, Secretary of State for Foreign Affairs of India.

Chair: Thierry de Montbrial, Ifri.

**9 May – What Solutions for the Nagorno-Karabakh Conflict? The Point of View of the Azerbaijani Community**

With Tabib Huseynov, Representative of the Azerbaijani community of Nagorno-Karabakh.

Chair: Philippe Moreau Defarges, Ifri.

**11 May – Russia-Europe: Threats to the Stalemate in Afghanistan**

With Victor Ivanov, Director, Russian Federal Service for Drug Control.

Chair: Thomas Gomart, Ifri.

**23 May – 20 Years after Independence: Experiences in Slovenia (and Why We Are Still Optimistic)**

With Danilo Türk, President of the Republic of Slovenia.

Chair: Thierry de Montbrial, Ifri.

### June

**15 June – The Crisis of Undocumented Migrants in Europe**

With the support of the Conseil régional d’Île-de-France and the Barrow Cadbury Trust.

With Arianna Cossacc, Sapienza-Università, Rome; Hector Cebolla Boado, Universidad Nacional de Educación a Distancia, Madrid; Danièle Joly, University of Warwick; Barbara Lautenthal, Bochum University; Patricia Pielage, Bochum Universität; Gemma Pinxt, Secretary of State for Immigration and Emigration, Spain; Sarah Touchas, Sciences Po Paris; Khursheed Wadia, University of Warwick; Stefano Bertozzi, Council of Europe, and Christophe Bertossi, Ifri.

**28 June – The Libyan Crisis: Consequences and repercussions in neighboring countries**

With André Bourget, Research Director Emeritus, CNRS; François Gouyette, former Ambassador of France in Libya; Mohammad Mahmoud Ould Mohamedou, Guest Professor, Graduate Institute of International and Development Studies, Geneva, Associate Researcher, Center for Security Policy, Geneva, former Minister for Foreign Affairs and Cooperation of Mauritania; Saad Adour, Senior Analyst, International Crisis Group (ICG), and Dominique David, Ifri.

Chair: Alain Antil, Mansouria Mokhtar, Ifri.
July

11 July – What the North Caucasus Means to Russia
With Pavel Baev, Professor and Research Fellow, Peace Research Institute Oslo (PRIO), and Alexei Malachenko, Religion, Society and Security Program Director, Carnegie Moscow Center.
Chair: Thomas Gomart, Ifri.

September

7 September – Asylum and Immigration Policies in France
With Étienne Pinte, Deputy for Yvelines, and Danièle Joly, Director, Centre for Research in Ethnic Relations, University of Warwick.
Chair: Christophe Bertossi, Ifri.

9 September – Going Beyond the Sovereign Debt Crisis: How Should the European Economy Be Managed? What Are Germany and France’s Roles?
With Sylvie Goulard, Member of the European Parliament, Member of the Committee on Economic and Monetary Affairs of the European Parliament, Rapporteur on Budgetary Surveillance in the Euro Zone.
Chair: Hans Stark, Ifri.

12 September – Africa’s Role in a New Global Reality
With Paul Kagame, President of the Republic of Rwanda.
Chair: Thierry de Montbrial, Ifri.

14 September – Sugmerged States?
Presentation of RAMSES 2012.
With Jean-Pierre Raffarin, former Prime Minister; Thierry de Montbrial, President, Ifri; Philippe Moreau Defarges, Co-Director, RAMSES; Maité Jaunayguy-Naudin, Research Fellow, Coordinator of the Center for Energy, Ifri; Jean-François Daguzan, Senior Researcher, Foundation for Strategic Research (FRS), Editor of Maghreb-Machrek; Hocine Matti, Oil Consultant, former Vice-President of Sonatrach; Denis Bauchard, Middle East Advisor, Ifri; Mansouria Mokhefi, Head of the North Africa/Middle East Program, Ifri; Jean de Kervascouët, Professor at CNAM; Antoine Revanchon, Journalist, Le Monde; Olivier Tesquet, Journalist, Slate.fr; Emma Broughton, Research Fellow, Health and Environment Program, Ifri.

October

6 October – 10 Years after September 11th: Al-Qaeda and the War on Terrorism
With Marc Hacker and Élie Tenenbaum, Research Fellows, Security Studies Program, Ifri.
Chair: Dominique David, Ifri.
Conference reserved exclusively for members of Ifri.

10 October – Issues and Outlooks in the Niger Delta
With Kingsley Kuku, Special Advisor on the Niger Delta to the President of Nigeria.
Chair: Benjamin Augé, Ifri.

12 October – The United States, France, and the New Security Challenges in the Maghreb
With Yahia Zoubir, Professor of International Relations and Management, Euromed Management, Marseille; Alexis Anieff, Research Fellow, Congressional Research Service, Washington.
Chair: Marc Hecker, Ifri.

November

7 November – Germany and Europe Facing the Crisis
With Isabelle Bourgeois, Editor-in-Chief, Regards sur l’économie allemande, and René Lasarre, Director, Center for Information and Research on Contemporary Germany (Cirac).
Chair: Hans Stark, Ifri.

21 November – The United States and France Facing PoliticalIslam in the Maghreb
With Mathieu Guédeau, Professor, University of Toulouse 2; William Jordan, former Senior Advisor, US Embassy in Algeria; Daniel Brumberg, Advisor, Center for Conflict Analysis and Prevention, United States Institute for Peace, and Isabelle Mandraud, Journalist, Le Monde.
Chair: Dominique David, Ifri.

28 November – Israeli/Palestinian Relations: Between the UN and the Arab Revolutions
With Dominique Molsi, Special Advisor, Ifri.
Chair: Dominique David, Ifri.
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29 November – Which Foreign Policy for Senegal?
With Macky Sall, President-Founder of the Alliance for the Republic (APR), former Prime Minister and former President of the National Assembly of the Republic of Senegal.
Chair: Alain Antif, Ifri.

December

7 December – Women and Arab Revolutions: What Are the Hopes and Challenges?
With Ouhami Alaoui, Research Director, OCP Foundation; Sophie Beassis, Historian, Deputy Secretary-General, International Federation of Human Rights, and Margot Badran, Professor, Georgetown University.
Chair: Mansouria Mokhefi, Ifri.

14 December – The New Situation in the Maghreb: Revolutions, Elections, Democratization?
With Hala Kodmani, Journalist; Nicolas Beau, Director, La lettre du Sud.fr; and Lisa Bryant, Journalist, Voice of America.
Chair: Denis Bauchard, Ifri.
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Jean-Christophe Romer, Professor, University of Strasbourg III, Study Director at IRSEM (Institut de recherche stratégique de l’École militaire)
Simon Serfaty, Professor, University of Norfolk
Financial appendix
### Balance Sheet as of December 31, 2011

#### ASSETS

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<th>2011</th>
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## Accounts 2011

### EXPENDITURES

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### INCOME

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### Operational expenditures

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### Operational income

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Annual Report 2011